

CITY OF GREELEY, COLORADO



Operations & Capital Improvement Plan

Biennial Budget 2013-2014

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2013-2014 BUDGET
CITY OF GREELEY, COLORADO
JANUARY 1, 2013 - DECEMBER 31, 2014

POLICY GUIDE OPERATING PLAN FINANCIAL STRATEGY BUDGET SUMMARY

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Front Cover (top to bottom): The top picture is a panoramic view of West 10th Street including the majestic Colorado mountain range at sunset. The two middle pictures were taken along the Poudre Trail at sunset. This trail is 21 miles of well-maintained paved pathway for walking, running and cycling. The trail includes picnic areas with mature trees, fishing, boating, playgrounds and skate parks. The remaining two pictures were taken at beautiful Lincoln Park in downtown Greeley. The Pioneer Fountain is built over an artesian well that was dug in 1885. Citizens brought trinkets from Colorado Springs and added them to the stones on the well; the sea shells in the fountain are from Maine. The entrance to Lincoln Park invites many a traveler to come and enjoy the events and see the sights. Quality of Life funds were used to make improvements to Lincoln Park in 2009.

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Greeley for its annual budget for the fiscal year beginning January 1, 2011.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.



The award is valid for a period of two years only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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OFFICE OF THE CITY MANAGER

Honorable Mayor, City Council Members, and Citizens of Greeley, Colorado:

The 2013 budget was approved by the City Council on December 4, 2012, appropriating \$208,304,213 for expenditures and \$9,764,648 for transfers between funds for a total of \$288,068,861, which excluding transfers, is a 23.9% decrease from the 2012 Revised Budget. This decrease is due to six additional appropriations in 2012 and 2011 carryover funds. The 2013 budget is a balanced allocation of resources and is set forth as the financial plan and operations guide used to communicate to the citizens of Greeley. It meets all legal obligations mandated by federal, state, and local laws.

Current economic conditions and the long-term effect on the city's budget required that the City of Greeley conduct business in a new way, evaluate what services and programs can be provided, continue to focus on being as efficient as possible, and work within current service levels and staffing. In order to address these economic and structural realities, a strong emphasis continues to be placed on public safety and infrastructure maintenance. \$50 million has been appropriated in 2013 to address major infrastructure needs: \$35.9 million is for water related projects, \$4.1 million is for sewer construction and replacement projects, and \$2.9 million is allocated for stormwater infrastructure construction and replacement projects. The balance of the funds will be used to address street maintenance, park improvements, public buildings maintenance and other capital projects.

Estimated sales tax revenue was increased by 10.0% or \$4.6 million from the 2012 Revised Budget. Property tax revenue was estimated to reflect a modest increase over 2011 actual and 2012 estimated revenue. Other revenue rate structures will be adjusted for 2013 to keep pace with the needs of the city. An increase in water rates of 8.0%, a decrease in sewer rates of 2.2% and a 7.0% increase in stormwater rates are necessary to continue the current level of service and for water right acquisitions.

During the budgeting process, the departments were given the opportunity to submit supplemental requests to fund new or expanded services and staffing. The end result was the approval of a modest number of requests for new equipment and improvements. Two FTEs for bus drives and a .5 FTE for a Wellness Coordinator were also approved beginning in 2013. Departments were also asked to review fees charged for services within the department and to propose adjustments if warranted. Priorities impacting the 2013 budget were image, safety, economic health & development, and infrastructure and growth. Initiatives to address these issues were formulated and organized according to service area themes established by City Council priorities. A complete presentation of the goals can be found in the Reader's Guide Section of this document.

Current indications suggest that the national and local economy will realize a slow recovery over the next few years. Providing services in an environment of diminished resources is a challenge that will test our community over the next few years. In response, the city is taking a prudent and strategic approach to the 2013 budget and has focused on achieving greater efficiencies in how services are delivered to the Greeley community. Although a challenge, especially in these current economic times, the City of Greeley is committed to maintaining the outstanding quality of life that citizens of Greeley have enjoyed over the years. I believe the 2013 budget will enable us to meet the basic needs of citizens and provide many quality services which will enhance the livability of the community.

Sincerely,

Roy H. Otto
City Manager

City Manager's Office • 1000 10th Street, Greeley, CO 80631 • (970) 350-9770 Fax (970) 350-9583

We promise to preserve and improve the quality of life for Greeley through timely, courteous and cost-effective service.



BUDGET TRANSMITTAL LETTER

The 2013/2014 City of Greeley, Colorado Biennial Budget is hereby, respectfully submitted. The enclosed document is the product of many staff hours dedicated to meeting the challenge of allocating scarce financial resources among the increasing list of community needs.

The following is a table of basic statistics for the City of Greeley budget. While a two-year budget was prepared, the City Charter has an annual appropriation limitation. The 2013 budget was approved on December 4, 2012.

Statistic	2013	% Change	2014	% Change
Revenues (without transfers)	\$196.5	-12.31%	\$226.7	15.38%
Operating Expenditures (without transfers)	\$208.3	-23.85%	\$236.1	13.33%
Capital Investment (capital outlay & construction)	\$52.8	-63.3%	\$74.1	40.3%
Beginning Fund Balance	\$87.1	16.6%	\$86.5	-.70%
Full Time Equivalent Employees	863.30	.30%	863.30	0.0%
Change in FTE's	2.5		0.0	
Total Workforce (including seasonal and volunteers)	1039.95	2.6%	1039.95	0.0%
Population	96,619	1.5%	98,069	1.5%

To gain perspective on the funding levels required to operate the City of Greeley, it is important to introduce the city in terms of its beginnings and services currently provided.

HISTORICAL GREELEY



Humble Beginnings

Nathan Meeker, an agricultural editor of Horace Greeley's New York Tribune, conceived of the idea of establishing an agricultural community in the American West after visiting the area in 1869. A member of Meeker's joint-stock company, called the Union Colony of Colorado, founded the town of Greeley in April of 1870. The town was founded on the principles of temperance, religion, education, agriculture, irrigation, cooperation and family life. Incorporated in April 1886, Greeley later became a Home Rule City in 1958 with the Council-Manager form of government. Greeley, the county seat of Weld County, lies 30 miles east of the front range, of the majestic Rocky Mountains near the junction of the Cache la Poudre and South Platte Rivers and 52 miles northeast of Denver, Colorado.



**Population
estimated to be
93,593 in 47.3
square miles**

Greeley has prospered as the education, trade, transportation, and marketing center of Weld County, one of the richest and most productive agricultural counties in the United States. Greeley has an estimated population of 93,593, covers an area of approximately 47.3 square miles, and is located at an elevation of 4,658 feet above sea level. Greeley is home to the University of Northern Colorado (UNC), the third largest university in Colorado and Aims Community College which has served the community since 1967.

Diverse industry

Enhancing the City of Greeley’s already diverse industry is the addition of Leprino Foods, the world’s largest producer of mozzarella cheese. Leprino Foods began as a family owned market selling groceries and handmade cheese in Denver, Colorado. The company’s corporate office remains in the state capital today.

Numerous companies are located in and around the Greeley area. These include JBS Swift & Company, Banner Health/North Colorado Medical Center, State Farm Insurance Company Regional Offices, Wal-Mart, Leprino Foods, Vestas Blades America and StarTek, Inc.

SERVICES PROVIDED

The city is a full service organization

The City of Greeley provides many services and programs to its citizens including police, fire, public art, museums, recreational programs and facilities, parks, forestry, golf courses, and cemetery. Development services which include planning, building inspections, and code enforcement are also provided. Transit services, transportation management services, and infrastructure maintenance and improvements are provided as well. General government services to administer the operations of the city include management, human resources, finance, equipment maintenance, purchasing, and information technology. Water and sewer services are provided by the city while electric, gas, and solid waste removal/disposal services are provided by private companies. Refer to Appendix D-Demographics Summary in the Appendices section for additional detailed information on city facilities and other community information.

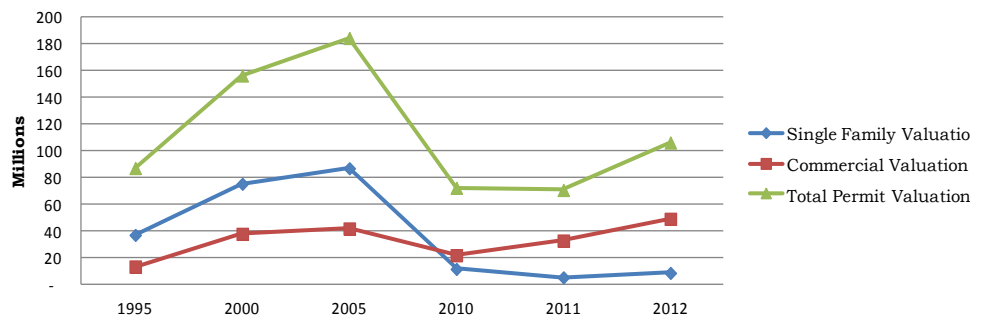
There are several factors that the city must consider as the five-year financial plan is refined to develop an operating budget for 2013/2014. Those factors include the local economy, outside entity funding decisions (i.e., grants, intergovernmental agreements), existing needs, and the growing demand for services. After considerable deliberation, policy and funding decisions are made and communicated in this document to guide operations in 2013/2014.

LOCAL ECONOMY

Greeley is experiencing some uncertain economic conditions but is also experiencing modest improvements. For example, in 2004 permits issued for new single-family homes in Greeley totaled 706 and in 2009 that number bottomed out at only 46 new single-family home permits, a 94% decrease. As of the end of 2012, 55 single family permits were issued. The number of permits issued for residential additions and remodels has increased year to date from 694 in 2011 to 769 in 2012. The total year to date valuation of all permits has increased \$35,523,080 from 2011 to 2012.

Trend for Building Permit Values

Building Permit Values



Retail Sales Tax Base

Although 2005-2009 retail sales and use tax collections have decreased an annual average of 1.5%, 2010 and 2011 show strong, positive increases. Retail sales taxes, the best indicator for how the local economy is functioning, is showing a positive turn for the better with a 3.6% increase from 2009 to 2010 and an 8.6% increase from 2010 to 2011. Retail sales taxes in 2011 increased every month of the year, with at least four months increasing by double digits from the previous year.

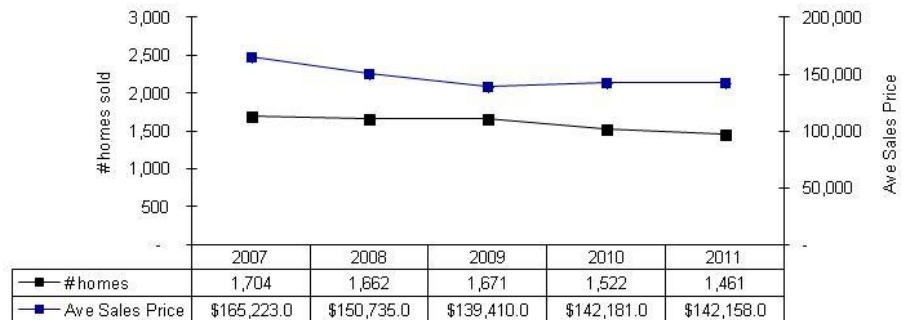
The remainder of the tax categories shows the following average annual increases from 2009 to 2011: sales tax on building permits has increased 1.0%, auto use tax increased 8.7%, food tax increased 10.5%, and use tax has increased 43.2%.



5.6% rental vacancy rate

During the past five years, Greeley’s multifamily vacancy rate has decreased from a high of 9.0% in 2007 to 5.6% in 2011. Among the probable causes is a high rate of foreclosures in single-family properties.

The number of home sales in the Greeley/Evans area increased 2.0% from 2011 to 2012 and the average sales price increased 14.0% for that period (reported by The Group, Inc Real Estate). The dollar value for those same home sales increased 16.0% or \$33.8 million.



***Proud of Business
Developments***

Economic development efforts are critical for Greeley. It is extremely important to attract business with skilled labor jobs that pay competitive salaries.

North Colorado Medical Center in Greeley has been named among America's top 2% of hospitals for the second year in a row (2011/2012) by Healthgrades; only three hospitals statewide were recipients of this award. Greeley was also ranked 20th on the Milken Institute's 2009 Best Performing Cities Index.

Business development in 2011 and 2012 included Fiore Industrial Park, St. Michael's Kum & Go, Pioneer Press of Greeley, the Greeley Emergency Clinic @ NorthGate Village, remodeling of the old K-Mart building for Tele-Tech Call Center, King Soopers Market Place, Noble Energy offices, Shneider Energy's new building, and new phases of construction at Leprino. Events slated to occur during 2013 that will have a positive effect on our community are as follows: construction of a Chick-fil-A restaurant, a new Panera Bread restaurant, a new Goodwill, expansion of the JBS Beef Plant parking lot, a new Homewood Suites Hotel, a new Candlewood Suites Hotel, and the construction of a new University Middle School.

The City of Greeley continues to actively pursue businesses that will bring in quality jobs and be good corporate citizens. There is definitely an emphasis on attracting quality development. The issue will be financing infrastructure improvements necessary to facilitate the "appeal" before the fees from the development process are collected. For this reason the Capital Improvements Plan has taken on an even greater importance.

BUDGET ASSUMPTIONS FOR 2013 AND 2014

The initial planning stage of budget preparation involves evaluating the outside forces that effect funding decisions: national, state, and local economic condition; federal and state mandates; political environment; social environment; citizen concerns; and outside agency collaboration opportunities. Based on the state of the economy and response to incentives offered, the following assumptions were made to guide the development of the budget:

General assumptions

- Sustained low-medium residential growth through 2015
- 1.5% population growth
- Increase in energy and fuel costs
- Unemployment rate of 8.5%
- 1.1% inflation rate increase
- Reduction in federal funding

Once these assumptions were developed, needs assessments were performed informally to develop priorities for available resources in 2013 based on the community's needs. The following is a list of priorities for budget preparation:

***2013 and 2014
Priorities***

- Image
- Economic Health & Development
- Safety
- Infrastructure & Growth.

The 2013 budget approved by City Council on December 4, 2012 encompasses each of these priorities and addresses the goals of the community. It also conforms to all federal, state, and local laws. City Council and city management believe that the budget sets forth a financial plan for fiscal responsibility and allocates the resources expected to be available to meet the needs of the citizens of Greeley in the most cost effective method possible. In order to accomplish this task, many issues were considered and many hours of deliberation were involved refining budget requests.

2012 CITY ISSUES IMPACTING THE 2013/2014 BUDGET

Several issues have been pressing during 2012 that have been considered in the process to develop the 2013/2014 budget including: economic conditions, growth, regulatory compliance, redevelopment of existing community assets, and service enhancements/improvements.

Economic Conditions

- Current indications suggest that the national and local economy is realizing a slow recovery.
- Slow and prolonged recovery from 9.1% unemployment rate.
- By June 2012, the city realized a 9.1% increase in sales tax revenue compared to June 2011
- Average sale price of homes increased 14% from 2011 to 2012
- Population growth is increasing marginally at 1.5%.

Growth

- Land area to remain neutral.
- Significant development expected to occur on drylands, making water issues a primary concern.
- Revenue equity for existing citizens versus new citizens; development related revenue is insufficient to fund infrastructure improvements necessary to fund growth.
- Reconcile the improvements that would be required within the Mid Range Expected Service Area to the Capital Improvements Plan and available financing mechanisms to develop realistic infrastructure and service expectations for new development.

Regulatory Compliance

- National Pollutant Discharge Elimination System, a regulation meant to reduce the amount of pollutants entering streams, rivers, and lakes as a result of runoff from residential, commercial and industrial areas
- Endangered species considerations for the environmental assessments required for capital projects
- Water quality testing/flows through high mountain rivers

Redevelopment of Existing Community Assets

- Downtown District revitalization
- Urban Renewal efforts using HOME and Community Development Block Grants
- Historic Preservation efforts
- Neighborhood improvements

Service Enhancements/Improvements

- Street maintenance funding
- Affordable housing program

The water supply has always been very important to city leaders. Therefore, an emphasis is being placed on developing other water supplies. The city has committed funds in 2013 and 2014 to this effort. Options for developing water supplies include:

Planning for future water supply needs

- buying blocks of agricultural water
- buying shares in ditch companies
- building storage to increase firm yield
- building storage to maximize water supplies.

BUDGETING PRIORITIES

The proposed operating budget places a priority on existing programs to insure that the city is able to maintain an excellent level of service and seeks to address the overall needs of the community. Several factors were taken into consideration in the development of the 2013-2014 budget.

Budgeting Factors

- Departments were asked to submit budget requests that maintained current service levels and staffing.
- Contractual salary increases to support Police and Fire union agreements were funded at a cost of \$328,000.
- Many revenue sources, such as quality of life program, utility revenues, 1% for art program, and grant revenue, are dedicated to specific purposes and cannot be re-directed.
- The 13/14 budget contains challenges to maintain infrastructure to the highest standard within current budget levels
- Several challenges and goals are being addressed by the City Manager's 2013 Work Program Items (ie Sunrise Entryway, Operation Safe Stay Program, Greeley Mall Retail Redevelopment, Bellvue Pipeline Construction, and Managing Health Care Costs via Wellness Center)

Budget Highlights

- The 2013/2014 budget reflects a continuation of the improvement in the local economy that started in 2011 and has continued in 2012.
- Fleet replacement was increased to address deferred replacement of vehicles in prior years.
- Funding is included for the negotiated sworn police and fire fighter contracts.
- Funding for an average 3% increase for general employees is included.
- Increased the Visitors and Convention Bureau funding.
- Continuing support for the City of Greeley marketing initiative.
- Sales tax revenue has been estimated expecting modest increases over 2011 actual and 2012 estimated revenue.
- Property tax revenue has also been estimated to grow slightly due to increases in assessed values in the areas of commercial and industrial property
- A net increase in residential water and sewer rates of 5.4% or a monthly increase of \$4.17 on the average residential water and sewer bill is included.
- Staffing is recommended to increase 2.5 FTEs (full-time equivalents) in 2013 while no additional FTEs were added in 2014
- Funding is included to increase standby pay for general employees from \$1.00/hour to \$1.50/hour to be consistent with the Fire and Police contracts
- Funding is included for increases in health insurance premiums: 10% in 2013 and 12.7% in 2014.
- Funding is included for a 3.7% increase in the workers' compensation premium for 2013 and a 6.5% increase for 2014.

FUNDING PRIORITIES

\$50.0 million in capital outlay and construction in 2013



The 2013 budget has appropriated \$50.0 million for capital construction including \$35.9 for water projects, \$4.8 million for street maintenance and food tax projects, \$4.1 million for sewer projects, \$2.9 million for storm water projects, \$1.3 million for quality of life projects, \$1.2 for public building repair/maintenance, and \$.8 million for parks, recreation, and other maintenance/improvements. The street improvements are primarily funded with food tax, which is sales tax on food restricted for capital maintenance and improvements, and development fees. The water and sewer utility improvements are primarily funded by the annual depreciation reserve for infrastructure and equipment replacement, plant investment fees, and bonds. The stormwater utility improvements are funded by development fees and a stormwater user fee. A complete discussion of capital improvements is included in the Capital Improvements section of this document.

REVENUE CHANGES

A few rate changes are planned for 2013, such as user fee rate changes. There is also a continued emphasis on securing grants as it is important to maximize the citizens “return” for their money.

8.0% increase in water rates,

2.2% decrease in sewer rates,

7.0% increase in stormwater rates

Water rates were increased 8.0% and sewer rates decreased 2.2%. The long-term capital improvement plan contains extensive new construction within the next five years including the last ten miles of the 60” Bellvue Transmission Pipeline project, distribution line extension/oversizing, and lift station upgrades/expansions. Stormwater rates will increase in 2013 by 7%. The stormwater capital improvement plan consists of drainage improvements, detention pond construction, and water quality vault construction.

It is extremely important to review revenue sources annually to ensure revenue structure equity, appropriate revenue generation from user fees, and to secure the maximum amount of funds from grant “pools” available. These efforts and the resulting planned sources and uses of funds are presented in this document.

LOOK INTO THE FUTURE

Future projections include both quantitative and qualitative components. Staff uses a variety of information sources, including building permit data, information from the real estate and building communities, and economic data from regional and state organizations. The first step of the quantitative portion of the projection process uses building permit data to document home-building activity and project future trends assuming a continuation of current trends tempered with other economic, employment and related data.

The qualitative portion of the projection process involves thoughtfully choosing a reasonable growth scenario based on observational information. The process includes a review of annual population estimates, projections found in the previous Growth and Development Report and the Greeley 2060 Comprehensive Plan, the Greeley Urban Renewal Authority’s annual multi-family vacancy survey, input from the building community and planning staff on upcoming projects, and consideration of regional economic information.

Housing Values/Market: In both the nation and Colorado, home sales and activity have been on an upward trend. This upward trend in the price of homes is an outcome of the housing market rebalancing as very low interest rates and market-clearing house prices attract many buyers (Colorado Outlook 2012). Continued increases in sales and construction in 2012 have also strengthened the housing market both in Colorado and the nation.

State Employment (U.S. Department of Labor & Wells Fargo Securities LLC): Employment conditions in Colorado have improved slightly faster than they have nationwide. Nonfarm employment has risen 1.8% over the past year in Colorado compared to 1.4 nationally. Construction employment has demonstrated the greatest relative improvement up through the summer of 2012, up 6.3% compared to just .3% nationwide. Both the financial services sector and the information services are also showing more improvement compared to the nation-1.5% to .4% and 4.6% to -1.6% respectively. Professional and business services have also added one of the largest numbers of jobs: 8,900 (Summer 2011-Summer 2012). Education and healthcare services are also positively contributing by adding 7,800 jobs over the same time period. Colorado has also had a lower unemployment rate than the United States for the past six years.

Looking specifically at Greeley, the new Leprino Foods expects to be opening full-scale in 2013. JBS Swift's acquisitions of Pilgrim's Pride began bringing in some 600 new jobs to Greeley in 2010. JBS is also relocating some of its transportation activities to Greeley, which is reported to result in up to 230 additional office and driver positions. Oil and gas producers Noble Energy and Schneider Energy are also scheduled to add more than 400 jobs combined, boosting housing demand. DCP Midstream, Anadarko and Bayou Well Services are also expanding oil and gas operations in and around Greeley.

Economy (The Colorado Outlook 2012): Although Colorado is among the top states in economic performance, it continues to only demonstrate modest growth and mixed conditions. The state's economy appears to be further along in rebuilding after the financial crisis and recession. Colorado businesses and individuals have been more successful at finding ways to compete in the emerging new economy. Overall economic activity continues to be sporadic at the national level with slow and uneven growth. Unfortunately, the nation is lacking a few key ingredients for strong growth such as the right mixture of business capital stock and the quantity of money available circulating in the economy. Colorado appears to have better ingredients for economic growth than the nation as a whole.

Residential Growth: According to the 2012 Annual Growth and Development Projections Report, a helpful tool in predicting future housing growth is a range of potential growth scenarios that provide historical perspective and serve as a framework for qualitative forecasting. Analysis of historical growth rates and projections can be utilized to formulate a low, medium, and high growth scenario. In keeping with 2012 projections, Greeley Planning staff projects low-medium growth of 1.5% through 2015 as the economy continues to improve, consumer spending increases, housing inventories shrink, more jobs become available and housing demand is stimulated.

The challenge the city faces is to practically project the revenue that will be collected to cover the new growth. Each year the city balances projected revenues and expenditures to ensure that fiscal health will be maintained. It is the intent of the city to begin evaluating not only capital improvements on a five-year basis, but also the operating impacts of revenue policy guidelines and methods (used to determine the fees that are set administratively), and expenditure funding decisions. The integration of the operating costs associated with the capital improvement funding decisions is also recognized. All planning processes culminate in a five-year projected budget that is the implementation "map" for all master plans developed in conjunction with the citizen advisory committees. It is a tool expected to be extremely valuable in the decision making process as the City of Greeley addresses both the benefits and the challenges presented by additional demands from the growth expected over the next five years.

CONCLUSION

Although recovery is slow, we can report that our financial picture is secure. The 2013 budget represents a financial plan for providing services to the citizens of Greeley in the most efficient and cost-effective manner possible.

The long-term financial strength of the city will be dependent upon the overall growth in the economy. In the meantime, the city has maintained its excellent bond ratings with Moody's and Standard and Poor's and has invested city funds in investments that are considered the safest available. The City of Greeley has also successfully adhered to its fund balance and working capital policies for the General, Sewer, Water, and Stormwater Funds.

The City of Greeley is confident that the 2013/2014 budget addresses the City Council priorities (outlined in the Reader's Guide) and budget themes that guided the development of the budget. Many projects and programs compete for scarce resources and every year difficult funding decisions must be made. The 2013/2014 budget represents a financial plan for providing services to the citizens of Greeley in what we believe are the most efficient and cost-effective methods possible.

The City of Greeley has tremendous potential for success in the next five to ten years. The decisions being made now will shape the community for decades to come. Greeley is a great place for businesses and families alike to call home. The vision continues to be to *promote a healthy, diverse economy and high quality of life responsive to all its citizens and neighborhoods, thoughtfully managing its human and natural resources in a manner that creates and sustains a safe, unique, vibrant and rewarding community in which to live, work and play.* Finding resources and solutions to reach this vision is a challenge, especially in the current economic times. The focus is to plan for managing the future and to capture opportunities to maintain that basic premise at the very least.

***Greeley a great place
to call home***

ACKNOWLEDGMENTS

The staff would like to extend appreciation to the City Council members that dedicate many hours to make the difficult priority decisions and set policies to guide the city into the future with financial stability. There are many staff members city-wide that have contributed significant hours using many talents during the budget process. While the future presents many challenges, the City of Greeley staff has many talented members that allow the team as a whole to look into the future with pride and anticipation.

***Thanks to all who
contributed time and
talent!***

The city also sincerely appreciates the time and talent invested in the budget process by the members of the Citizen Budget Advisory Committee (CBAC). Members spend many hours evaluating the budget and the budgetary impact of policy issues. Their input is extremely valuable to insure the citizen's perspective on community needs and priorities is represented and addressed in financial planning for the City of Greeley.

Kudos to CBAC

***Special thank you to
all city volunteers -
they make all the
difference!***

All volunteers allow the City of Greeley to sponsor events that would not otherwise be funded, due to the number of critical expenditures the city incurs to provide services to the citizenry. The volunteer hours contributed in the Culture, Parks & Recreation Department allow the Director to organize programs that appeal to Greeley's diverse culture and enrich the community's sense of history and art. The programs broaden youth exposure creating well-rounded leaders that will conquer tomorrow's challenges with open, creative minds. The City of Greeley truly is in partnership with the community to provide an investment in today that is likely to pay significant dividends in the future.

Respectfully submitted,



Roy H. Otto
City Manager

READER'S GUIDE

CITY OF GREELEY 2013/2014 BUDGET

The purpose of this section of the budget document is to assist the reader in his or her efforts to understand the city's budget.

FINANCIAL STRUCTURE

Funds are the backbone of the city's financial structure. Funds are established to account for specific revenues and expenditures related to certain activities of the city.

As can be seen below, funds are organized into various groups to identify their purpose. In the Fund Summary section, a cross reference chart shows the relationship between the accounting fund structure and the organizational structure (departments and divisions). The Fund Balance schedules in the Fund Summaries section further illustrate the relationships and show the revenue structure within each of the funds that support the operations of the departments and divisions.

Governmental:

- General Fund - major fund to account for all financial resources except those required to be accounted for in another fund.
- Special Revenue Funds - to account for the proceeds of specific revenue sources other than those from expendable trusts or from major capital projects that are legally restricted for specified purposes.
- Debt Service Funds - to account for resources used to pay annual principal and interest payments on general long-term debt.
- Capital Projects Funds - to account for financial resources used for the acquisition or construction of major capital facilities other than those financed by proprietary funds.
- Permanent Funds - to account for resources that are legally restricted to the extent that only earnings, and not principal, may be used to support the City's operation.

Proprietary:

- Enterprise Funds - to report any activity for which a fee is charged to external users for goods or services.
- Internal Service Funds - to report any activity that provides goods or services to other funds or departments on a cost-reimbursement basis.

ORGANIZATIONAL STRUCTURE

Just as the collecting and spending of money has structure, the way that work is accomplished in any organization also has structure. The organizational structure of the city is displayed in several ways:

- A city-wide organization chart in this section.
- Department organization charts in the Department Summaries section.
- A description entitled "How the Department is Organized" in each department narrative.

The city uses specific terminology to represent various levels of organizational structure. The terms are program, division, and department.

Program

The program is the most basic unit of organizational structure. A program identifies a grouping of similar, related work activities. Examples of programs include: Investigations (Police), Family FunPlex (Culture, Parks & Recreation), and Snow and Ice Removal (Public Works).

Budgets are prepared at the program level. Once approved, the program-level budgets are combined to determine division, department, fund, and total city budgets. Programs are, therefore, the basic unit of both the organizational and financial structure.

The City of Greeley has preferred to keep its budgeting presentation simple and traditional. Greeley presents its budget as a "Program Performance" budget which means that each program is associated with performance indicators which measure output in relation to the resources allocated.

Division

Divisions are simply a collection of related programs. As an example, the Street Maintenance division consists of Snow and Ice Removal, Street Resurfacing, Patching, and Graffiti programs. Programs are organized into divisions which facilitate administration and coordination of their operations by a single manager. Typically, the larger departments have two or more divisions, each with several programs. Smaller departments may consist of several programs all reporting to a department head.

Department

Departments are traditionally the highest level organizational units of municipal government operations. Familiar department examples are Police, Public Works, Culture, Parks & Recreation, and Finance. Departments typically report to the City Manager. The City Manager, City Attorney, and Municipal Court Judge report directly to the City Council. The city's structure at the department level is presented in the organization charts in the Department Summaries section.

PRIORITIES AND PERFORMANCE MEASURES

Objective Directed Activities

The City Council priorities are presented in this section. Other visionary strategies are presented in the City Council's Priorities and the City Manager's Work Program (a separate document). Departments prepare their performance measures in concert with these broader priorities. Departmental priorities are presented at the end of the Reader's Guide that shows the relationship between the City Council priorities and department performance measures.

Performance Measures

Performance measures are statistical measures which are collected to reflect what is accomplished for the resources allocated. Some measures are workload related and others gauge effectiveness or efficiency (see glossary for definitions).

The performance measures table has four columns: Actual, Revised, and two Budget columns. Since budgets are prepared eighteen months prior to their actual execution, estimates of a future workload are difficult to predict. By updating current year activity twelve months later, a more reliable estimate is produced. This updated estimate appears in the revised column.

By reviewing all four columns in the performance measures tables, the reader can better ascertain the trend in each of the measures (i.e., whether it is increasing, decreasing, or relatively stable).

CAPITAL IMPROVEMENTS

The city's Capital Improvements Program (CIP) and annual capital outlay expenditures are summarized in the Capital Improvements section of the budget document. This section includes a discussion on how the capital improvement plan is developed and provides descriptions of the individual capital projects.

PERSONNEL SUMMARIES

Staffing levels have been detailed and summarized in several formats, beginning with a listing in each department's Budget Summary. There is also a Personnel Summaries section of the document that provides the staffing levels of all programs in the Full-Time Equivalent method of counting positions. Also included are seasonal and volunteer utilization, a synopsis of all new positions, and an analysis of department staffing levels per thousand population.

FEEDBACK

What do you think? Your feedback is greatly valued. If you have suggestions or questions regarding the budget, please direct them to:

Budget Office
City of Greeley
1000 10th Street
Greeley, CO 80631
Phone: (970) 350-9735
Email: rochelle.sandoval@greeleygov.com

CITY GOVERNMENT FORM AND STRUCTURE

FORM OF GOVERNMENT

The municipal government provided by the Charter of the City of Greeley, Colorado, is a Council-Manager form of government. Pursuant to the provisions of the Constitution of the State of Colorado and subject only to limitations imposed therein and by the Charter of the City of Greeley, all powers of the city are vested in an elective City Council.

POWERS OF THE CITY

The city has all powers of local self-government and home rule and all powers possible for a city to have under the constitution and laws of Colorado. Such powers are exercised in conformity with the provisions of the City of Greeley Charter, or in such a manner as may be provided by the Council, not consistent with the Charter.

CITY COUNCIL

Membership

The corporate authority of the City of Greeley, Colorado, is vested in a Mayor and six councillors. Two of the councillors are nominated and elected by the city at large. The other four councillors are nominated and elected by each of the city's four wards. All councillors are elected for a four-year term in staggered elections - three councillors being elected every two years. The Mayor is elected for a term of two years at every biennial election.

Mayor

The Mayor presides over meetings of the City Council and has the same right to speak and vote therein as any other member. The Mayor is a conservator of the peace, and in emergencies may exercise within the city the powers conferred by the Governor of the State of Colorado for purposes of military law.

General Powers:

- A. The Council appoints and removes the City Manager;
- B. The Council adopts the budget of the city;
- C. The Council approves the minimum and maximum schedule of compensation for boards, commissions, and all employees of the city;
- D. The Council, or duly authorized committee thereof, may investigate any agency and the official acts of any officer or employee thereof, and may compel, by subpoena, the attendance and testimony of witnesses and production of books and documents;
- E. The Council provides for enforcement of its ordinances;
- F. The Council may enter into contracts and leases on behalf of the municipal government with the approval of the City Attorney and the City Manager;
- G. The Council, by ordinance, may enter into contracts with other governmental bodies;
- H. The Council provides for independent audits of all funds and accounts of the city;
- I. The Council, by ordinance, may create new offices, departments, or agencies;
- J. The Council may provide for licenses, permits, and fees for regulatory or revenue purposes.

City Manager

The City Manager is the Chief Administrative Officer of the city and is responsible to the Council for proper administration of all of the city's affairs. To that end, he or she has power and is required to:

General Powers:

- A. Be responsible for enforcement of the laws and ordinances of the city;
- B. Appoint, suspend, and remove heads of all departments except as otherwise designated by the Charter;
- C. Prepare the budget annually and submit it to the Council and be responsible for its administration after adoption;

-
- D. Prepare and submit to the Council as of the end of the fiscal year, a complete report on finances and administrative activities of the city for the preceding year;
 - E. Keep the Council advised of the financial condition and future needs of the city and make recommendations to the Council;
 - F. Exercise supervision and control over all administrative departments and agencies unless otherwise provided by the Charter;
 - G. Be responsible for enforcement of all terms and conditions imposed in favor of the city or its inhabitants in any contract or public utility franchise;
 - H. Inform the public clearly on city government functions and activities;
 - I. Perform other duties as may be prescribed by the Charter or required of him or her by the Council not inconsistent with the Charter.

FINANCIAL POLICIES

REVENUE

The budget process involves an annual review of estimated revenue and fee schedules. Estimated revenues are conservatively projected with rate increases and decreases based upon:

- projected growth and development in Greeley;
- related costs of services provided;
- estimated number of persons benefiting from the services;
- expected inflation and its impact on the provision of services.

Prior to August of 1983, the Charter of the City of Greeley prohibited earmarking sales tax revenues for specific purposes. In 1985, sales tax revenue bonds were first issued to finance capital improvements. At this time there are a few issues outstanding: 2003, 2005, 2005B and 2012. Sales tax collected will first be used to service this debt in accordance with the bond ordinances and the remaining balance will be transferred to capital project funds or the General Fund.

The City of Greeley imposes a number of miscellaneous licenses, fees, and taxes which are reviewed annually in conjunction with the Revenue Policy, to determine rate and fee schedules for the ensuing year. User charges are set annually for the various enterprises to cover estimated operation, maintenance, and overhead costs.

The city provides a variety of services that enhance the quality of life of its citizens such as:

- parks and trails,
- museums,
- recreation centers,
- Union Colony Civic Center.

These extra services are funded partially by private contributions and efforts will continue to secure donations as they are an integral part of the future success of these programs.

EXPENDITURES

Budgeted expenditures are limited to projected revenues and fund surpluses. Annual budget priorities are established on the basis of Council Priorities with the following considerations taking precedence:

- debt payments,
- public safety,
- utility services.

Other public services and programs will be provided to the extent allowed by the economy at that time.

LEASE PURCHASE

In 1986, the City of Greeley began using lease/purchase financing for the provision of new and replacement equipment, vehicles and rolling stock in order to:

- ensure the timely replacement of equipment and vehicles,
- ensure that vehicle replacement requirements were included in the operating budget.

Advantages that a lease/purchase financing method can offer over a cash financing method are:

- it decreases the impact of inflation on the purchase of new and replacement equipment,
- it reduces the initial impact of the cost to user departments by enabling acquisition costs to be spread over the useful life of large ticket equipment,
- it safeguards the opportunity to use cash assets to earn higher interest than the interest cost of lease/purchasing.

Depending upon interest rates and the projected equipment needs for future years, over-reliance upon lease/purchase as an equipment financing mechanism can result in compounded future costs.

INVESTMENTS

For cash management purposes, the City of Greeley currently pools excess cash from all funds and invests in government bonds and other eligible securities.

Since most city funds are scheduled for specific purposes, maturities are selected to coincide with the periods during which monies will be spent even though new money is coming in to replace expended funds. Because of the positive nature of the yield curve (i.e., longer term rates are higher than shorter term rates), the city attempts to stagger the maturity dates on investments to meet anticipated cash flow needs based on a cash flow model and a yield curve. Thus, a basically passive portfolio strategy is employed. However, active trading is encouraged to take advantage of short-term market swings when conditions warrant a more active strategy. It is the intention of the investment pool to maximize interest income according to risk, marketability, and diversification.

Eligible Investments:

- Treasury Obligations: Treasury bills, Treasury notes, Treasury bonds and Treasury STRIPS with maturities not exceeding five years from the date of purchase.
- Federal Instrumentality Securities: Debentures, discount notes, global securities, callable securities and stripped principal of coupons with maturities not exceeding five years from the date of purchase issued by the following only: Federal National Mortgage Association, Federal Farm Credit Banks, Federal Home Loan Banks, Federal Home Loan Mortgage Corporation, and Student Loan Marketing Association.
- Prime Commercial Paper issued on U.S. companies and denominated in U.S. currency with a maturity not exceeding 180 days from the date of purchase which is rated in its highest rating category at the time of purchase by one or more nationally recognized organizations which regularly rates such obligations.
- Eligible Bankers Acceptances with an original maximum maturity not exceeding 90 days issued on domestic banks or branches of foreign banks domiciled in the U.S. and operating under U.S. bank laws with a minimum of \$250 million combined capital and surplus, whose senior long-term debt is rated at the time of purchase AA by Standard & Poor's, AA by Moody's or AA by Fitch IBCA, Duff and Phelps, and deposits of the issuing bank must be insured by the Federal Deposit Insurance Corporation.
- Repurchase Agreements with a defined termination date of 180 days or less collateralized by U.S. Treasury and agency securities listed under Treasury Obligations and Federal Instrumentality Securities with a maturity not exceeding ten years. Title must transfer to the city or the city must have a perfected security interest.
- Local Government Investment Pools authorized under CRS 24-75-701, 702 which are no-load, have an objective of maintaining a constant daily net asset value per share, limit assets of the fund to securities authorized in this investment policy, have a maximum stated maturity and weighted average maturity in accordance with Federal Securities Law Regulation 2A-7 and have a rating AAA by Standard & Poor's or AAA by Moody's or AAA/V-1+ by Fitch IBCA, Duff & Phelps.
- Time Certifications of Deposit or savings accounts in state or national banks or in state or federally chartered savings and loans which are state approved depositories and are insured by the FDIC. Certificates of deposit which exceed the FDIC insured amount shall be collateralized in accordance with the Colorado Public Deposit Protection Act.
- Money Market Mutual Funds registered in the Investment Company Act of 1940 which are no-load, have a policy to maintain a constant daily net asset value per share, limit assets of the fund to those securities authorized in this policy, have a maximum state maturity and weighted average maturity in accordance with Federal Securities Regulation 2A-7 and are rated either AAAm by Standard & Poor's or AAA by Moody's or Fitch Investors Service.

In all cases, collateral shall have at the least, a market value equal to the investment funds involved.

An average rate of return for the current analysis of the city's investment portfolio will be performed and include the following:

- average maturity of the investment portfolio for the current quarter as compared with the previous three;

-
- a listing of investments by type and institution which shows the applicable percentages of the total portfolios.

DEBT

The city borrows money and issues short-term notes, general obligation bonds, revenue bonds, special or local improvement bonds, and any securities not in contravention of the Charter of the City of Greeley.

It is a high priority of the City of Greeley to maintain good communications with bond rating companies and to earn good bond ratings. The city has developed the following policies to ensure that debt is soundly financed:

- revenue sources to be used to finance debt are conservatively estimated, and
- the term of debt will not exceed the life of the project being financed by the debt.

Future projects are considered to determine future financing needs and the availability of unrestricted resources to finance both current and future debt.

In addition, the City Council observes the following restrictive provisions in all issues of bonds by the municipality in accordance with the City Charter:

- total general obligation debt will not exceed 10% of the total assessed valuation for tax purposes;
- the interest rate shall not exceed the market rate;
- no bonds shall be issued at less than par value;
- the sale of all bonds shall be based upon competitive bids;
- all bonds issued by the city shall contain a provision for redemption prior to maturity.

Annual budgets include debt service payments and reserve requirements for all debt currently outstanding and for all proposed debt issues.

RESERVES

In 2010 the City Council adopted a fund balance and working capital balance policy for the General, Sewer, Water and Stormwater funds.

- General fund unrestricted fund balance shall initially be maintained at 10% of the prior year audited expenditures plus transfers out.
- General fund unrestricted fund balance shall be increased to a minimum of two months operating expenditures to be calculated as 16.67% of the prior year audited general fund expenditures plus transfers out.
- Sewer, Water and Stormwater funds working capital balances shall be maintained at 25% of prior year audited operating expenses less depreciation.
- Use of fund balance or working capital must be appropriated by City Council.

Debt reserves are established to protect bond holders from payment defaults. Adequate debt reserves are essential in maintaining good bond ratings and for the marketability of bonds. The amounts of debt reserves are established by ordinance in association with each bond issue.

BUDGET PROCESS

BUDGET PROCEDURES

Prior to the beginning of the budget process the City Manager meets with the City Council to review current council priorities and define new priorities. Following the identification of Council's priorities the City Manager develops an appropriate work program.

In March, the budget process begins with the departments updating their priorities and performance measures. During this budget cycle, the emphasis continued to be on updating and modifying performance measures. The departments were asked to develop performance measures that would measure quality and efficiency and not workload measures.

During the month of April, budget preparation manuals are distributed to the departments providing guidelines and instructions for preparing their budgets. Both the revenue and the expenditure budgets are submitted during May and June. Most departments have citizen advisory boards that help the department head determine project priorities to be proposed in the operating budget.

All requests are summarized and compared to prior year actual expenditure totals and the current budget for City Manager review meetings which involve analysis by the City Manager, Finance Director, Deputy Finance Director, and Budget Officer. Meetings are conducted to evaluate all requests using a city-wide perspective and to compare proposed expenditures to projected revenues with the objective of balancing the budget.

In July, the five year capital improvement plan is updated.

The City Manager is required by Charter to prepare and submit to the City Council on or before the fifteenth of September each year, a recommended budget covering the next fiscal year. The following information is required:

- detailed estimates with supporting explanations of all proposed expenditures for each agency of the city, showing the expenditures for corresponding items for the last preceding fiscal year in full, and estimated expenditures for the current fiscal year;
- statements of the bonded and other indebtedness of the city, showing the debt redemption and interest requirements, the debt authorized and unissued, and the condition of sinking funds, if any;
- detailed estimates of all anticipated revenues of the city from sources other than taxes with a comparative statement of the amounts received by the city from each of the same similar sources for the last preceding fiscal year in full, and estimated revenues for the current fiscal year;
- a statement of the estimated balance or deficit for the end of the current fiscal year;
- an estimate of the amount of money to be raised from current and delinquent taxes and the amount to be raised from bond issues which, together with any available unappropriated surplus and any revenues from other sources, will be necessary to meet the proposed expenditures;
- such other supporting information as the City Council may request, or as may be otherwise required by the Charter.

CITIZEN BUDGET ADVISORY COMMITTEE REVIEW

The purpose of the nine-member committee appointed by the City Council is to provide citizen involvement in the budget process. The functions of the Committee shall include, but not be limited to:

- becoming familiar with City operations, and commenting on revenue requirements, expenditures, staffing levels, alternative service delivery and how will the budget meets the needs of the community;
- giving special review attention to specific areas, as directed by City Council or by consensus of the committee; and
- commenting, through an annual report, on the City budget to City Council.

BUDGET HEARING AND ADOPTION

A public hearing on the proposed budget is held before its final adoption at such time and place as the City Council directs. The proposed budget is balanced, meaning that expenditures do not exceed available resources. Notice of the public hearing, a brief summary of the proposed budget, and notice that the proposed budget is on file in the office of the City Clerk are published at least two weeks in advance of the hearing. The complete proposed budget is placed on file for public inspection during office hours for a period of not less than one week prior to the public hearing. The proposed budget is also available for viewing on the city's official web site.

The budget is normally adopted based on an estimated property assessment provided in August by Weld County. The county provides the final certified tax assessment by December 10th. Prior to December 15th of each year, the City Council sets a tax levy and certifies this levy to the County Commissioners. Upon completion of two public hearings and the tax levy certification, the City Council adopts the budget and makes necessary appropriations by ordinance no later than December 15th, per the City of Greeley Charter.

CHANGES IN APPROPRIATIONS

The City Council may transfer any uncommitted, unreserved, unencumbered, or unexpended appropriations balance or portion thereof from one department, office, or agency to another except as otherwise provided in the Charter. The City Council may make additional appropriations during the fiscal year for unanticipated expenditures, but such additional appropriations shall not exceed the amount by which actual and anticipated revenues of the year are exceeding the revenues as estimated in the budget unless the appropriations are necessary to relieve an emergency endangering the public health, peace, or safety. The ordinance is put on the agenda as a public hearing on the first and second reading before it is formally adopted.

ACCOUNTING AND BUDGETARY BASIS

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied. For both accounting and budgetary purposes, the following basis is applied.

Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 180 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, claims and judgments, are recorded only when payment is due.

Cigarette tax, sales tax, auto use tax, special assessments, taxpayer-assessed taxes, interest revenue, and charges for services are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received.

Proprietary funds utilize the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

Budgets are adopted on a basis consistent with Generally Accepted Accounting Principals (GAAP), except for the following: proceeds from long-term debt are budgeted as revenue in the proprietary funds; note, lease and

bond payments are budgeted as expenses in the proprietary funds; repayments of advances to/from other city funds are budgeted as revenues and expenditures/expenses in all fund types; and purchases of fixed assets are budgeted as capital outlay expenses in the proprietary funds.

The only Enterprise funds that fund depreciation are the Water, Sewer, and Stormwater funds. Depreciation is shown in other funds for budget purposes, and in most cases is not considered in the rate setting process. Depreciation is not fully funded in the Equipment Maintenance Fund, Cemetery Fund, Golf Fund, or the Information Technology Fund.

BUDGET CALENDAR

PROCESS	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
Update department priorities and performance measures			■									
Budget Kick-Off meetings, Budget Manual Distribution				■								
Departments prepare Revenue and Expenditure Budgets					■	■						
Update Five Year Capital Improvement Plan						■	■					
City Manager Review						■	■	■				
Proposed Budget Preparation								■				
Citizen Budget Advisory Committee Presentation									■			
Council Workshop									■	■		
Public Hearings/Budget Approval and Mill Levy Set											■	■

BUDGET DOCUMENT LAYOUT

The 2013/2014 budget document layout has not changed from previous years. The Revenue section is different from the Comprehensive Annual Financial Report in that it does not distinguish between operating and non-operating revenue. The Other Financial Sources (Uses) section of the fund balance summaries include transfers, loan proceeds, bond proceeds, and like sources and uses. For budget purposes, all expected revenue is applied to the expected expenditures. The Total columns on the fund balance schedules are a multi-year presentation of the City of Greeley's total resources.

The following is a listing of sections and a description of the contents:

- The **Reader's Guide** contains information for reading and understanding the document, including policies, procedures, a budget calendar, department priorities and performance measures, and an organization chart.
- The **Budget Overview** is designed to summarize the city's total revenues and expenditures. In addition to the complete budget, this section displays the fund balances by type of fund (Governmental Operations, Special Revenue, Debt Service, Capital Projects, Permanent, Enterprise, and Internal Service).
- The **Revenue** tab contains information on the city's revenue sources, and a brief explanation of the major sources.
- The **Expenditures** tab displays the city's total expenditures and gives detail of the city's debt service.
- The **Personnel Summaries** tab describes the standard and FTE count and changes in FTEs for 2012-2014. Various summary reports and a comparison of positions are also included.
- The **Fund Summaries** tabs have schedules which serve as organizational guides to fund structure and the departments that manage resources within the funds. The impact of the changes in the resources on the balance of each fund or fund type is included in the notes immediately preceding the schedules in the Fund Summaries section.

An account of the revenues, expenditures, balances of each individual fund and the purpose of each fund are documented in subsequent sections. The objective of this type of organization is to show the most general, "big picture" information for quick reference and gradually break summaries down into more detailed information at the department, division, and program levels in later sections. Capital outlay is shown in all fund balance summaries as a separate line item. Detail of capital outlay expenditures is outlined at the end of the Capital Improvements section.

- The **Department Summaries** tabs give a description of the purpose and responsibilities of each of the departments and divisions. Each department tab contains the following: an organization chart, a department budget summary, general description and organization of the department, FTE summary, and achievements. Within each department, each of the following are documented for the divisions: purpose, division budget summary and a program description.

All narratives start with a summary of resources in both a historical and cross-indexed format. Financial and staffing data are provided in terms of the prior year, the current year, and future years. The first column reflects actual expenditures and revenues for the prior year. The second column details budgeted expenditures and revenues for the current year which is the year the future years budgets are prepared. The first two columns provide historical comparative data for the future year's budget columns. The third and fifth columns present the amounts budgeted for the future years. The reader is better able to understand the basis for the future year's budgets through comparison with historical expenditure and revenue patterns, as well as from workload and operational requirements as explained in the remainder of the narrative. The fourth column identifies the change from 2012's revised budget to 2013's budget. The sixth column identifies the change from 2013's budget to 2014's budget. This change is expressed as a percentage for expenditures and revenue comparisons.

- The **Capital Improvements** tab contains a narrative describing the development process and issues, a graphic presentation of the appropriation for capital improvements by fund and project type, tables of planned projects for 2013-2017 (2013 projects are funded), and the descriptions and operating impacts of these projects. A 2013/2014 schedule of capital outlay, for both replacement and new

equipment, closes out the capital improvement section.

- The **Appendices** tab contains supplemental information to provide a better understanding of the community:
 - Appendix A: Reconciliation of the 2012 original budget to the 2012 revised budget and a comparison of the 2012 - 2014 budgets at the fund level
 - Appendix B: Schedules indicating how tax money collected is expected to be spent in 2013/2014 by department
 - Appendix C: Schedule of inter-fund transfers and an explanation of the transfer
 - Appendix D: Presentation of Greeley and Weld County demographics
 - Appendix E: Table of Citizen Boards and Commissions
 - Appendix F: Ordinance adopting 2013 budget and resolution establishing the 2013 tax levy
 - Appendix G: Glossary of terms
 - Appendix H: Index

CITY COUNCIL PRIORITIES

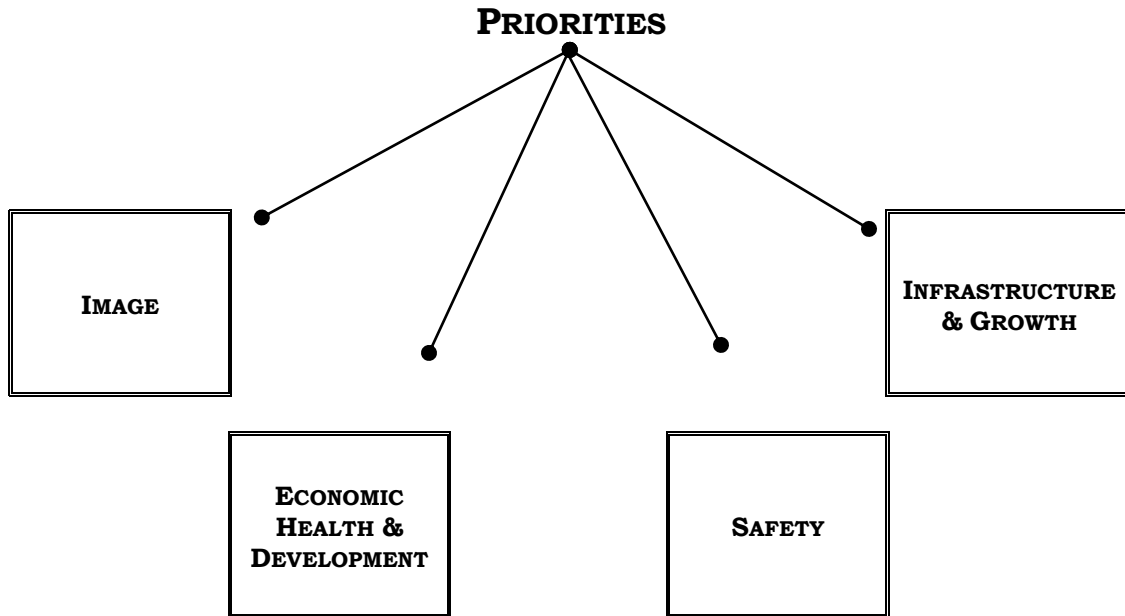
MISSION

Serving Our Community - It's A Tradition

We promise to preserve and improve the quality of life for Greeley through timely, courteous and cost effective service.

VISION

Greeley promotes a healthy diverse economy and high quality of life responsive to all its residents and neighborhoods thoughtfully managing its human and natural resources in a manner that creates and sustains a safe unique vibrant and rewarding community in which to live work and play.



Council Priority: Image - To reinforce Greeley's vision as an attractive and vibrant community in which to live, learn, work, and play.

- Deliberate efforts to positively affirm Greeley's character and attributes
- Develop and sustain neighborhoods that reflect a safe, attractive and appealing place to live
- Present a pleasant, positive and welcoming impression of Greeley to residents and visitors
- Help create a community environment that supports youth success
- Devote public resources to help create an exceptional community experience

Council Priority: Economic Health & Development - To foster and maintain public and private investment in business development.

- Establish a business-friendly system that encompasses and facilitates desired business development
- Target public investment toward specific, high value economic development projects and markets

Council Priority: Safety - To manage health, safety and welfare in a way that promotes a sense of security and well-being for residents, businesses and visitors.

- Foster a safe environment for Greeley residents and businesses
- Minimize loss of life and property through risk prevention and preparation, capability and effectiveness of response
- Create an environment that promotes the safe movement of people, goods and services
- Promote proactive behaviors and conditions that promote a safe and healthy community

Council Priority: Infrastructure & Growth - To establish the capital and human infrastructure to support and maintain a safe, competitive, appealing and dynamic community.

- Provide a framework of public services and facilities that support a safe, pleasing and successful community
- Improve and maintain the City's natural resources for the benefit of the community
- Promote employee development and engage community members that support civic development and services

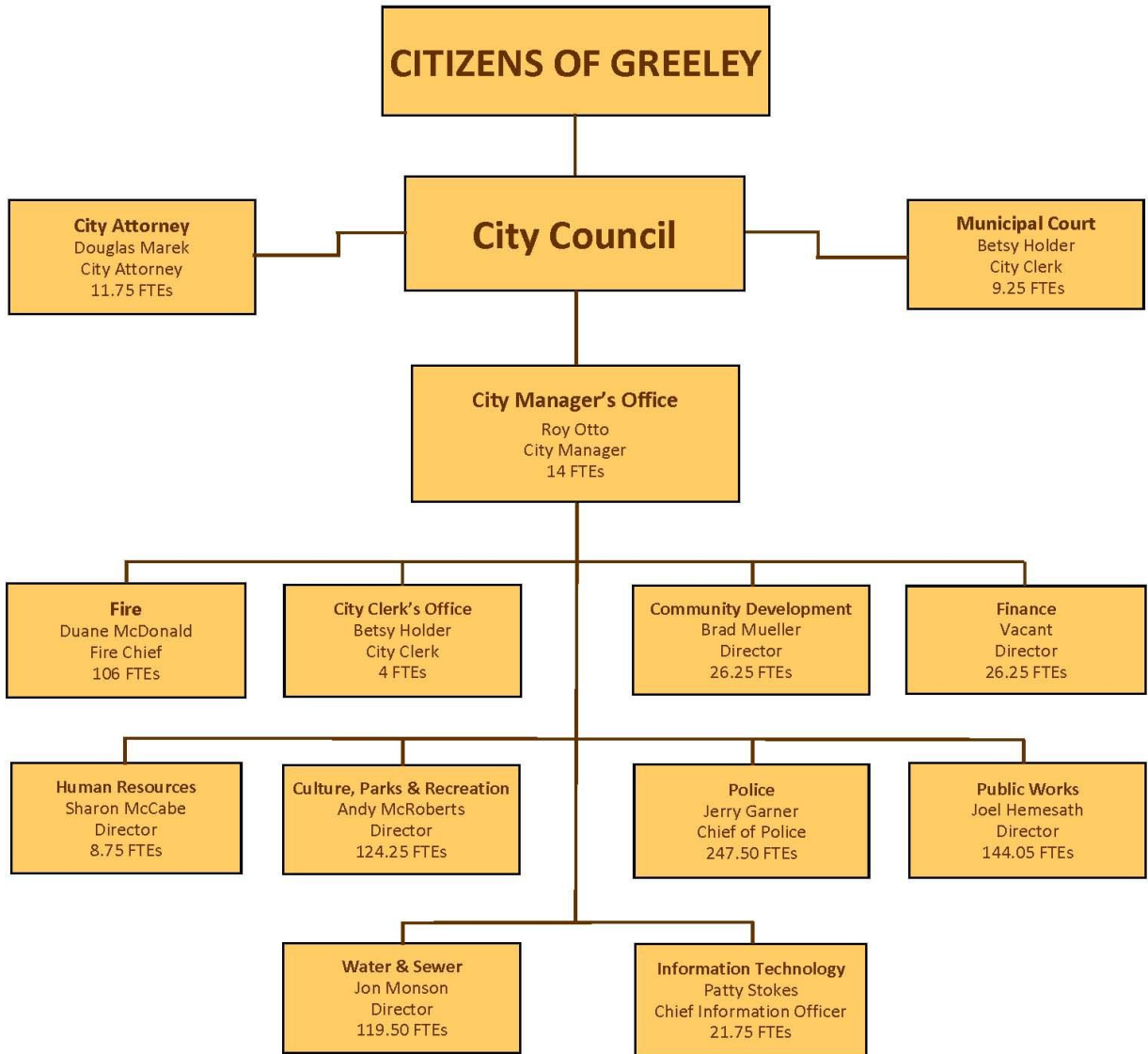
PRIORITY AND PERFORMANCE MEASURES

Department Objective/Performance Measures	2011 Actual	2012 Revised	2013 Budget	2014 Budget
Council Priority: Image				
Objective: Youth Success				
1. Youth Sports - participant numbers	12,157	11,381	11,769	11,769
Objective: Quality of Life				
1. # of teams registered in Adult Sports programs	678	634	649	649
2. Transit system average ridership without UNC route	444,449	475,000	500,000	500,000
Council Priority: Safety				
Objective: Crime Prevention & Suppression				
1. Reduce the number of career criminals victimizing Greeley residents and visitors and the number of Part One crimes over the next three years by 2% per year				
- Murder	1	1	0	0
- Rape	37	29	29	28
- Aggravated Assault	323	285	280	274
- Robbery	78	49	48	47
- Arson	51	35	34	33
- Burglary	586	504	494	484
- Theft	2,357	2,136	2,093	2,051
- Motor Vehicle Theft	148	155	152	149
2. Increase crime prevention presentations by 3% per year for the next three years				
Number of public education and crime prevention programs:				
- Neighborhood Action Team (NAT)	85	94	103	113
- Task Force	6	5	5	6
- Training	0	4	8	8
- Dispatch	17	48	49	51
- Investigations	40	21	22	23
- Traffic Unit	20	32	33	34
- Bomb Unit	16	30	31	32
- Gang Unit	16	21	22	23
- Victims Service Unit	14	22	23	23
- Number of presentations to classes by School Resource Officers	132	128	132	136
- Number of students reached by School Resource Officers	N/A	1,956	2,015	2,075
3. Increase the number of Business Watch and Neighborhood Watch programs by 10%				
85	95	105	115	
Objective: Emergency Readiness & Response				
1. Respond to EMS service calls within 5 minutes for 75% of calls	72.6%	73.1%	75.0%	75.0%
2. Maintain overall average response time for EMS incidents within 5 minutes	4 min 24 sec	4 min 15 sec	4 min 20 sec	4 min 20 sec
3. Respond to fire incidents within 5 minutes for first unit arrival for 75% of calls	6 min 20 sec	5 min 46 sec	5 min 45 sec	5 min 45 sec

Department Objective/Performance Measures	2011 Actual	2012 Revised	2013 Budget	2014 Budget
4. Respond to Priority 1 calls, on average, within 6 minutes or less	5 min 26 sec	5 min 58 sec	5 min 40 sec	5 min 30 sec
5. Respond to Priority 2 calls, on average, within 10 minutes or less	8 min 16 sec	8 min 16 sec	7 min 30 sec	6 min 59 sec
Objective: Traffic Safety				
1. Reduce traffic accidents by 2% per year over the next three years	2192	2583	2531	2480
2. Reduce traffic injuries by 2% per year over the next three years	85	91	89	87
3. Reduce fatalities by 25% per year over the next three years	5	8	6	5
4. % of signal problem calls responded to in less than 30 minutes	79.5%	85.0%	80.0%	80.0%
Council Priority: Economic Health & Development				
Objective: Business Development & Support				
1. # of businesses listed	4,309	5,746	4,453	4,525
2. # of businesses reporting quarterly wage data	N/A	2,513	2,523	2,543
3. # of business visits	N/A	77	75	80
4. # of businesses assisted	61	36	50	55
5. New investment	N/A	672,000	675,000	680,000
6. Jobs retained - (UD - Under Development)	N/A	UD	UD	UD
7. Jobs created - (UD - Under Development)	N/A	UD	UD	UD
8. Complete 50% of remodel permits within 5 business days	73.0%	69.0%	50.0%	50.0%
9. Complete 95% of remodel permits within 10 business days	99.0%	96.0%	95.0%	95.0%
10. # of new building permit plan reviews	175	224	500	600
11. Complete 25% of new construction reviews within 10 business days	76.0%	87.0%	35.0%	35.0%
12. Complete 95% of new construction reviews within 20 business days	86.0%	100.0%	95.0%	95.0%
13. Provide an on-call planner for walk-in customer service 42 hours per week	45	45	42	42
14. Number of on call customer requests	5,873	6,200	6,200	6,300
15. Answer Planning requests 75% of the time within 24 hours	99.4%	98.0%	80.0%	80.0%
16. Answer Planning requests 85% of the time within 48 hours	99.7%	99.0%	85.0%	85.0%
Council Priority: Infrastructure & Growth				
Objective: Public Facilities				
1. % of Streets at or above targeted Pavement Quality Index (PQI) of 65				
- Local Streets	56.0%	59.0%	57.0%	55.0%
- Collector Streets	58.0%	54.0%	53.0%	52.0%
- Arterial Streets	60.0%	62.0%	61.0%	61.0%
2. Cost/mile for street sweeping	\$36.41	\$40.00	\$40.00	\$40.00
3. Cubic yards of street sweeping material collected	3,032	3,500	4,900	4,900
4. Total number of potholes filled	28,856	17,000	25,000	25,000
5. Total number of potholes filled that were reported by others	122	70	125	125
6. Percentage of potholes reported by others that were repaired within 48 hours	99.0%	95.0%	95.0%	95.0%
7. # of all infrastructure maintenance requests	2,766	1,300	2,300	2,300
8. Percentage of maintenance requests responded to within 48 hours	99.0%	99.0%	99.0%	99.0%
9. Cost per lane mile for deicing/snow plowing	\$7.60	\$7.50	\$7.00	\$7.00

Department Objective/Performance Measures	2011 Actual	2012 Revised	2013 Budget	2014 Budget
Objective: Human & Civic Infrastructure				
1. Encourage 300 neighborhood contacts with the Neighborhood Resources Office (TOTAL):	608	674	800	935
- Ward I	116	127	157	192
- Ward II	296	324	400	450
- Ward III	124	139	149	174
- Ward IV	45	48	58	83
- Undesignated	27	36	36	36
2. Encourage 100 attendees at Historic Preservation events	801	700	400	400
3. Target 45 Operation Safe Stay properties with 2,000 units registered	53/2,578	75/2,649	78/2,781	81/2,920
4. Encourage 350 attendees at Poudre River Trail events	334	386	900	1000

2013-2014 ORGANIZATIONAL CHART





2013-2014 BUDGET FUND BALANCE SCHEDULE ALL FUNDS

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 145,195,699	\$136,242,823	\$ 87,058,443	-36.1%	\$ 75,233,682	-13.6%
Revenue Sources						
Taxes	57,068,299	55,781,065	58,420,388	4.7%	59,513,116	1.9%
Intergovernmental Revenue	13,270,736	19,938,449	10,010,091	-49.8%	10,298,315	2.9%
Licenses & Permits	942,804	561,049	832,446	48.4%	848,860	2.0%
Charges for Services	85,161,040	104,902,413	108,796,791	3.7%	100,732,389	-7.4%
Fines & Forfeits	3,284,220	3,257,200	3,168,200	-2.7%	3,168,200	-
Miscellaneous Revenue	5,242,310	14,617,003	13,684,444	-6.4%	14,433,742	5.5%
Total Revenue Sources	\$ 164,969,409	\$199,057,179	\$ 194,912,360	-2.1%	\$ 188,994,622	-3.0%
Expenditures by Category						
Salaries & Benefits	62,615,075	65,898,960	69,370,292	5.3%	72,297,281	4.2%
Supplies & Services	45,414,510	61,415,524	53,538,313	-12.8%	54,407,204	1.6%
Capital	36,382,344	87,982,522	52,717,847	-40.1%	74,028,365	40.4%
Miscellaneous Expense	2,876,596	3,382,046	2,196,193	-35.1%	2,131,955	-2.9%
Debt	16,757,982	41,533,985	19,211,181	-53.7%	21,399,573	11.4%
Depreciation	10,578,165	11,169,314	11,270,387	0.9%	11,803,169	4.7%
Total Expenditures by Category	\$ 174,624,673	\$271,382,351	\$ 208,304,213	-23.2%	\$ 236,067,547	13.3%
Expenditures by Major Activity						
Community Development	2,095,770	2,193,794	2,358,689	7.5%	2,417,106	2.5%
Finance	1,977,497	2,196,607	2,089,308	-4.9%	2,161,818	3.5%
Fire	11,302,369	11,971,918	12,607,519	5.3%	12,983,565	3.0%
Culture, Park, Recreation	14,714,263	15,640,491	16,912,221	8.1%	17,025,597	0.7%
Non-Departmental	37,533,411	64,934,417	42,237,740	-35.0%	45,577,435	7.9%
Police	25,691,730	26,960,633	28,693,692	6.4%	29,812,685	3.9%
Policy & Administration*	7,168,293	12,091,402	8,067,447	-33.3%	8,042,475	-0.3%
Public Works	15,320,301	18,048,493	19,683,413	9.1%	20,498,955	4.1%
Sewer	5,464,074	5,885,463	6,245,470	6.1%	6,379,078	2.1%
Water	16,974,621	23,476,611	16,690,867	-28.9%	17,140,468	2.7%
Capital Outlay	2,843,920	4,887,037	2,302,030	-52.9%	2,628,854	14.2%
Construction	33,538,423	83,095,485	50,415,817	-39.3%	71,399,511	41.6%
Total Expenditures by Major Activity	\$ 174,624,673	\$271,382,351	\$ 208,304,213	-23.2%	\$ 236,067,547	13.3%
Other Financing Sources (Uses):						
Bond Proceeds	-	21,509,972	-	-100.0%	35,000,000	100.0%
Loan Proceeds	702,387	1,630,820	1,567,092	-3.9%	2,702,665	72.5%
Transfers In	81,587,883	77,362,219	79,764,648	3.1%	77,711,270	-2.6%
(Transfers Out)	(81,587,883)	(77,362,219)	(79,764,648)	3.1%	(77,711,270)	-2.6%
Ttl Other Financing Sources (Uses)	\$ 702,387	\$ 23,140,792	\$ 1,567,092	-93.2%	\$ 37,702,665	2305.9%
Projected Ending Fund Balance & Reserves	\$ 136,242,823	\$ 87,058,443	\$ 75,233,682	-13.6%	\$ 65,863,422	-12.5%

*Policy & Administration represents all administrative departments including: City Manager's Office, Community Development Block Grants, City Clerk's Office, City Attorney's Office, Municipal Court, Human Resources, Information Technology, Self-Insured Employee Benefits, Workers' Compensation, Liability Insurance and grants to Partnering Agencies.

GOVERNMENTAL OPERATIONS

To account for all financial resources except those required to be accounted for in another fund.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 12,423,781	\$ 20,536,689	\$ 16,740,121	-18.5%	\$ 16,740,121	-
Revenue Sources						
Taxes	9,143,350	9,125,665	9,087,000	-0.4%	9,268,000	2.0%
Intergovernmental Revenue	3,986,775	3,992,648	3,965,191	-0.7%	4,248,415	7.1%
Licenses & Permits	823,085	506,549	737,346	45.6%	753,760	2.2%
Charges for Services	9,504,147	9,579,921	9,470,171	-1.1%	9,601,975	1.4%
Fines & Forfeits	2,986,986	3,036,200	2,943,200	-3.1%	2,943,200	-
Miscellaneous Revenue	2,255,034	2,026,755	2,059,689	1.6%	2,448,030	18.9%
Total Revenue Sources	\$ 28,699,377	\$ 28,267,738	\$ 28,262,597	0.0%	\$ 29,263,380	3.5%
Expenditures by Category						
Salaries & Benefits	40,810,456	42,589,961	45,443,505	6.7%	47,326,641	4.1%
Supplies & Services	14,559,110	17,028,872	17,938,451	5.3%	17,732,120	-1.2%
Capital	23,964	1,201,509	1,003,150	-16.5%	991,200	-1.2%
Miscellaneous Expense	822,809	718,225	733,634	2.1%	565,896	-22.9%
Debt	108,704	42,500	127,875	200.9%	125,178	-2.1%
Total Expenditures by Category	\$ 56,325,042	\$ 61,581,067	\$ 65,246,615	6.0%	\$ 66,741,035	2.3%
Expenditures by Major Activity						
Community Development	2,095,770	2,193,794	2,358,689	7.5%	2,417,106	2.5%
Culture, Park, Recreation	12,355,125	13,047,585	14,454,893	10.8%	14,518,815	0.4%
Finance	1,848,961	2,059,001	1,955,611	-5.0%	2,027,796	3.7%
Fire	11,302,369	11,971,918	12,607,519	5.3%	12,983,565	3.0%
Non-Departmental	1,265,939	1,807,199	1,540,524	-14.8%	1,296,219	-15.9%
Police	19,564,338	20,345,308	21,394,393	5.2%	22,220,980	3.9%
Policy & Administration	3,344,167	4,184,774	4,551,671	8.8%	4,626,761	1.6%
Public Works	4,524,409	4,769,979	5,380,165	12.8%	5,658,593	5.2%
Capital Outlay	23,964	1,201,509	1,003,150	-16.5%	991,200	-1.2%
Total Expenditures by Major Activity	\$ 56,325,042	\$ 61,581,067	\$ 65,246,615	6.0%	\$ 66,741,035	2.3%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	41,746,368	36,628,936	40,182,310	9.7%	40,927,586	1.9%
(Transfers Out)	(6,007,794)	(7,112,175)	(3,198,292)	-55.0%	(3,449,931)	7.9%
Ttl Other Financing Sources (Uses)	\$ 35,738,574	\$ 29,516,761	\$ 36,984,018	25.3%	\$ 37,477,655	1.3%
Projected Ending Fund Balance & Reserves	\$ 20,536,689	\$ 16,740,121	\$ 16,740,121	-	\$ 16,740,121	-

SPECIAL REVENUE

To account for the proceeds of specific revenue sources other than those from expendable trusts or from major capital projects that are legally restricted for specified purposes.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 10,431,371	\$ 6,330,909	\$ 4,983,588	-21.3%	\$ 4,842,440	-2.8%
Revenue Sources						
Taxes	47,924,949	46,655,400	49,333,388	5.7%	50,245,116	1.8%
Intergovernmental Revenue	5,048,634	7,628,252	5,074,600	-33.5%	5,079,600	0.1%
Licenses & Permits	102,819	53,500	53,100	-0.7%	53,100	-
Charges for Services	1,055,172	1,121,744	1,111,055	-1.0%	1,111,055	-
Fines & Forfeits	91,674	30,000	34,000	13.3%	34,000	-
Miscellaneous Revenue	269,159	460,009	34,653	-92.5%	34,550	-0.3%
Total Revenue Sources	\$ 54,492,407	\$ 55,948,905	\$ 55,640,796	-0.6%	\$ 56,557,421	1.6%
Expenditures by Category						
Salaries & Benefits	3,850,404	4,502,777	4,628,988	2.8%	4,838,103	4.5%
Supplies & Services	3,113,811	7,156,033	3,648,842	-49.0%	3,555,742	-2.6%
Capital	37,821	103,451	8,000	-92.3%	8,000	-
Miscellaneous Expense	943,006	1,156,608	252,327	-78.2%	240,827	-4.6%
Total Expenditures by Category	\$ 7,945,042	\$ 12,918,869	\$ 8,538,157	-33.9%	\$ 8,642,672	1.2%
Expenditures by Major Activity						
Non-Departmental	281,670	585,022	536,536	-8.3%	597,036	11.3%
Police	4,398	-	-	-	-	-
Policy & Administration	1,384,268	5,051,065	312,929	-93.8%	325,400	4.0%
Public Works	6,236,885	7,179,331	7,680,692	7.0%	7,712,236	0.4%
Capital Outlay	37,821	80,451	8,000	-90.1%	8,000	-
Construction	-	23,000	-	-100.0%	-	-
Total Expenditures by Major Activity	\$ 7,945,042	\$ 12,918,869	\$ 8,538,157	-33.9%	\$ 8,642,672	1.2%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	4,473,861	2,397,929	2,560,603	6.8%	2,619,379	2.3%
(Transfers Out)	(55,121,688)	(46,775,286)	(49,804,390)	6.5%	(50,720,411)	1.8%
Ttl Other Financing Sources (Uses)	\$ (50,647,827)	\$ (44,377,357)	\$ (47,243,787)	6.5%	\$ (48,101,032)	1.8%
Projected Ending Fund Balance & Reserves	\$ 6,330,909	\$ 4,983,588	\$ 4,842,440	-2.8%	\$ 4,656,157	-3.8%

DEBT SERVICE

To account for resources used to pay annual principal and interest payments on general long-term debt.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ (85,324)	\$ 1,417,381	\$ 1,502,705	6.0%	\$ 1,503,705	0.1%
Revenue Sources						
Taxes	-	-	-	-	-	-
Intergovernmental Revenue	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	114,261	295,221	50,500	-82.9%	51,240	1.5%
Total Revenue Sources	\$ 114,261	\$ 295,221	\$ 50,500	-82.9%	\$ 51,240	1.5%
Expenditures by Category						
Salaries & Benefits	-	-	-	-	-	-
Supplies & Services	-	119,980	2,400	-98.0%	2,400	-
Capital	-	-	-	-	-	-
Miscellaneous Expense	-	-	600	100.0%	600	-
Debt	6,567,227	28,028,166	6,384,932	-77.2%	6,610,574	3.5%
Total Expenditures by Category	\$ 6,567,227	\$ 28,148,146	\$ 6,387,932	-77.3%	\$ 6,613,574	3.5%
Expenditures by Major Activity						
Community Development	-	-	-	-	-	-
Non-Departmental	6,567,227	28,148,146	6,387,932	-77.3%	6,613,574	3.5%
Police	-	-	-	-	-	-
Policy & Administration	-	-	-	-	-	-
Public Works	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total Expenditures by Major Activity	\$ 6,567,227	\$ 28,148,146	\$ 6,387,932	-77.3%	\$ 6,613,574	3.5%
Other Financing Sources (Uses):						
Bond Proceeds	-	21,509,972	-	-100.0%	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	7,955,671	6,428,277	6,338,432	-1.4%	6,563,334	3.5%
(Transfers Out)	-	-	-	-	-	-
Ttl Other Financing Sources (Uses)	\$ 7,955,671	\$ 27,938,249	\$ 6,338,432	-77.3%	\$ 6,563,334	3.5%
Projected Ending Fund Balance & Reserves	\$ 1,417,381	\$ 1,502,705	\$ 1,503,705	0.1%	\$ 1,504,705	0.1%

CAPITAL PROJECTS

To account for financial resources to be used for the acquisition or construction of major capital facilities other than those financed by proprietary funds and trust funds.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 6,774,776	\$ 11,083,452	\$ 6,445,188	-41.8%	\$ 6,982,340	8.3%
Revenue Sources						
Sales and Use Tax	-	-	-	-	-	-
Intergovernmental Revenue	4,220,209	8,282,593	970,000	-88.3%	970,000	-
Charges for Services	1,941,498	626,300	532,000	-15.1%	532,000	-
Miscellaneous Revenue	362,944	1,036,982	67,151	-93.5%	67,151	-
Total Revenue Sources	\$ 6,524,652	\$ 9,945,875	\$ 1,569,151	-84.2%	\$ 1,569,151	-
Expenditures by Category						
Salaries & Benefits	490,074	28,825	-	-100.0%	-	-
Supplies & Services	70,066	102,375	53,975	-47.3%	53,975	-
Capital	10,334,825	23,380,481	7,572,961	-67.6%	10,068,580	33.0%
Miscellaneous Expense	201,666	-	1,274	100.0%	1,274	-
Debt	220,738	216,067	121,343	-43.8%	117,543	-3.1%
Total Expenditures by Category	\$ 11,317,369	\$ 23,727,748	\$ 7,749,553	-67.3%	\$ 10,241,372	32.2%
Expenditures by Major Activity						
Community Development	-	-	-	-	-	-
Non-Departmental	982,544	347,267	176,592	-49.1%	172,792	-2.2%
Police	-	-	-	-	-	-
Policy & Administration	-	-	-	-	-	-
Public Works	-	-	-	-	-	-
Capital Outlay	30,240	50,346	-	-100.0%	-	-
Construction	10,304,585	23,330,135	7,572,961	-67.5%	10,068,580	33.0%
Total Expenditures by Major Activity	\$ 11,317,369	\$ 23,727,748	\$ 7,749,553	-67.3%	\$ 10,241,372	32.2%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	637,212	100.0%	1,450,021	127.6%
Transfers In	10,193,723	10,396,705	7,629,937	-26.6%	7,401,837	-3.0%
(Transfers Out)	(1,092,329)	(1,253,096)	(1,549,595)	23.7%	(1,206,151)	-22.2%
Ttl Other Financing Sources (Uses)	\$ 9,101,394	\$ 9,143,609	\$ 6,717,554	-26.5%	\$ 7,645,707	13.8%
Projected Ending Fund Balance & Reserves	\$ 11,083,452	\$ 6,445,188	\$ 6,982,340	8.3%	\$ 5,955,826	-14.7%

PERMANENT FUNDS

To account for assets held by a government in a trustee capacity or as an agent for individuals, private organizations, or other governmental units and/or funds.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 2,304,051	\$ 2,331,461	\$ 2,331,461	-	\$ 2,354,390	1.0%
Revenue Sources						
Taxes	-	-	-	-	-	-
Intergovernmental Revenue	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	100,927	64,585	88,008	36.3%	86,258	-2.0%
Total Revenue Sources	\$ 100,927	\$ 64,585	\$ 88,008	36.3%	\$ 86,258	-2.0%
Expenditures by Category						
Salaries & Benefits	-	-	-	-	-	-
Supplies & Services	626	615	622	1.1%	622	-
Capital	-	-	-	-	-	-
Miscellaneous Expense	133	177	134	-24.3%	134	-
Debt	-	-	-	-	-	-
Total Expenditures by Category	\$ 758	\$ 792	\$ 756	-4.5%	\$ 756	-
Expenditures by Major Activity						
Community Development	-	-	-	-	-	-
Non-Departmental	758	792	756	-4.5%	756	-
Police	-	-	-	-	-	-
Policy & Administration	-	-	-	-	-	-
Public Works	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total Expenditures by Major Activity	\$ 758	\$ 792	\$ 756	-4.5%	\$ 756	-
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
(Transfers Out)	(72,758)	(63,793)	(64,323)	0.8%	(62,573)	-2.7%
Ttl Other Financing Sources (Uses)	\$ (72,758)	\$ (63,793)	\$ (64,323)	0.8%	\$ (62,573)	-2.7%
Projected Ending Fund Balance & Reserves	\$ 2,331,461	\$ 2,331,461	\$ 2,354,390	1.0%	\$ 2,377,319	1.0%

ENTERPRISE FUNDS

To report any activity for which a fee is charged to external users for goods or services.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$103,235,315	\$ 85,907,939	\$ 49,868,415	-42.0%	\$ 37,654,173	-24.5%
Revenue Sources						
Taxes	-	-	-	-	-	-
Intergovernmental Revenue	15,117	34,956	300	-99.1%	300	-
Licenses & Permits	16,901	1,000	42,000	4100.0%	42,000	-
Charges for Services	54,538,942	74,179,122	75,324,559	1.5%	65,543,201	-13.0%
Fines & Forfeits	205,560	191,000	191,000	-	191,000	-
Miscellaneous Revenue	1,545,561	10,513,026	10,762,701	2.4%	11,200,463	4.1%
Total Revenue Sources	\$ 56,322,081	\$ 84,919,104	\$ 86,320,560	1.7%	\$ 76,976,964	-10.8%
Expenditures by Category						
Salaries & Benefits	15,026,616	16,133,779	16,515,486	2.4%	17,231,849	4.3%
Supplies & Services	12,663,965	19,576,163	14,699,371	-24.9%	14,923,779	1.5%
Capital	25,195,215	61,500,756	43,059,096	-30.0%	61,535,462	42.9%
Miscellaneous Expense	113,960	222,531	147,859	-33.6%	147,859	-
Debt	9,479,253	12,455,943	11,430,921	-8.2%	13,110,816	14.7%
Depreciation	10,089,514	10,522,814	10,587,387	0.6%	11,120,169	5.0%
Total Expenditures by Category	\$ 72,568,522	\$120,411,986	\$ 96,440,120	-19.9%	\$118,069,934	22.4%
Expenditures by Major Activity						
Finance	31,946	28,506	33,862	18.8%	34,187	1.0%
Culture, Park, Recreation	2,359,137	2,592,906	2,457,328	-5.2%	2,506,782	2.0%
Non-Departmental	15,156,729	18,724,845	18,880,927	0.8%	21,095,405	11.7%
Police	6,122,994	6,615,325	7,299,299	10.3%	7,591,705	4.0%
Policy & Administration	58,378	60,944	75,762	24.3%	78,469	3.6%
Public Works	1,205,429	1,526,630	1,697,509	11.2%	1,708,378	0.6%
Sewer	5,464,074	5,885,463	6,245,470	6.1%	6,379,078	2.1%
Water	16,974,621	23,476,611	16,690,867	-28.9%	17,140,468	2.7%
Capital Outlay	1,961,376	1,758,406	216,240	-87.7%	204,531	-5.4%
Construction	23,233,839	59,742,350	42,842,856	-28.3%	61,330,931	43.2%
Total Expenditures by Major Activity	\$ 72,568,522	\$120,411,986	\$ 96,440,120	-19.9%	\$118,069,934	22.4%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	35,000,000	100.0%
Loan Proceeds	-	254,320	-	-100.0%	-	-
Transfers In	18,212,378	21,356,907	23,053,366	7.9%	20,199,134	-12.4%
(Transfers Out)	(19,293,313)	(22,157,869)	(25,148,048)	13.5%	(22,272,204)	-11.4%
Ttl Other Financing Sources (Uses)	\$ (1,080,935)	\$ (546,642)	\$ (2,094,682)	283.2%	\$ 32,926,930	-1671.9%
Projected Ending Fund Balance & Reserves	\$ 85,907,939	\$ 49,868,415	\$ 37,654,173	-24.5%	\$ 29,488,133	-21.7%

INTERNAL SERVICE FUNDS

To report any activity that provides goods or services to other funds or departments on a cost-reimbursement basis.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 8,809,594	\$ 8,634,992	\$ 5,186,965	-39.9%	\$ 5,156,513	-0.6%
Revenue Sources						
Taxes	-	-	-	-	-	-
Charges for Services	18,121,285	19,395,326	22,359,006	15.3%	23,944,158	7.1%
Miscellaneous Revenue	594,423	220,425	621,742	182.1%	546,050	-12.2%
Total Revenue Sources	\$ 18,715,708	\$ 19,615,751	\$ 22,980,748	17.2%	\$ 24,490,208	6.6%
Expenditures by Category						
Salaries & Benefits	2,437,526	2,643,618	2,782,313	5.2%	2,900,688	4.3%
Supplies & Services	15,006,934	17,431,486	17,194,652	-1.4%	18,138,566	5.5%
Capital	790,519	1,796,325	1,074,640	-40.2%	1,425,123	32.6%
Miscellaneous Expense	795,023	1,284,505	1,060,365	-17.4%	1,175,365	10.8%
Debt	382,060	791,309	1,146,110	44.8%	1,435,462	25.2%
Depreciation	488,651	646,500	683,000	5.6%	683,000	-
Total Expenditures by Category	\$ 19,900,712	\$ 24,593,743	\$ 23,941,080	-2.7%	\$ 25,758,204	7.6%
Expenditures by Major Activity						
Finance	96,591	109,100	99,835	-8.5%	99,835	-
Non-Departmental	13,278,544	15,321,146	14,714,473	-4.0%	15,801,653	7.4%
Policy & Administration	2,381,480	2,794,619	3,127,085	11.9%	3,011,845	-3.7%
Public Works	3,353,579	4,572,553	4,925,047	7.7%	5,419,748	10.0%
Capital Outlay	790,519	1,796,325	1,074,640	-40.2%	1,425,123	32.6%
Total Expenditures by Major Activity	\$ 19,900,712	\$ 24,593,743	\$ 23,941,080	-2.7%	\$ 25,758,204	7.6%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	702,387	1,376,500	929,880	-32.4%	1,252,644	34.7%
Transfers In	308,015	153,465	-	-100.0%	-	-
(Transfers Out)	-	-	-	-	-	-
Ttl Other Financing Sources (Uses)	\$ 1,010,402	\$ 1,529,965	\$ 929,880	-39.2%	\$ 1,252,644	34.7%
Projected Ending Fund Balance & Reserves	\$ 8,634,992	\$ 5,186,965	\$ 5,156,513	-0.6%	\$ 5,141,161	-0.3%

REVENUE

INTRODUCTION

This Revenue Summary contains information on revenues for all city funds. This section includes the following specific information:

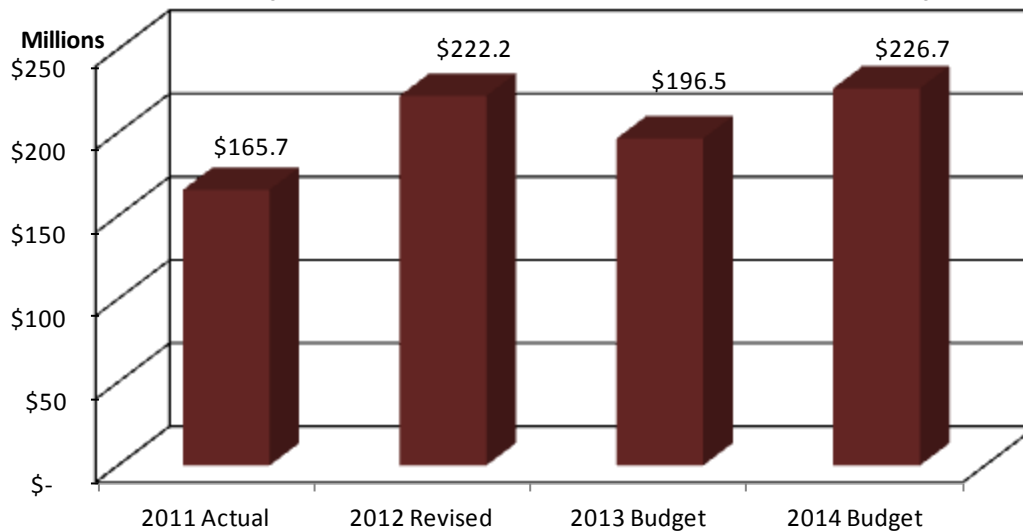
- **Revenue Summary** which describes the various types of revenue sources for the major fund groups.
- **Major Revenue Sources - Taxes** which provides detail on property and sales tax.
- **Other Major Revenue Sources** graphics.
- **Schedule of Revenue Sources** and variables for collection.

Information is presented in a comprehensive, multi-year format which should enable the reader to understand the overall financial condition of the city. Actual data is provided for 2011, revised budget for 2012, and budgeted figures for 2013-2014 to show the historical trend. This format provides a comprehensive analysis to the information for the 2013-2014 estimates.

REVENUE SUMMARY

This summary describes the major sources of revenue for the various fund groups. Since there are numerous revenue categories, this summary is purposely broad and general in order to present the "big picture" in terms of revenue. Greater details, including information on trends and assumptions, are presented in the following pages of this section. Total city revenues are estimated at \$276,244,100 for 2013 and \$304,408,557 for 2014 including inter-fund transfers and financing proceeds (\$196,479,452 for 2013 and \$226,697,287 for 2014 excluding inter-fund transfers).

2013-2014 TOTAL REVENUE - ALL FUNDS (EXCLUDING INTER-FUND TRANSFERS)



GENERAL FUNDS

Major sources of revenue in the General Fund include: property taxes, county, state, and federal intergovernmental funds, franchise taxes, charges for services, transfers from other funds, fines and forfeits, licenses and permits, and miscellaneous sources. General Fund revenue is used to provide basic municipal services such as police, fire, parks, culture, recreation, public works, and many other general functions.

SPECIAL REVENUE FUNDS

Revenues which are collected into this fund group are from special sources, typically unique from other operations. The Special Revenue Funds and their major revenue sources are listed as follows:

Fund	Major Funding Source
Convention and Visitors Fund	Lodgers Room Tax
Community Development Fund	Federal Grants
Streets and Roads Fund	Road and Bridge Tax (county), Highway Users Tax (state), General Fund Transfers
Conservation Trust Fund	Lottery Proceeds (state)
Sales and Use Tax Fund	Sales and Use Tax
Restricted Fees Fund	Surcharges and other assigned revenues
Memorials Fund	Donations

DEBT SERVICE FUNDS

Revenues for these funds come from transfers from the Sales and Use Tax fund and transfers from other funds which benefit from the debt. These funds are used for the payment of principal and interest on general long-term debts of the city such as bonds, lease/purchases, notes, and related funding mechanisms.

CAPITAL PROJECT FUNDS

These funds set aside monies for capital projects of a specific nature. Examples include capital improvements for parks, trails, streets, quality of life projects, and fire equipment acquisition and replacement. General uses include infrastructure maintenance which is budgeted in the Food Tax Fund. Revenues come from a variety of sources: sales and use tax, sales tax on food, development fees, bonds, and general funding. Capital projects are described in the Capital Improvement Section.

PERMANENT FUNDS

Permanent funds result primarily from endowment trusts, bequests (memorials), and contributions. Revenue from these funds is dependent upon memorial provisions, contributions, prevailing interest rates, and investment methodology. The interest derived from the Cemetery Endowment Fund is used to assist in the preservation of the cemetery grounds. Some memorial funds are used for other specific purposes as stipulated in the will.

ENTERPRISE FUNDS

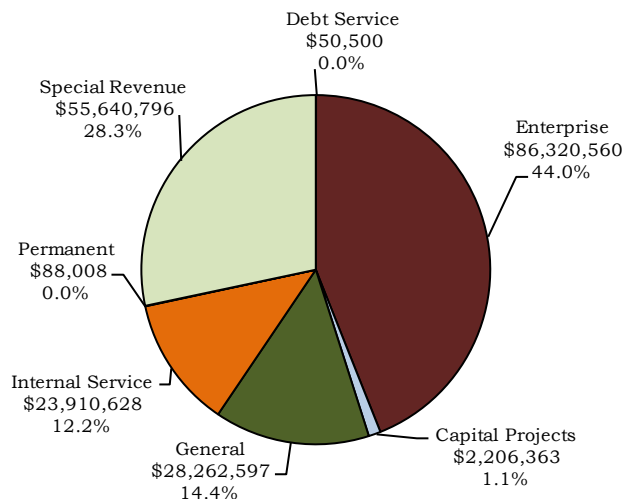
Enterprise operations are self-sustaining, and almost all funds come from fees and charges for services provided directly by users. The funds include the water and sewer utilities, municipal golf courses, municipal cemetery, stormwater, public safety combined services and downtown parking. The enterprises adjust their fees and charges to cover the costs of both operations and capital improvements.

Depreciation reserves are used to set aside funds for the maintenance and replacement of related capital structures. Fund balances are commonly used to "save" funds for major capital construction and rehabilitation. As a result, fund balances can experience great fluctuations over a series of years.

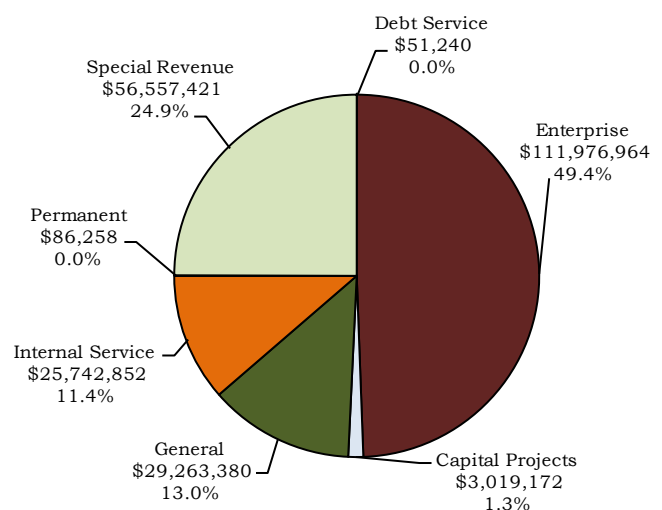
INTERNAL SERVICE FUNDS

Internal services include equipment maintenance, information technology, communications, health insurance, worker’s compensation, and liability. Revenues are based upon rates derived from the users of these services, most of which are citywide. These rates are adjusted each year based upon anticipated costs of operation. Similar to the enterprise funds, fund balance surpluses and deficits also affect the level of rates which must be charged to sustain these operations on an annual basis.

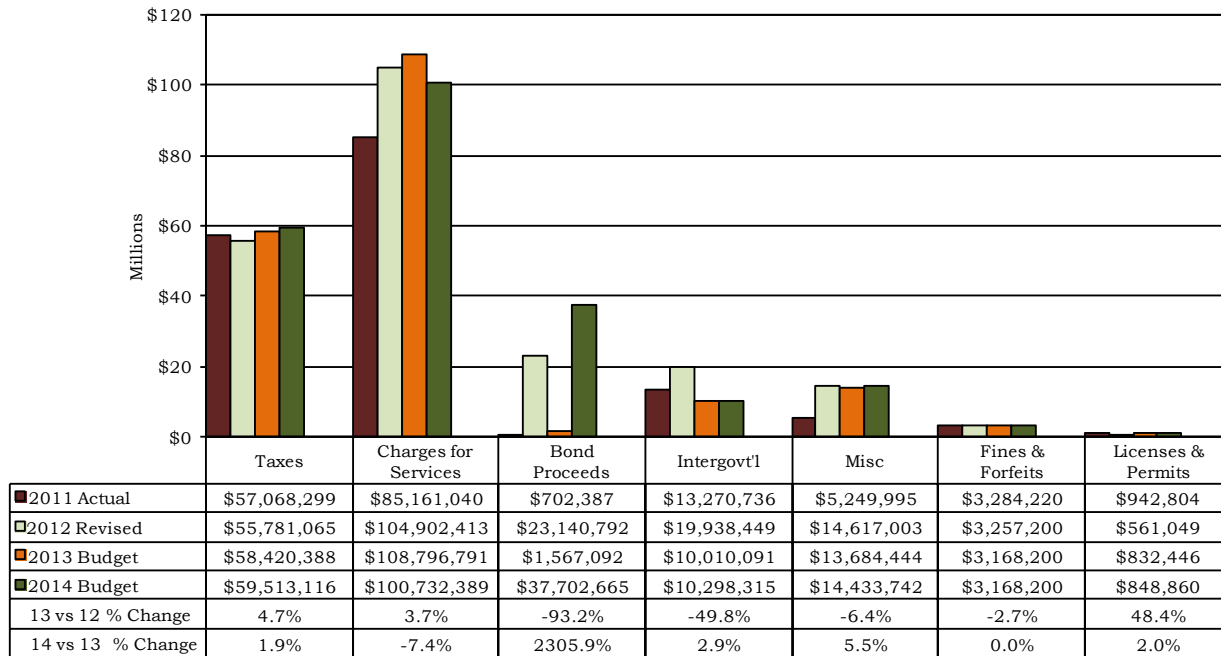
2013 TOTAL REVENUE BY FUND TYPE
\$196,479,452 (excluding operating transfers)



2014 TOTAL REVENUE BY FUND TYPE
\$226,697,287 (excluding operating transfers)



**2013-2014 TOTAL REVENUE – ALL FUNDS
BY CATEGORY (EXCLUDING INTER-FUND TRANSFERS)**



2013 REVENUE:

2013 total revenue, excluding inter-fund transfers, is expected to be \$196,479,452 representing an 11.57% decrease from the 2012 Revised Budget. The overall composition of taxes and charges for services represents 85% of the total revenue collected. This means that the city’s budget is very reliant upon revenue sources that can fluctuate with the economy and consumer discretionary income. Changes in revenue include:

Taxes in 2013 are expected to be 4.7% higher than 2012 due to an increase in current property tax, specific ownership tax, audit assessments, and use taxes.

Charges for services are budgeted 3.7% higher than 2012 due partly to the creation of the Public Safety Combined Services Fund. The city’s share to support this function shows as charges for services in 2013 and 2014. Charges for water, sewer, and stormwater are budgeted with an increase of \$300,000. Other changes include increases in worker’s comp and fleet maintenance.

Bond/Lease proceeds in 2013 were budgeted at \$1,600,000 which does not include any water bond proceeds. New water bonds will be issued in 2014 to fund water construction and water acquisition projects.

Intergovernmental revenue is also normally lower due to the variability of grant awards. New grants are appropriated during the year as the city is notified of the award. Most grant funds are specifically restricted in use and are on a reimbursement basis. Significant fluctuation in this revenue category is expected based on the money available at the federal, state, and local levels for grant awards and the projects that receive grant awards in any one year. The most significant decrease from 2012 to 2013 is \$5,400,000 in federal grant funds for construction projects that were received in 2012.

Miscellaneous revenues are comprised of funded depreciation (\$9,990,387), rentals (\$1,570,794), interest earnings (\$841,142), private contributions (\$93,700), principal and interest (\$787,451), purchasing card rebate (\$40,000), and other (\$360,970).

Fines and Forfeits are down 2.7% due to a decrease in the 2013 budgeted court fines and costs.

Licenses and Permits are expected to be 48.4% more in 2013 than in 2012 due to significant increases in actual revenue received in 2011 and 2012. The larger increases are budgeted for building permit revenue and plan check fees.

2014 REVENUE:

2014 total revenue, excluding inter-fund transfers, is expected to be \$226,697,287 representing a 15.4% increase from the 2013 Budget. Changes from 2013 to 2014 include:

Taxes are expected to increase \$1,092,728 mainly due to an increase in sales and use tax and current property taxes.

Charges for services show an \$8,000,000 decrease in 2014 compared to 2013. \$16,000,000 was budgeted in 2012 and in 2013 for the sale of Windy Gap units to help fund the city's participation in the Windy Gap Firing Project; only \$350,000 is budgeted in 2014. Increases in charges for services include \$1,300,000 in health insurance premiums, \$2,900,000 in development fees, and \$1,300,000 in residential water service charges.

Bond proceeds in 2014 show an increase of \$36,100,000 compared to 2013. Revenue bonds are budgeted in 2014 to fund water construction and water acquisition projects.

Intergovernmental revenue is estimated to be \$288,000 higher in 2014 due to an increase of \$100,000 in severance taxes and an \$180,000 increase in transit grant funding.

Miscellaneous revenue is expected to increase \$483,000 for funded depreciation in the water capital replacement fund and \$379,000 for debt service principal in the general fund.

Fines and Forfeits were budgeted at equal amounts in 2013 and 2014.

Licenses and Permits are estimated to increase by \$10,000 in building permits and \$5,000 in plan check fees.

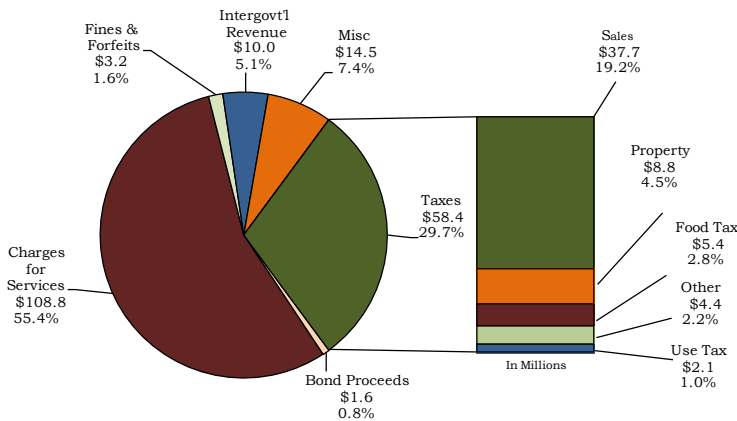
MAJOR REVENUE SOURCES - TAXES

SUMMARY

Taxes are an important issue to most citizens. The purpose of this section is to put into perspective the amount of taxes which Greeley residents pay to support municipal services. This perspective will include information on how much the average city resident pays for basic services as well as a comparison of local taxes in relation to other forms of taxes.

Sales tax and property tax are the two primary taxes which the average citizen pays to fund basic municipal services. The city collects 3.46% on most retail purchases, including food, within the city limits. Property tax is collected based on the value of property (real and personal). More information will be presented on sales and property taxes in the latter part of this section. The charts below expand on the Total Revenue charts depicted on pages 51 and 52 by illustrating the relationship between taxes and the remainder of the city's revenue.

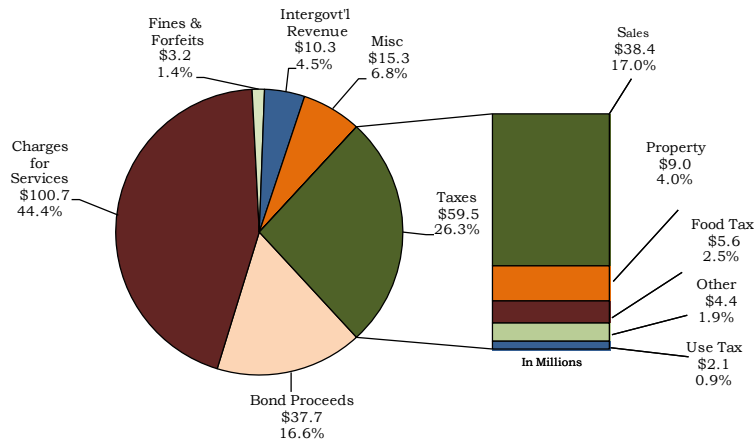
2013 TOTAL REVENUE BY CATEGORY
\$196,479,452 (excluding operating transfers)



2013 Total Revenue by Category

Taxes in 2013 will make up 29.7% of the city's total revenue. Property and sales taxes alone will account for 23.7% of the total revenue (excluding transfers) of \$196.5 million required to fund the city's expenditures.

2014 TOTAL REVENUE BY CATEGORY
\$226,697,287 (excluding operating transfers)



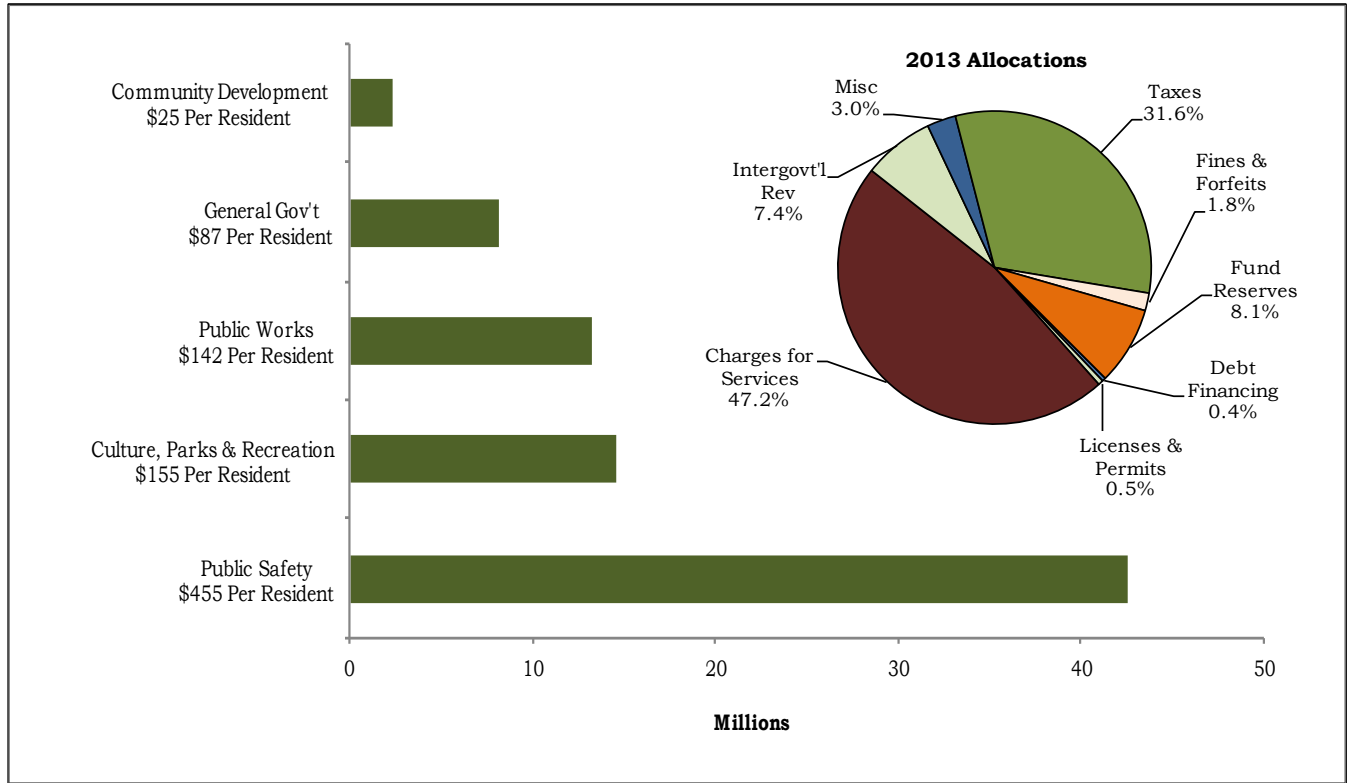
2014 Total Revenue by Category

Taxes in 2014 will make up 26.3% of the city's total revenue. Property and sales taxes alone will account for 21.0% of the total revenue (excluding transfers) of \$226.7 million required to fund the city's expenditures.

GENERAL OPERATIONS

General operations include such basic services as: police, fire, public works, culture, parks and recreation, community development, and related governmental operations. General operations exclude water and sewer utilities, stormwater utility, golf courses, cemetery, and internal services such as data processing and equipment maintenance.

Revenue Allocations for General Operations:



Here's what Greeley residents will receive in 2013 from taxes paid:



PUBLIC SAFETY:

- *POLICE* services on a 24-hour, seven days a week basis, including patrol, traffic regulations, investigations, and other public safety services;
- *FIRE* protection on a 24-hour, seven days a week basis, including response to fires, medical emergencies, and hazardous materials emergencies



CULTURE, PARKS & RECREATION:

- *PARKS* opportunities such as scenic parks and trails throughout the city;
- *CULTURE & RECREATION* which preserve and enhance the quality of life through performing arts, museums, festivals, exhibits and recreational sports activities for all ages

PUBLIC WORKS:



- Services including snow and ice control on a 24-hour, seven days a week basis, plus street repairs, traffic signal operation, bus services, and maintenance of city facilities

COMMUNITY DEVELOPMENT AND GENERAL GOVERNMENT:



- *Community Development* includes planning, building inspections, code enforcement, and development review
- *General Government* programs which cover
Finance services including complete accounting and reporting, auditing, collection, cashiering, purchasing, budgeting, and bond acquisition;
- *Policy and Administration* services which include the City Council, City Clerk, Municipal Court, City Manager, City Attorney, and Human Resources;
- *Non-Departmental Expenses* which include a variety of general costs such as audit services, bank charges, and grants to partnering agencies

SALES TAX

This is a tax on the retail sale of various goods and commodities. The state's tax rate is 2.9% and the city's is 3.46%. Therefore, on items purchased subject to sales tax, just over six cents is paid by the consumer for every dollar of purchase price. State law limits the total sales or use taxes imposed by the state, county, and any city or town in any locality in the state to 6.9%. This limitation does not preclude a county sales or use tax at a rate not to exceed 1%. Although this limitation does not apply to home rule cities such as Greeley, the total sales and use taxes currently in effect within the city's boundaries do not exceed the statutory limit.

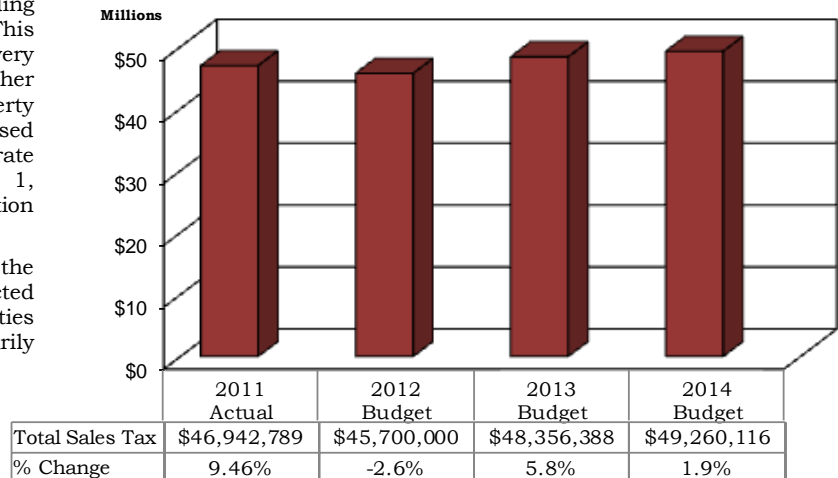
Sales tax was excluded on the purchase of food until 1990, when the exclusion was rescinded in order to fund a capital maintenance program for the repair of streets, buildings, parks, and other capital assets. The estimated \$5.5 million in 2013 and the estimated \$5.6 million in 2014 in revenue from the tax on food sales is designated and is not used for municipal operations. It was excluded from the computation of average daily costs per resident for general operating services for that reason.

Sales Tax Graphics

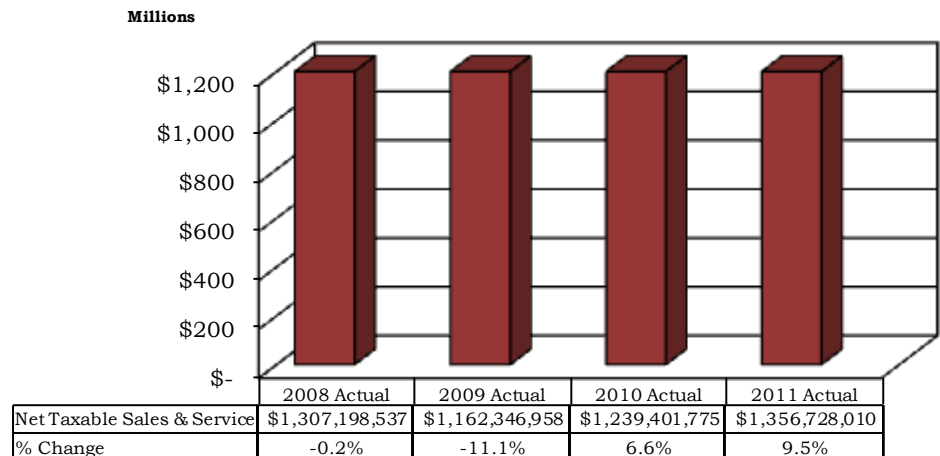
Sales and Use Tax is the largest single revenue source for the City of Greeley. It represents 24.6% of total revenue (excluding transfers) in 2013 and 21.7% in 2014. This level of reliance upon sales tax is very common in the State of Colorado and other states that do not rely heavily on property tax. The city sales tax rate was increased from 3.3% to 3.46% in 2005. The .16% rate increase that went into effect January 1, 2005 was used to build a new police station and renovate the public safety building.

This rate is also applied to food sales, but the proceeds from sales tax on food are restricted to infrastructure, public facilities maintenance and improvements (primarily street maintenance).

TOTAL SALES & USE TAX SALES TAX FUND



NET TAXABLE SALES & SERVICE (ACCRUAL BASIS)

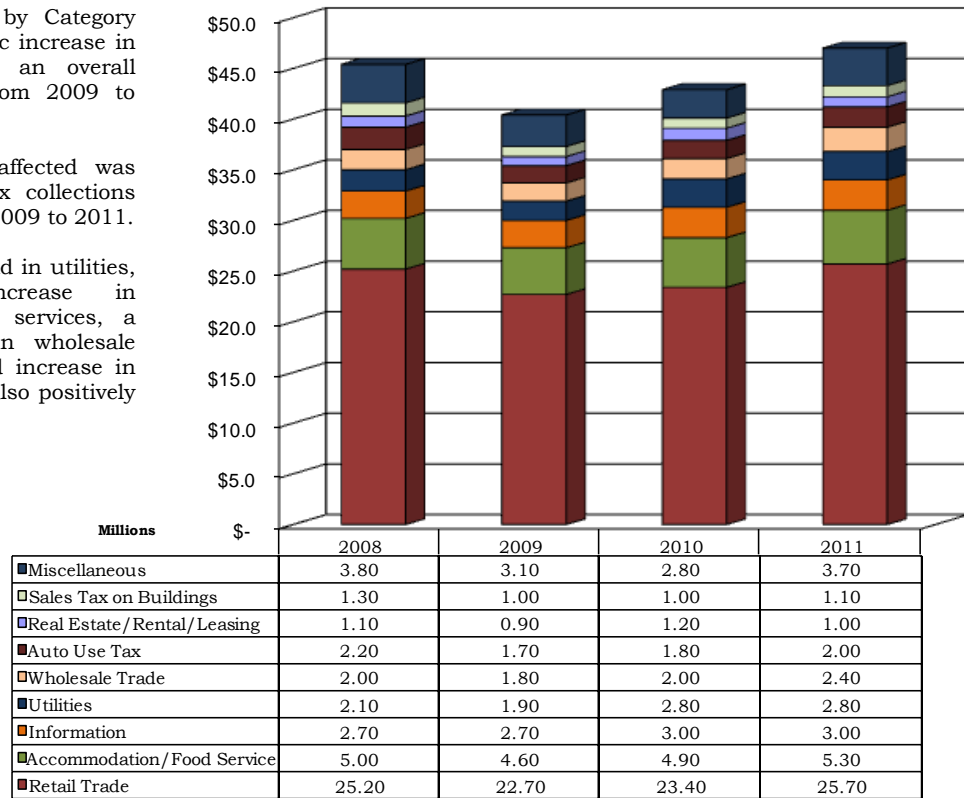


SALES TAX COLLECTIONS BY CATEGORY

The Sales Tax Collections by Category chart illustrates the dramatic increase in sales tax collections with an overall increase of \$6.6 million from 2009 to 2011.

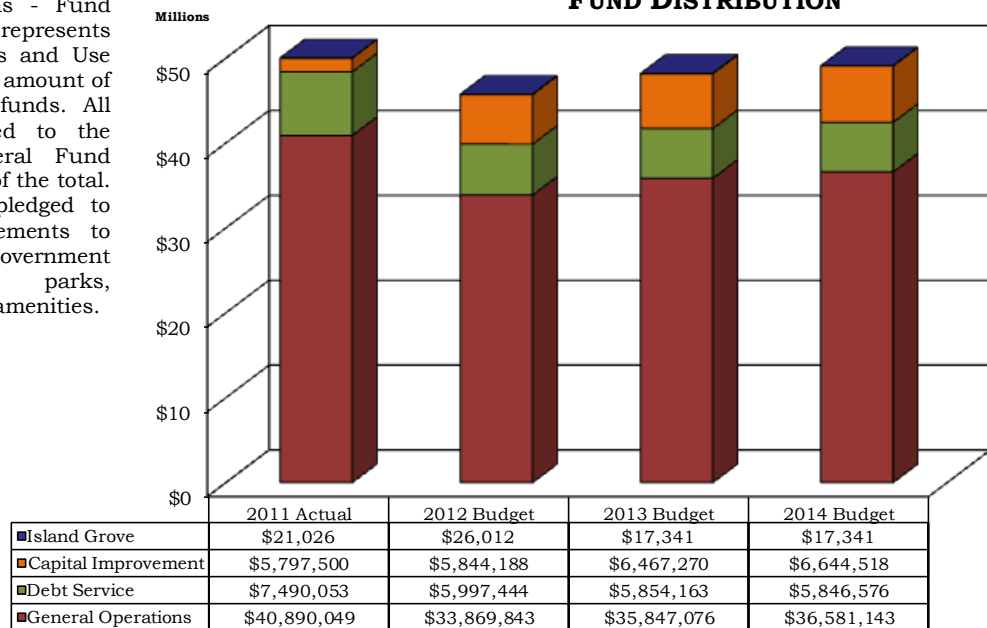
The area most positively affected was retail trade where sales tax collections increased \$3.0 million from 2009 to 2011.

An increase of \$900 thousand in utilities, a \$700 thousand increase in accommodations and food services, a \$600 thousand increase in wholesale trade and a \$600 thousand increase in the miscellaneous category also positively affected the city in 2011.



SALES TAX COLLECTIONS FUND DISTRIBUTION

The Sales Tax Collections - Fund Distribution graph represents expenditures for the Sales and Use Tax Fund. It indicates the amount of revenue allocated to other funds. All collections are distributed to the appropriate funds, General Fund receiving on average 74% of the total. Sales tax revenues are pledged to debt service for improvements to streets, parks, general government facilities, recreation, parks, landscaping, and cultural amenities.



Capital Improvements represent sales tax allocation to the Food Tax Fund and Quality of Life Fund.

PROPERTY TAXES

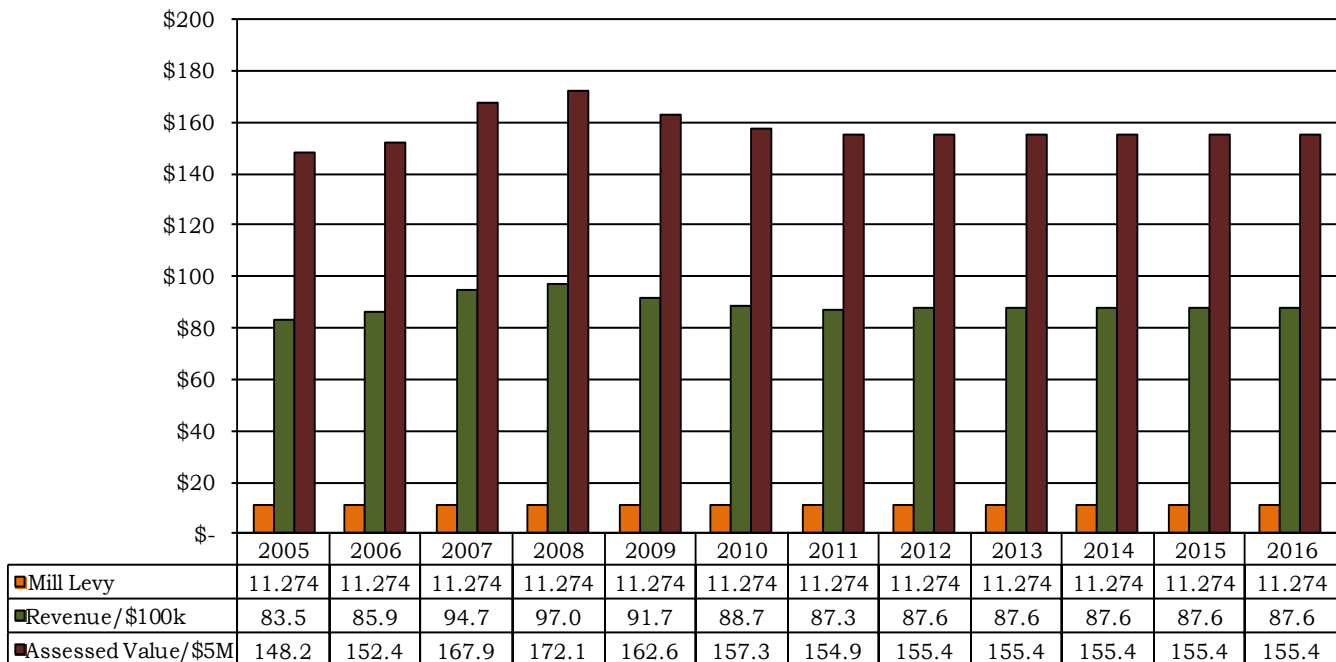
Property taxes are levied upon the value of land, buildings, and business personal property. These taxes are a source of general revenue for numerous agencies. Each authorized agency establishes a tax rate, known as a "mill levy", which is applied against the assessed value of property within applicable areas or districts. The county collects property taxes on behalf of all taxing agencies and distributes the funds to these agencies.

The Gallagher Amendment, approved by Colorado voters in 1982, divides the state's total property tax burden between residential and nonresidential (commercial) property. According to the Amendment, 45% of the total amount of state property tax collected must come from residential property, and 55% of the property tax collected must come from commercial property. The Amendment also mandates that the assessment rate for commercial property be fixed at 29%. The residential rate, on the other hand, is annually adjusted to hold the 45/55 split constant. In the years since Gallagher passed, increases in residential property values have significantly outpaced the increases in the value of commercial property. In fact, residential property now accounts for 75% of the state's total property value. However, due to the Gallagher Amendment, residential property is only responsible for 45% of the state's total property tax burden. Conversely, commercial property, which now accounts for only 25% of total property value in the state, is still responsible for 55% of the state's total tax burden.

The Gallagher Amendment requires that properties must be reassessed every two years by the county assessor of the county in which they are located. Market values are determined based on recent sales of similar properties in the area. The current residential assessment percentage is 7.96%. The tax rate or mill levy is applied to the assessed value divided by 1,000. The City of Greeley's mill levy has remained the same since 1992 at 11.274. However, it was reduced to 10.635 mills for the 2000 tax collection only to rebate revenue collected in excess of the Tabor Amendment limit in 1998 by \$300,354. The mill levy was restored to 11.274 in 2001. City of Greeley total property taxes to be collected are estimated at \$8.8 million in 2013 and \$9.0 million in 2014.

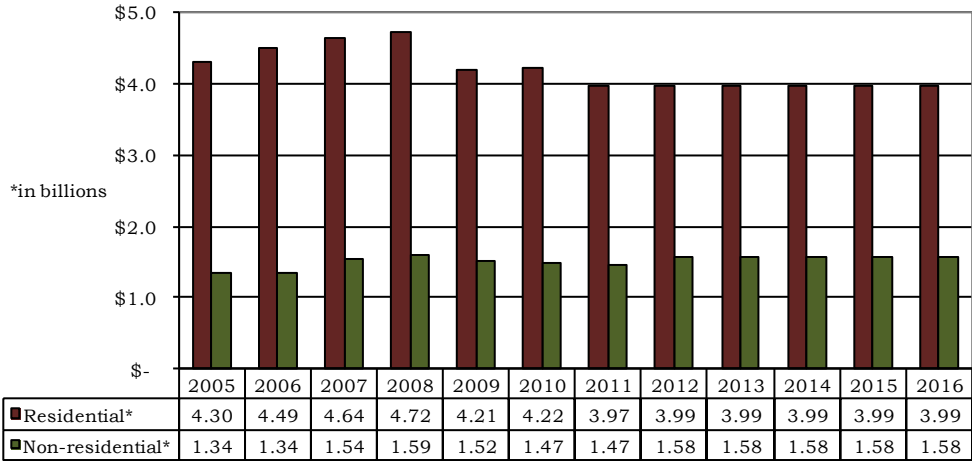
A multi-year history of Greeley's property tax revenues is presented in this section. The bar graphs in this section show the relationship between the variables of the city's mill levy and the total assessed valuation, which is set by the county and the state.

PROPERTY TAX HISTORY



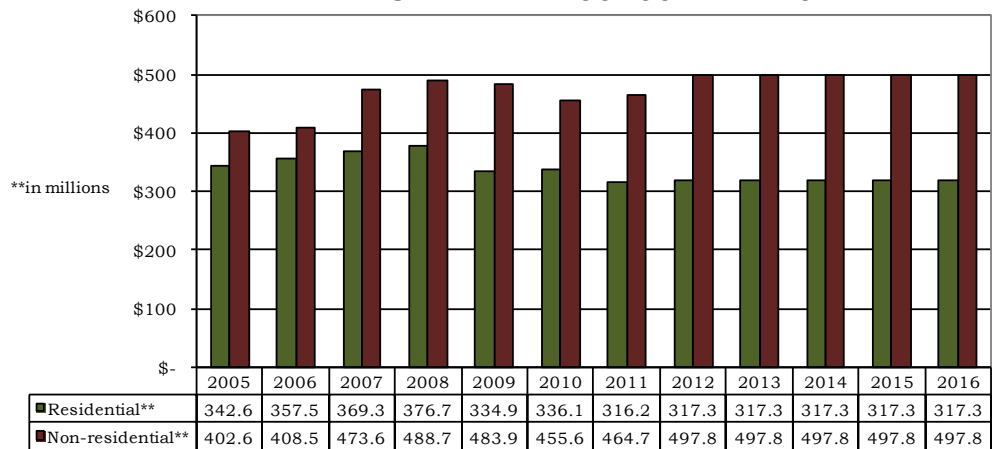
PROPERTY - ACTUAL VALUE

This graph is the first in a series to visually reflect the impact of the Gallagher Amendment. Actual values for residential properties comprise approximately 75% of the City of Greeley's tax base. The composition of property classes is expected to remain flat through the year 2016.



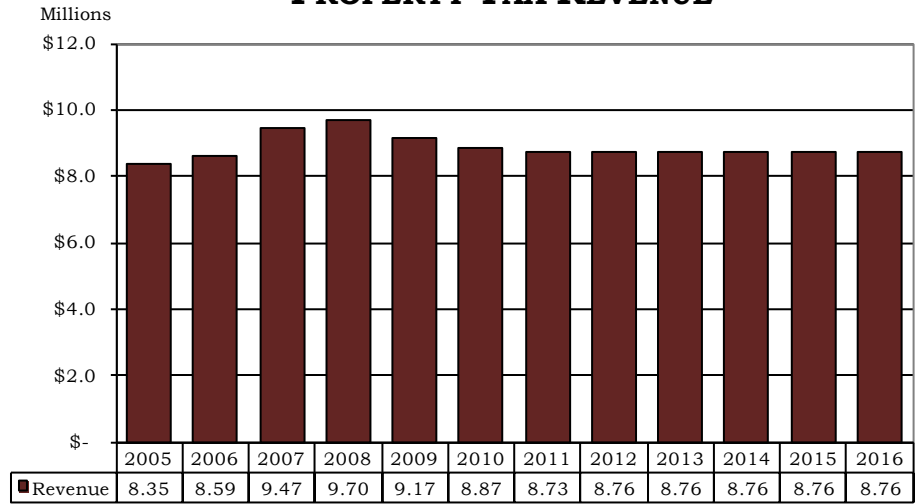
PROPERTY - ASSESSED VALUE

The second in the series of charts to show the effect of the Gallagher Amendment shows that assessed values are expected to remain relatively constant. This is due to the assessment percentage determined by the Gallagher Amendment.



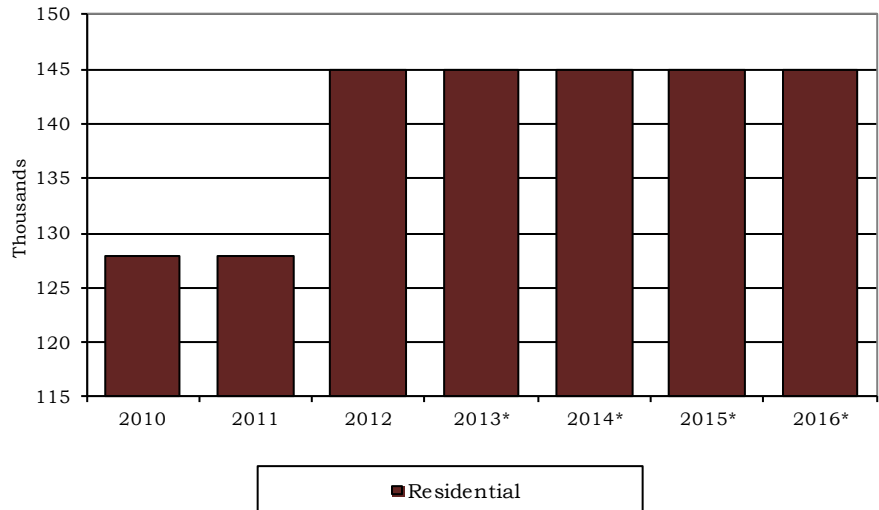
PROPERTY TAX REVENUE

The third graph in the series showing the impact of the Gallagher Amendment indicates that the revenue should continue to remain relatively flat.



ESTIMATED PROPERTY TAX

Growth is not expected for property values over the next four years. While this trend causes some economic development concerns, the city has no control over the assessment percentage applied to the actual property values. The state determines the percentage based on statewide residential to commercial property values. Statewide, the tax revenue generated from residential property cannot exceed 45% of the total collections.



ESTIMATED PROPERTY TAX FOR VARIOUS PROPERTY VALUES

Year	Residential			Estimated Tax
	Property Value	Assess %	Mill Levy /\$1000	
2010	142,181	7.96%	0.011274	128
2011	142,158	7.96%	0.011274	128
2012	162,078	7.96%	0.011274	145
2013*	162,078	7.96%	0.011274	145
2014*	162,078	7.96%	0.011274	145
2015*	162,078	7.96%	0.011274	145
2016*	162,078	7.96%	0.011274	145

*Estimate

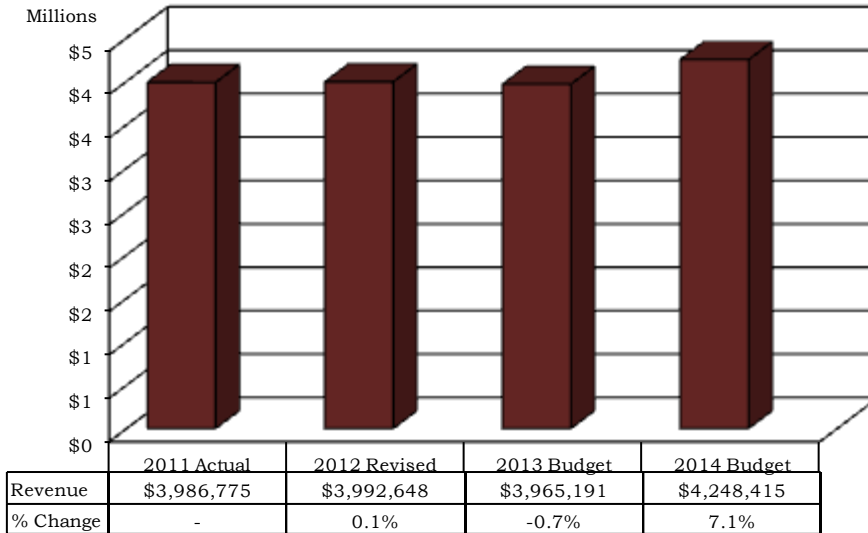
ASSESSED VALUATION ANALYSIS

		ACTUAL			ASSESSED			LESS TAX INCREMENT	NET ASSESS VALUE	MILL LEVY	REVENUE
		VALUE	% Change	FACTO	VALUE	TOTAL	FACTO				
2005	RESIDENTIAL	4,303,582,163	15.04%	7.96%	342,562,670						
	NON-RESID.	1,341,117,622	16.40%	30.02%	402,623,680	745,186,350	-4,291,600	740,894,750	11.27	8,352,845	
2006	RESIDENTIAL	4,490,832,257	4.35%	7.96%	357,467,950						
	NON-RESID.	1,335,914,404	-0.39%	30.58%	408,523,430	765,991,380	-4,051,200	761,940,180	11.27	8,590,115	
2007	RESIDENTIAL	4,639,589,547	3.31%	7.96%	369,317,320						
	NON-RESID.	1,540,111,081	15.29%	30.75%	473,554,900	842,872,220	-3,230,580	839,641,640	11.27	9,466,120	
2008	RESIDENTIAL	4,723,549,006	1.81%	7.98%	376,741,030						
	NON-RESID.	1,594,698,038	3.54%	30.65%	488,720,730	865,461,760	-4,877,710	860,584,050	11.27	9,702,225	
2009	RESIDENTIAL	4,207,818,705	-10.92%	7.96%	334,946,220						
	NON-RESID.	1,518,937,373	-4.75%	31.86%	483,903,700	818,849,920	-5,724,088	813,125,832	11.27	9,167,180	
2010	RESIDENTIAL	4,221,852,760	0.33%	7.96%	336,063,400						
	NON-RESID.	1,472,903,981	-3.03%	30.93%	455,628,000	791,691,400	-5,094,758	786,596,642	11.27	8,868,090	
2011	RESIDENTIAL	3,972,461,382	-5.91%	7.96%	316,212,810						
	NON-RESID.	1,465,092,976	-0.53%	31.71%	464,651,810	780,864,620	-6,190,510	774,674,110	11.27	8,733,675	
2012	RESIDENTIAL	3,985,676,527	0.33%	7.96%	317,264,950						
	NON-RESID.	1,582,614,153	8.02%	31.45%	497,776,890	815,041,840	-37,907,640	777,134,200	11.27	8,761,410	
2013**	RESIDENTIAL	3,985,676,527	0.00%	7.96%	317,264,950						
	NON-RESID.	1,582,614,153	0.00%	31.45%	497,776,890	815,041,840	-37,907,640	777,134,200	11.27	8,761,410	
2014**	RESIDENTIAL	3,985,676,527	0.00%	7.96%	317,264,950						
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**Estimate

OTHER MAJOR REVENUE SOURCES

INTERGOVERNMENTAL REVENUE GENERAL FUND

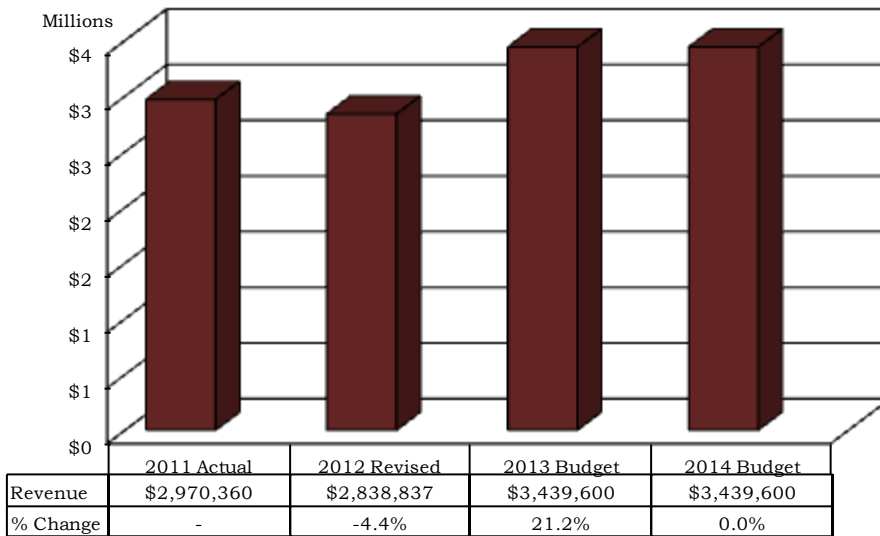


Intergovernmental - General Fund:

The grant revenue source is heavily dependent upon grant projects and will fluctuate annually depending upon money awarded by outside agencies. It is important to note that only known grants are budgeted in 2013 and 2014. Additional grants are appropriated during the year as the city is notified of the award.

The decrease in 2014 is due to an increase in the amount of Federal Transit Administration revenue of \$183 thousand and a \$100 thousand increase in severance tax

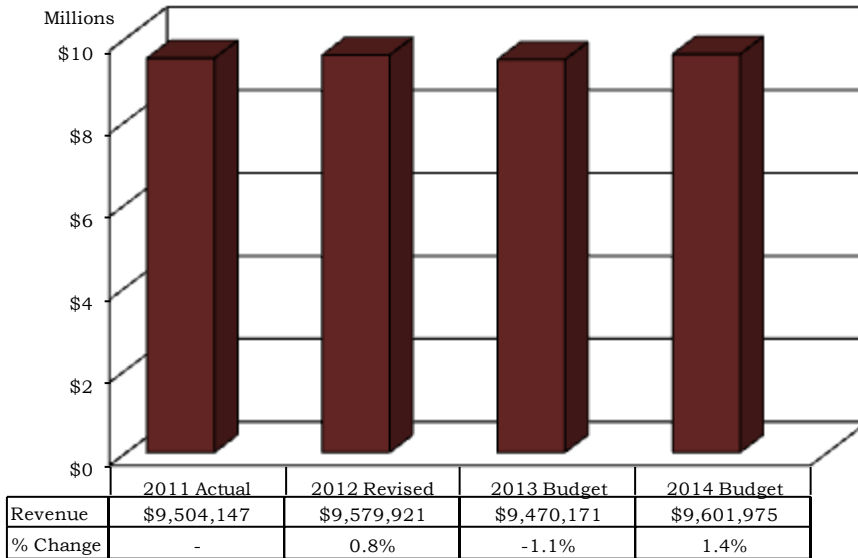
INTERGOVERNMENTAL REVENUE STREETS & ROADS FUND



Intergovernmental - Streets & Roads Fund:

Intergovernmental revenue in the Streets and Roads Fund is primarily comprised of highway user's tax and road and bridge tax. Estimated highway user's revenue for 2013 and 2014 was increased 2.4% for a total budget of \$2.6 million; it is collected by the state and distributed to the city. The revenues are based on a seven cent tax and various fees that are distributed on a 65%-26%-9% share basis to the state, county, and municipalities, respectively. The City of Greeley's share of the municipalities' portion is based on the number of vehicles registered and the miles of streets relative to other municipalities. A road and bridge mill levy is set by Weld County. One half of the revenue generated by that levy is shared with all of the municipalities in the county based on relative assessed values. The road and bridge tax is distributed by the county.

CHARGES FOR SERVICES GENERAL FUND

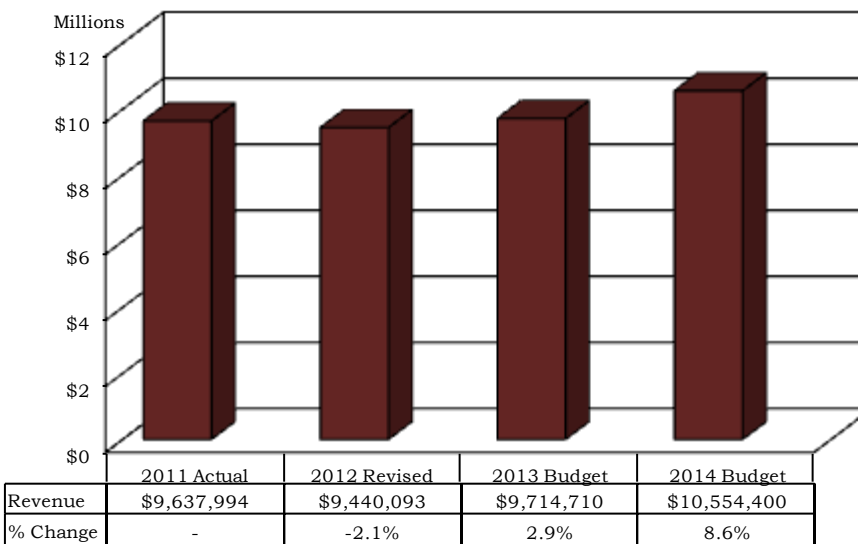


Charges for Services - General Fund:

Charges for services are user fees for participation in leisure service programs, bus fares, and court processing fees. These fees are set administratively and are reviewed each year. This area also includes gas, electric, and cable franchise fees.

The change in the 2013-2014 estimate is due an increase in electric and cable franchise fees of \$60 thousand and \$60 thousand increase in culture ticket sales and other fees.

CHARGES FOR SERVICES SEWER FUNDS

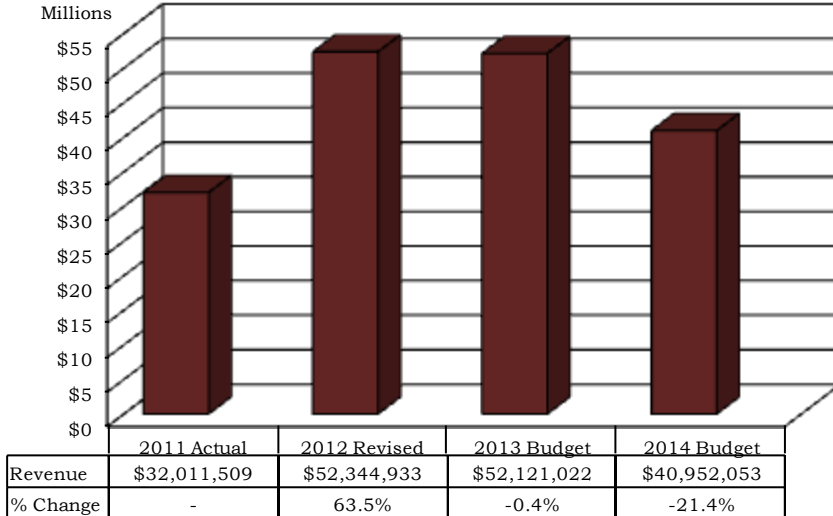


Charges for Services - Sewer Funds:

The average sewer rate decrease across customer classes will be 2.2% for 2013. There is also an increase of \$137 thousand in private liquid waste disposal in 2013.

Sewer development fees are budgeted in 2014 at an increase of \$1.5 million or 119.1% due largely in part to anticipated new construction. All other estimates for sewer rates/fees did not increase for 2014.

CHARGES FOR SERVICES WATER FUNDS



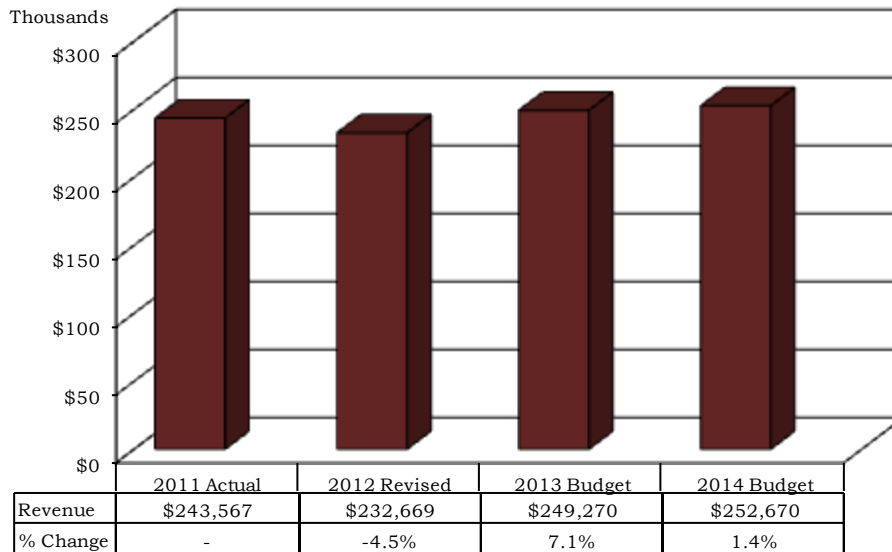
Charges for Services - Water Funds:

The average water rate increase across customer classes will be 8.0% in 2013.

Development fees in 2014 are budgeted to increase about 120.0% or \$2.1 million due largely in part to anticipated new construction.

In addition, \$16.0 million was budgeted in 2012 and 2013 for the sale of Windy Gap units to help fund the city's participation in the Windy Gap FIRMING Project; only \$350 thousand was budgeted in 2014.

CHARGES FOR SERVICES CEMETERY FUND



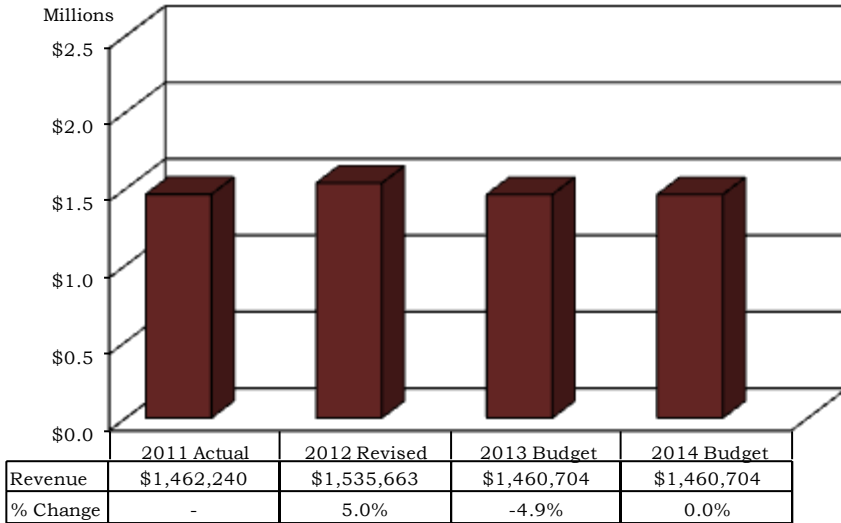
Charges for Services - Cemetery Fund:

Minimal increases in Cemetery fees for 2013 include \$6 thousand in lot sales, \$10 thousand in pre-need lot sales and a total of \$6 thousand in foundation and inventory sales.

Although the increases are minimal, the city continues to provide quality service for less than its competitors in this very competitive market.

The General Fund will contribute \$181 thousand in 2013 and \$206 thousand in 2014 in an effort to ensure that the fund operates in the "black".

CHARGES FOR SERVICES GOLF FUND

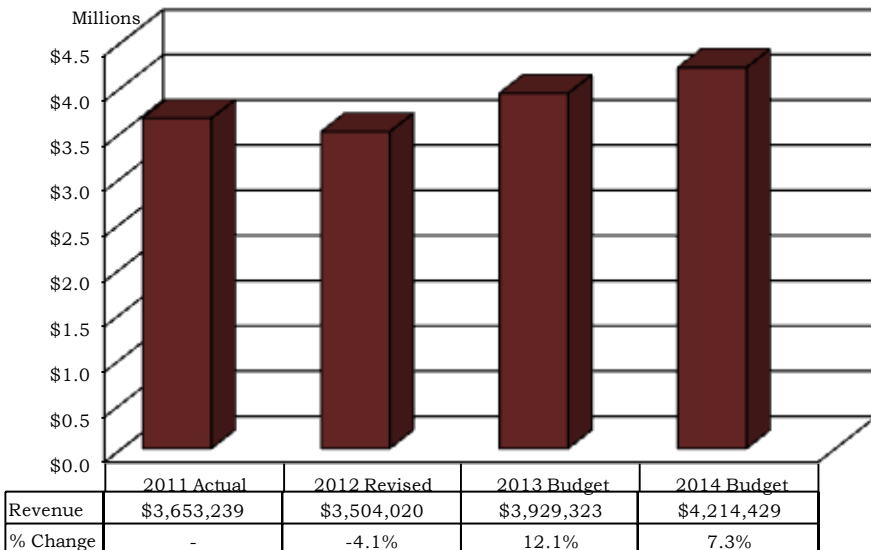


Charges for Services -

Golf Fund:

Rate increases for the golf courses have been very conservative over the past several years. The average rate increase for 2013 and 2014 remains flat. Fluctuation in the charges for services category was historically related more to the rounds of golf played at the two municipal courses in Greeley than rate changes. Because of the slowing economy, revenues in 2013 and 2014 were budgeted to 2011 levels.

CHARGES FOR SERVICES STORMWATER FUNDS



Charges for Services -

Stormwater Funds:

The City Council established a Stormwater Management Program that became effective January 2002. It was determined at this time that owners of all real property within the city are the beneficiaries and users of the city's stormwater system and should pay a portion of the cost of providing the facilities, maintenance, and administration necessary for the reasonable control of stormwater.

Stormwater fees for 2013 and 2014 were budgeted with a 7.0% rate increase. Development fees were budgeted at a flat rate for 2013 and 2014.

SCHEDULE OF REVENUE SOURCES

REVENUE SOURCE	DESCRIPTION	VARIABLES FOR COLLECTIONS
Audit Assessments	Back taxes owed by a business on sales revealed by audits.	# audits, # firms owing money
Auto Use Tax	A tax applying to any person purchasing a motor vehicle, mobile home, trailer, or semi-trailer (new or used) for use within the city limits.	Registration fees, # registered vehicles
Building Permit	A permit must be issued before any construction, alteration, moving, demolition, or repair is performed on a new or existing structure.	# permits issued, assessed property value
Busing	The city provides busing as a form of public transportation for a fee.	Rate, # patrons, level of service
Cart Rentals	A fee charged to rent a golf cart for a round of golf.	# users, # tournaments, clubhouse sales
Cigarette Tax	A tax assessed by the state government. A percentage of the tax is allocated to cities and counties based on sales tax receipts as a percentage of state sales tax receipts.	Sales, sales tax receipts, legislative action
County Buildings	A fee for the use of county buildings (Island Grove).	# of users, length of use
Court Fees	The Municipal Court assesses and collects fines and fees which depend on the offense and subsequent action taken by the defendant.	# cases, # violations, fine amounts, trial length
Current Property Tax	A tax levied according to the value of the property.	Assessed valuation, mill levy, # taxable properties
Data Processing Services	Funds collected from other city departments for data processing services provided by the Information Technology Department.	# of users, volume of work, fee
Development Fees	Fees imposed by the city for the impact a new development has on city infrastructure.	# of projects in progress, cost of projects
False Alarm Service	A fee assessed for false alarms exceeding six in a calendar year for the same location.	
Federal Grants	Federal grants are transfers of aid to state and local governments from the federal government.	# public projects, # applications, prior performance
Food Tax	A special sales tax on food to fund various city improvement projects. Low income families can qualify for a rebate.	Amount of food sold, # customers, rate of tax
Franchise Fee	Revenues derived from fees levied on companies in exchange for the right to use public right of way and otherwise operate as a franchise.	# of subscribers to each franchise
Grave Openings	The fee for grave site preparation.	# burials, size of site & foundation, day/week
Green Fees	Fee paid by customer to play a round of golf. A portion of the fee is earmarked for the clubhouse fund.	Rate, # of users
Health & Dental Premiums	Monthly premiums collected from other city departments and employees for health and dental insurance coverage.	# of employees, # employees with dependent coverage
Highway Maintenance Agreement	Reimbursement received from the State Department of Highways for state roads maintained by the city.	# state street miles maintained by city, rate per mile

REVENUE SOURCE	DESCRIPTION	VARIABLES FOR COLLECTIONS
Highway User Tax	A state tax shared locally based on gas tax, various vehicle registrations, titles, and license fees.	Legislative action, gallons of gasoline & special fuels sold statewide, # registered voters
Intergovernmental	Money collected from another governmental agency for their portion of a joint project.	Intergovernmental agreements
Kodak	Kodak uses city treated water for plant operations.	# of gallons of water used
Licenses	Business licenses, liquor licenses	# establishments, rate of license, # of applicants
Lodger's Room Tax	A tax assessed guests lodging in hotels, motels, and campgrounds located within the city limits.	# customers, legislative action
Lottery	Counties, municipalities, and special districts receive lottery revenue from the state based on population estimates dependent on the entity's involvement in the Conservation Trust Fund.	Amount of lottery revenue, # participants in Conservation Trust Fund, population estimates
Membership Fees	An annual fee paid by customers exempting them from green fees for each round of golf.	# members
Mountain Plains Rental	Mountain Plains is a shareholding water contract along the Poudre River.	# of gallons of water used
New Meter Sales	Fee for the meter providing access to city water.	# meters, new construction
Occupation Tax	An annual fee levied on each business that sells malt, vinous or spirituous liquors, and fermented beverages.	Size of outlet, volume of sales
Parking Fines	A fee assessed for parking in violation of local ordinances.	# violations
Parking Space Rentals	Fee for parking in a city-owned parking lot.	# users, parking fee rate, # time violations
Penalty & Interest	An amount assessed on delinquent taxes.	# and amount of delinquent taxes, interest rate
Pre-need Services	Grave site lots and services performed at the city's cemetery.	# lot sales, # pre-need packages sold
Recreation Fees	These are fees charged for the privilege of using city parks and recreation facilities.	Rate, # of users
Registration Fees	Each hotel and restaurant licensee must be registered with the State of Colorado and the city to operate a liquor-licensed premise.	# licensed premises & new applicants
Rent	Fee charged to groups that use city buildings.	# tenants, length of rental
Repairs & Maintenance	Funds collected from other city departments for the repair and maintenance of city-owned vehicles and equipment.	Usage, # repairs, funding
Road & Bridge Tax	A tax based on the mill levy and total city revenue for the purpose of maintaining county roads and bridges.	Mill levy, total city revenue
Sales Tax	A tax levied upon all sales, purchases, and leases of tangible personal property sold or leased within the city limits.	Volume of sales, economy, tourism
Severance Tax	A tax assessed by the state on the extraction of oil or gas.	Gross oil or gas income, # employees in industry
Special Registration Fees	This is an annual fee on all special movable equipment (SAME).	# special movable equipment, rate of fee
Specific Ownership Tax	A tax assessed on licensed motor vehicles registered in Colorado to assist in financing streets and roads.	# licensed vehicles in county, mill levy
Surplus Water Rental	A fee collected from other water agencies when the city has excess water available for rent.	Sale of excess city water

REVENUE SOURCE	DESCRIPTION	VARIABLES FOR COLLECTIONS
Tax-Building Permits	A sales tax on building, construction, or improvement to any structure within the city limits.	# permits, value & size of project
Ticket Sales	Ticket sales are source of revenue for public attendance at concerts, theatrical plays, movies and other special events sponsored by the city.	# users, ticket prices, local or outside productions
Turn on fee	Fee charged to turn on water that has been turned off for nonpayment or some similar reason.	# turn ons required
Use Tax	A tax levied upon individuals using, storing, or consuming tangible personal property on property within the city limits.	# businesses inside city limits, # customers, rate of tax
Water Labor & Materials	The customer incurs all labor and material costs for a tap to the water main, including installing service pipes, trenching, and street repairs.	# new taps, # repairs



EXPENDITURE SUMMARY

INTRODUCTION

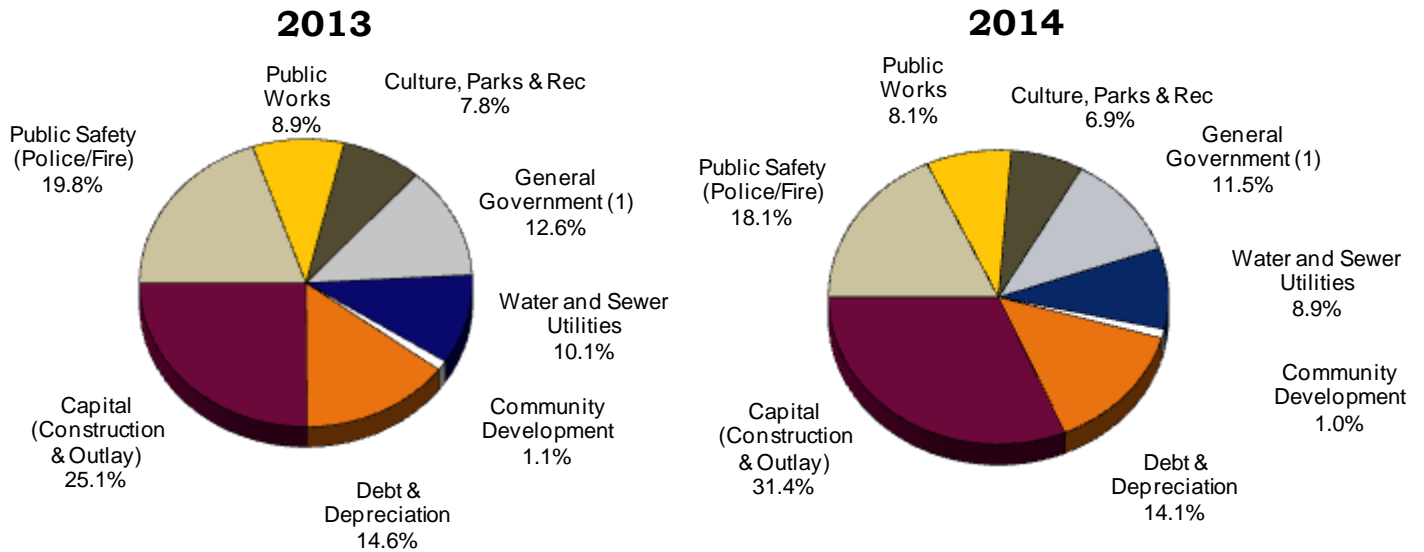
The Expenditure Summary begins by displaying the expenditures for the city in the following manners:

- Expenditures by Department
- Expenditures by Category
- Expenditures by Fund Type
 - Governmental Funds
 - Enterprise Funds
 - Internal Service Funds

The next section displays a debt service table for all funds and capital leases by fund type and the effect of the city's long term debt on future operations. Schedules of debt retirement follow which include anticipated new leases, bond issues and interfund loans.

A computation of the city's legal debt margin brings the expenditure summary to a close.

2013-2014 EXPENDITURES BY DEPARTMENT



All figures exclude inter-fund transfers

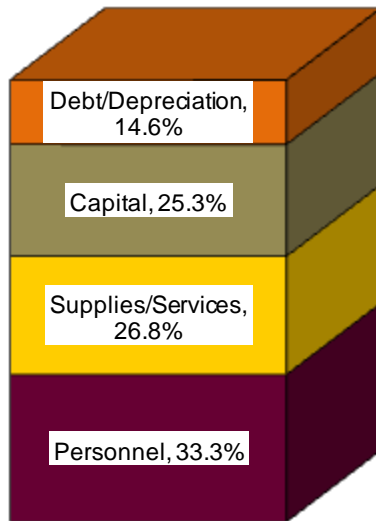
Department	2011 Actual	2012 Revised	2013 Budget	% Change	2014 Budget	% Change
Public Safety (Police/Fire)	\$ 36,951,598	\$ 38,890,051	\$ 41,256,611	6.1%	\$ 42,751,650	3.6%
Public Works	14,938,241	17,257,184	18,537,303	7.4%	19,063,493	2.8%
Culture, Parks & Recreation	14,004,102	15,027,422	16,227,312	8.0%	16,340,228	0.7%
General Government ⁽¹⁾	23,417,847	31,475,648	26,185,769	-16.8%	27,139,379	3.6%
Water and Sewer Utilities	18,220,714	25,711,231	20,458,445	-20.4%	21,043,915	2.9%
Community Development	2,095,770	2,193,794	2,358,689	7.5%	2,417,106	2.5%
Debt & Depreciation	27,336,148	52,703,299	30,481,568	-42.2%	33,202,742	8.9%
Capital (Construction & Outlay)	37,660,253	88,123,722	52,798,516	-40.1%	74,109,034	40.4%
Total	\$ 174,624,673	\$ 271,382,351	\$ 208,304,213	-23.2%	\$ 236,067,547	13.3%

(1) General Government includes: City Council, City Manager's Office, Finance, Human Resources, Information Technology, City Attorney's Office, Municipal Court, City Clerk's Office, Health, Liability, Workers' Compensation, and General Fund Non-departmental expenditures.

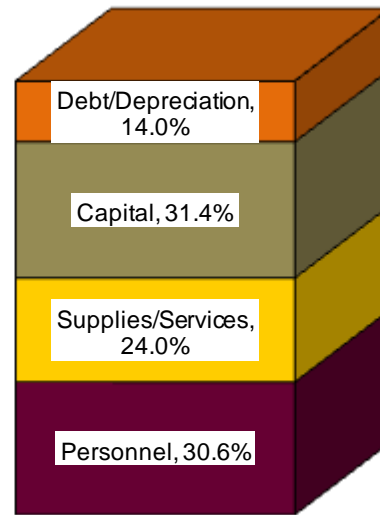
The Urban Renewal division was combined into the City Manager's Office in 2012.

2013-2014 EXPENDITURES BY CATEGORY

2013



2014



All figures exclude inter-fund transfers

Category	2011 Actual	2012 Revised	2013 Budget	% Change	2014 Budget	% Change
Personnel	\$ 62,615,075	\$ 65,898,960	\$ 69,370,292	5.3%	\$ 72,297,281	4.2%
Supplies/Services	48,291,106	64,797,570	55,734,506	-14.0%	56,539,159	1.4%
Capital	36,382,344	87,982,522	52,717,847	-40.1%	74,028,365	40.4%
Debt/Depreciation	27,336,149	52,703,299	30,481,568	-42.2%	33,202,742	8.9%
Total	\$ 174,624,673	\$ 271,382,351	\$ 208,304,213	-23.2%	\$ 236,067,547	13.3%

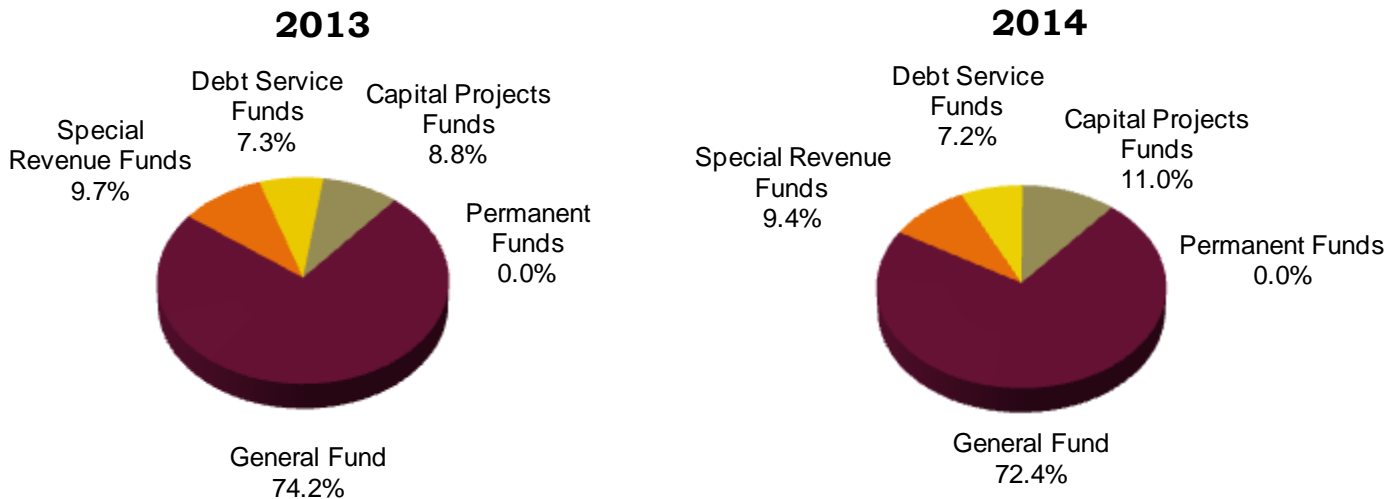
Personnel expenditures represent the cost of salaries and benefits for 863.30 FTEs in 2013 and 863.30 FTEs in 2014 plus seasonal/hourly employees that do not receive benefits. The bar graph indicates the result of the labor-intensive services provided by the city and the high costs associated with health benefits and workers' compensation experienced nationwide.

Supplies and services represent all expenditures related to operations (i.e., chemicals, fuel and oil, maintenance of equipment, training costs, outside services, building materials, etc.). It also includes the financial support budgeted for outside organizations such as the Greeley Chamber of Commerce and the Humane Society of Weld County.

Capital represents capital outlay (\$2,302,030 in 2013 and \$2,628,854 in 2014) budgeted for all departments and capital construction (\$50,496,486 in 2013 and \$71,480,180 in 2014).

Debt and depreciation expenditures represent principal payments, interest payments, amortization, paying agent fees on all outstanding debt, and the annual depreciation on assets in the Enterprise and Internal Service funds.

2013-2014 GOVERNMENTAL FUND EXPENDITURES



All figures exclude inter-fund transfers

Fund Type	2011 Actual	2012 Revised	2013 Budget	% Change	2014 Budget	% Change
General Fund	\$ 56,325,042	\$ 61,581,067	\$ 65,246,615	6.0%	\$ 66,741,035	2.3%
Special Revenue Funds	7,945,042	12,918,869	8,538,157	-33.9%	8,642,672	1.2%
Debt Service Funds	6,567,227	28,148,146	6,387,932	-77.3%	6,613,574	3.5%
Capital Projects Funds	11,317,369	23,727,748	7,749,553	-67.3%	10,241,372	32.2%
Permanent Funds	758	792	756	100.0%	756	0.0%
Total Governmental Funds	\$ 82,155,439	\$ 126,376,622	\$ 87,923,013	-30.4%	\$ 92,239,409	4.9%

The **GENERAL FUND** accounts for the majority of services provided to the public that are not related to the utility services (i.e., Police, Fire, Transit, Building Maintenance, Culture, Parks, Recreation, Finance, Planning, Building Inspections, and administrative services).

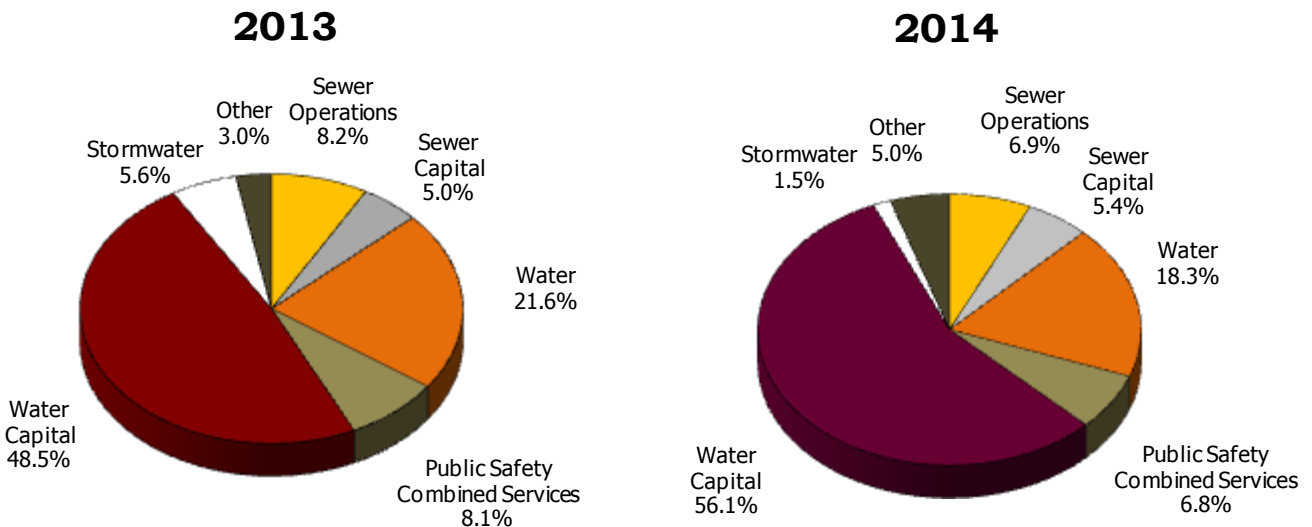
The **SPECIAL REVENUE FUNDS** are used to track revenue that is designated for a specific purpose. These funds include Streets and Roads Fund (vehicle ownership taxes and state shared revenue such as highway users tax and the road and bridge tax), Community Development Fund (Urban Renewal with the use of Community Block Grant and HOME grant money), Sales and Use Tax Fund (all sales and use tax collections), Conservation Trust Fund (state lottery proceeds), Convention and Visitors Fund (lodgers tax), and the Designated Revenue Fund (surcharges imposed by Municipal Court and other revenue as assigned), and Memorials Fund (donations bequeathed to the city for specific purposes).

The **DEBT SERVICE FUNDS** consist of the principal and interest on General Long-Term Debt on the debt supported by the Governmental funds (General, Special Revenue funds, and Capital Projects funds).

CAPITAL PROJECT FUNDS are a set of funds that account for the capital projects funded by General Fund contributions, development fees (Parks, Police, Fire, Trails, and Roads), sales and use tax, fire equipment acquisition, and sales tax on food (restricted to infrastructure maintenance). The only Capital Project funds not included in this category are those associated with the Water, Sewer, and Stormwater funds.

PERMANENT FUNDS are used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the City's programs.

2013-2014 ENTERPRISE FUND EXPENDITURES



All figures exclude inter-fund transfers

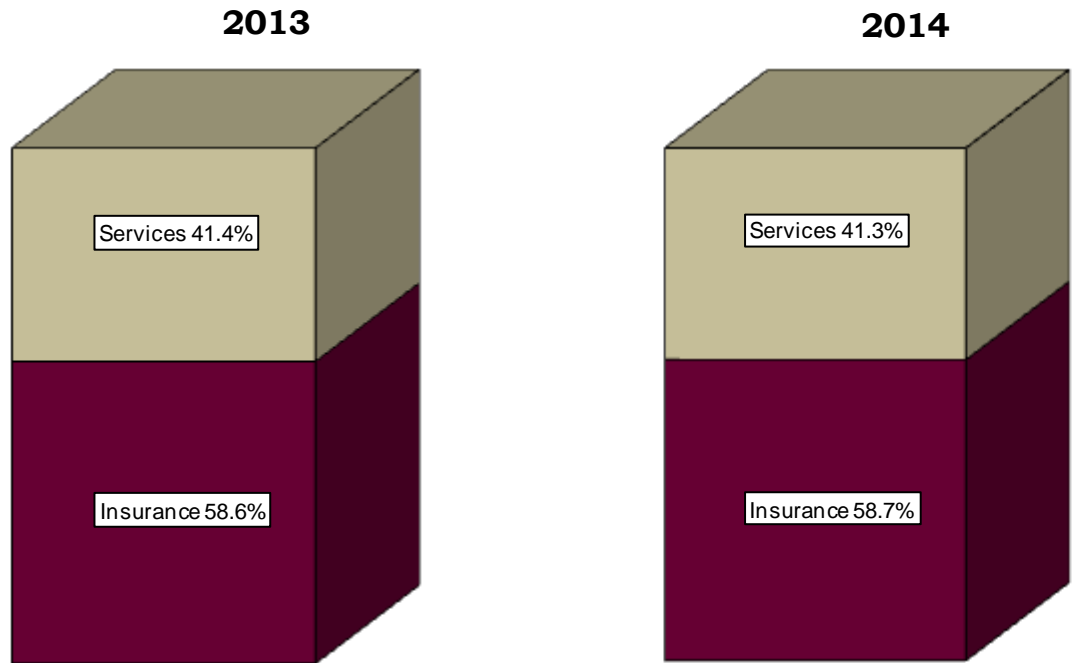
Fund Type	2011 Actual	2012 Revised	2013 Budget	% Change	2014 Budget	% Change
Sewer	\$ 7,151,362	\$ 7,577,463	\$ 7,954,251	5.0%	\$ 8,120,013	2.1%
Sewer Capital Projects	5,910,182	4,388,244	4,845,987	10.4%	6,423,296	32.5%
Water	21,196,416	27,896,611	20,797,485	-25.4%	21,548,822	3.6%
Water Capital Projects	24,465,323	60,079,408	46,746,307	-22.2%	66,285,159	41.8%
Cemetery	458,525	462,651	493,242	6.6%	521,127	5.7%
Golf Courses	2,143,334	2,518,955	2,189,086	-13.1%	2,228,436	1.8%
Downtown Parking	328,920	202,575	197,460	-2.5%	203,994	3.3%
Stormwater	1,281,694	1,602,630	1,771,049	10.5%	1,782,266	0.6%
Stormwater Projects	2,213,189	7,712,043	3,645,550	-52.7%	2,897,704	-20.5%
Public Safety Combined Services	7,419,576	7,971,406	7,799,703	-2.2%	8,059,117	3.3%
Total Enterprise Funds	\$ 72,568,522	\$ 120,411,986	\$ 96,440,120	-19.9%	\$ 118,069,934	22.4%

The **ENTERPRISE FUNDS** are the largest portion of the total budget. The Enterprise funds account for operations in which the charge for the service is directly related to the specific customers' consumption of that service.

The city funds depreciation in the Water, Sewer, and Stormwater Operations funds to reduce the amount of debt that is necessary to finance infrastructure improvements. In the Sewer funds, \$2.4 million has been budgeted in 2013 and \$2.5 million in 2014. In the Water Funds, \$6.7 million has been budgeted in 2013 and \$7.2 million in 2014. The Stormwater funds budgeted \$.8 million in both 2013 and 2014.

For debt service, another large component of these funds, Sewer has budgeted \$1.2 million in both 2013 and 2014. Water has budgeted \$9.5 million in 2013 and \$11.2 million in 2014.

2013-2014 INTERNAL SERVICES FUND EXPENDITURES



All figures exclude inter-fund transfers

Fund Type	2011 Actual	2012 Revised	2013 Budget	% Change	2014 Budget	% Change
Equipment Maintenance	\$ 4,321,213	\$ 6,409,053	\$ 6,406,927	0.0%	\$ 7,172,392	11.9%
Information Technology	2,646,682	3,354,444	3,359,845	0.2%	3,324,324	-1.1%
Health	10,894,563	12,216,688	11,743,014	-3.9%	12,626,095	7.5%
Worker's Compensation	1,155,163	1,528,204	1,434,515	-6.1%	1,590,271	10.9%
Communications	139,233	155,600	142,835	-8.2%	142,835	0.0%
Liability	743,859	929,754	853,944	-8.2%	902,287	5.7%
Total Internal Services Fund	\$ 19,900,712	\$ 24,593,743	\$ 23,941,080	-2.7%	\$ 25,758,204	7.6%

INTERNAL SERVICE FUNDS are used to account for services which the city is capable of providing in a more efficient and cost-effective manner than an outside provider. The internal departments are assessed a user charge for provided services. Equipment Maintenance tends to the city's fleet, only major repairs or bodywork is contracted outside the city. Information Technology manages all computer and phone system-related equipment and software excluding Public Safety communications (records, dispatch, and 911). The Health Fund accounts for all health, dental, and life insurance benefits. The Workers' Compensation Fund accounts for the workers' compensation activity. The copier transactions, including copier purchases and rentals, as well as operations (paper, toner, and maintenance agreements) are accounted for in the Communications Fund. All of the city's liability insurance is accounted for in the Liability Fund. The City of Greeley is self-insured for health, dental, and liability insurances. Stop loss coverage is maintained, but reserves are maintained to pay out claims.

In the graphs above, Insurance is the sum of the Health, Workers' Compensation, and Liability funds. Services are the sum of the Equipment Maintenance, Information Technology, and Communications funds.

DEBT SERVICE

DEBT SERVICE FOR ALL BONDS & CAPITAL LEASES BY FUND TYPE

Year	Fund Type				Total	
	General Long Term Debt		Enterprise Funds		Total Debt Service	
	Principal	Interest*	Principal	Interest*	Principal	Interest
2013	\$ 4,297,368	\$ 1,853,420	\$ 7,045,915	\$ 4,089,992	\$ 11,343,283	\$ 5,943,412
2014	4,462,714	1,680,486	7,285,554	3,833,699	11,748,268	5,514,185
2015	4,648,462	1,490,475	6,324,924	3,568,425	10,973,386	5,058,900
2016	4,590,243	1,292,050	6,511,978	3,358,835	11,102,221	4,650,885
2017	4,730,000	1,109,338	6,266,087	3,104,558	10,996,087	4,213,896
2018	4,920,000	919,438	6,503,964	2,858,170	11,423,964	3,777,607
2019	3,595,000	736,213	6,803,894	2,572,499	10,398,894	3,308,711
2020	3,720,000	613,763	5,655,000	2,240,996	9,375,000	2,854,758
2021	3,880,000	461,163	5,915,000	2,014,796	9,795,000	2,475,958
2022	4,045,000	302,000	6,195,000	1,770,552	10,240,000	2,072,552
2023	1,715,000	140,200	6,455,000	1,512,215	8,170,000	1,652,415
2024	1,790,000	71,600	6,715,000	1,248,925	8,505,000	1,320,525
2025	-	-	5,735,000	984,468	5,735,000	984,468
2026	-	-	5,950,000	759,831	5,950,000	759,831
2027	-	-	4,190,000	518,738	4,190,000	518,738
2028	-	-	4,345,000	349,550	4,345,000	349,550
2029	-	-	1,805,000	167,400	1,805,000	167,400
2030	-	-	1,860,000	113,250	1,860,000	113,250
2031	-	-	1,915,000	57,450	1,915,000	57,450
2032	-	-	-	-	-	-
Total	46,393,787	10,670,143	103,477,316	35,124,348	149,871,102	45,794,491

Notes to reconcile the budgeted debt service in this section:

*Interest amounts above do not include fees paid to paying agents, amortization of bond issue costs, or other charges: \$61,940 in both 2013 and 2014.

EFFECT OF DEBT ON FUTURE OPERATIONS

The following pages depict the total debt picture of the city for 2013 and for future years. Annual debt service is approximately \$17.3 million, and total outstanding debt is approximately \$149.9 million.

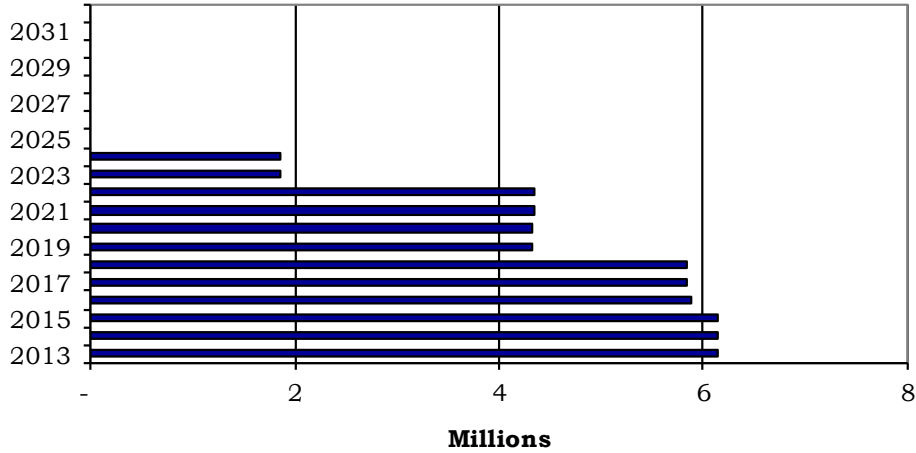
The legal debt margin is that amount remaining after current general obligation indebtedness is subtracted from the maximum debt limit of the city. The Charter of the city restricts debt to 10% of total assessed valuation of property within the city limits. The city's legal debt margin is presently at 100% which means that another \$78.1 million could be legally borrowed.

The reduction of debt in future years provides several opportunities: 1) it allows more funding for capital purposes, 2) it allows more "cushion" for operating expenditures if economic conditions should take a downturn, 3) it provides a margin of fiscal flexibility if expenditure limitations should become excessively restrictive in relation to community needs, 4) it provides a method of downsizing if necessary, and 5) it increases the debt margin which could facilitate further borrowing for capital or community needs.

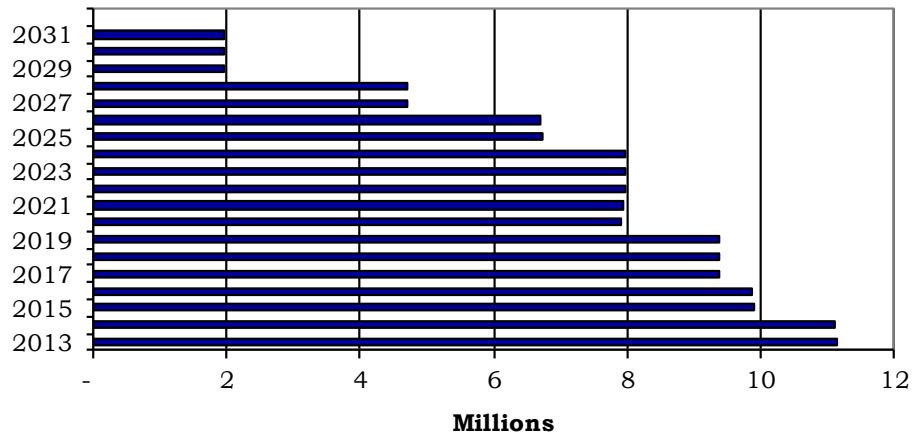
The policy on debt management is presented in the Reader's Guide Section.

The charts below depict the city's debt obligations (principal and interest) over the next 20 years. As can be seen, debt steadily declines as various bonds and financial obligations are retired. This scenario applies to both general long term debt and self supporting debt from the enterprise funds.

GENERAL LONG TERM DEBT



ENTERPRISE FUNDS DEBT



**SCHEDULE OF DEBT RETIREMENT
2013-2014 GENERAL LONG TERM DEBT**

Description	12/31/12 Balance	2013				2014			
		Principal	Interest & Fees	Total Paid	12/31/13 Balance	Principal	Interest & Fees	Total Paid	12/31/14 Balance
Sales & Use Tax Fund									
2003 S & U Tax	1,720,000	\$ 1,720,000	\$ 68,800	\$ 1,788,800	\$ -	\$ -	\$ -	\$ -	\$ -
2005 S & U Tax	17,395,000	1,165,000	704,475	1,869,475	16,230,000	1,205,000	654,963	1,859,963	15,025,000
2005B S & U Tax2	7,710,000	1,140,000	384,488	1,524,488	6,570,000	1,190,000	340,313	1,530,313	5,380,000
2008 Fire Truck Lease	434,033	138,873	15,529	154,402	295,160	144,599	9,803	154,402	150,561
2009 Fire Truck Lease	434,754	128,495	13,728	142,223	306,259	133,115	9,108	142,223	173,144
2012 S & U Tax	18,700,000	5,000	666,400	671,400	18,695,000	1,790,000	666,300	2,456,300	16,905,000
2013 Fire Truck Lease	633,570	69,155	25,489	94,644	564,415	71,921	22,722	94,643	492,494
2014 Fire Truck Lease	665,252	-	-	-	665,252	72,613	26,763	99,376	592,639
2014 SCBA Lease	775,945	-	-	-	775,945	98,876	31,238	130,114	677,069
Sales & Use Tax Fund Total	48,468,554	4,366,523	1,878,909	6,245,432	44,102,031	4,706,124	1,761,210	6,467,334	39,395,907
Total	\$ 48,468,554	\$ 4,366,523	\$ 1,878,909	\$ 6,245,432	\$ 44,102,031	\$ 4,706,124	\$ 1,761,210	\$ 6,467,334	\$ 39,395,907

DESCRIPTION OF GENERAL LONG-TERM DEBT:

Notes and Contracts:

2008 Fire Truck Lease: On December 17, 2008, the City of Greeley entered into a seven-year lease agreement to purchase two fire trucks totaling \$965,000 with a zero down payment. The note is funded by the General Fund with quarterly lease payments of \$38,600.

2009 Fire Truck Lease: On March 19, 2009 the City entered into a seven-year lease agreement to finance the purchase of a fire truck totaling \$878,135 with a zero down payment. The note is funded by the General Fund with quarterly payments of \$35,556.

Revenue Bonds:

2003 S & U Tax: The city issued \$34,000,000 in Sales and Use Tax revenue bonds on February 1, 2003 and they are due in annual installments. The interest coupon rates range from 2.625% to 4.6%. The bonds are funded by the Sales and Use Tax Fund for certain recreational, parks/landscaping and cultural amenities. The bonds were partially refunded in 2012 and are scheduled to be paid in full in 2013.

2005 S & U Tax: The city issued \$24,940,000 in Sales and Use Tax revenue bonds. This revenue bond issue is payable from the city's 3.46% sales and use tax and does not include the city's sales tax on food. It does include the .16% increase in sales and use tax approved by the electors on the November 2, 2004 election. This increase will expire on December 31, 2024. The 2005 bond issue was used to finance the acquisition, construction, and equipping of a new police station and to renovate the city's public safety building. Payments are due in semi-annual installments each April and October ranging from \$355,000 in 2005 to \$1,790,000 in 2024. The interest coupon rates range from 3.0% to 4.0%.

2005B S & U Tax: During 2005, \$3,050,000 of the 1998 Sales and Use Tax revenue bonds and \$7,350,000 of the 2000 Sales and Use Tax revenue bonds were defeased by the \$10,390,000 Sales and Use Tax Revenue Refunding Bonds – Series 2005B. Payments are due in semi-annual installments each April and October ranging from \$15,000 in 2008 to \$1,445,000 in 2018. The interest coupon rates range from 3.5% to 4.25%.

2012 S & U Tax: In 2012 the city issued \$18,700,000 in Sales and Use Tax revenue bonds. This revenue bond issue is payable from the city's 3.46% sales and use tax and does not include the city's sales tax on food. These were issued for the purpose of partially refunding the 2003 Sales and Use Tax bonds.

SCHEDULE OF DEBT RETIREMENT

2013-2014 ENTERPRISE LONG TERM DEBT

Description	12/31/12 Balance	2013				2014			
		Principal	Interest & Fees	Total Paid	12/31/13 Balance	Principal	Interest & Fees	Total Paid	12/31/14 Balance
Golf Course Fund									
2005 COPS (Refund 1997)*	1,855,000	\$ 440,000	\$ 135,590	\$ 575,590	\$ 1,415,000	\$ 460,000	\$ 118,540	\$ 578,540	\$ 955,000
Golf Course Fund Total	1,855,000	440,000	135,590	575,590	1,415,000	460,000	118,540	578,540	955,000
Sewer Fund									
CWR & PDA Note - 1994	2,287,786	1,115,101	128,111	1,243,212	1,172,685	1,172,685	67,290	1,239,975	-
Sewer Fund Total	2,287,786	1,115,101	128,111	1,243,212	1,172,685	1,172,685	67,290	1,239,975	-
Water Construction									
03/01/04 Revenue Bonds	8,120,000	549,500	335,112	884,612	7,570,500	567,000	316,566	883,566	7,003,500
2008 Water Revenue Bonds	30,760,000	1,425,000	1,347,381	2,772,381	29,335,000	1,465,000	1,297,506	2,762,506	27,870,000
2014 Water Revenue Bonds	20,500,000	-	-	-	20,500,000	995,152	-	995,152	19,504,848
Water Construction Total	59,380,000	1,974,500	1,682,493	3,656,993	57,405,500	3,027,152	1,614,072	4,641,224	54,378,348
Water Fund									
CWCB Comanche	276,746	64,209	13,836	78,045	212,537	67,419	10,626	78,045	145,118
CWCB Peterson	324,899	29,465	16,245	45,710	295,434	30,938	14,772	45,710	264,496
CWR & PDA Note - 1999	6,314,530	800,814	310,111	1,110,925	5,513,716	827,869	284,032	1,111,901	4,685,847
Water Fund Total	6,916,176	894,488	340,192	1,234,680	6,021,688	926,226	309,430	1,235,656	5,095,462
Water Rights Acq									
03/01/04 Revenue Bonds	3,480,000	235,500	143,619	379,119	3,244,500	243,000	135,671	378,671	3,001,500
2006 Water Revenue Bonds	20,290,000	1,055,000	850,526	1,905,526	19,235,000	1,100,000	803,051	1,903,051	18,135,000
2012 Water Revenue Bonds	30,370,000	1,425,000	901,482	2,326,482	28,945,000	1,450,000	872,982	2,322,982	27,495,000
2014 Water Revenue Bonds	14,500,000	-	-	-	14,500,000	703,888	-	703,888	13,796,112
Water Rights Acq Total	68,640,000	2,715,500	1,895,627	4,611,127	65,924,500	3,496,888	1,811,704	5,308,592	62,427,612
Total	\$ 139,078,961	\$ 7,139,589	\$ 4,182,013	\$ 11,321,602	\$ 131,939,372	\$ 9,082,951	\$ 3,921,036	\$ 13,003,987	\$ 122,856,422

*Paying Agent Fees totaling \$61,940 are included for 2013 and 2014.

DESCRIPTION OF ENTERPRISE LONG TERM DEBT:

Notes and Contracts:

CWR & PDA (Colorado Water Resources & Power Development Authority) Note 1994 - Sewer Fund: A 20 year note dated August 1, 1994, requiring annual principal payments of \$806,223 in 2005, increasing to a final September 2014 payment of \$1,172,685, at a 5.89% interest rate. This is funded by the Sewer Fund for improvements and expansion of the Wastewater Pollution Control Facility.

CWR & PDA (Colorado Water Resources & Power Development Authority) Note 1999 - Water Fund: A 20 year note issued in June 1999 for \$13,860,000 requiring annual principal payments of \$649,309 in 2005 increasing to a final August 2019 payment of \$1,038,894, at an interest rate of 3.802%. This is funded by the Water Fund for improvements to the Bellvue and Boyd treatment facilities.

Revenue Bonds:

03/01/04 Revenue Bonds: The city issued \$17,210,000 in Water Revenue Bonds on March 1, 2004; they are due in annual principal payments of \$655,000 in 2005 and will increase to \$1,200,000 in 2024. The interest on these bonds ranges from 1.251% to 4.5%. The bond proceeds are to acquire and construct capital improvements, betterments, extensions and expansions of the water system.

Water Revenue Bond - 2008: The city issued \$32,140,000 in Water Revenue Bonds on March 25, 2008; they are due in semi-annual principal payments on February 1st and August 1st ranging from \$1,380,000 in 2012 to \$2,590,000 in 2028. The interest on these bonds ranges from 3.5% to 5.0%. The bond proceeds are for the purpose of financing capital improvements to the city's water system including the acquisition of water rights.

Water Revenue Bond - 2006: The city issued \$25,000,000 in Water Revenue Bonds on August 1, 2006; they are due in semi-annual principal payments on February 1st and August 1st ranging from \$875,000 in 2008 to \$1,920,000 in 2026. The interest on these bonds ranges from 4% to 4.255%.

The bond proceeds are for the purpose of financing capital improvements to the city's water system including the acquisition of water rights.

Water Revenue Bond – 2012: The city issued \$31,275,000 in Water Revenue Bonds on January 26, 2012; they are due in semi-annual principal payments on February 1st and August 1st ranging from \$905,000 in 2012 to \$1,915,000 in 2031. The interest on these bonds ranges from 2.0% to 4.0%. The bond proceeds are for the purpose of financing capital improvements to the city's water system including the acquisition of water rights and refunding the city's outstanding Water Revenue Bonds, Series June 1, 1999.

Certificates of Participation:

COPs – 2005 Refunding: In 1997, in order to refinance the cost of the construction, acquisition and installation of certain improvements to the city's Boomerang Links Golf Course and to finance certain improvements to the irrigation system at the city's Highland Hills Golf Course, the city entered into the Original Lease between the city, as lessee, and the Authority, as lessor. The Authority is a Colorado non-profit corporation that was incorporated on October 20, 1980. The Authority was organized to assist the city in financing projects. The city and the Authority determined in 2005 that it was desirable to enter into the First Amendment to effect the refunding of all the outstanding Greeley Building Authority Golf Course Lease Purchase Agreement Certificates of Participation dated January 15, 1997. The refunding certificates of participation were issued in the amount of \$4,995,000 to mature in 2016. Annual principal payments range from \$415,000 in 2005 to \$475,000 in 2016, with interest/coupon rates ranging from 3% to 4%.

**SCHEDULE OF DEBT RETIREMENT
2013-2014 INTERFUND LOANS**

Description	12/31/12 Balance	2013				2014			
		Principal	Interest & Fees	Total Paid	12/31/13 Balance	Principal	Interest & Fees	Total Paid	12/31/14 Balance
Equipment Maintenance Fund									
General Fund (2012)	\$ 1,122,619	\$ 357,167	\$ 17,691	\$ 374,858	\$ 765,452	\$ 357,167	\$ 10,547	\$ 367,714	\$ 408,285
General Fund (2013)	929,880	249,768	16,712	266,480	680,112	249,768	11,717	261,485	430,344
General Fund (2014)	1,252,644	-	-	-	1,252,644	364,992	22,298	387,290	887,652
Health Fund (2009)	169,819	81,348	5,414	86,762	88,471	70,777	2,476	73,253	17,694
Health Fund (2010)	200,606	80,242	6,820	87,062	120,364	80,242	3,610	83,852	40,122
Health Fund (2010)	302,253	142,729	9,947	152,676	159,524	82,123	4,847	86,970	77,401
Health Fund (2011)	167,911	47,975	2,998	50,973	119,936	47,975	2,039	50,014	71,961
Health Fund (2011)	371,939	120,767	6,532	127,299	251,172	120,767	4,117	124,884	130,405
Equipment Maint Fund Total	4,517,671	1,079,996	66,114	1,146,110	3,437,675	1,373,811	61,651	1,435,462	2,063,864
General Fund									
Health Fund	421,437	67,430	15,845	83,275	354,007	67,430	13,148	80,578	286,577
General Fund Total	421,437	67,430	15,845	83,275	354,007	67,430	13,148	80,578	286,577
Golf Course Fund									
Cemetery Endowment Fund	800,000	-	40,000	40,000	800,000	-	40,000	40,000	800,000
General Fund	254,320	64,232	5,087	69,319	190,088	42,269	3,060	45,329	147,819
General Fund (Eq Lease /Purch)	502,992	-	-	-	502,992	19,500	2,000	21,500	483,492
Golf Course Fund Total	1,557,312	64,232	45,087	109,319	1,493,080	61,769	45,060	106,829	1,431,311
Greeley Bldg Authority Fund									
General Fund	1,040,630	131,000	8,500	139,500	909,630	138,000	5,240	143,240	771,630
Greeley Bldg Authority Fund Total	1,040,630	131,000	8,500	139,500	909,630	138,000	5,240	143,240	771,630
Island Grove Develop Fund									
Cemetery Endowment Fund	379,857	35,000	19,993	54,993	344,857	35,000	18,243	53,243	309,857
Water Cap Replace Fund	487,000	41,000	25,350	66,350	446,000	41,000	23,300	64,300	405,000
Island Grove Develop Fund Total	866,857	76,000	45,343	121,343	790,857	76,000	41,543	117,543	714,857
Total	\$ 8,403,907	\$ 1,418,658	\$ 180,889	\$ 1,599,547	\$ 6,985,249	\$ 1,717,010	\$ 166,642	\$ 1,883,652	\$ 5,268,239

DESCRIPTION OF INTERFUND LOAN TRANSACTIONS:

On December 31, 2012, the General Fund loaned the Equipment Maintenance Fund \$1,122,619 for equipment purchases. Payments are required on a quarterly basis to repay this loan plus 2% interest. Interest began to accrue on January 1, 2013. The balance of this loan at December 31, 2012 is \$1,122,619.

On December 31, 2009, the Health Fund loaned the Equipment Maintenance Fund \$480,738 for equipment purchases. Payments are required on a quarterly basis to repay this loan plus 4% interest. Interest began to accrue on January 1, 2010. The balance of this loan at December 31, 2012 is \$169,819.

On April 1, 2010, the Health Fund loaned the Equipment Maintenance Fund \$401,212 for equipment purchases. As funds become available, those monies are to be used to repay this loan plus 4% interest. Interest began to accrue on April 1, 2010. The balance of this loan at December 31, 2012 is \$200,606.

On December 31, 2010, the Health Fund loaned the Equipment Maintenance Fund \$552,029 for equipment purchases. Payments are required on a quarterly basis to repay this loan plus 4% interest. Interest began to accrue on January 1, 2011. The balance of this loan at December 31, 2012 is \$302,253.

On April 1, 2011, the Health Fund loaned the Equipment Maintenance Fund \$239,873 for equipment purchases. Payments are required on a quarterly basis to repay this loan plus 2% interest. Interest began to accrue on April 1, 2011. The balance of this loan at December 31, 2012 is \$167,911.

On December 31, 2011, the Health Fund loaned the Equipment Maintenance Fund \$462,514 for equipment purchases. Payments are required on a quarterly basis beginning in April, 2012 to repay this loan plus 2%

interest. Interest began to accrue on January 1, 2012. The balance of this loan at December 31, 2012 is \$371,939.

On December 31, 2010, the Health Fund loaned the General Fund \$539,440 to fund the purchase of a fire truck. As funds become available, those monies are to be used to repay this loan plus 4% interest. Interest began to accrue on January 1, 2011. The balance of this loan at December 31, 2012 is \$421,437.

On December 31, 2005, the Cemetery Endowment Fund loaned the Municipal Golf Course \$800,000 for operations. As positive cash balances accrue, those balances are to be used to repay the loan until paid in full with interest at 5%. Interest began to accrue on January 1, 2006. The balance on this loan at December 31, 2012 is \$800,000.

On May 1, 2012, the General Fund loaned the Municipal Golf Course \$254,320 for the golf cart lease/purchase. As positive cash balances accrue, those balances are to be used to repay the loan until paid in full with interest at 2%. Interest began to accrue on May 1, 2012. The balance on this loan at December 31, 2012 is \$254,320.

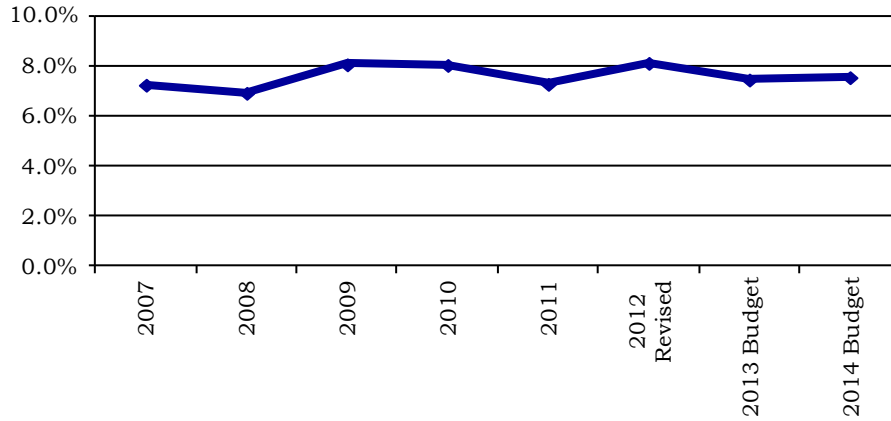
On January 1, 2012, the General Fund loaned the Greeley Building Authority Fund \$1,410,000 to refund the 2000 Certificates of Participation. Payments are required in May and November of each year beginning May 1, 2012. The balance of this loan at December 31, 2012 is \$1,040,630.

On December 31, 2005, the Cemetery Endowment Fund loaned the Island Grove Development Fund \$706,357 to fund various projects at Island Grove Park. As funds become available, those monies are to be used to repay this loan plus 5% interest. Interest began to accrue on January 1, 2006. The balance on this loan at December 31, 2012 is \$379,857.

On December 31, 2006, the Sewer Fund loaned the Island Grove Development Fund \$820,000 to fund various projects at Island Grove Park. As of May 1, 2012, this advance was transferred from Sewer to the Water Capital Replacement Fund. As funds become available, those monies are to be used to repay this loan plus 5% interest. Interest began to accrue on January 1, 2007. The balance on this loan at December 31, 2012 is \$487,000.

DEBT PERFORMANCE INDICATORS

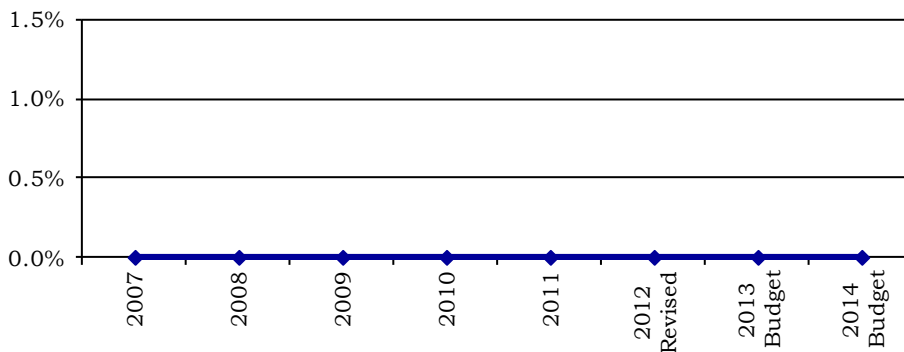
DEBT SERVICE



Industry standard:
less than 20%;
10% considered favorable.

	2007	2008	2009	2010	2011	2012 Revised	2013 Budget	2014 Budget
General L/T Debt Service	6,314,519	6,327,206	6,876,365	6,874,796	6,565,227	7,677,726	6,384,932	6,610,574
Net Operating Revenues	87,078,030	91,316,043	85,265,696	85,506,385	90,111,647	94,522,324	85,611,052	87,527,450
RATIO: General Long-Term Debt Service/Net Gvt Funds Operating	7.25%	6.93%	8.06%	8.04%	7.29%	8.12%	7.46%	7.55%

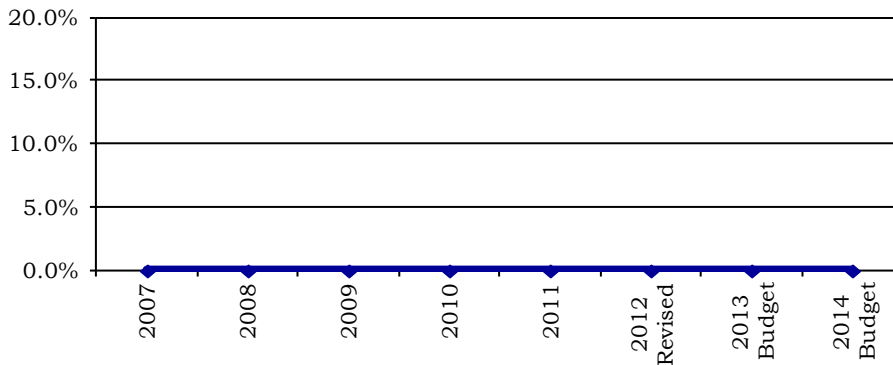
GENERAL OBLIGATION DEBT



A declining trend is positive because as assessed valuations increase, the amount of debt is decreasing. Assessed valuations are important because they are the basis for the city's ability to generate property tax revenue that is pledged to pay off the debt.

	2007	2008	2009	2010	2011	2012 Revised	2013 Budget	2014 Budget
General Obligation Debt	-	-	-	-	-	-	-	-
Assessed Value	765,991,380	842,872,220	865,461,760	818,849,920	791,691,400	780,864,620	815,041,840	815,041,840
RATIO: General Obligation Debt/Assessed	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

DEBT LIMIT



The applicable debt should never approach 90% of the debt limit. Legal limit is 10% of the assessed valuation. The City of Greeley has no GO debt.

	2007	2008	2009	2010	2011	2012 Revised	2013 Budget	2014 Budget
Debt Applicable to Limit	-	-	-	-	-	-	-	-
Legal Debt Limit	76,599,138	84,287,222	86,546,176	81,884,992	79,169,140	78,086,462	81,504,184	81,504,184
RATIO: Debt Applicable to the Limit/Debt Limit	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

COMPUTATION OF LEGAL DEBT MARGIN

2012 Assessed Valuation	\$ 780,864,620
Debt Limit - 10 Percent of Assessed Valuation	\$ 78,086,462
Amount of debt applicable to debt limit (outstanding at 12/31/2012):	
Total Bonded Debt	\$ 138,545,000
Other Debt	11,326,102
	\$ 149,871,102
Less:	
Installment Notes and Contracts	9,471,102
Sales and Use Tax Revenue Bonds	45,525,000
Water Revenue Bonds	93,020,000
Certificates of Participation	1,855,000
	\$ 149,871,102
Legal Debt Margin	\$ 78,086,462

Excerpt from Section 5-18 of the Home Rule Charter of the City of Greeley:

The City Council shall have the power to issue general obligation bonds of the city for any public capital purpose, upon majority vote of the qualified electors of the city at any special or general election, except that water or sewer bonds may be issued without the vote of the people. The total outstanding general obligation indebtedness of the city, other than for water or sewer bonds, shall not at any time exceed ten (10) per centum of the assessment for tax purposes. Securities issued for water or sewer purposes may be issued by Council action without an election and shall not be included in the determination of such debt limitation. General obligation bonds and securities issued for water and sewer purposes shall mature and be payable as provided by ordinance authorizing the issuance of said bonds or securities.



PERSONNEL SUMMARIES

INTRODUCTION

This section of the budget document contains five types of information.

1. A description of **position count methodology** for standard count and FTE count.
2. A **discussion of FTE changes** for the 2012 revised budget and 2013-2014 budget.
3. A **FTE summary by department** using the standard position count methodology.
4. A **FTE position summary** by department which counts all components of the city workforce, including volunteers.
5. A multi-year **analysis of regular full and part-time positions** per 1,000 city population.

POSITION COUNT METHODOLOGY

A regular full-time position is generally considered to be one which requires working 40 hours per week for a full year. This equates to 2,080 hours per year (40 hours/week x 52 weeks). Most positions are full time. Work in excess of 40 hours per week is not counted in the computation of full-time positions.

STANDARD POSITION COUNTS

For the sake of simplicity, the standard method of counting positions for a budget is to count all full-time positions as one each (1.0) and part-time positions as the appropriate portion of one position. For example, an employee who works 30 hours a week is counted as three quarters of a position (.75).

While salaries and benefits are budgeted based upon actual projected work hours, the standard position count maintains the simplicity of whole and portions of positions so that staffing levels can be compared from year to year. There are some positions that are allocated between departments and funds. For example, the Water and Sewer Budget Analyst is allocated 80% to Water Operations and 20% to Sewer Operations.

This is the method used to reflect position counts in the department and division narratives.

EQUIVALENCY

Since staff in part-time, regular positions may work anywhere from 20 to 40 hours per week, this system of position counting is an attempt to be as accurate as possible in reflecting the actual work force of an organization.

There are a variety of other temporary and non-paid staff which is not included in the standard position count. To properly reflect the total work force, position count equivalency measures must be used.

As the name implies, an equivalency method of measurement calculates full and partial positions in terms of full positions, thus the term Full-Time Equivalent (FTE).

FTE

Regular full-time positions are counted as 1.0 FTE for consistency between the standard and FTE position counts. Overtime does not add to the FTE equivalency on regular, full-time positions.

All other positions are calculated based upon annual work hours divided by 2,080. The Full-Time Equivalent Position Summary displays FTEs by department and position category. The FTE for each category is computed by dividing the total number of work hours for all in that category by 2,080 hours.

DEFINITIONS

REGULAR FULL-TIME positions work 40 or more hours per week and receive full employee benefits. Each is counted as 1.0 FTE.

REGULAR PART-TIME positions work between 20 and 39 hours per week and are either $\frac{3}{4}$ time or $\frac{1}{2}$ time and receive either three quarters or half of the basic employee benefits. FTE is either .75 or .50.

SEASONAL/TEMPORARY positions are limited to seasonal, short-term, or hourly wage assignments and receive no employee benefits (but do get FICA, Medicare, and Workers' Compensation).

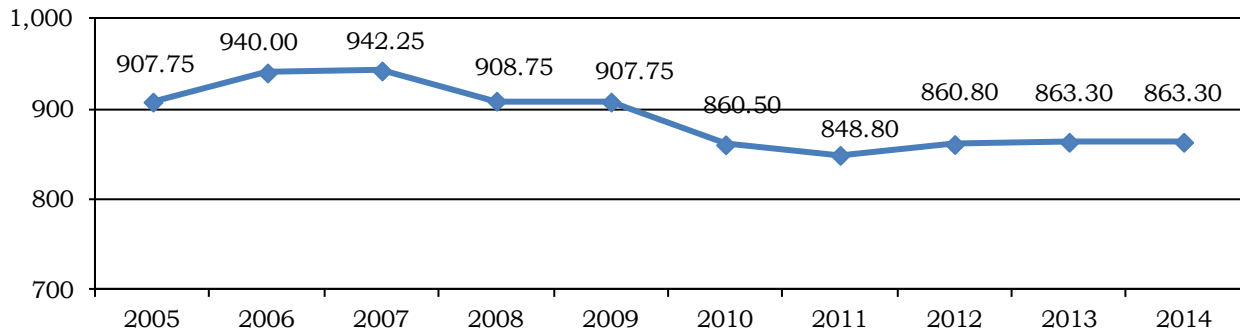
OTHER positions include individuals who work for the city but are paid by other agencies, such as the State Job Service; or those who receive academic credit for their work, such as college interns; or non-employees who perform work for the city without compensation (i.e., volunteers).

The last two categories are computed by dividing total annual hours per category by 2,080 to determine FTEs.

DISCUSSION OF FTE CHANGES

The economy is slowly beginning to take a turn for the better and the positive reflection of this can be seen in the City of Greeley's full-time work force. Due to the current economic activity and the reorganization of a few departments, there is an increase of 12.00 FTEs (full-time equivalents) for 2012. There is also an increase of 2.50 FTEs planned for 2013. This brings the FTE total to 863.30 which is still below the 2007 high of 942.25.

FTE Trending



This following section is provided to help illustrate how the City of Greeley has made changes in staffing due to programming modifications and changes in the economy. Revisions have also been made in an effort to better serve the citizens of Greeley.

2012 MID YEAR FTE CHANGES

City Manager's Office

New Assistant City Manager FTE was added to the City Manager's Office	1.00
New Administrative Assistant was added to the City Manager's Office	1.00
New E-Media Specialist was added to the City Manager's Office	1.00
Poudre Trail Manager moved from Comm. Dev to City Manager's Office (reorganization)	1.00
Neigh. Program Specialist moved from Comm. Dev City Manager's Office (reorganization)	1.00
Move four Urban Renewal FTEs out of Comm. Dev to the City Manager (reorganization)	4.00

Community Development

Eliminated vacant Planning Manager position	(1.00)
Reduce Planner II position from 1.0 FTE to .75 FTE	(0.25)
Poudre Trail Manager moved from Comm. Dev to City Manager's Office (reorganization)	(1.00)
Neigh. Program Specialist moved from Comm. Dev City Manager's Office (reorganization)	(1.00)
Move four Urban Renewal FTEs out of Comm. Dev to the City Manager (reorganization)	(4.00)

Culture, Parks & Recreation

Increase Stage Manager position from .75 FTE to 1.0 FTE	0.25
Parks Division moved to Culture, Parks & Recreation from Public Works (reorganization)	34.75
New Recreation Coordinator II (reorganization)	1.00

Finance

Eliminate vacant Utility Billing Clerk .50 FTE	(0.50)
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Human Resources

Reduce Administrative Specialist position from 1.0 FTE to .75 FTE	(0.25)
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Information Technology	
New System Administrator position added	1.00
New PC Specialist position added	1.00
Reduce GIS Manager from 1.0 FTE to .75 FTE	(0.25)
Increase GIS Coordinator from .50 FTE to 1.0 FTE	0.50
Eliminate vacant GIS Specialist	(1.00)
Police	
Two new Police Officers	2.00
Public Works	
New Civil Engineer position added	1.00
Three new Equipment Operator I positions added	3.00
Parks Division moved to Culture, Parks & Recreation from Public Works (reorganization)	(34.75)
Water & Sewer	
New Water Resource Administrator	1.00
New Public & Government Relations Manager	1.00
New Business Manager	1.00
Reduce Administrative Specialist from 1.0 FTE to .50 FTE	(0.50)
2011 Year End FTEs	848.80
2012 Mid Year FTE Changes	12.00
Revised 2012 FTEs	860.80

2013 FTE CHANGES

City Attorney	
Attorney and Legal Assistant FTEs moved from Water & Sewer to CAO	3.75
Human Resources	
New Wellness Coordinator .50 FTE position added to Human Resources	0.50
Public Works	
Two new Bus Driver positions added - Orange Route	2.00
Water & Sewer	
Assistant City Attorney I moved from W&S to City Attorney's Office (reorganization)	(1.00)
Assistant City Attorney II moved from W&S to City Attorney's Office (reorganization)	(1.00)
Envtl. & Water Res. Attorney moved from W&S to City Attorney's Office (reorganization)	(1.00)
Legal Assistant moved from W&S to City Attorney's Office (reorganization)	(0.75)
Revised 2012 FTEs	860.80
2013 FTE Changes	2.50
Proposed 2013 FTEs	863.30

2014 FTE CHANGES

No Changes

Proposed 2013 FTEs	863.30
2014 FTE Changes	-
Proposed 2014 FTEs	863.30

FTE SUMMARY BY DEPARTMENT

Department/Division	2005	2006	2007	2008	2009	2010	2011	2012 Revised	2013 Budget	2014 Budget
City Attorney										
Law	8.00	8.00	8.00	8.00	8.00	8.00	8.00	8.00	11.75	11.75
Total City Attorney	8.00	8.00	8.00	8.00	8.00	8.00	8.00	8.00	11.75	11.75
City Clerk										
Legislative	4.00	5.00	5.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Total City Clerk	4.00	5.00	5.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
City Manager										
City Manager's Office	4.00	4.00	4.00	2.00	2.00	1.00	1.00	5.00	5.00	5.00
Development Review	5.00	5.00	-	-	-	-	-	-	-	-
Public Information	2.00	2.00	2.00	2.00	2.00	2.00	2.00	3.00	3.00	3.00
Economic Development	-	1.66	1.66	1.00	1.00	1.00	1.00	1.00	1.00	1.00
GATV/Channel 8	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Urban Renewal***	-	-	-	-	-	-	-	4.00	4.00	4.00
Capital Improvements	2.00	1.00	1.00	-	-	-	-	-	-	-
Total City Manager	14.00	14.66	9.66	6.00	6.00	5.00	5.00	14.00	14.00	14.00
Community Development										
Building Inspection	11.00	11.00	11.00	8.00	8.00	7.00	7.00	7.00	7.00	7.00
Engineering Development	-	-	5.00	4.50	4.50	3.50	3.50	3.50	3.50	3.50
Natural Resources	9.00	9.00	10.00	10.00	10.00	10.00	9.00	8.00	8.00	8.00
Neighborhood Resources	1.00	2.00	3.00	2.00	2.00	2.00	1.00	-	-	-
Planning	10.00	10.00	9.00	10.00	10.00	9.00	9.00	7.75	7.75	7.75
Urban Renewal***	6.00	6.00	6.00	6.00	6.00	4.00	4.00	-	-	-
Total Community Dev	37.00	38.00	44.00	40.50	40.50	35.50	33.50	26.25	26.25	26.25
Culture, Parks & Recreation										
Administration	5.25	3.75	3.75	3.75	3.75	3.75	3.75	3.75	5.75	5.75
Culture & Public Art	4.50	9.50	9.50	9.50	9.50	9.25	8.75	9.00	10.75	10.75
Facility Services	10.25	16.00	16.50	12.50	12.50	12.00	11.00	11.00	-	-
Golf Courses	12.50	13.50	13.50	13.50	9.00	9.00	8.00	8.00	8.00	8.00
Island Grove	15.00	15.00	15.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00
Marketing	-	7.50	7.00	7.00	7.00	7.00	6.50	6.50	6.50	6.50
Museum	12.50	10.50	9.50	8.75	8.75	7.75	10.25	10.25	10.25	10.25
Parks**	-	-	-	-	-	-	-	34.75	34.75	34.75
Recreation	40.50	33.75	33.25	29.25	26.25	22.25	22.25	23.25	28.75	28.75
Youth Enrichment	4.00	5.50	5.00	3.00	6.00	4.75	4.75	4.75	6.50	6.50
Total Culture, Parks & Rec	104.50	115.00	113.00	100.25	95.75	88.75	88.25	124.25	124.25	124.25
Finance										
Fiscal Management	5.00	5.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Financial Services	20.00	19.25	22.25	20.75	20.75	20.75	20.75	20.25	20.25	20.25
Information Technology****	17.00	18.34	20.34	19.00	19.00	20.50	20.50	-	-	-
Purchasing	4.50	4.50	4.50	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Total Finance	46.50	47.09	49.09	45.75	45.75	47.25	47.25	26.25	26.25	26.25
Fire										
Administration	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Community Safety	7.00	7.00	5.00	4.00	4.00	3.00	3.00	3.00	3.00	3.00
Operations	98.00	98.00	99.00	98.00	98.00	102.00	101.00	101.00	101.00	101.00
Training	4.00	4.00	5.00	5.00	5.00	-	-	-	-	-
Total Fire	111.00	111.00	111.00	109.00	109.00	107.00	106.00	106.00	106.00	106.00
Human Resources										
Health	1.98	1.98	1.98	1.98	1.98	1.98	1.98	1.98	2.05	2.05
Liability	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.30	1.30
Operations	4.96	4.96	4.96	4.90	4.90	4.90	4.90	4.65	4.85	4.85
Worker's Compensation	0.56	0.56	0.56	0.62	0.62	0.63	0.63	0.63	0.56	0.55
Total Human Resources	8.50	8.50	8.50	8.50	8.50	8.50	8.50	8.25	8.75	8.75
Information Technology										
Information Technology****	-	-	-	-	-	-	-	21.75	21.75	21.75
Total Information Technology	-	-	-	-	-	-	-	21.75	21.75	21.75

Department/Division	2005	2006	2007	2008	2009	2010	2011	2012 Revised	2013 Budget	2014 Budget
Municipal Court										
Municipal Court	8.85	8.85	8.85	8.85	8.85	8.85	8.25	8.25	8.25	8.25
Ticket Collection	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Municipal Court	9.85	9.85	9.85	9.85	9.85	9.85	9.25	9.25	9.25	9.25
Police										
Information Management	78.50	85.50	86.50	83.50	88.00	78.50	78.50	78.50	78.50	78.50
Parking Enforcement	4.00	4.00	4.00	4.00	4.00	2.00	2.00	2.00	2.00	2.00
Patrol	102.90	107.90	107.90	117.90	117.90	117.90	115.50	117.50	117.50	117.50
Services	49.00	51.00	54.00	51.00	52.00	53.00	49.50	49.50	49.50	49.50
Victim's Assistance	1.00	1.00	1.00	1.00	1.00	-	-	-	-	-
Total Police	235.40	249.40	253.40	257.40	262.90	251.40	245.50	247.50	247.50	247.50
Public Works										
Administration	4.00	4.00	4.00	3.00	3.00	3.00	2.90	2.90	2.90	2.90
Engineering	30.00	30.00	24.74	21.50	21.50	18.50	19.50	19.50	19.50	19.50
Equipment Maintenance	14.25	14.25	14.25	14.25	14.25	14.25	14.25	14.25	14.25	14.25
Facilities Management	18.00	18.00	18.00	20.00	20.00	18.00	17.00	17.00	17.00	17.00
Cemetery*	5.75	5.75	5.75	5.75	5.75	-	-	-	-	-
Forestry*	7.00	7.00	7.00	6.00	5.00	-	-	-	-	-
Parks*	33.00	34.00	34.00	29.00	28.00	33.75	34.75	-	-	-
Stormwater	18.00	18.00	21.26	18.00	18.00	16.00	16.10	17.10	17.10	17.10
Street Maintenance	27.00	27.00	28.00	23.00	23.00	19.00	19.00	22.00	22.00	22.00
Transit Services	41.25	41.25	41.25	41.25	41.25	36.00	33.30	33.30	35.30	35.30
Transportation Services	18.00	18.00	18.00	18.00	18.00	16.00	16.00	16.00	16.00	16.00
Total Public Works	216.25	217.25	216.25	199.75	197.75	174.50	172.80	142.05	144.05	144.05
Sewer										
Sewer General Management	3.20	3.80	1.60	3.30	3.30	3.30	4.20	4.20	4.00	4.00
Wastewater Collection	13.00	14.00	14.00	14.00	14.00	14.00	14.00	13.50	13.50	13.50
Wastewater Treatment	23.00	23.00	23.00	23.00	23.00	23.00	23.00	23.00	23.00	23.00
Total Sewer	39.20	40.80	38.60	40.30	40.30	40.30	41.20	40.70	40.50	40.50
Water										
Capital Improvements	3.25	5.25	3.25	-	-	-	-	-	-	-
Water General Management	13.05	12.45	13.40	15.75	15.75	16.75	15.85	16.85	13.30	13.30
Transmission/Distribution	30.25	30.25	30.25	30.25	30.25	30.25	30.25	30.25	30.25	30.25
Treatment and Supply	27.00	27.50	29.00	33.45	33.45	33.45	33.45	35.45	35.45	35.45
Total Water	73.55	75.45	75.90	79.45	79.45	80.45	79.55	82.55	79.00	79.00
Grand Total Regular Positions	907.75	940.00	942.25	908.75	907.75	860.50	848.80	860.80	863.30	863.30

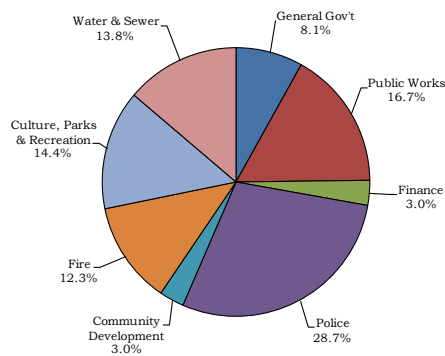
*Cemetery and Forestry were combined with Parks starting in 2010.

**Parks moved to Culture, Parks, & Recreation in 2012.

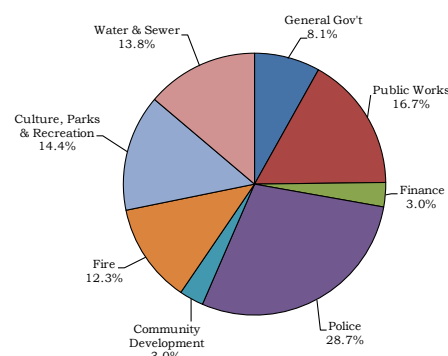
***Urban Renewal combined with the City Manager's Office in 2012.

****Information Technology was moved out of Finance in 2012 and was established as a separate department.

2013 FTE Allocation



2014 FTE Allocation



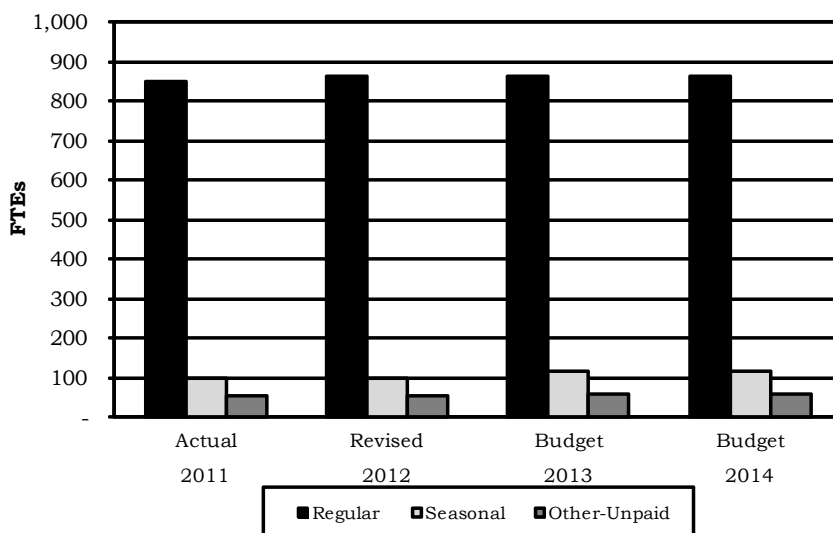
General Government includes the following departments: City Attorney, City Clerk, City Manager, Human Resources, Information Technology, and Municipal Court.

FTE POSITIONS BY DEPARTMENT

The Full-Time Equivalent Position Summary displays the FTE position count by the department and position categories for all funds. Four years are presented for comparative purposes.

Department		2011 Actual	2012 Revised	2013 Budget	2014 Budget
City Attorney's Office	Regular	8.00	8.00	11.75	11.75
	Seasonal	0.35	-	-	-
	Other	-	-	-	-
	Total	8.35	8.00	11.75	11.75
City Clerk's Office	Regular	4.00	4.00	4.00	4.00
	Seasonal	-	-	-	-
	Other	-	-	-	-
	Total	4.00	4.00	4.00	4.00
City Manager's Office	Regular	5.00	14.00	14.00	14.00
	Seasonal	-	-	-	-
	Other	-	-	-	-
	Total	5.00	14.00	14.00	14.00
Community Development	Regular	33.50	26.25	26.25	26.25
	Seasonal	0.17	0.67	1.17	1.17
	Other	12.00	10.00	10.00	10.00
	Total	45.67	36.92	37.42	37.42
Culture, Parks & Rec	Regular	88.25	124.25	124.25	124.25
	Seasonal	85.72	85.66	100.59	100.59
	Other	35.83	38.65	41.81	41.81
	Total	209.80	248.56	266.65	266.65
Finance	Regular	47.25	26.25	26.25	26.25
	Seasonal	-	-	-	-
	Other	-	-	-	-
	Total	47.25	26.25	26.25	26.25
Fire	Regular	106.00	106.00	106.00	106.00
	Seasonal	-	-	-	-
	Other	-	-	-	-
	Total	106.00	106.00	106.00	106.00
Human Resources	Regular	8.50	8.25	8.75	8.75
	Seasonal	-	-	-	-
	Other	-	-	-	-
	Total	8.50	8.25	8.75	8.75
Information Technology	Regular	-	21.75	21.75	21.75
	Seasonal	-	-	-	-
	Other	-	-	-	-
	Total	-	21.75	21.75	21.75

Department		2011 Actual	2012 Revised	2013 Budget	2014 Budget
Municipal Court	Regular	9.25	9.25	9.25	9.25
	Seasonal	-	-	-	-
	Other	-	-	-	-
	Total	9.25	9.25	9.25	9.25
Police	Regular	245.50	247.50	247.50	247.50
	Seasonal	6.40	7.01	7.07	7.07
	Other	6.40	6.25	6.25	6.25
	Total	258.30	260.76	260.82	260.82
Public Works	Regular	172.80	142.05	144.05	144.05
	Seasonal	4.97	4.97	9.76	9.76
	Other	-	-	-	-
	Total	177.77	147.02	153.81	153.81
Sewer	Regular	41.20	40.70	40.50	40.50
	Seasonal	-	-	-	-
	Other	-	-	-	-
	Total	41.20	40.70	40.50	40.50
Water	Regular	79.55	82.55	79.00	79.00
	Seasonal	-	-	-	-
	Other	-	-	-	-
	Total	79.55	82.55	79.00	79.00
Total	Regular	848.80	860.80	863.30	863.30
	Seasonal	97.61	98.31	118.59	118.59
	Other	54.23	54.90	58.06	58.06
	Grand Total	1,000.64	1,014.01	1,039.95	1,039.95

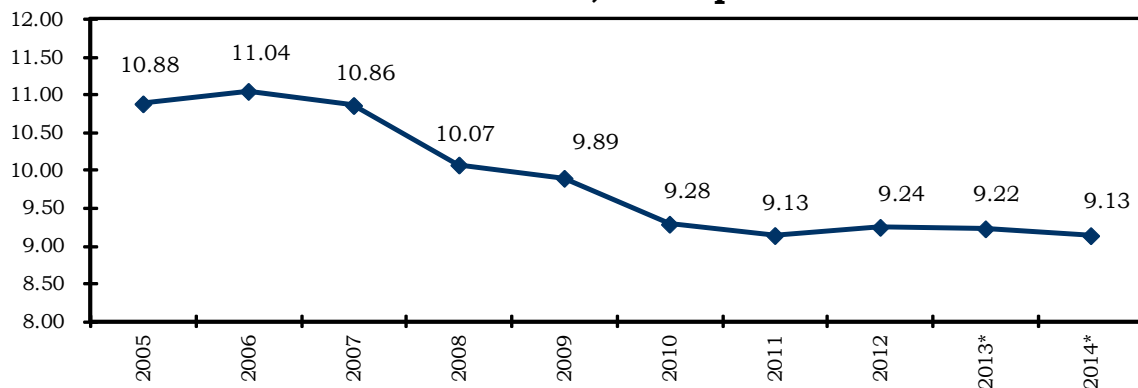


ANALYSIS-POSITIONS PER 1,000 POPULATION

PER THOUSAND POPULATION

	2005	2006	2007	2008	2009	2010	2011	2012	2013*	2014*
Population	83,432	85,107	86,779	90,249	91,759	92,677	92,923	93,126	93,593	94,527
Policy/Administration**										
Positions	44.35	46.01	41.01	36.35	36.35	35.35	34.75	65.25	69.50	69.50
Per 1,000 Population	0.53	0.54	0.47	0.40	0.40	0.38	0.37	0.70	0.74	0.74
Community Development										
Positions	37.00	38.00	44.00	40.50	40.50	35.50	33.50	26.25	26.25	26.25
Per 1,000 Population	0.44	0.45	0.51	0.45	0.44	0.38	0.36	0.28	0.28	0.28
Culture, Parks & Recreation										
Positions	104.50	115.00	113.00	100.25	95.75	88.75	88.25	124.25	124.25	124.25
Per 1,000 Population	1.25	1.35	1.30	1.11	1.04	0.96	0.95	1.33	1.33	1.31
Finance										
Positions	46.50	47.09	49.09	45.75	45.75	47.25	47.25	26.25	26.25	26.25
Per 1,000 Population	0.56	0.55	0.57	0.51	0.50	0.51	0.51	0.28	0.28	0.28
Fire										
Positions	111.00	111.00	111.00	109.00	109.00	107.00	106.00	106.00	106.00	106.00
Per 1,000 Population	1.33	1.30	1.28	1.21	1.19	1.15	1.14	1.14	1.13	1.12
Police										
Positions	235.40	249.40	253.40	257.40	262.90	251.40	245.50	247.50	247.50	247.50
Per 1,000 Population	2.82	2.93	2.92	2.85	2.87	2.71	2.64	2.66	2.64	2.62
Public Works										
Positions	216.25	217.25	216.25	199.75	197.75	174.50	172.80	142.05	144.05	144.05
Per 1,000 Population	2.59	2.55	2.49	2.21	2.16	1.88	1.86	1.53	1.54	1.52
Sewer										
Positions	39.20	40.80	38.60	40.30	40.30	40.30	41.20	40.70	40.50	40.50
Per 1,000 Population	0.47	0.48	0.44	0.45	0.44	0.43	0.44	0.44	0.43	0.43
Water										
Positions	73.55	75.45	75.90	79.45	79.45	80.45	79.55	82.55	79.00	79.00
Per 1,000 Population	0.88	0.89	0.87	0.88	0.87	0.87	0.86	0.89	0.84	0.84
Total Positions	907.75	940.00	942.25	908.75	907.75	860.50	848.80	860.80	863.30	863.30
Per 1,000 Population	10.88	11.04	10.86	10.07	9.89	9.28	9.13	9.24	9.22	9.13

FTEs Per 1,000 Population

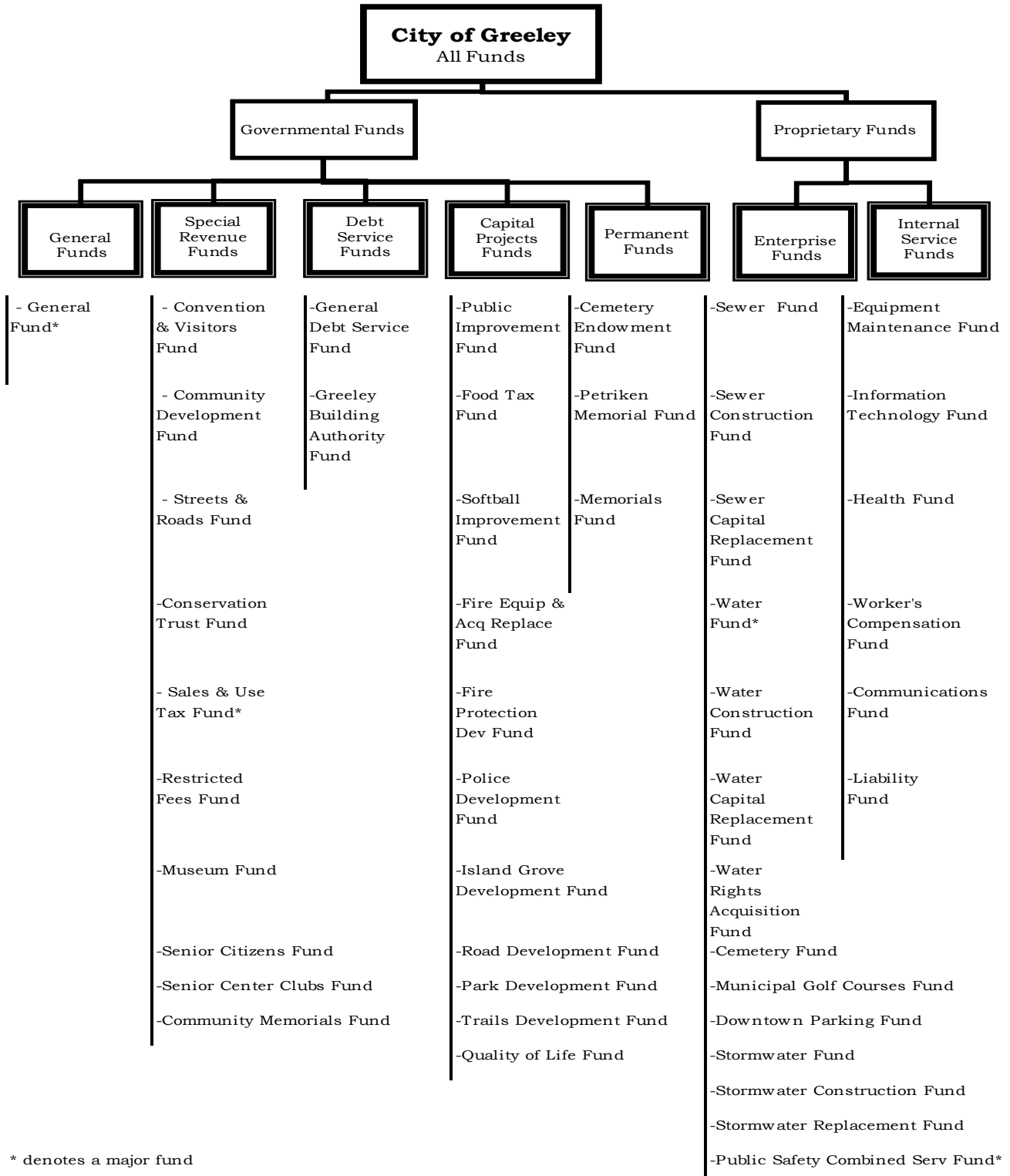


*Population estimates are from the Community Development Department.

**Policy/Administration includes City Attorney's Office, City Clerk's Office, City Manager's Office, Human Resources, Information Technology and Municipal Court.



FUND STRUCTURE



FUND/DEPT CROSS REFERENCE TABLE

Dept/Division	Fund															
	General	Community Development	Streets & Roads	Restricted Fees	Sewer	Water	Cemetery	Municipal Golf Courses	Downtown Parking	Stormwater	Public Safety Combined Services	Equipment Maintenance	Information Technology	Health	Worker's Comp	Communications
Policy & Admin																
City Manager's Office	X															
City Clerk	X															
City Attorney	X															
Human Resources	X												X	X		X
Information Technology												X				
Municipal Court	X		X					X								
Urban Renewal		X														
Community Development																
Building Inspection	X															
Engineering Development Review	X															
Natural Resources	X															
Planning	X															
Finance																
Financial Services	X							X								X
Fiscal Management	X															
Purchasing	X															
Fire																
Administration	X															
Operations	X															
Community Safety	X															
Culture, Park & Recreation																
Administration	X															
Cemetery							X									
Culture	X															
Facility Services	X															
Island Grove	X															
Marketing	X															
Municipal Golf Courses								X								
Museums	X															
Parks	X															
Recreation	X															
Youth Enrichment	X															

Dept/Division	Fund																
	General	Community Development	Streets & Roads	Restricted Fees	Sewer	Water	Cemetery	Municipal Golf Courses	Downtown Parking	Stormwater	Public Safety Combined Services	Equipment Maintenance	Information Technology	Health	Worker's Comp	Communications	Liability
Police																	
Parking									X								
Patrol	X																
Information Management											X						
Police Services	X			X													
Public Works																	
Administration/Engineering			X														
Equipment Maintenance												X					
Facilities Management	X																
Stormwater										X							
Streets Maintenance			X														
Transit Services	X																
Transportation Services			X														
Sewer																	
Sewer General Management					X												
Wastewater Collection					X												
Wastewater Treatment					X												
Water																	
Transmission/Distribution						X											
Treatment and Supply						X											
Water General Management						X											

NOTES RELATED TO FUND BALANCE SCHEDULES

Revenues and expenditures for the 2011 Actual column tie to the 2011 Comprehensive Annual Financial Report. The 2012, 2013, and 2014 fund balances are estimates that will vary based on actual revenues and expenditures. All 2011 ending balances for Enterprise and Internal Service Funds represent working capital.

Capital Project Funds:

Fund balances fluctuate based on the collection of development fees, other revenue sources and the timing of the capital improvement draws or payments on construction contracts that sometimes overlap years.

The **Island Grove Development Fund** has a deficit balance in 2011-2014 due to improvements done at the park; the deficit will be eliminated by the collection of fees.

Enterprise Funds:

The Enterprise funds that “fund” depreciation are the **Sewer, Water and Stormwater funds**. Operations dollars are appropriated in the amount of the annual depreciation for capital replacement. Depreciation is shown in other funds for budget purposes, and in most cases is not considered in the rate setting process. Therefore, fund balances in those funds are adversely affected.

Sewer, Sewer Construction, and Sewer Capital Replacement Funds are combined for financial reporting purposes. The combined fund balance (working capital balance) is expected to be \$9,560,884 at the beginning of 2013.

Water, Water Construction, Water Capital Replacement, and Water Rights Acquisition Funds are combined for financial reporting purposes. The combined beginning fund balance (combined working capital) for 2013 is expected to be \$36,229,244. The money is kept in fund balance to “save” for planned capital improvements and to help level rate increases that are needed to maintain and improve water system infrastructure.

Depreciation is not funded in the **Cemetery Fund**; therefore, fund balances in this fund are adversely affected.

Depreciation was not funded in the **Golf Fund** in 2013 or 2014; this adversely affected the fund balance.

Stormwater, Stormwater Construction, and Stormwater Replacement Funds are also combined for financial reporting purposes. The combined fund balance (working capital balance) is expected to be \$3,495,833 at the beginning of 2013.

Internal Service Funds:

Depreciation is not funded in the **Information Technology Fund**. Therefore, fund balance in this fund is adversely affected.

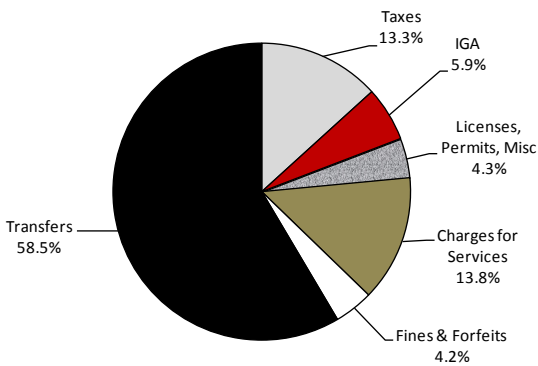
GENERAL FUND

To account for all financial resources except those required to be accounted for in another fund.

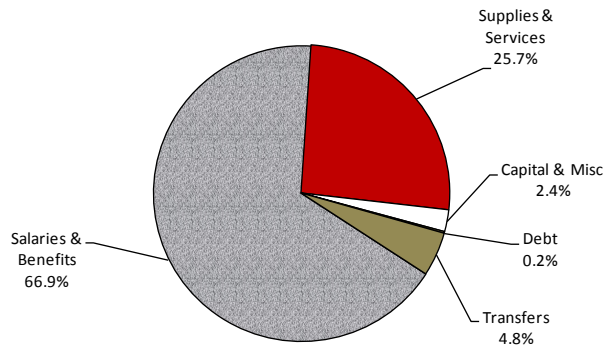
	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 12,423,781	\$ 20,536,689	\$ 16,740,121	-18.5%	\$ 16,740,121	-
Revenue Sources						
Taxes						
Franchise Tax	152,683	170,000	150,000	-11.8%	150,000	-
Occupation Tax	146,265	138,900	144,000	3.7%	147,000	2.1%
Property Taxes	8,844,402	8,816,765	8,793,000	-0.3%	8,971,000	2.0%
Intergovernmental Revenue						
Federal Intergovernmental Revenue	1,542,134	2,232,537	1,858,619	-16.7%	2,041,843	9.9%
Other Government	247,697	482,880	186,950	-61.3%	186,950	-
State Intergovernmental Revenue	381,289	502,231	229,622	-54.3%	229,622	-
State Shared Revenue	1,815,656	775,000	1,690,000	118.1%	1,790,000	5.9%
Licenses & Permits	823,085	506,549	737,346	45.6%	753,760	2.2%
Charges for Services	9,504,147	9,579,921	9,470,171	-1.1%	9,601,975	1.4%
Fines & Forfeits	2,986,986	3,036,200	2,943,200	-3.1%	2,943,200	-
Miscellaneous Revenue	2,255,034	2,026,755	2,059,689	1.6%	2,448,030	18.9%
Total Revenue Sources	\$ 28,699,377	\$ 28,267,738	\$ 28,262,597	0.0%	\$ 29,263,380	3.5%
Expenditures by Category						
Salaries & Benefits	40,810,456	42,589,961	45,443,505	6.7%	47,326,641	4.1%
Supplies & Services	14,559,110	17,028,872	17,938,451	5.3%	17,732,120	-1.2%
Capital	23,964	1,201,509	1,003,150	-16.5%	991,200	-1.2%
Miscellaneous Expense	822,809	718,225	733,634	2.1%	565,896	-22.9%
Debt	108,704	42,500	127,875	200.9%	125,178	-2.1%
Total Expenditures by Category	\$ 56,325,042	\$ 61,581,067	\$ 65,246,615	6.0%	\$ 66,741,035	2.3%
Expenditures by Major Activity						
Community Development	2,095,770	2,193,794	2,358,689	7.5%	2,417,106	2.5%
Finance	1,848,961	2,059,001	1,955,611	-5.0%	2,027,796	3.7%
Fire	11,302,369	11,971,918	12,607,519	5.3%	12,983,565	3.0%
Culture, Park, Recreation	12,355,125	13,047,585	14,454,893	10.8%	14,518,815	0.4%
Non-Departmental	1,265,939	1,807,199	1,540,524	-14.8%	1,296,219	-15.9%
Police	19,564,338	20,345,308	21,394,393	5.2%	22,220,980	3.9%
Policy & Administration	3,344,167	4,184,774	4,551,671	8.8%	4,626,761	1.6%
Public Works	4,524,409	4,769,979	5,380,165	12.8%	5,658,593	5.2%
Capital Outlay	23,964	1,201,509	1,003,150	-16.5%	991,200	-1.2%
Total Expenditures by Major Activity	\$ 56,325,042	\$ 61,581,067	\$ 65,246,615	6.0%	\$ 66,741,035	2.3%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	41,746,368	36,628,936	40,182,310	9.7%	40,927,586	1.9%
(Transfers Out)	(6,007,794)	(7,112,175)	(3,198,292)	-55.0%	(3,449,931)	7.9%
Ttl Other Financing Sources (Uses)	\$ 35,738,574	\$ 29,516,761	\$ 36,984,018	25.3%	\$ 37,477,655	1.3%
Projected Ending Fund Balance & Reserves	\$ 20,536,689	\$ 16,740,121	\$ 16,740,121	-	\$ 16,740,121	-

FTE Staffing	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Communtiy Development	29.50	26.25	26.25	-	26.25	-
Culture, Park, Recreation	75.50	111.50	111.50	-	111.50	-
Finance	26.50	26.00	26.00	-	26.00	-
Fire	106.00	106.00	106.00	-	106.00	-
Police	165.00	167.00	167.00	-	167.00	-
Policy & Administration	30.15	34.90	38.85	3.95	38.85	-
Public Works	85.05	50.30	52.30	2.00	52.30	-
Grand Total	517.70	521.95	527.90	5.95	527.90	-

13-14 REVENUE



13-14 EXPENDITURES

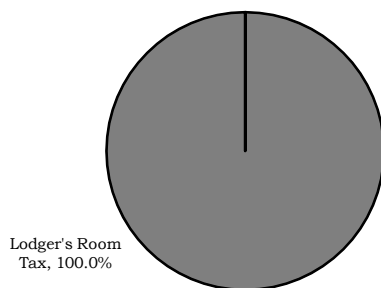


CONVENTION AND VISITORS FUND

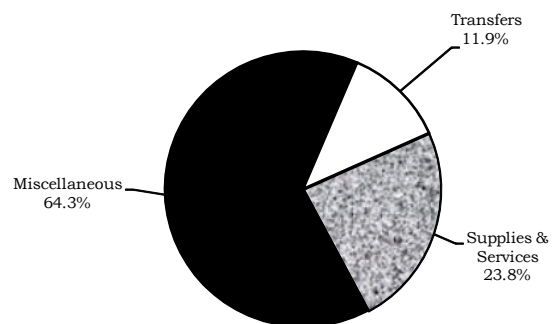
To account for the collection of the city's three percent lodging tax that is utilized to support convention and visitor activities.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 157,796	\$ 266,686	\$ 71,586	-73.2%	\$ 66,041	-7.7%
Revenue Sources						
Lodger's Room Tax	339,743	240,000	335,000	39.6%	335,000	-
Sales and Use Tax	409	-	-	-	-	-
Miscellaneous Revenue	1,801	255	1,000	292.2%	1,000	-
Total Revenue Sources	\$ 341,953	\$ 240,255	\$ 336,000	39.9%	\$ 336,000	-
Expenditures by Category						
Supplies & Services	129	199,955	80,045	-60.0%	80,045	-
Miscellaneous Expense	180,035	187,500	221,500	18.1%	210,000	-5.2%
Total Expenditures by Category	\$ 180,163	\$ 387,455	\$ 301,545	-22.2%	\$ 290,045	-3.8%
Expenditures by Major Activity						
Non-Departmental	180,163	387,455	301,545	-22.2%	290,045	-3.8%
Total Expenditures by Major Activity	\$ 180,163	\$ 387,455	\$ 301,545	-22.2%	\$ 290,045	-3.8%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
(Transfers Out)	(52,900)	(47,900)	(40,000)	-16.5%	(40,000)	-
Ttl Other Financing Sources (Uses)	\$ (52,900)	\$ (47,900)	\$ (40,000)	-16.5%	\$ (40,000)	-
Projected Ending Fund Balance & Reserves	\$ 266,686	\$ 71,586	\$ 66,041	-7.7%	\$ 71,996	9.0%

13-14 REVENUE



13-14 EXPENDITURES



COMMUNITY DEVELOPMENT FUND

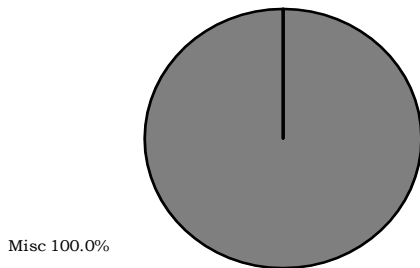
To account for federal grant revenues which are utilized to administer rehabilitation loan and grant programs, special projects for the benefit of the elderly and handicapped, and various other projects in accordance with Housing and Urban Development regulations.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 945,407	\$ 996,104	\$ 283,703	-71.5%	\$ 800,774	182.3%
Revenue Sources						
Intergovernmental Revenue	1,246,415	3,942,415	800,000	-79.7%	800,000	-
Charges for Services	3,121	-	-	-	-	-
Miscellaneous Revenue	155,429	406,000	-	-100.0%	-	-
Total Revenue Sources	\$ 1,404,965	\$ 4,348,415	\$ 800,000	-81.6%	\$ 800,000	-
Expenditures by Category						
Salaries & Benefits	190,062	449,269	266,319	-40.7%	278,750	4.7%
Supplies & Services	440,218	3,635,279	16,610	-99.5%	16,650	0.2%
Capital	-	50,000	-	-100.0%	-	-
Miscellaneous Expense	723,988	926,268	-	-100.0%	-	-
Debt	-	-	-	-	-	-
Total Expenditures by Category	\$ 1,354,268	\$ 5,060,816	\$ 282,929	-94.4%	\$ 295,400	4.4%
Expenditures by Major Activity						
Policy & Administration	1,354,268	5,010,816	282,929	-94.4%	295,400	4.4%
Capital Outlay	-	50,000	-	-100.0%	-	-
Total Expenditures by Major Activity	\$ 1,354,268	\$ 5,060,816	\$ 282,929	-94.4%	\$ 295,400	4.4%
Projected Ending Fund Balance & Reserves	\$ 996,104	\$ 283,703	\$ 800,774	182.3%	\$ 1,305,374	63.0%

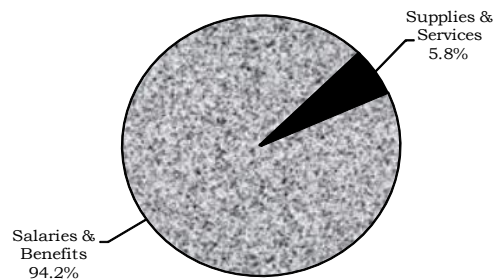
FTE Staffing

Community Development	4.00	-	-	-	-	-
Policy & Administration	-	4.00	4.00	-	4.00	-
Grand Total	4.00	4.00	4.00	-	4.00	-

13-14 REVENUE



13-14 EXPENDITURES



STREETS AND ROADS FUND

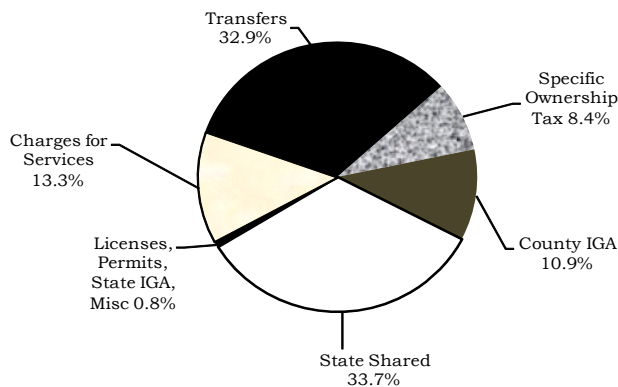
To account for the collection of highway user taxes, road and bridge taxes and registration and ownership fees which are utilized to operate and maintain the streets, roads, traffic lights and signs within the city.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ (6,353)	\$ (4,204)	\$ -	-100.0%	\$ -	-
Revenue Sources						
Specific Ownership Tax	642,008	715,400	642,000	-10.3%	650,000	1.2%
County Shared Revenue	859,465	788,237	839,000	6.4%	839,000	-
State Intergovernmental Revenue	875	600	600	-	600	-
State Shared Revenue	2,110,020	2,050,000	2,600,000	26.8%	2,600,000	-
Licenses & Permits	102,819	53,500	53,100	-0.7%	53,100	-
Charges for Services	956,534	1,113,004	1,027,235	-7.7%	1,027,235	-
Miscellaneous Revenue	31,714	17,500	2,500	-85.7%	2,500	-
Total Revenue Sources	\$ 4,703,434	\$ 4,738,241	\$ 5,164,435	9.0%	\$ 5,172,435	0.2%
Expenditures by Category						
Salaries & Benefits	3,651,282	4,048,508	4,344,524	7.3%	4,541,208	4.5%
Supplies & Services	2,515,002	3,060,458	3,336,168	9.0%	3,171,028	-4.9%
Capital	32,816	-	8,000	100.0%	8,000	-
Miscellaneous Expense	1,654	-	-	-	-	-
Total Expenditures by Category	\$ 6,200,754	\$ 7,108,966	\$ 7,688,692	8.2%	\$ 7,720,236	0.4%
Expenditures by Major Activity						
Public Works	6,167,938	7,108,966	7,680,692	8.0%	7,712,236	0.4%
Capital Outlay	32,816	-	8,000	100.0%	8,000	-
Total Expenditures by Major Activity	\$ 6,200,754	\$ 7,108,966	\$ 7,688,692	8.2%	\$ 7,720,236	0.4%
Other Financing Sources (Uses):						
Transfers In	1,499,470	2,374,929	2,524,257	6.3%	2,547,801	0.9%
Ttl Other Financing Sources (Uses)	\$ 1,499,470	\$ 2,374,929	\$ 2,524,257	6.3%	\$ 2,547,801	0.9%
Projected Ending Fund Balance & Reserves	\$ (4,204)	\$ -	\$ -	-	\$ -	-

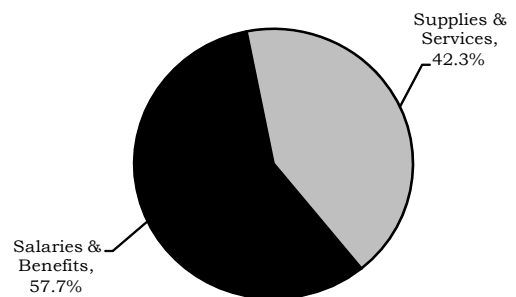
FTE Staffing

	2011	2012	2013	2013 vs 2012	2014	2014 vs 2013
Public Works	57.40	60.40	60.40	-	60.40	-
Grand Total	57.40	60.40	60.40	-	60.40	-

13-14 REVENUE



13-14 EXPENDITURES

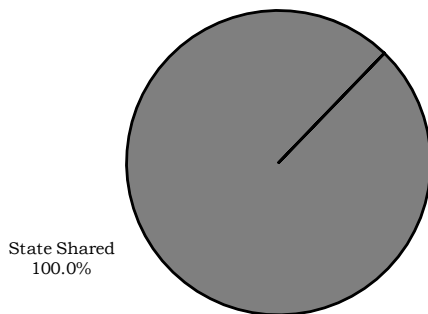


CONSERVATION TRUST FUND

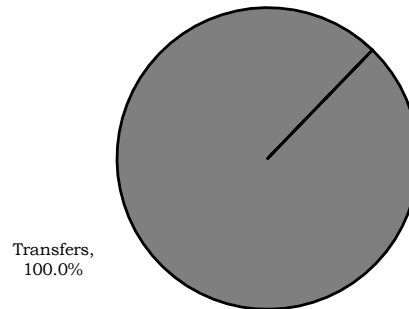
To account for revenues received from the Colorado State Lottery which are utilized for the acquisition, development, and maintenance of new and existing conservation sites in accordance with Colorado Revised Statute 29-21-101.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 2,298	\$ 585	\$ 585	-	\$ 683	16.8%
Revenue Sources						
State Shared Revenue	831,860	847,000	835,000	-1.4%	840,000	0.6%
Miscellaneous Revenue	2,979	3,000	100	-96.7%	100	-
Total Revenue Sources	\$ 834,839	\$ 850,000	\$ 835,100	-1.8%	\$ 840,100	0.6%
Expenditures by Category						
Supplies & Services	298	-	1	100.0%	1	-
Miscellaneous Expense	96	-	1	100.0%	1	-
Total Expenditures by Category	\$ 394	\$ -	\$ 2	100.0%	\$ 2	-
Expenditures by Major Activity						
Non-Departmental	394	-	2	100.0%	2	-
Total Expenditures by Major Activity	\$ 394	\$ -	\$ 2	100.0%	\$ 2	-
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
(Transfers Out)	(836,158)	(850,000)	(835,000)	-1.8%	(840,000)	0.6%
Ttl Other Financing Sources (Uses)	\$ (836,158)	\$ (850,000)	\$ (835,000)	-1.8%	\$ (840,000)	0.6%
Projected Ending Fund Balance & Reserves	\$ 585	\$ 585	\$ 683	16.8%	\$ 781	14.3%

13-14 REVENUE



13-14 EXPENDITURES

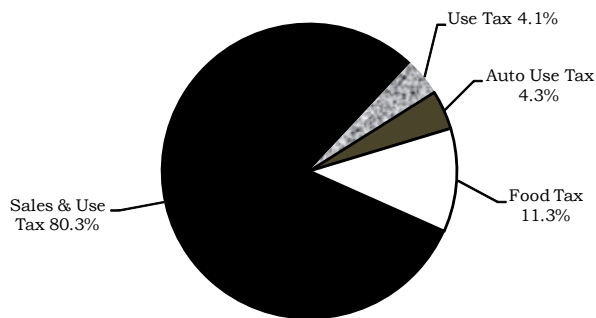


SALES AND USE TAX FUND

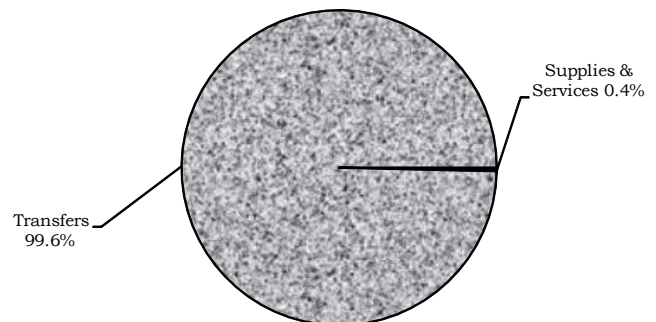
To account for the collection of the city's 3.46% sales and use tax which is utilized in accordance with the March 1, 1998 Revenue Bonds, the October 1, 2000 Revenue Bonds, the 2003 Revenue Bonds, the 2005 Revenue Bonds, and the 2005B Refunding Revenue Bonds.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 8,241,780	\$ 939,425	\$ 755,335	-19.6%	\$ 755,335	-
Revenue Sources						
Auto Use Tax	1,984,515	1,940,000	2,063,896	6.4%	2,105,174	2.0%
Food Taxes	5,267,128	5,140,000	5,477,813	6.6%	5,587,369	2.0%
Island Grove Taxes	21,166	30,000	20,000	-33.3%	20,000	-
Sales and Use Tax	37,349,860	36,600,000	38,794,679	6.0%	39,547,573	1.9%
Use Taxes	2,271,018	1,990,000	2,000,000	0.5%	2,000,000	-
Miscellaneous Revenue	83,103	20,000	500	-97.5%	500	-
Total Revenue Sources	\$ 46,976,791	\$ 45,720,000	\$ 48,356,888	5.8%	\$ 49,260,616	1.9%
Expenditures by Category						
Salaries & Benefits	8,644	5,000	18,145	262.9%	18,145	-
Supplies & Services	71,213	161,603	152,893	-5.4%	152,893	-
Miscellaneous Expense	661	-	-	-	-	-
Total Expenditures by Category	\$ 80,518	\$ 166,603	\$ 171,038	2.7%	\$ 171,038	-
Expenditures by Major Activity						
Non-Departmental	80,518	166,603	171,038	2.7%	171,038	-
Total Expenditures by Major Activity	\$ 80,518	\$ 166,603	\$ 171,038	2.7%	\$ 171,038	-
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
(Transfers Out)	(54,198,627)	(45,737,487)	(48,185,850)	5.4%	(49,089,578)	1.9%
Ttl Other Financing Sources (Uses)	\$ (54,198,627)	\$ (45,737,487)	\$ (48,185,850)	5.4%	\$ (49,089,578)	1.9%
Projected Ending Fund Balance & Reserves	\$ 939,425	\$ 755,335	\$ 755,335	-	\$ 755,335	-

13-14 REVENUE



13-14 EXPENDITURES

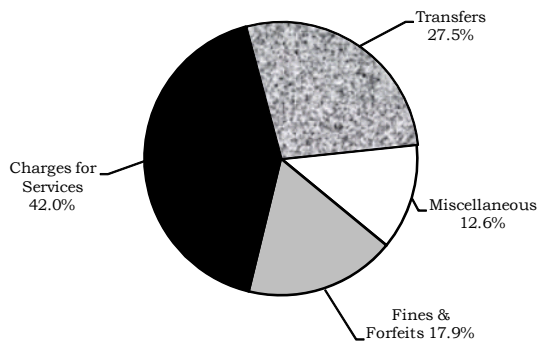


RESTRICTED FEES FUND

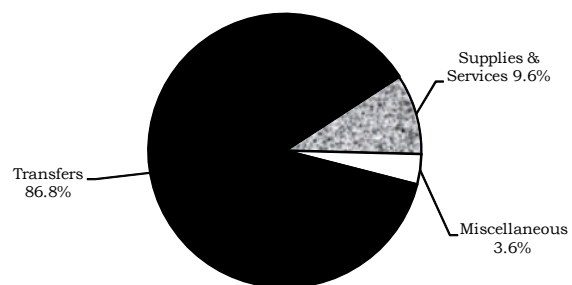
To account for the collection of court imposed surcharges and assigned revenues.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 709,134	\$ 3,728,471	\$ 3,479,357	-6.7%	\$ 2,831,363	-18.6%
Revenue Sources						
Charges for Services	87,451	-	80,000	100.0%	80,000	-
Fines & Forfeits	91,674	30,000	34,000	13.3%	34,000	-
Miscellaneous Revenue	12,576	5,700	24,000	321.1%	24,000	-
Total Revenue Sources	\$ 191,701	\$ 35,700	\$ 138,000	286.6%	\$ 138,000	-
Expenditures by Category						
Salaries & Benefits	415	-	-	-	-	-
Supplies & Services	72,826	74,215	48,000	-35.3%	120,000	150.0%
Capital	5,005	30,451	-	-100.0%	-	-
Miscellaneous Expense	34,507	40,249	30,800	-23.5%	30,800	-
Total Expenditures by Category	\$ 112,752	\$ 144,915	\$ 78,800	-45.6%	\$ 150,800	91.4%
Expenditures by Major Activity						
Non-Departmental	4,402	3,850	48,800	1167.5%	120,800	147.5%
Police	4,398	-	-	-	-	-
Policy & Administration	30,000	40,249	30,000	-25.5%	30,000	-
Public Works	68,947	70,365	-	-100.0%	-	-
Capital Outlay	5,005	30,451	-	-100.0%	-	-
Total Expenditures by Major Activity	\$ 112,752	\$ 144,915	\$ 78,800	-45.6%	\$ 150,800	91.4%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	2,974,392	-	36,346	100.0%	71,578	96.9%
(Transfers Out)	(34,003)	(139,899)	(743,540)	431.5%	(750,833)	1.0%
Ttl Other Financing Sources (Uses)	\$ 2,940,389	\$ (139,899)	\$ (707,194)	405.5%	\$ (679,255)	-4.0%
Projected Ending Fund Balance & Reserves	\$ 3,728,471	\$ 3,479,357	\$ 2,831,363	-18.6%	\$ 2,139,308	-24.4%

13-14 REVENUE



13-14 EXPENDITURES

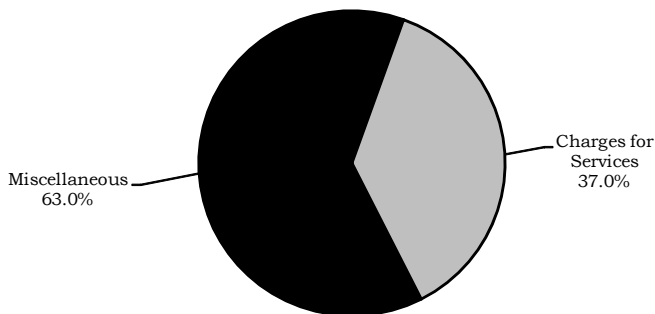


MEMORIALS FUNDS

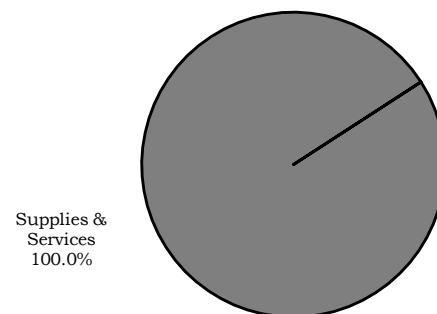
Several funds are combined into this category. All are used to account for donations bequeathed to the city for specific purposes.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 381,309	\$ 403,842	\$ 393,022	-2.7%	\$ 388,244	-1.2%
Revenue Sources						
Charges for Services	8,066	8,740	3,820	-56.3%	3,820	-
Miscellaneous Revenue	30,659	7,554	6,553	-13.3%	6,450	-1.6%
Total Revenue Sources	\$ 38,725	\$ 16,294	\$ 10,373	-36.3%	\$ 10,270	-1.0%
Expenditures by Category						
Supplies & Services	14,125	24,523	15,125	-38.3%	15,125	-
Capital	-	23,000	-	-100.0%	-	-
Miscellaneous Expense	2,067	2,591	26	-99.0%	26	-
Total Expenditures by Category	\$ 16,192	\$ 50,114	\$ 15,151	-69.8%	\$ 15,151	-
Expenditures by Major Activity						
Non-Departmental	16,192	27,114	15,151	-44.1%	15,151	-
Construction	-	23,000	-	-100.0%	-	-
Total Expenditures by Major Activity	\$ 16,192	\$ 50,114	\$ 15,151	-69.8%	\$ 15,151	-
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In (Transfers Out)	-	23,000	-	-100.0%	-	-
Ttl Other Financing Sources (Uses)	\$ -	\$ 23,000	\$ -	-100.0%	\$ -	-
Projected Ending Fund Balance & Reserves	\$ 403,842	\$ 393,022	\$ 388,244	-1.2%	\$ 383,363	-1.3%

13-14 REVENUE



13-14 EXPENDITURES



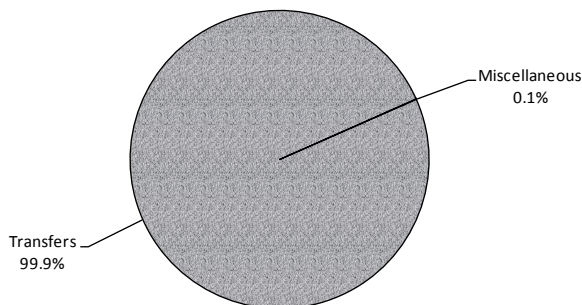


GENERAL DEBT SERVICE FUND

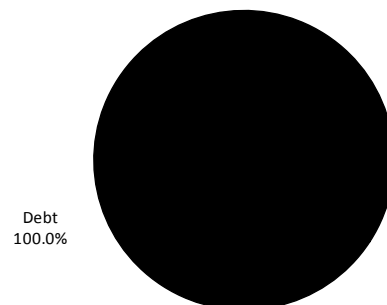
To account for periodic payments of principal and interest on notes, contracts, bond issues, and capital leases.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ (85,324)	\$ 1,417,381	\$ 1,502,705	6.0%	\$ 1,503,705	0.1%
Revenue Sources						
Miscellaneous Revenue	23,989	15,328	4,000	-73.9%	4,000	-
Total Revenue Sources	\$ 23,989	\$ 15,328	\$ 4,000	-73.9%	\$ 4,000	-
Expenditures by Category						
Supplies & Services	-	119,980	2,400	-98.0%	2,400	-
Miscellaneous Expense	-	-	600	100.0%	600	-
Debt	6,341,547	26,573,435	6,245,432	-76.5%	6,467,334	3.6%
Depreciation	-	-	-	-	-	-
Total Expenditures by Category	\$ 6,341,547	\$ 26,693,415	\$ 6,248,432	-76.6%	\$ 6,470,334	3.6%
Expenditures by Major Activity						
Non-Departmental	6,341,547	26,693,415	6,248,432	-76.6%	6,470,334	3.6%
Total Expenditures by Major Activity	\$ 6,341,547	\$ 26,693,415	\$ 6,248,432	-76.6%	\$ 6,470,334	3.6%
Other Financing Sources (Uses):						
Bond Proceeds	-	20,469,342	-	-100.0%	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In (Transfers Out)	7,820,263 -	6,294,069 -	6,245,432 -	-0.8% -	6,467,334 -	3.6% -
Ttl Other Financing Sources (Uses)	\$ 7,820,263	\$ 26,763,411	\$ 6,245,432	-76.7%	\$ 6,467,334	3.6%
Projected Ending Fund Balance & Reserves	\$ 1,417,381	\$ 1,502,705	\$ 1,503,705	0.1%	\$ 1,504,705	0.1%

13-14 REVENUE



13-14 EXPENDITURES

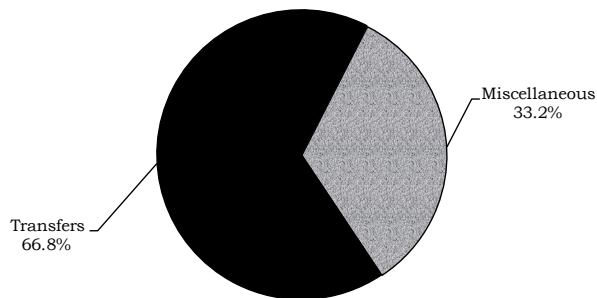


GREELEY BUILDING AUTHORITY FUND

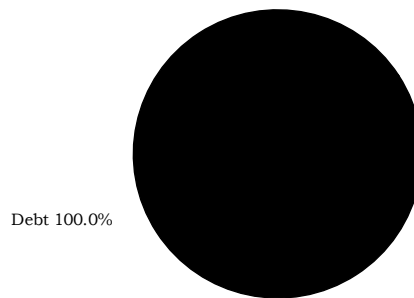
To account for periodic payments of principal and interest on the 2000 Certificates of Participation.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ -	\$ -	\$ -	-	\$ -	-
Revenue Sources						
Miscellaneous Revenue	90,272	279,893	46,500	-83.4%	47,240	1.6%
Total Revenue Sources	\$ 90,272	\$ 279,893	\$ 46,500	-83.4%	\$ 47,240	1.6%
Expenditures by Category						
Debt	225,680	1,454,731	139,500	-90.4%	143,240	2.7%
Total Expenditures by Category	\$ 225,680	\$ 1,454,731	\$ 139,500	-90.4%	\$ 143,240	2.7%
Expenditures by Major Activity						
Non-Departmental	225,680	1,454,731	139,500	-90.4%	143,240	2.7%
Total Expenditures by Major Activity	\$ 225,680	\$ 1,454,731	\$ 139,500	-90.4%	\$ 143,240	2.7%
Other Financing Sources (Uses):						
Bond Proceeds	-	1,040,630	-	-100.0%	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	135,408	134,208	93,000	-30.7%	96,000	3.2%
(Transfers Out)	-	-	-	-	-	-
Ttl Other Financing Sources (Uses)	\$ 135,408	\$ 1,174,838	\$ 93,000	-92.1%	\$ 96,000	3.2%
Projected Ending Fund Balance & Reserves	\$ -	\$ -	\$ -	-	\$ -	-

13-14 REVENUE



13-14 EXPENDITURES

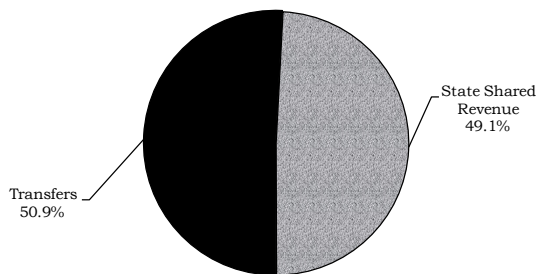


PUBLIC IMPROVEMENT FUND

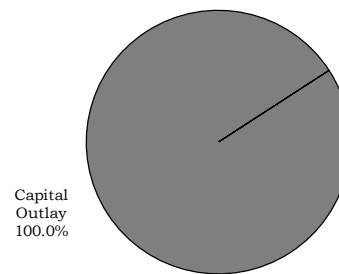
To account for the cost of purchasing major equipment, constructing major capital facilities, and improving existing facilities. Revenues are derived from grant monies, intergovernmental agreements, and operating transfers.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 1,998,207	\$ 2,314,764	\$ 1,517,295	-34.5%	\$ 1,795,403	18.3%
Revenue Sources						
Intergovernmental Revenue	1,625,311	843,801	-	-100.0%	-	-
State Intergovernmental Revenue	1,247,630	5,781,673	-	-100.0%	-	-
State Shared Revenue	544,484	700,000	540,000	-22.9%	540,000	-
Charges for Services	102,559	-	-	-	-	-
Miscellaneous Revenue	195,121	950,130	3,000	-99.7%	3,000	-
Total Revenue Sources	\$ 3,715,106	\$ 8,275,604	\$ 543,000	-93.4%	\$ 543,000	-
Expenditures by Category						
Salaries & Benefits	150,375	28,825	-	-100.0%	-	-
Supplies & Services	24,242	33,510	1,500	-95.5%	1,500	-
Capital	2,787,399	9,932,243	747,835	-92.5%	1,639,285	119.2%
Miscellaneous Expense	200,263	-	-	-	-	-
Total Expenditures by Category	\$ 3,162,279	\$ 9,994,578	\$ 749,335	-92.5%	\$ 1,640,785	119.0%
Expenditures by Major Activity						
Non-Departmental	374,880	62,335	1,500	-97.6%	1,500	-
Capital Outlay	30,240	50,346	-	-100.0%	-	-
Construction	2,757,159	9,881,897	747,835	-92.4%	1,639,285	119.2%
Total Expenditures by Major Activity	\$ 3,162,279	\$ 9,994,578	\$ 749,335	-92.5%	\$ 1,640,785	119.0%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	47,628	921,505	545,326	-40.8%	580,468	6.4%
(Transfers Out)	(283,898)	-	(60,883)	100.0%	(63,929)	5.0%
Ttl Other Financing Sources (Uses)	\$ (236,270)	\$ 921,505	\$ 484,443	-47.4%	\$ 516,539	6.6%
Projected Ending Fund Balance & Reserves	\$ 2,314,764	\$ 1,517,295	\$ 1,795,403	18.3%	\$ 1,214,157	-32.4%

13-14 REVENUE



13-14 EXPENDITURES

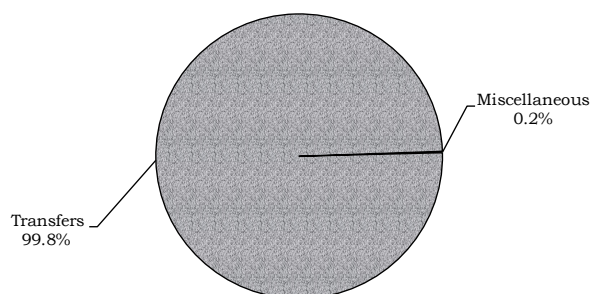


FOOD TAX FUND

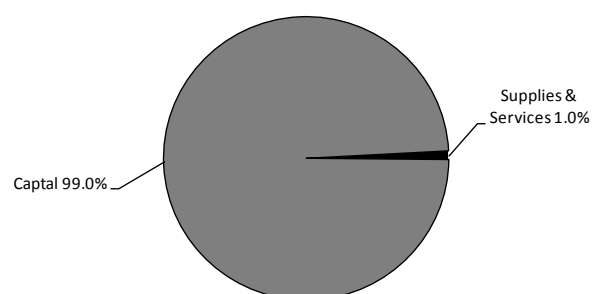
To account for the cost of specific capital improvements and repairs and maintenance projects. Revenues are derived from taxes collected due to the repeal of the city sales tax exemption on sales of food for domestic consumption.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 508,065	\$ 1,709,092	\$ -	-100.0%	\$ 228	100.0%
Revenue Sources						
State Intergovernmental Revenue	370,469	-	-	-	-	-
Charges for Services	52,537	54,400	-	-100.0%	-	-
Miscellaneous Revenue	67,326	16,000	8,000	-50.0%	8,000	-
Total Revenue Sources	\$ 490,332	\$ 70,400	\$ 8,000	-88.6%	\$ 8,000	-
Expenditures by Category						
Salaries & Benefits	316,054	-	-	-	-	-
Supplies & Services	40,961	60,500	46,500	-23.1%	46,500	-
Capital	7,133,183	9,045,842	4,710,821	-47.9%	4,752,570	0.9%
Miscellaneous Expense	160	-	-	-	-	-
Total Expenditures by Category	\$ 7,490,359	\$ 9,106,342	\$ 4,757,321	-47.8%	\$ 4,799,070	0.9%
Expenditures by Major Activity						
Non-Departmental	357,176	60,500	46,500	-23.1%	46,500	-
Construction	7,133,183	9,045,842	4,710,821	-47.9%	4,752,570	0.9%
Total Expenditures by Major Activity	\$ 7,490,359	\$ 9,106,342	\$ 4,757,321	-47.8%	\$ 4,799,070	0.9%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	8,221,054	7,576,850	4,749,549	-37.3%	4,844,540	2.0%
(Transfers Out)	(20,000)	(250,000)	-	-100.0%	-	-
Ttl Other Financing Sources (Uses)	\$ 8,201,054	\$ 7,326,850	\$ 4,749,549	-35.2%	\$ 4,844,540	2.0%
Projected Ending Fund Balance & Reserves	\$ 1,709,092	\$ -	\$ 228	100.0%	\$ 53,698	23451.8%

13-14 REVENUE



13-14 EXPENDITURES



SOFTBALL IMPROVEMENT FUND

To account for the cost of improving the facilities used for the City of Greeley adult softball programs. Revenues are derived from non-city softball tournament fees.

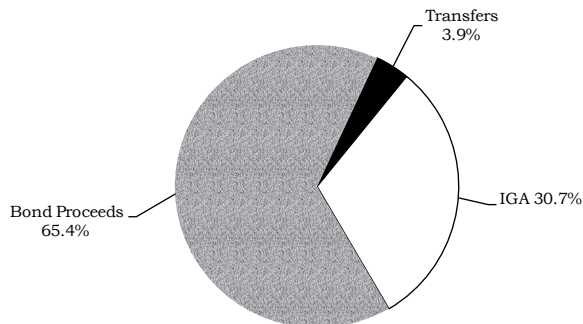
	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 16,898	\$ 18,476	\$ 15,061	-18.5%	\$ 17,137	13.8%
Revenue Sources						
Charges for Services	2,213	400	2,000	400.0%	2,000	-
Miscellaneous Revenue	136	100	90	-10.0%	90	-
Total Revenue Sources	\$ 2,349	\$ 500	\$ 2,090	318.0%	\$ 2,090	-
Expenditures by Category						
Supplies & Services	10	15	10	-33.3%	10	-
Capital	758	3,900	-	-100.0%	-	-
Total Expenditures by Category	\$ 771	\$ 3,915	\$ 14	-99.6%	\$ 14	-
Expenditures by Major Activity						
Non-Departmental	13	15	14	-6.7%	14	-
Construction	758	3,900	-	-100.0%	-	-
Total Expenditures by Major Activity	\$ 771	\$ 3,915	\$ 14	-99.6%	\$ 14	-
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
(Transfers Out)	-	-	-	-	-	-
Ttl Other Financing Sources (Uses)	\$ -	\$ -	\$ -	-	\$ -	-
Projected Ending Fund Balance & Reserves	\$ 18,476	\$ 15,061	\$ 17,137	13.8%	\$ 19,213	12.1%

FIRE EQUIP ACQUISITION/REPLACEMENT FUND

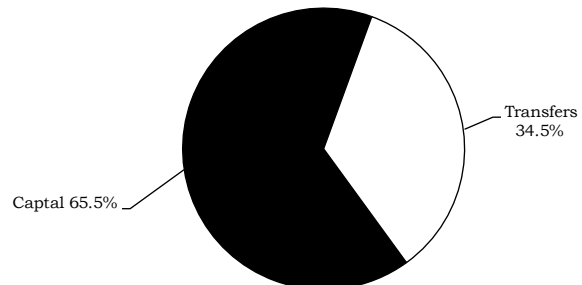
To account for the costs of purchasing major equipment for the fire department.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 89,978	\$ 536,891	\$ 425,370	-20.8%	\$ 257,492	-39.5%
Revenue Sources						
Intergovernmental Revenue	432,315	340,000	430,000	26.5%	430,000	-
Miscellaneous Revenue	10,419	3,102	1,161	-62.6%	1,161	-
Total Revenue Sources	\$ 442,734	\$ 343,102	\$ 431,161	25.7%	\$ 431,161	-
Expenditures by Category						
Supplies & Services	230	500	235	-53.0%	235	-
Capital	25,315	71,474	761,402	965.3%	1,596,543	109.7%
Miscellaneous Expense	64	-	70	100.0%	70	-
Total Expenditures by Category	\$ 25,609	\$ 157,998	\$ 761,707	382.1%	\$ 1,596,848	109.6%
Expenditures by Major Activity						
Non-Departmental	294	86,524	305	-99.6%	305	-
Construction	25,315	71,474	761,402	965.3%	1,596,543	109.7%
Total Expenditures by Major Activity	\$ 25,609	\$ 157,998	\$ 761,707	382.1%	\$ 1,596,848	109.6%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	637,212	100.0%	1,450,021	127.6%
Transfers In	392,616	-	-	-	159,510	100.0%
(Transfers Out)	(362,828)	(296,625)	(474,544)	60.0%	(701,336)	47.8%
Ttl Other Financing Sources (Uses)	\$ 29,788	\$ (296,625)	\$ 162,668	-154.8%	\$ 908,195	458.3%
Projected Ending Fund Balance & Reserves	\$ 536,891	\$ 425,370	\$ 257,492	-39.5%	\$ -	-100.0%

13-14 REVENUE



13-14 EXPENDITURES

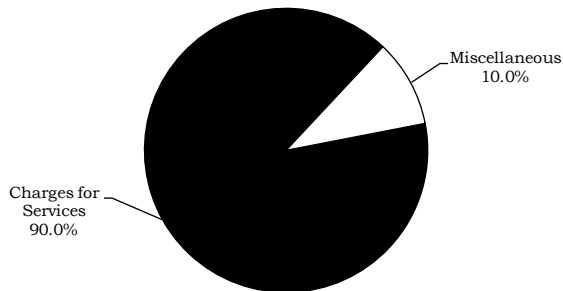


FIRE PROTECTION DEVELOPMENT FUND

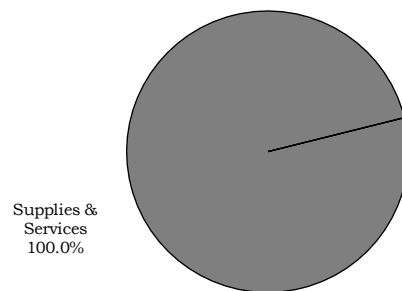
To account for the cost of fire protection improvements on new development. Revenues are derived from the collection of fees from developers.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 51,848	\$ 378,736	\$ 429,036	13.3%	\$ 478,436	11.5%
Revenue Sources						
Charges for Services	321,497	45,000	45,000	-	45,000	-
Miscellaneous Revenue	5,915	6,100	5,000	-18.0%	5,000	-
Total Revenue Sources	\$ 327,412	\$ 51,100	\$ 50,000	-2.2%	\$ 50,000	-
Expenditures by Category						
Supplies & Services	414	800	600	-25.0%	600	-
Miscellaneous Expense	110	-	-	-	-	-
Total Expenditures by Category	\$ 524	\$ 800	\$ 600	-25.0%	\$ 600	-
Expenditures by Major Activity						
Non-Departmental	524	800	600	-25.0%	600	-
Total Expenditures by Major Activity	\$ 524	\$ 800	\$ 600	-25.0%	\$ 600	-
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
(Transfers Out)	-	-	-	-	-	-
Ttl Other Financing Sources (Uses)	\$ -	\$ -	\$ -	-	\$ -	-
Projected Ending Fund Balance & Reserves	\$ 378,736	\$ 429,036	\$ 478,436	11.5%	\$ 527,836	10.3%

13-14 REVENUE



13-14 EXPENDITURES

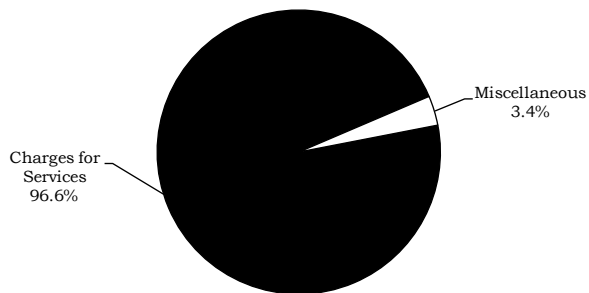


POLICE DEVELOPMENT FUND

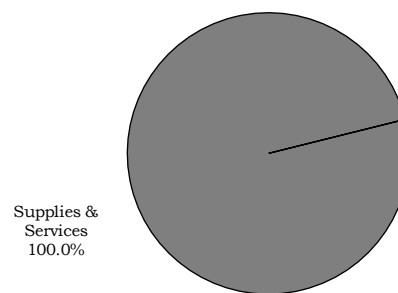
To account for the cost of developing police protection improvements on new development. Revenues are derived from the collection of fees from developers.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 54,073	\$ 105,217	\$ 125,857	19.6%	\$ 146,457	16.4%
Revenue Sources						
Charges for Services	50,459	20,000	20,000	-	20,000	-
Miscellaneous Revenue	749	700	700	-	700	-
Total Revenue Sources	\$ 51,209	\$ 20,700	\$ 20,700	-	\$ 20,700	-
Expenditures by Category						
Supplies & Services	51	60	100	66.7%	100	-
Miscellaneous Expense	14	-	-	-	-	-
Total Expenditures by Category	\$ 65	\$ 60	\$ 100	66.7%	\$ 100	-
Expenditures by Major Activity						
Non-Departmental	65	60	100	66.7%	100	-
Total Expenditures by Major Activity	\$ 65	\$ 60	\$ 100	66.7%	\$ 100	-
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
(Transfers Out)	-	-	-	-	-	-
Ttl Other Financing Sources (Uses)	\$ -	\$ -	\$ -	-	\$ -	-
Projected Ending Fund Balance & Reserves	\$ 105,217	\$ 125,857	\$ 146,457	16.4%	\$ 167,057	14.1%

13-14 REVENUE



13-14 EXPENDITURES

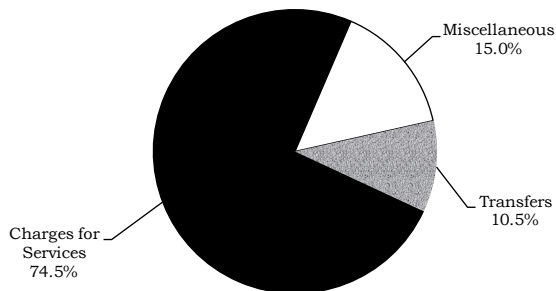


ISLAND GROVE DEVELOPMENT FUND

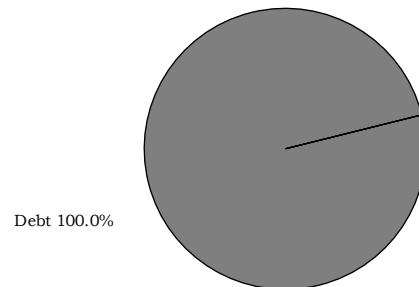
To account for the cost of capital improvements at Island Grove Park. Revenues are derived from a park development fee charged on all concession sales at the park and on facility use fees.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ (980,406)	\$ (955,411)	\$ (928,282)	-2.8%	\$ (882,114)	-5.0%
Revenue Sources						
Charges for Services	198,704	116,000	125,000	7.8%	125,000	-
Miscellaneous Revenue	26,034	15,200	25,200	65.8%	25,200	-
Total Revenue Sources	\$ 224,738	\$ 131,200	\$ 150,200	14.5%	\$ 150,200	-
Expenditures by Category						
Supplies & Services	24	40	30	-25.0%	30	-
Miscellaneous Expense	7	-	-	-	-	-
Debt	220,738	130,043	121,343	-6.7%	117,543	-3.1%
Total Expenditures by Category	\$ 220,769	\$ 130,083	\$ 121,373	-6.7%	\$ 117,573	-3.1%
Expenditures by Major Activity						
Non-Departmental	220,769	130,083	121,373	-6.7%	117,573	-3.1%
Total Expenditures by Major Activity	\$ 220,769	\$ 130,083	\$ 121,373	-6.7%	\$ 117,573	-3.1%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	21,026	26,012	17,341	-33.3%	17,341	-
(Transfers Out)	-	-	-	-	-	-
Ttl Other Financing Sources (Uses)	\$ 21,026	\$ 26,012	\$ 17,341	-33.3%	\$ 17,341	-
Projected Ending Fund Balance & Reserves	\$ (955,411)	\$ (928,282)	\$ (882,114)	-5.0%	\$ (832,146)	-5.7%

13-14 REVENUE



13-14 EXPENDITURES

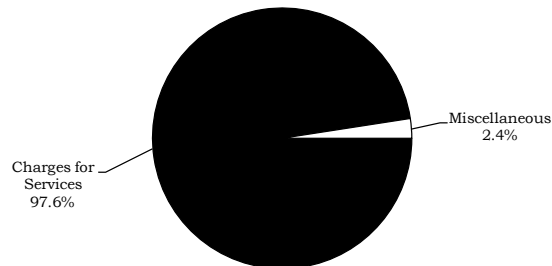


ROAD DEVELOPMENT FUND

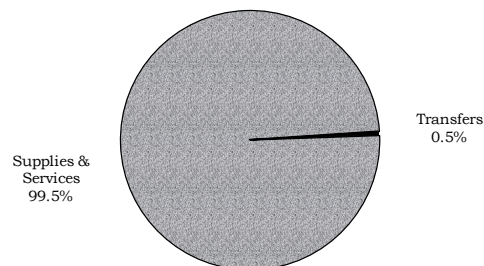
To account for the cost of constructing new roads and improvements to existing roads. Revenues are derived from the collection of fees from developers.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 1,839,502	\$ 2,730,093	\$ 1,433,170	-47.5%	\$ 1,635,570	14.1%
Revenue Sources						
Intergovernmental Revenue	-	44,119	-	-100.0%	-	-
Charges for Services	1,084,196	200,000	200,000	-	200,000	-
Miscellaneous Revenue	21,319	17,500	5,000	-71.4%	5,000	-
Total Revenue Sources	\$ 1,105,515	\$ 261,619	\$ 205,000	-21.6%	\$ 205,000	-
Expenditures by Category						
Salaries & Benefits	15,349	-	-	-	-	-
Supplies & Services	1,506	2,500	2,000	-20.0%	2,000	-
Capital	195,968	1,756,042	-	-100.0%	1,409,400	100.0%
Miscellaneous Expense	389	-	600	100.0%	600	-
Total Expenditures by Category	\$ 213,212	\$ 1,758,542	\$ 2,600	-99.9%	\$ 1,412,000	54207.7%
Expenditures by Major Activity						
Non-Departmental	17,244	2,500	2,600	4.0%	2,600	-
Construction	195,968	1,756,042	-	-100.0%	1,409,400	100.0%
Total Expenditures by Major Activity	\$ 213,212	\$ 1,758,542	\$ 2,600	-99.9%	\$ 1,412,000	54207.7%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	-	200,000	-	-100.0%	-	-
(Transfers Out)	(1,711)	-	-	-	(14,094)	100.0%
Ttl Other Financing Sources (Uses)	\$ (1,711)	\$ 200,000	\$ -	-100.0%	\$ (14,094)	100.0%
Projected Ending Fund Balance & Reserves	\$ 2,730,093	\$ 1,433,170	\$ 1,635,570	14.1%	\$ 414,476	-74.7%

13-14 REVENUE



13-14 EXPENDITURES

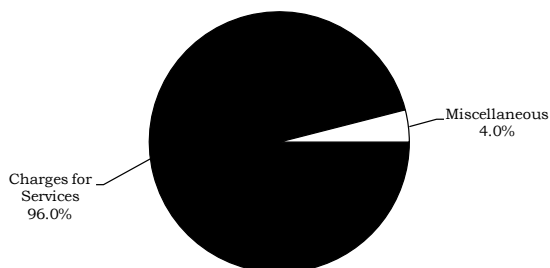


PARK DEVELOPMENT FUND

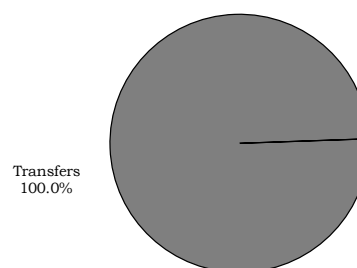
To account for the cost of developing and improving city parks. Revenues are derived from the collection of fees from developers.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 1,064,404	\$ 1,117,611	\$ 964,761	-13.7%	\$ 489,061	-49.3%
Revenue Sources						
Charges for Services	118,876	170,500	120,000	-29.6%	120,000	-
Fines & Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	11,261	7,850	5,000	-36.3%	5,000	-
Total Revenue Sources	\$ 130,137	\$ 178,350	\$ 125,000	-29.9%	\$ 125,000	-
Expenditures by Category						
Supplies & Services	841	1,200	700	-41.7%	700	-
Miscellaneous Expense	203	-	-	-	-	-
Total Expenditures by Category	\$ 1,045	\$ 1,200	\$ 700	-41.7%	\$ 700	-
Expenditures by Major Activity						
Non-Departmental	1,045	1,200	700	-41.7%	700	-
Total Expenditures by Major Activity	\$ 1,045	\$ 1,200	\$ 700	-41.7%	\$ 700	-
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
(Transfers Out)	(75,885)	(330,000)	(600,000)	81.8%	-	-100.0%
Ttl Other Financing Sources (Uses)	\$ (75,885)	\$ (330,000)	\$ (600,000)	81.8%	\$ -	-100.0%
Projected Ending Fund Balance & Reserves	\$ 1,117,611	\$ 964,761	\$ 489,061	-49.3%	\$ 613,361	25.4%

13-14 REVENUE



13-14 EXPENDITURES

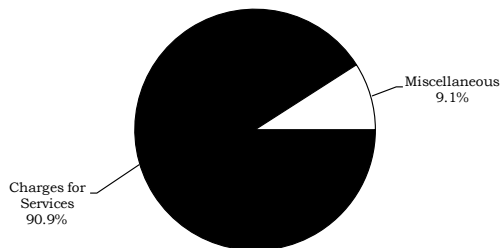


TRAILS DEVELOPMENT FUND

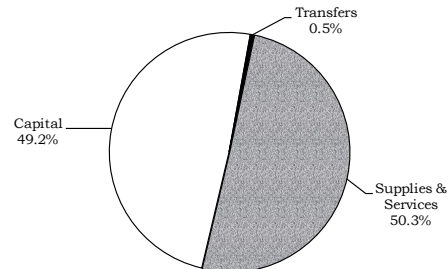
To account for the cost of acquisition and construction of linear parks and trails. Revenues are derived from the collection of fees from developers.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 317,974	\$ 304,255	\$ 245,659	-19.3%	\$ 267,359	8.8%
Revenue Sources						
State Intergovernmental Revenue	-	287,000	-	-100.0%	-	-
Charges for Services	10,456	20,000	20,000	-	20,000	-
Miscellaneous Revenue	2,976	1,500	2,000	33.3%	2,000	-
Total Revenue Sources	\$ 13,432	\$ 308,500	\$ 22,000	-92.9%	\$ 22,000	-
Expenditures by Category						
Salaries & Benefits	1,555	-	-	-	-	-
Supplies & Services	226	250	300	20.0%	300	-
Capital	25,317	366,846	-	-100.0%	43,000	100.0%
Miscellaneous Expense	53	-	-	-	-	-
Total Expenditures by Category	\$ 27,151	\$ 367,096	\$ 300	-99.9%	\$ 43,300	14333.3%
Expenditures by Major Activity						
Non-Departmental	1,834	250	300	20.0%	300	-
Construction	25,317	366,846	-	-100.0%	43,000	100.0%
Total Expenditures by Major Activity	\$ 27,151	\$ 367,096	\$ 300	-99.9%	\$ 43,300	14333.3%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
(Transfers Out)	-	-	-	-	(430)	100.0%
Ttl Other Financing Sources (Uses)	\$ -	\$ -	\$ -	-	\$ (430)	100.0%
Projected Ending Fund Balance & Reserves	\$ 304,255	\$ 245,659	\$ 267,359	8.8%	\$ 245,629	-8.1%

13-14 REVENUE



13-14 EXPENDITURES

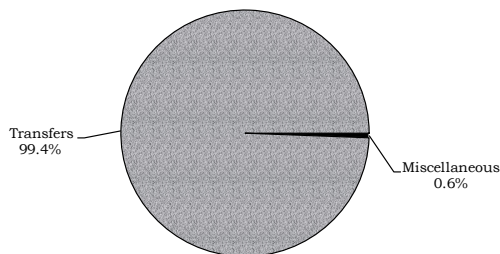


QUALITY OF LIFE FUND

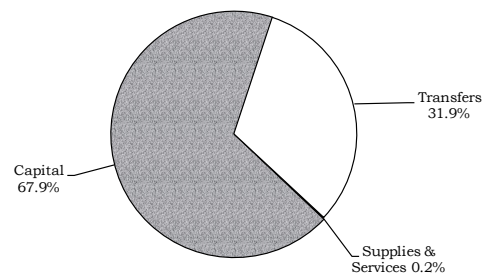
To account for the expenditures of the Quality of Life projects (recreational, parks, and cultural amenities) to be partially financed with a .3% increase in sales and use tax.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 1,814,232	\$ 2,823,728	\$ 2,217,261	-21.5%	\$ 2,777,311	25.3%
Revenue Sources						
State Intergovernmental Revenue	-	286,000	-	-100.0%	-	-
Miscellaneous Revenue	21,688	18,800	12,000	-36.2%	12,000	-
Total Revenue Sources	\$ 21,688	\$ 304,800	\$ 12,000	-96.1%	\$ 12,000	-
Expenditures by Category						
Salaries & Benefits	6,741	-	-	-	-	-
Supplies & Services	1,560	3,000	2,000	-33.3%	2,000	-
Capital	166,885	2,204,134	1,352,903	-38.6%	627,782	-53.6%
Miscellaneous Expense	399	-	600	100.0%	600	-
Total Expenditures by Category	\$ 175,585	\$ 2,207,134	\$ 1,355,503	-38.6%	\$ 630,382	-53.5%
Expenditures by Major Activity						
Non-Departmental	8,700	3,000	2,600	-13.3%	2,600	-
Construction	166,885	2,204,134	1,352,903	-38.6%	627,782	-53.6%
Total Expenditures by Major Activity	\$ 175,585	\$ 2,207,134	\$ 1,355,503	-38.6%	\$ 630,382	-53.5%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	1,511,400	1,672,338	2,317,721	38.6%	1,799,978	-22.3%
(Transfers Out)	(348,007)	(376,471)	(414,168)	10.0%	(426,362)	2.9%
Ttl Other Financing Sources (Uses)	\$ 1,163,393	\$ 1,295,867	\$ 1,903,553	46.9%	\$ 1,373,616	-27.8%
Projected Ending Fund Balance & Reserves	\$ 2,823,728	\$ 2,217,261	\$ 2,777,311	25.3%	\$ 3,532,545	27.2%

13-14 REVENUE



13-14 EXPENDITURES



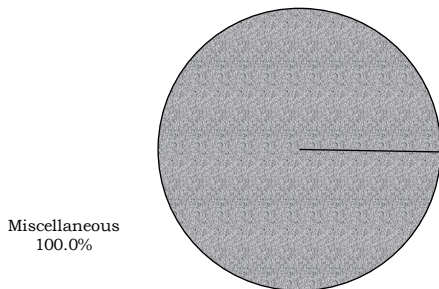


CEMETERY ENDOWMENT FUND

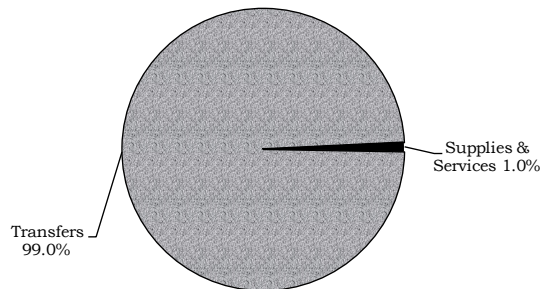
To account for all funds granted, bequeathed, or devised to the city in trust for the preservation of lots in Linn Grove Cemetery.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 2,060,366	\$ 2,060,366	\$ 2,060,366	-	\$ 2,060,366	-
Revenue Sources						
Miscellaneous Revenue	73,426	64,563	64,993	0.7%	63,243	-2.7%
Total Revenue Sources	\$ 73,426	\$ 64,563	\$ 64,993	0.7%	\$ 63,243	-2.7%
Expenditures by Category						
Supplies & Services	538	600	540	-10.0%	540	-
Miscellaneous Expense	130	170	130	-23.5%	130	-
Total Expenditures by Category	\$ 668	\$ 770	\$ 670	-13.0%	\$ 670	-
Expenditures by Major Activity						
Non-Departmental	668	770	670	-13.0%	670	-
Total Expenditures by Major Activity	\$ 668	\$ 770	\$ 670	-13.0%	\$ 670	-
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
(Transfers Out)	(72,758)	(63,793)	(64,323)	0.8%	(62,573)	-2.7%
Ttl Other Financing Sources (Uses)	\$ (72,758)	\$ (63,793)	\$ (64,323)	0.8%	\$ (62,573)	-2.7%
Projected Ending Fund Balance & Reserves	\$ 2,060,366	\$ 2,060,366	\$ 2,060,366	-	\$ 2,060,366	-

13-14 REVENUE



13-14 EXPENDITURES



PETRIKEN MEMORIAL FUND

To account for interest earnings on funds bequeathed to the City for the maintenance of the grave sites as specified by the J.G.B. Petriken will.

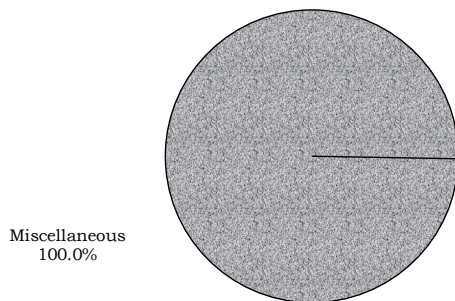
	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 2,091	\$ 2,109	\$ 2,109	-	\$ 2,121	0.6%
Revenue Sources						
Miscellaneous Revenue	20	7	15	114.3%	15	-
Total Revenue Sources	\$ 20	\$ 7	\$ 15	114.3%	\$ 15	-
Expenditures by Category						
Supplies & Services	2	5	2	-60.0%	2	-
Miscellaneous Expense	-	2	1	-50.0%	1	-
Total Expenditures by Category	\$ 2	\$ 7	\$ 3	-57.1%	\$ 3	-
Expenditures by Major Activity						
Non-Departmental	2	7	3	-57.1%	3	-
Total Expenditures by Major Activity	\$ 2	\$ 7	\$ 3	-57.1%	\$ 3	-
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
(Transfers Out)	-	-	-	-	-	-
Ttl Other Financing Sources (Uses)	\$ -	\$ -	\$ -	-	\$ -	-
Projected Ending Fund Balance & Reserves	\$ 2,109	\$ 2,109	\$ 2,121	0.6%	\$ 2,133	0.6%

MEMORIALS FUND

To account for interest earnings on funds bequeathed to the City as specified by the donor.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 241,594	\$ 268,986	\$ 268,986	-	\$ 291,903	8.5%
Revenue Sources						
Miscellaneous Revenue	27,481	15	23,000	153233.3%	23,000	-
Total Revenue Sources	\$ 27,481	\$ 15	\$ 23,000	153233.3%	\$ 23,000	-
Expenditures by Category						
Supplies & Services	86	10	80	700.0%	80	-
Miscellaneous Expense	3	5	3	-40.0%	3	-
Total Expenditures by Category	\$ 89	\$ 15	\$ 83	453.3%	\$ 83	-
Expenditures by Major Activity						
Non-Departmental	89	15	83	453.3%	83	-
Total Expenditures by Major Activity	\$ 89	\$ 15	\$ 83	453.3%	\$ 83	-
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
(Transfers Out)	-	-	-	-	-	-
Ttl Other Financing Sources (Uses)	\$ -	\$ -	\$ -	-	\$ -	-
Projected Ending Fund Balance & Reserves	\$ 268,986	\$ 268,986	\$ 291,903	8.5%	\$ 314,820	7.9%

13-14 REVENUE





SEWER FUND

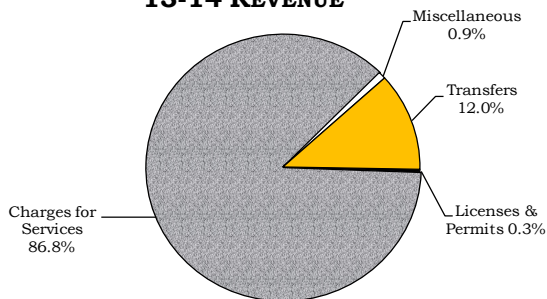
To account for user charges and expenses for operations, maintenance, and related debt service of the city's sewer system.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 2,666,778	\$ 3,080,588	\$ 3,981,361	29.2%	\$ 4,136,325	3.9%
Revenue Sources						
Licenses & Permits	3,294	500	32,000	6300.0%	32,000	-
Charges for Services	9,334,246	8,743,527	9,009,430	3.0%	9,009,430	-
Miscellaneous Revenue	119,017	92,051	93,000	1.0%	93,000	-
Total Revenue Sources	\$ 9,456,557	\$ 8,836,078	\$ 9,134,430	3.4%	\$ 9,134,430	-
Expenditures by Category						
Salaries & Benefits	2,545,345	2,772,817	2,940,507	6.0%	3,088,596	5.0%
Supplies & Services	1,686,416	1,865,992	2,055,851	10.2%	2,044,607	-0.5%
Miscellaneous Expense	491	-	5,900	100.0%	5,900	-
Debt	1,231,822	1,246,654	1,243,212	-0.3%	1,239,975	-0.3%
Depreciation	1,687,288	1,692,000	1,708,781	1.0%	1,740,935	1.9%
Total Expenditures by Category	\$ 7,151,362	\$ 7,577,463	\$ 7,954,251	5.0%	\$ 8,120,013	2.1%
Expenditures by Major Activity						
Non-Departmental	1,687,288	1,692,000	1,708,781	1.0%	1,740,935	1.9%
Sewer	5,464,074	5,885,463	6,245,470	6.1%	6,379,078	2.1%
Total Expenditures by Major Activity	\$ 7,151,362	\$ 7,577,463	\$ 7,954,251	5.0%	\$ 8,120,013	2.1%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	1,238,296	1,246,656	1,243,212	-0.3%	1,239,974	-0.3%
(Transfers Out)	(3,129,680)	(1,604,498)	(2,268,427)	41.4%	(1,943,090)	-14.3%
Ttl Other Financing Sources (Uses)	\$(1,891,385)	\$(357,842)	\$(1,025,215)	186.5%	\$(703,116)	-31.4%
Projected Ending Fund Balance & Reserves	\$ 3,080,588	\$ 3,981,361	\$ 4,136,325	3.9%	\$ 4,447,626	7.5%

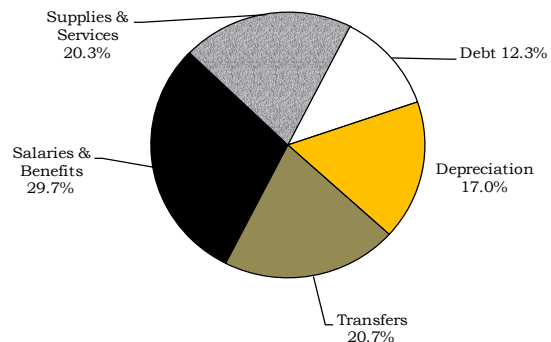
FTE Staffing

	2011	2012	2013	2013 vs 2012	2014	2014 vs 2013
Sewer	41.20	40.70	40.50	(0.20)	40.50	-
Grand Total	41.20	40.70	40.50	(0.20)	40.50	-

13-14 REVENUE



13-14 EXPENDITURES

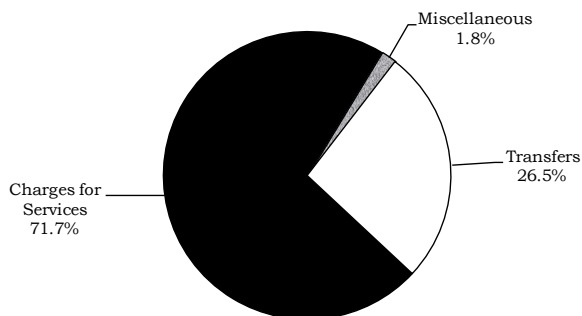


SEWER CONSTRUCTION FUND

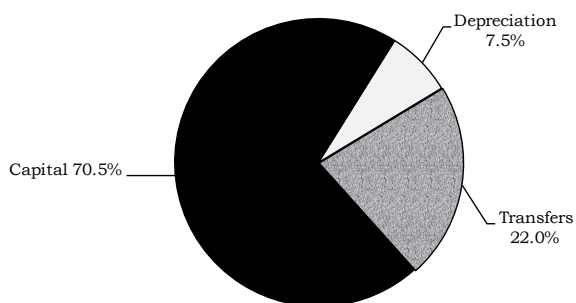
To account for major sewer system construction projects. Revenues are derived from revenue bonds and development fees.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 6,078,568	\$ 3,334,909	\$ 2,997,266	-10.1%	\$ 2,707,256	-9.7%
Revenue Sources						
Charges for Services	303,748	696,566	705,280	1.3%	1,544,970	119.1%
Miscellaneous Revenue	45,141	99,854	27,396	-72.6%	21,040	-23.2%
Total Revenue Sources	\$ 348,889	\$ 796,420	\$ 732,676	-8.0%	\$ 1,566,010	113.7%
Expenditures by Category						
Salaries & Benefits	2,204	-	-	-	-	-
Supplies & Services	3,732	-	1,000	100.0%	1,000	-
Capital	2,898,063	938,063	820,127	-12.6%	2,757,420	236.2%
Miscellaneous Expense	144	-	100	100.0%	100	-
Depreciation	152,129	154,353	146,467	-5.1%	149,223	1.9%
Total Expenditures by Category	\$ 3,056,271	\$ 1,092,416	\$ 967,694	-11.4%	\$ 2,907,743	200.5%
Expenditures by Major Activity						
Non-Departmental	158,208	154,353	147,567	-4.4%	150,323	1.9%
Construction	2,898,063	938,063	820,127	-12.6%	2,757,420	236.2%
Total Expenditures by Major Activity	\$ 3,056,271	\$ 1,092,416	\$ 967,694	-11.4%	\$ 2,907,743	200.5%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	398,119	373,997	372,964	-0.3%	371,992	-0.3%
(Transfers Out)	(434,396)	(415,644)	(427,956)	3.0%	(447,744)	4.6%
Ttl Other Financing Sources (Uses)	\$ (36,277)	\$ (41,647)	\$ (54,992)	32.0%	\$ (75,752)	37.8%
Projected Ending Fund Balance & Reserves	\$ 3,334,909	\$ 2,997,266	\$ 2,707,256	-9.7%	\$ 1,289,771	-52.4%

13-14 REVENUE



13-14 EXPENDITURES

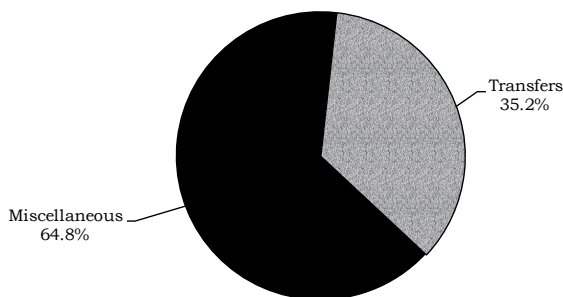


SEWER CAPITAL REPLACEMENT FUND

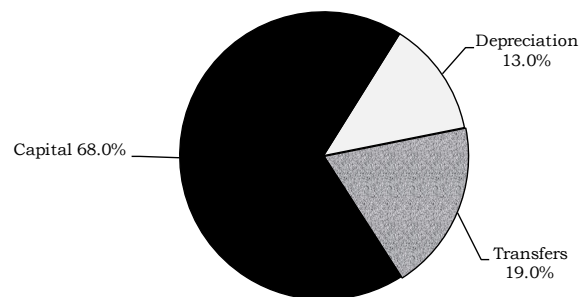
To account for the cost of replacing exhausted components of the city's sewer system. Revenues are derived from replacement funds held in reserve.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 4,873,762	\$ 3,588,407	\$ 2,582,257	-28.0%	\$ 1,820,026	-29.5%
Revenue Sources						
Miscellaneous Revenue	21,101	2,289,678	2,466,062	7.7%	2,510,709	1.8%
Total Revenue Sources	\$ 21,101	\$ 2,289,678	\$ 2,466,062	7.7%	\$ 2,510,709	1.8%
Expenditures by Category						
Salaries & Benefits	1,041	-	-	-	-	-
Supplies & Services	3,905	-	800	100.0%	800	-
Capital	2,273,710	2,880,311	3,291,425	14.3%	2,917,661	-11.4%
Miscellaneous Expense	411	-	200	100.0%	200	-
Depreciation	574,844	415,517	585,868	41.0%	596,892	1.9%
Total Expenditures by Category	\$ 2,853,911	\$ 3,295,828	\$ 3,878,293	17.7%	\$ 3,515,553	-9.4%
Expenditures by Major Activity						
Non-Departmental	580,201	415,517	586,868	41.2%	597,892	1.9%
Construction	2,227,152	2,880,311	3,291,425	14.3%	2,917,661	-11.4%
Total Expenditures by Major Activity	\$ 2,853,911	\$ 3,295,828	\$ 3,878,293	17.7%	\$ 3,515,553	-9.4%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	2,414,261	872,659	1,520,248	74.2%	1,192,982	-21.5%
(Transfers Out)	(866,807)	(872,659)	(870,248)	-0.3%	(867,982)	-0.3%
Ttl Other Financing Sources (Uses)	\$ 1,547,454	\$ -	\$ 650,000	100.0%	\$ 325,000	-50.0%
Projected Ending Fund Balance & Reserves	\$ 3,588,407	\$ 2,582,257	\$ 1,820,026	-29.5%	\$ 1,140,182	-37.4%

13-14 REVENUE



13-14 EXPENDITURES



WATER FUND

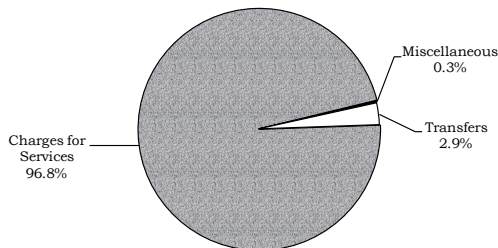
To account for user charges and expenses for operations, maintenance and related debt service of the city's water system.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 11,112,084	\$ 9,413,308	\$ 6,821,959	-27.5%	\$ 9,633,837	41.2%
Revenue Sources						
Licenses & Permits	13,215	500	10,000	1900.0%	10,000	-
Charges for Services	30,444,554	34,259,075	33,867,478	-1.1%	36,479,636	7.7%
Fines & Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	10,685	65,700	110,000	67.4%	110,000	-
Total Revenue Sources	\$ 30,468,454	\$ 34,325,275	\$ 33,987,478	-1.0%	\$ 36,599,636	7.7%
Expenditures by Category						
Salaries & Benefits	5,553,196	6,201,232	6,003,902	-3.2%	6,256,967	4.2%
Supplies & Services	8,440,091	14,761,361	9,433,885	-36.1%	9,629,445	2.1%
Capital	206,611	225,000	-	-100.0%	7,119	100.0%
Miscellaneous Expense	(4,825)	109,829	18,400	-83.2%	18,400	-
Debt	2,986,158	2,404,189	1,234,680	-48.6%	1,235,656	0.1%
Depreciation	4,015,184	4,195,000	4,106,618	-2.1%	4,401,235	7.2%
Total Expenditures by Category	\$ 21,196,416	\$ 27,896,611	\$ 20,797,485	-25.4%	\$ 21,548,822	3.6%
Expenditures by Major Activity						
Non-Departmental	4,015,184	4,195,000	4,106,618	-2.1%	4,401,235	7.2%
Water	16,974,621	23,476,611	16,690,867	-28.9%	17,140,468	2.7%
Capital Outlay	202,287	225,000	-	-100.0%	-	-
Construction	4,324	-	-	-	7,119	100.0%
Total Expenditures by Major Activity	\$ 21,196,416	\$ 27,896,611	\$ 20,797,485	-25.4%	\$ 21,548,822	3.6%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	895,043	967,404	961,908	-0.6%	1,159,903	20.6%
(Transfers Out)	(11,865,857)	(9,987,417)	(11,340,023)	13.5%	(13,290,503)	17.2%
Ttl Other Financing Sources (Uses)	\$ (10,970,814)	\$ (9,020,013)	\$ (10,378,115)	15.1%	\$ (12,130,600)	16.9%
Projected Ending Fund Balance & Reserves	\$ 9,413,308	\$ 6,821,959	\$ 9,633,837	41.2%	\$ 12,554,051	30.3%

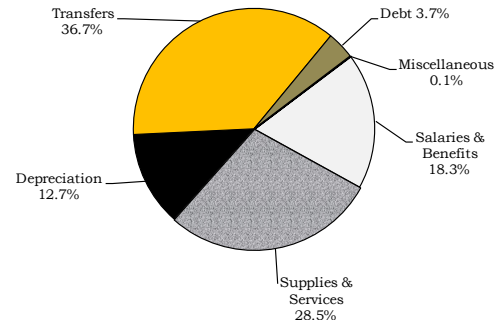
FTE Staffing

	2011	2012	2013	2013 vs 2012	2014	2014 vs 2013
Water	79.55	82.55	79.00	(3.55)	79.00	-
Grand Total	79.55	82.55	79.00	(3.55)	79.00	-

13-14 REVENUE



13-14 EXPENDITURES

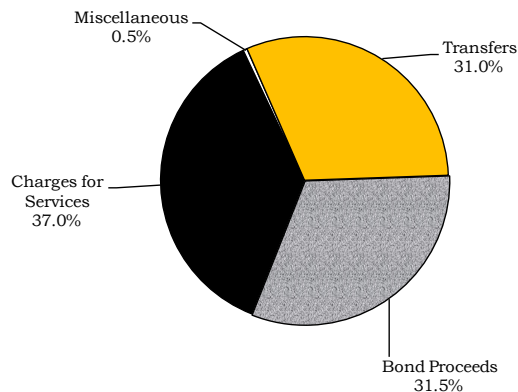


WATER CONSTRUCTION FUND

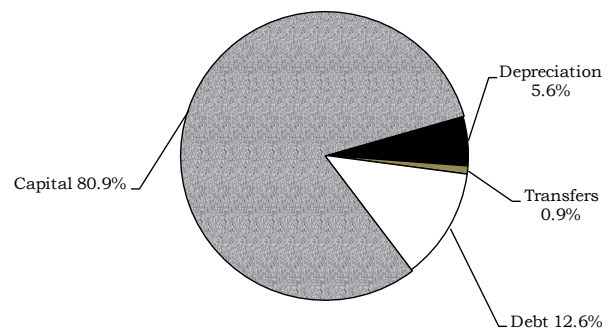
To account for major water system construction projects. Revenues are derived from revenue bonds and development fees.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$19,587,671	\$15,026,152	\$ 5,908,603	-60.7%	\$ 9,994,536	69.2%
Revenue Sources						
Charges for Services	1,126,614	17,810,858	17,938,544	0.7%	4,157,417	-76.8%
Fines & Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	188,412	66,100	148,300	124.4%	132,400	-10.7%
Total Revenue Sources	\$ 1,315,026	\$17,876,958	\$18,086,844	1.2%	\$ 4,289,817	-76.3%
Expenditures by Category						
Salaries & Benefits	5,442	-	-	-	-	-
Supplies & Services	108,192	-	6,000	100.0%	6,000	-
Capital	3,986,758	29,236,071	19,576,151	-33.0%	36,500,743	86.5%
Miscellaneous Expense	1,074	-	1,500	100.0%	1,500	-
Debt	2,282,231	4,221,781	3,656,993	-13.4%	4,641,224	26.9%
Depreciation	1,695,165	1,578,549	1,750,362	10.9%	1,875,936	7.2%
Total Expenditures by Category	\$ 8,078,861	\$35,036,401	\$24,991,006	-28.7%	\$ 43,025,403	72.2%
Expenditures by Major Activity						
Non-Departmental	4,092,103	5,800,330	5,414,855	-6.6%	6,524,660	20.5%
Construction	3,986,758	29,236,071	19,576,151	-33.0%	36,500,743	86.5%
Total Expenditures by Major Activity	\$ 8,078,861	\$35,036,401	\$24,991,006	-28.7%	\$ 43,025,403	72.2%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	20,500,000	100.0%
Loan Proceeds	-	-	-	-	-	-
Transfers In	2,343,593	8,281,023	11,216,235	35.4%	7,703,221	-31.3%
(Transfers Out)	(141,277)	(239,129)	(226,140)	-5.4%	(399,833)	76.8%
Ttl Other Financing Sources (Uses)	\$ 2,202,316	\$ 8,041,894	\$10,990,095	36.7%	\$ 27,803,388	153.0%
Projected Ending Fund Balance & Reserves	\$15,026,152	\$ 5,908,603	\$ 9,994,536	69.2%	\$ (937,662)	-109.4%

13-14 REVENUE



13-14 EXPENDITURES

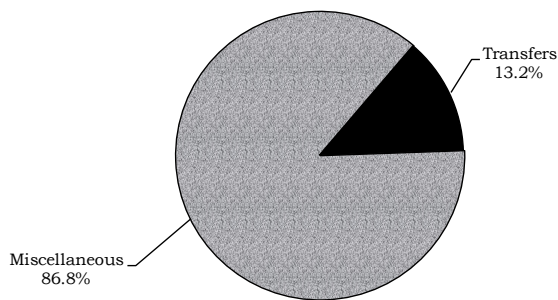


WATER CAPITAL REPLACEMENT FUND

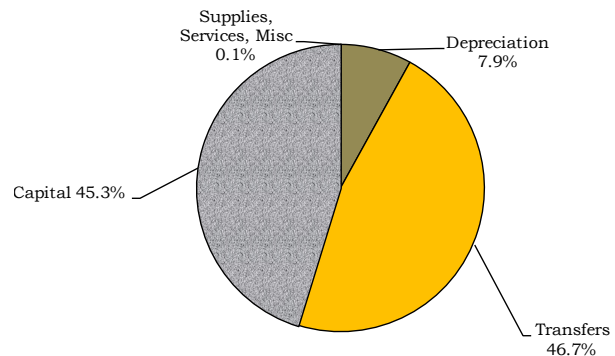
To account for the cost of replacing exhausted components of the city's water system. Revenues are derived from replacement funds held in reserve.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 9,924,020	\$ 11,121,827	\$ 8,245,984	-25.9%	\$ 1,848,608	-77.6%
Revenue Sources						
Charges for Services	8,780	-	-	-	-	-
Miscellaneous Revenue	361,623	6,728,787	6,853,111	1.8%	7,304,639	6.6%
Total Revenue Sources	\$ 370,404	\$ 6,728,787	\$ 6,853,111	1.8%	\$ 7,304,639	6.6%
Expenditures by Category						
Salaries & Benefits	2,863	-	-	-	-	-
Supplies & Services	44,831	10,000	6,500	-35.0%	6,500	-
Capital	4,235,297	5,033,651	5,279,693	4.9%	5,157,521	-2.3%
Miscellaneous Expense	1,195	-	2,000	100.0%	2,000	-
Depreciation	893,500	935,838	875,181	-6.5%	937,968	7.2%
Total Expenditures by Category	\$ 5,177,686	\$ 5,979,489	\$ 6,163,374	3.1%	\$ 6,103,989	-1.0%
Expenditures by Major Activity						
Non-Departmental	942,389	945,838	883,681	-6.6%	946,468	7.1%
Capital Outlay	319,613	267,500	-	-100.0%	-	-
Construction	3,915,685	4,766,151	5,279,693	10.8%	5,157,521	-2.3%
Total Expenditures by Major Activity	\$ 5,177,686	\$ 5,979,489	\$ 6,163,374	3.1%	\$ 6,103,989	-1.0%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	6,598,459	951,758	966,162	1.5%	1,194,132	23.6%
(Transfers Out)	(593,369)	(4,576,899)	(8,053,275)	76.0%	(3,553,665)	-55.9%
Ttl Other Financing Sources (Uses)	\$ 6,005,090	\$ (3,625,141)	\$ (7,087,113)	95.5%	\$ (2,359,533)	-66.7%
Projected Ending Fund Balance & Reserves	\$ 11,121,827	\$ 8,245,984	\$ 1,848,608	-77.6%	\$ 689,725	-62.7%

13-14 REVENUE



13-14 EXPENDITURES

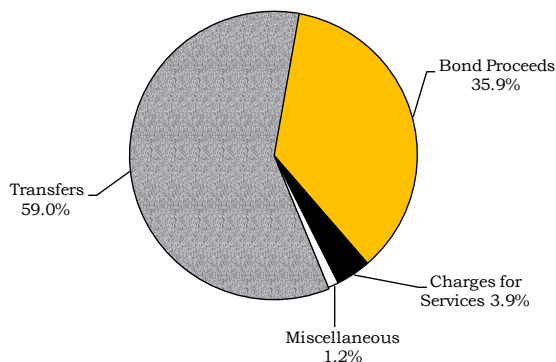


WATER RIGHTS ACQUISITION FUND

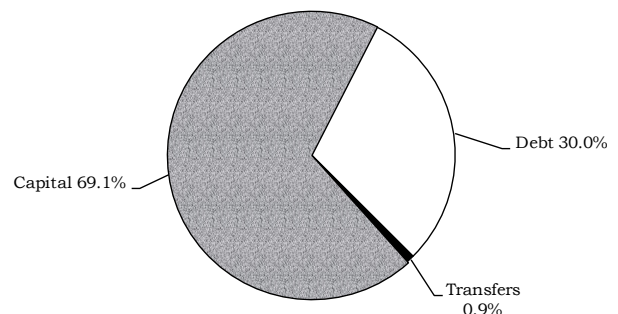
To account for the purchase of water rights.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$38,844,245	\$30,135,766	\$15,252,698	-49.4%	\$ 4,545,898	-70.2%
Revenue Sources						
Charges for Services	431,561	275,000	315,000	14.5%	315,000	-
Miscellaneous Revenue	98,573	75,200	99,000	31.6%	60,000	-39.4%
Total Revenue Sources	\$ 530,134	\$ 350,200	\$ 414,000	18.2%	\$ 375,000	-9.4%
Expenditures by Category						
Salaries & Benefits	-	-	-	-	-	-
Supplies & Services	3,649	-	5,000	100.0%	5,000	-
Capital	8,933,722	15,093,268	10,975,000	-27.3%	11,841,375	7.9%
Miscellaneous Expense	2,524	-	800	100.0%	800	-
Total Expenditures by Category	\$11,208,776	\$19,063,518	\$15,591,927	-18.2%	\$17,155,767	10.0%
Expenditures by Major Activity						
Non-Departmental	2,275,054	3,970,250	4,616,927	16.3%	5,314,392	15.1%
Construction	8,933,722	15,093,268	10,975,000	-27.3%	11,841,375	7.9%
Total Expenditures by Major Activity	\$11,208,776	\$19,063,518	\$15,591,927	-18.2%	\$17,155,767	10.0%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	14,500,000	100.0%
Loan Proceeds	-	-	-	-	-	-
Transfers In	2,065,831	3,970,250	4,611,127	16.1%	5,308,592	15.1%
(Transfers Out)	(95,668)	(140,000)	(140,000)	-	(145,600)	4.0%
Ttl Other Financing Sources (Uses)	\$ 1,970,163	\$ 3,830,250	\$ 4,471,127	16.7%	\$19,662,992	339.8%
Projected Ending Fund Balance & Reserves	\$30,135,766	\$15,252,698	\$ 4,545,898	-70.2%	\$ 7,428,123	63.4%

13-14 REVENUE



13-14 EXPENDITURES



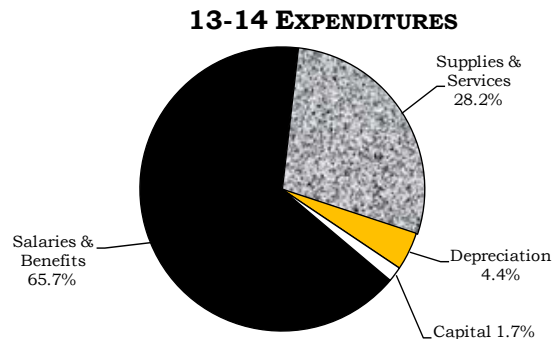
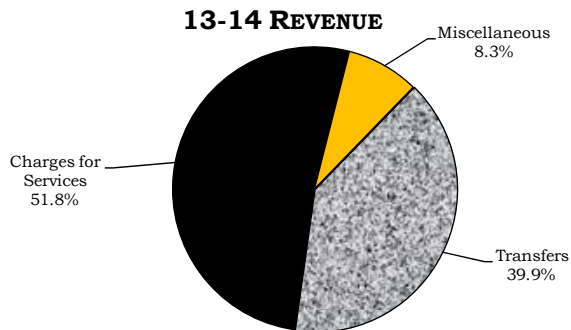
CEMETERY FUND

To account for user charges and expenses for operating, financing, and maintaining the Linn Grove Cemetery.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 117,496	\$ 96,428	\$ 71,428	-25.9%	\$ 49,428	-30.8%
Revenue Sources						
Charges for Services	243,567	232,669	249,270	7.1%	252,670	1.4%
Miscellaneous Revenue	48,835	20,000	40,256	101.3%	40,256	-
Total Revenue Sources	\$ 292,402	\$ 252,669	\$ 289,526	14.6%	\$ 292,926	1.2%
Expenditures by Category						
Salaries & Benefits	303,348	315,007	326,360	3.6%	340,047	4.2%
Supplies & Services	98,934	103,444	144,872	40.0%	141,289	-2.5%
Capital	-	19,200	-	-100.0%	17,781	100.0%
Miscellaneous Expense	-	-	10	100.0%	10	-
Debt	35,175	-	-	-	-	-
Depreciation	21,068	25,000	22,000	-12.0%	22,000	-
Total Expenditures by Category	\$ 458,525	\$ 462,651	\$ 493,242	6.6%	\$ 521,127	5.7%
Expenditures by Major Activity						
Culture, Park, Recreation	437,457	418,451	471,242	12.6%	481,346	2.1%
Non-Departmental	21,068	25,000	22,000	-12.0%	22,000	-
Capital Outlay	-	19,200	-	-100.0%	17,781	100.0%
Total Expenditures by Major Activity	\$ 458,525	\$ 462,651	\$ 493,242	6.6%	\$ 521,127	5.7%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	145,055	184,982	181,716	-1.8%	206,201	13.5%
(Transfers Out)	-	-	-	-	-	-
Ttl Other Financing Sources (Uses)	\$ 145,055	\$ 184,982	\$ 181,716	-1.8%	\$ 206,201	13.5%
Projected Ending Fund Balance & Reserves	\$ 96,428	\$ 71,428	\$ 49,428	-30.8%	\$ 27,428	-44.5%

FTE Staffing

Culture, Park, Recreation	4.75	4.75	4.75	-	4.75	-
Grand Total	4.75	4.75	4.75	-	4.75	-



MUNICIPAL GOLF COURSE FUND

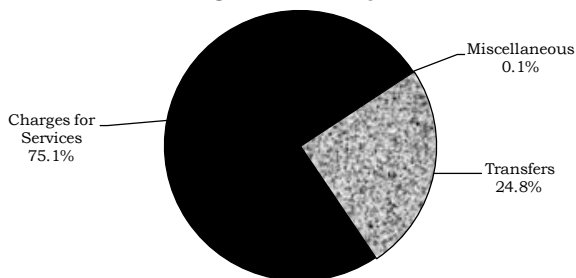
To account for user charges and expenses for operating, financing, and maintaining two municipal golf courses.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ (197,744)	\$ (373,417)	\$ (599,260)	60.5%	\$ (862,100)	43.9%
Charges for Services	1,462,240	1,535,663	1,460,704	-4.9%	1,460,704	-
Miscellaneous Revenue	166,958	21,000	1,900	-91.0%	1,900	-
Total Revenue Sources	\$ 1,629,199	\$ 1,556,663	\$ 1,462,604	-6.0%	\$ 1,462,604	-
Expenditures by Category						
Salaries & Benefits	670,123	659,742	683,005	3.5%	708,218	3.7%
Supplies & Services	576,390	900,794	618,097	-31.4%	631,774	2.2%
Capital	19,000	178,500	-	-100.0%	-	-
Miscellaneous Expense	182	850	75	-91.2%	75	-
Debt	674,985	613,069	684,909	11.7%	685,369	0.1%
Depreciation	202,653	166,000	203,000	22.3%	203,000	-
Total Expenditures by Category	\$ 2,143,334	\$ 2,518,955	\$ 2,189,086	-13.1%	\$ 2,228,436	1.8%
Expenditures by Major Activity						
Culture, Park, Recreation	1,921,680	2,174,455	1,986,086	-8.7%	2,025,436	2.0%
Non-Departmental	202,653	166,000	203,000	22.3%	203,000	-
Capital Outlay	19,000	178,500	-	-100.0%	-	-
Total Expenditures by Major Activity	\$ 2,143,334	\$ 2,518,955	\$ 2,189,086	-13.1%	\$ 2,228,436	1.8%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	254,320	-	-100.0%	-	-
Transfers In	338,462	482,129	463,642	-3.8%	502,992	8.5%
(Transfers Out)	-	-	-	-	-	-
Ttl Other Financing Sources (Uses)	\$ 338,462	\$ 736,449	\$ 463,642	-37.0%	\$ 502,992	8.5%
Projected Ending Fund Balance & Reserves	\$ (373,417)	\$ (599,260)	\$ (862,100)	43.9%	\$ (1,124,940)	30.5%

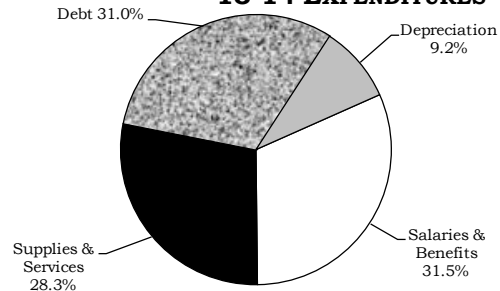
FTE Staffing

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Culture, Park, Recreation	8.00	8.00	8.00	-	8.00	-
Grand Total	8.00	8.00	8.00	-	8.00	-

13-14 REVENUE



13-14 EXPENDITURES



DOWNTOWN PARKING FUND

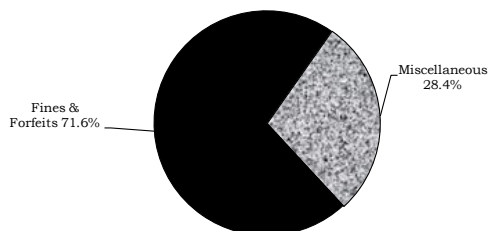
To account for user charges and expenses for operating and maintaining the downtown parking areas.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 1,082,796	\$ 918,017	\$ 994,302	8.3%	\$ 1,063,642	7.0%
Revenue Sources						
Fines & Forfeits	205,560	191,000	191,000	-	191,000	-
Miscellaneous Revenue	76,377	87,860	75,800	-13.7%	75,800	-
Total Revenue Sources	\$ 281,936	\$ 278,860	\$ 266,800	-4.3%	\$ 266,800	-
Expenditures by Category						
Salaries & Benefits	146,531	122,654	139,068	13.4%	145,621	4.7%
Supplies & Services	38,539	48,921	56,192	14.9%	56,173	0.0%
Capital	141,678	-	-	-	-	-
Miscellaneous Expense	179	-	200	100.0%	200	-
Depreciation	1,994	31,000	2,000	-93.5%	2,000	-
Total Expenditures by Category	\$ 328,920	\$ 202,575	\$ 197,460	-2.5%	\$ 203,994	3.3%
Expenditures by Major Activity						
Finance	31,946	28,506	33,862	18.8%	34,187	1.0%
Non-Departmental	17,945	31,000	2,000	-93.5%	2,000	-
Police	78,974	82,125	85,836	4.5%	89,338	4.1%
Policy & Administration	58,378	60,944	75,762	24.3%	78,469	3.6%
Capital Outlay	19,941	-	-	-	-	-
Construction	121,737	-	-	-	-	-
Total Expenditures by Major Activity	\$ 328,920	\$ 202,575	\$ 197,460	-2.5%	\$ 203,994	3.3%
Other Financing Sources (Uses):						
(Transfers Out)	(117,795)	-	-	-	-	-
Ttl Other Financing Sources (Uses)	\$ (117,795)	\$ -	\$ -	-	\$ -	-
Projected Ending Fund Balance & Reserves	\$ 918,017	\$ 994,302	\$ 1,063,642	7.0%	\$ 1,126,448	5.9%

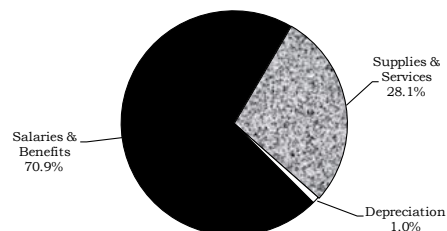
FTE Staffing

Finance	0.25	0.25	0.25	-	0.25	-
Police	2.00	2.00	2.00	-	2.00	-
Policy & Administration	1.00	1.00	1.00	-	1.00	-
Grand Total	3.25	3.25	3.25	-	3.25	-

13-14 REVENUE



13-14 EXPENDITURES



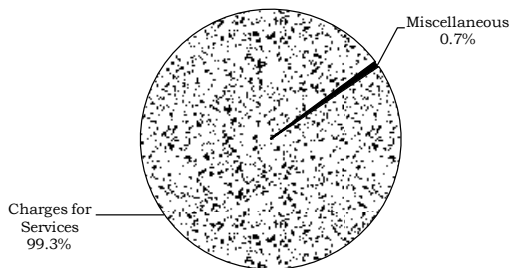
STORMWATER FUND

To account for user charges and expenses for operating and maintaining the city's stormwater system. Revenues are derived from stormwater user fees.

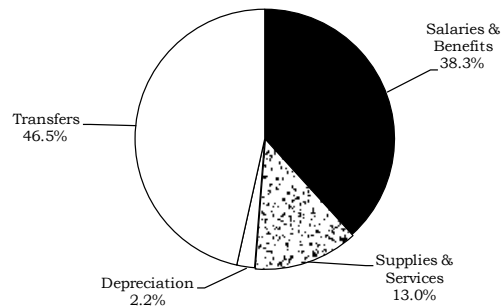
	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 4,538,668	\$ 4,916,904	\$ 2,655,328	-46.0%	\$ 3,166,365	19.2%
Revenue Sources						
State Intergovernmental Revenue	300	300	300	-	300	-
Licenses & Permits	392	-	-	-	-	-
Charges for Services	3,501,016	3,476,654	3,901,820	12.2%	4,186,789	7.3%
Miscellaneous Revenue	36,685	1,006	27,700	2653.5%	27,700	-
Total Revenue Sources	\$ 3,538,393	\$ 3,477,960	\$ 3,929,820	13.0%	\$ 4,214,789	7.3%
Expenditures by Category						
Salaries & Benefits	866,477	1,169,760	1,243,115	6.3%	1,297,929	4.4%
Supplies & Services	338,297	356,870	453,744	27.1%	409,799	-9.7%
Miscellaneous Expense	655	-	650	100.0%	650	-
Depreciation	76,266	76,000	73,540	-3.2%	73,888	0.5%
Total Expenditures by Category	\$ 1,281,694	\$ 1,602,630	\$ 1,771,049	10.5%	\$ 1,782,266	0.6%
Expenditures by Major Activity						
Non-Departmental	76,266	76,000	73,540	-3.2%	73,888	0.5%
Public Works	1,205,429	1,526,630	1,697,509	11.2%	1,708,378	0.6%
Total Expenditures by Major Activity	\$ 1,281,694	\$ 1,602,630	\$ 1,771,049	10.5%	\$ 1,782,266	0.6%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
(Transfers Out)	(1,878,463)	(4,136,906)	(1,647,734)	-60.2%	(1,450,233)	-12.0%
Ttl Other Financing Sources (Uses)	\$ (1,878,463)	\$ (4,136,906)	\$ (1,647,734)	-60.2%	\$ (1,450,233)	-12.0%
Projected Ending Fund Balance & Reserves	\$ 4,916,904	\$ 2,655,328	\$ 3,166,365	19.2%	\$ 4,148,655	31.0%

FTE Staffing						
Public Works	16.10	17.10	17.10	-	17.10	-
Grand Total	16.10	17.10	17.10	-	17.10	-

13-14 REVENUE



13-14 EXPENDITURES

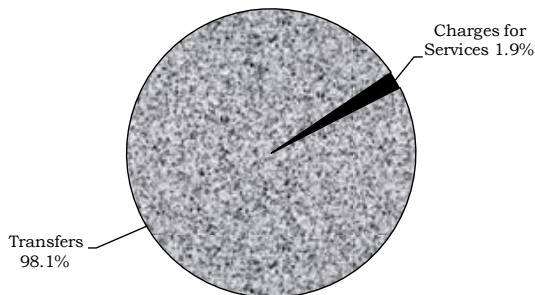


STORMWATER CONSTRUCTION FUND

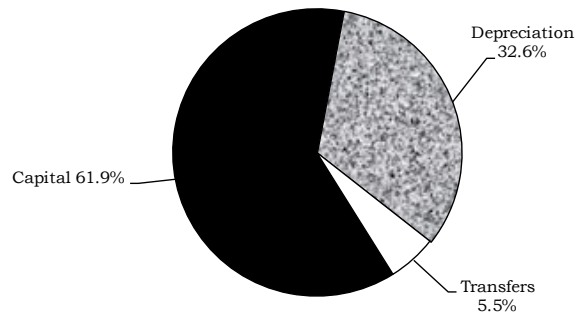
To account for major stormwater construction projects. Revenues are derived from the collection of fees from developers and stormwater fund transfers.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 3,033,108	\$ 2,587,729	\$ 148,561	-94.3%	\$ (727,228)	-589.5%
Revenue Sources						
Charges for Services	152,223	27,366	27,503	0.5%	27,640	0.5%
Miscellaneous Revenue	362,842	2,890	292	-89.9%	292	-
Total Revenue Sources	\$ 515,065	\$ 30,256	\$ 27,795	-8.1%	\$ 27,932	0.5%
Expenditures by Category						
Salaries & Benefits	136,383	-	-	-	-	-
Supplies & Services	185	-	180	100.0%	180	-
Capital	932,511	5,482,813	1,568,400	-71.4%	1,222,500	-22.1%
Miscellaneous Expense	32	-	40	100.0%	40	-
Depreciation	726,955	878,300	727,228	-17.2%	730,672	0.5%
Total Expenditures by Category	\$ 1,796,067	\$ 6,361,113	\$ 2,295,848	-63.9%	\$ 1,953,392	-14.9%
Expenditures by Major Activity						
Non-Departmental	863,555	878,300	727,448	-17.2%	730,892	0.5%
Construction	932,511	5,482,813	1,568,400	-71.4%	1,222,500	-22.1%
Total Expenditures by Major Activity	\$ 1,796,067	\$ 6,361,113	\$ 2,295,848	-63.9%	\$ 1,953,392	-14.9%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	958,150	4,026,049	1,516,152	-62.3%	1,319,145	-13.0%
(Transfers Out)	(122,527)	(134,360)	(123,888)	-7.8%	(123,197)	-0.6%
Ttl Other Financing Sources (Uses)	\$ 835,623	\$ 3,891,689	\$ 1,392,264	-64.2%	\$ 1,195,948	-14.1%
Projected Ending Fund Balance & Reserves	\$ 2,587,729	\$ 148,561	\$ (727,228)	-589.5%	\$ (1,456,740)	100.3%

13-14 REVENUE



13-14 EXPENDITURES

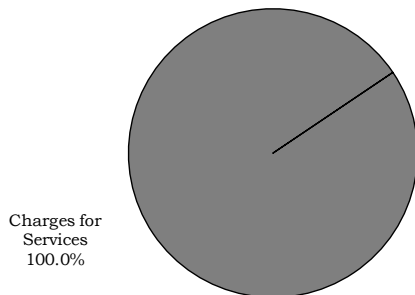


STORMWATER REPLACEMENT FUND

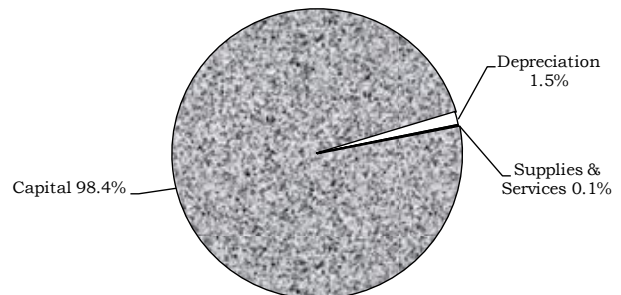
To account for the cost of replacing exhausted components of the city's stormwater system. Revenues are derived from replacement funds held in reserve.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 671,112	\$ 1,079,974	\$ 691,944	-35.9%	\$ 160,736	-76.8%
Revenue Sources						
Miscellaneous Revenue	8,875	962,900	818,494	-15.0%	821,337	0.3%
Total Revenue Sources	\$ 8,875	\$ 962,900	\$ 818,494	-15.0%	\$ 821,337	0.3%
Expenditures by Category						
Salaries & Benefits	181,290	-	-	-	-	-
Supplies & Services	894	-	1,000	100.0%	1,000	-
Capital	220,887	1,345,673	1,332,060	-1.0%	926,592	-30.4%
Miscellaneous Expense	162	-	300	100.0%	300	-
Depreciation	13,889	5,257	16,342	210.9%	16,420	0.5%
Total Expenditures by Category	\$ 417,123	\$ 1,350,930	\$ 1,349,702	-0.1%	\$ 944,312	-30.0%
Expenditures by Major Activity						
Non-Departmental	196,235	5,257	17,642	235.6%	17,720	0.4%
Capital Outlay	7,000	-	-	-	-	-
Construction	213,887	1,345,673	1,332,060	-1.0%	926,592	-30.4%
Total Expenditures by Major Activity	\$ 417,123	\$ 1,350,930	\$ 1,349,702	-0.1%	\$ 944,312	-30.0%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	817,110	-	-	-	-	-
(Transfers Out)	-	-	-	-	-	-
Ttl Other Financing Sources (Uses)	\$ 817,110	\$ -	\$ -	-	\$ -	-
Projected Ending Fund Balance & Reserves	\$ 1,079,974	\$ 691,944	\$ 160,736	-76.8%	\$ 37,761	-76.5%

13-14 REVENUE



13-14 EXPENDITURES

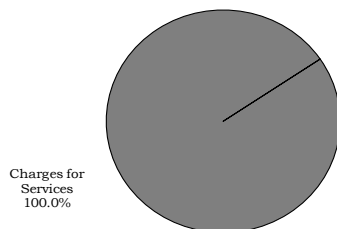


PUBLIC SAFETY COMBINED SERVICES FUND

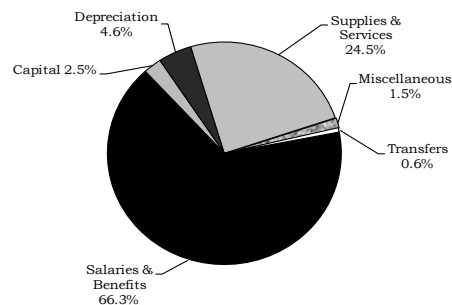
To account for user charges and expenses for operating and maintaining a regional communication dispatch center, criminal records and warrants management services and public safety information system.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 902,754	\$ 981,347	\$ 115,984	-88.2%	\$ 116,844	0.7%
Revenue Sources						
Other Government	14,817	34,656	-	-100.0%	-	-
Charges for Services	7,530,390	7,121,744	7,849,530	10.2%	8,108,945	3.3%
Miscellaneous Revenue	437	-	1,390	100.0%	1,390	-
Total Revenue Sources	\$ 7,545,644	\$ 7,156,400	\$ 7,850,920	9.7%	\$ 8,110,335	3.3%
Expenditures by Category						
Salaries & Benefits	4,612,374	4,892,567	5,179,529	5.9%	5,394,471	4.1%
Supplies & Services	1,319,909	1,528,781	1,916,250	25.3%	1,990,212	3.9%
Capital	1,346,978	1,068,206	216,240	-79.8%	186,750	-13.6%
Miscellaneous Expense	111,737	111,852	117,684	5.2%	117,684	-
Depreciation	28,578	370,000	370,000	-	370,000	-
Total Expenditures by Category	\$ 7,419,576	\$ 7,971,406	\$ 7,799,703	-2.2%	\$ 8,059,117	3.3%
Expenditures by Major Activity						
Non-Departmental	28,578	370,000	370,000	-	370,000	-
Police	6,044,020	6,533,200	7,213,463	10.4%	7,502,367	4.0%
Capital Outlay	1,346,978	1,068,206	216,240	-79.8%	186,750	-13.6%
Total Expenditures by Major Activity	\$ 7,419,576	\$ 7,971,406	\$ 7,799,703	-2.2%	\$ 8,059,117	3.3%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
(Transfers Out)	(47,475)	(50,357)	(50,357)	-	(50,357)	-
Ttl Other Financing Sources (Uses)	\$ (47,475)	\$ (50,357)	\$ (50,357)	-	\$ (50,357)	-
Projected Ending Fund Balance & Reserves	\$ 981,347	\$ 115,984	\$ 116,844	0.7%	\$ 117,705	0.7%
FTE Staffing						
Police	78.50	78.50	78.50	-	78.50	-
Grand Total	78.50	78.50	78.50	-	78.50	-

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EQUIPMENT MAINTENANCE FUND

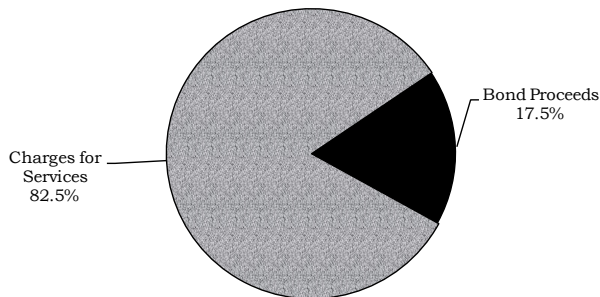
To account for user charges and expenses for maintaining and replacing the city's equipment and vehicles.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ (816,684)	\$ (567,978)	\$ (561,824)	-1.1%	\$(1,060,173)	88.7%
Revenue Sources						
Charges for Services	3,742,143	5,016,557	4,974,698	-0.8%	5,274,309	6.0%
Miscellaneous Revenue	125,389	22,150	4,000	-81.9%	4,000	-
Total Revenue Sources	\$ 3,867,532	\$ 5,038,707	\$ 4,978,698	-1.2%	\$ 5,278,309	6.0%
Expenditures by Category						
Salaries & Benefits	785,543	790,083	860,552	8.9%	898,610	4.4%
Supplies & Services	2,185,902	2,991,161	2,918,385	-2.4%	3,085,676	5.7%
Capital	661,165	1,376,500	981,880	-28.7%	1,252,644	27.6%
Miscellaneous Expense	74	-	-	-	-	-
Debt	382,060	791,309	1,146,110	44.8%	1,435,462	25.2%
Depreciation	306,469	460,000	500,000	8.7%	500,000	-
Total Expenditures by Category	\$ 4,321,213	\$ 6,409,053	\$ 6,406,927	0.0%	\$ 7,172,392	11.9%
Expenditures by Major Activity						
Non-Departmental	306,469	460,000	500,000	8.7%	500,000	-
Public Works	3,353,579	4,572,553	4,925,047	7.7%	5,419,748	10.0%
Capital Outlay	661,165	1,376,500	981,880	-28.7%	1,252,644	27.6%
Total Expenditures by Major Activity	\$ 4,321,213	\$ 6,409,053	\$ 6,406,927	0.0%	\$ 7,172,392	11.9%
Other Financing Sources (Uses):						
Loan Proceeds	702,387	1,376,500	929,880	-32.4%	1,252,644	34.7%
Ttl Other Financing Sources (Uses)	\$ 702,387	\$ 1,376,500	\$ 929,880	-32.4%	\$ 1,252,644	34.7%
Projected Ending Fund Balance & Reserves	\$ (567,978)	\$ (561,824)	\$(1,060,173)	88.7%	\$(1,701,612)	60.5%

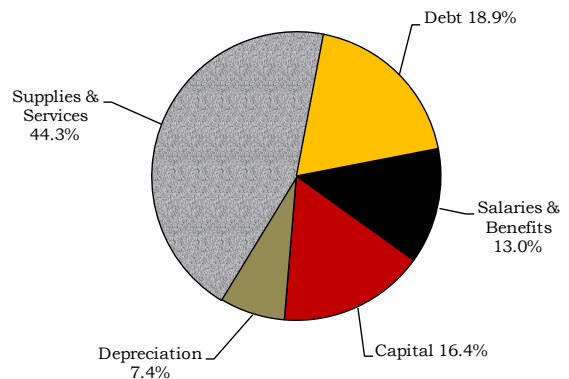
FTE Staffing

Public Works	14.25	14.25	14.25	-	14.25	-
Grand Total	14.25	14.25	14.25	-	14.25	-

13-14 REVENUE



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INFORMATION TECHNOLOGY FUND

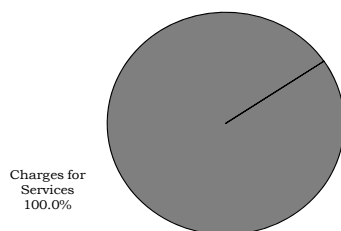
To account for user charges and expenses for providing data processing and telecommunication services to other city departments.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 476,351	\$ 324,038	\$ 184,038	-43.2%	\$ 44,038	-76.1%
Revenue Sources						
Charges for Services	2,184,597	3,052,979	3,218,345	5.4%	3,182,824	-1.1%
Miscellaneous Revenue	1,757	8,000	1,500	-81.3%	1,500	-
Total Revenue Sources	\$ 2,186,353	\$ 3,060,979	\$ 3,219,845	5.2%	\$ 3,184,324	-1.1%
Expenditures by Category						
Salaries & Benefits	1,394,007	1,601,465	1,645,955	2.8%	1,716,805	4.3%
Supplies & Services	987,443	1,193,154	1,481,130	24.1%	1,295,040	-12.6%
Capital	129,354	419,825	92,760	-77.9%	172,479	85.9%
Miscellaneous Expense	30	-	-	-	-	-
Depreciation	135,848	140,000	140,000	-	140,000	-
Total Expenditures by Category	\$ 2,646,682	\$ 3,354,444	\$ 3,359,845	0.2%	\$ 3,324,324	-1.1%
Expenditures by Major Activity						
Non-Departmental	135,848	140,000	140,000	-	140,000	-
Policy & Administration	2,381,480	2,794,619	3,127,085	11.9%	3,011,845	-3.7%
Capital Outlay	129,354	419,825	92,760	-77.9%	172,479	85.9%
Total Expenditures by Major Activity	\$ 2,646,682	\$ 3,354,444	\$ 3,359,845	0.2%	\$ 3,324,324	-1.1%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	308,015	153,465	-	-100.0%	-	-
(Transfers Out)	-	-	-	-	-	-
Ttl Other Financing Sources (Uses)	\$ 308,015	\$ 153,465	\$ -	-100.0%	\$ -	-
Projected Ending Fund Balance & Reserves	\$ 324,038	\$ 184,038	\$ 44,038	-76.1%	\$ (95,962)	-317.9%

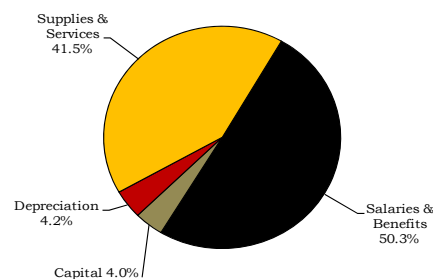
FTE Staffing

Finance	20.50	-	-	-	-	-
Information Technology	-	21.75	21.75	-	21.75	-
Grand Total	20.50	21.75	21.75	-	21.75	-

13-14 REVENUE



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HEALTH FUND

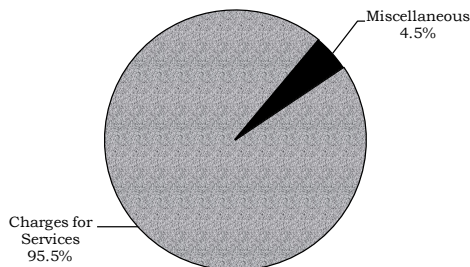
To account for the cost of providing a defined health benefit and dental insurance plan which covers substantially all regular full-time and regular part-time employees of the city.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 7,582,999	\$ 6,599,114	\$ 2,871,806	-56.5%	\$ 2,750,334	-4.2%
Revenue Sources						
Charges for Services	9,423,351	8,429,380	11,035,000	30.9%	12,374,000	12.1%
Miscellaneous Revenue	487,328	60,000	586,542	877.6%	511,550	-12.8%
Total Revenue Sources	\$ 9,910,679	\$ 8,489,380	\$11,621,542	36.9%	\$12,885,550	10.9%
Expenditures by Category						
Salaries & Benefits	149,392	143,415	133,844	-6.7%	137,945	3.1%
Supplies & Services	10,740,785	12,073,273	11,609,170	-3.8%	12,488,150	7.6%
Miscellaneous Expense	694	-	-	-	-	-
Depreciation	3,693	-	-	-	-	-
Total Expenditures by Category	\$ 10,894,563	\$ 12,216,688	\$11,743,014	-3.9%	\$12,626,095	7.5%
Expenditures by Major Activity						
Non-Departmental	10,894,563	12,216,688	11,743,014	-3.9%	12,626,095	7.5%
Total Expenditures by Major Activity	\$ 10,894,563	\$ 12,216,688	\$11,743,014	-3.9%	\$12,626,095	7.5%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
(Transfers Out)	-	-	-	-	-	-
Ttl Other Financing Sources (Uses)	\$ -	\$ -	\$ -	-	\$ -	-
Projected Ending Fund Balance & Reserves	\$ 6,599,114	\$ 2,871,806	\$ 2,750,334	-4.2%	\$ 3,009,789	9.4%

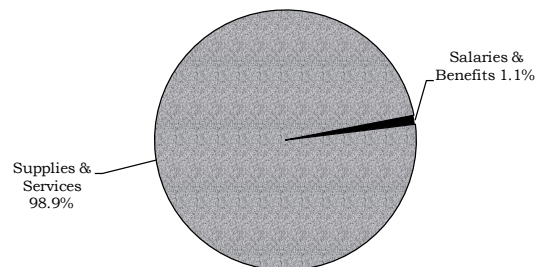
FTE Staffing

Policy & Administration	1.98	1.98	2.05	0.07	2.05	-
Grand Total	1.98	1.98	2.05	0.07	2.05	-

13-14 REVENUE



13-14 EXPENDITURES



WORKERS' COMPENSATION FUND

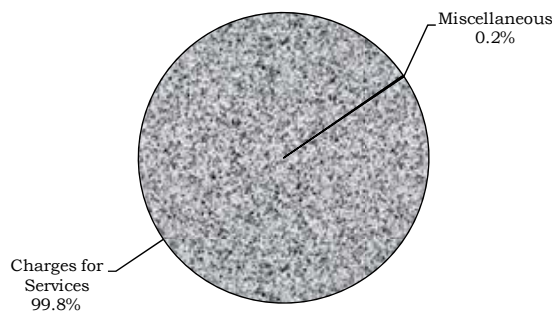
To account for user charges and expenses for insuring the city for workers' compensation.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 191,380	\$ 608,794	\$ 739,770	21.5%	\$ 1,212,818	63.9%
Revenue Sources						
Charges for Services	1,563,240	1,658,410	1,904,563	14.8%	2,077,018	9.1%
Miscellaneous Revenue	9,336	770	3,000	289.6%	3,000	-
Total Revenue Sources	\$ 1,572,577	\$ 1,659,180	\$ 1,907,563	15.0%	\$ 2,080,018	9.0%
Expenditures by Category						
Salaries & Benefits	40,354	40,669	53,639	31.9%	56,048	4.5%
Supplies & Services	494,200	537,535	530,776	-1.3%	584,123	10.1%
Miscellaneous Expense	620,608	950,000	850,100	-10.5%	950,100	11.8%
Total Expenditures by Category	\$ 1,155,163	\$ 1,528,204	\$ 1,434,515	-6.1%	\$ 1,590,271	10.9%
Expenditures by Major Activity						
Non-Departmental	1,155,163	1,528,204	1,434,515	-6.1%	1,590,271	10.9%
Total Expenditures by Major Activity	\$ 1,155,163	\$ 1,528,204	\$ 1,434,515	-6.1%	\$ 1,590,271	10.9%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
(Transfers Out)	-	-	-	-	-	-
Ttl Other Financing Sources (Uses)	\$ -	\$ -	\$ -	-	\$ -	-
Projected Ending Fund Balance & Reserves	\$ 608,794	\$ 739,770	\$ 1,212,818	63.9%	\$ 1,702,565	40.4%

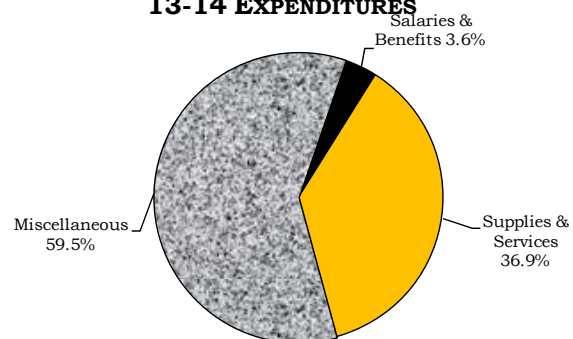
FTE Staffing

Policy & Administration	0.62	0.62	0.55	(0.07)	0.55	-
Grand Total	0.62	0.62	0.55	(0.07)	0.55	-

13-14 REVENUE



13-14 EXPENDITURES

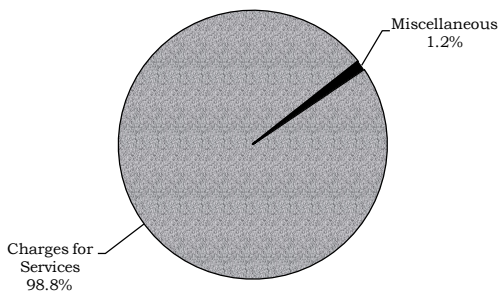


COMMUNICATIONS FUND

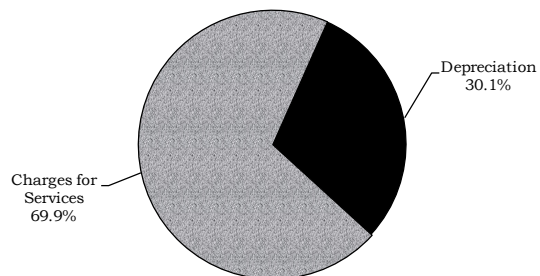
To account for user charges and expenses for providing copying and mailing services to city departments.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 361,095	\$ 421,061	\$ 475,461	12.9%	\$ 531,726	11.8%
Revenue Sources						
Charges for Services	195,612	208,000	196,400	-5.6%	196,400	-
Miscellaneous Revenue	3,588	2,000	2,700	35.0%	2,000	-25.9%
Total Revenue Sources	\$ 199,199	\$ 210,000	\$ 199,100	-5.2%	\$ 198,400	-0.4%
Expenditures by Category						
Supplies & Services	96,526	109,100	99,770	-8.6%	99,770	-
Miscellaneous Expense	65	-	65	100.0%	65	-
Depreciation	42,642	46,500	43,000	-7.5%	43,000	-
Total Expenditures by Category	\$ 139,233	\$ 155,600	\$ 142,835	-8.2%	\$ 142,835	-
Expenditures by Major Activity						
Finance	96,591	109,100	99,835	-8.5%	99,835	-
Non-Departmental	42,642	46,500	43,000	-7.5%	43,000	-
Total Expenditures by Major Activity	\$ 139,233	\$ 155,600	\$ 142,835	-8.2%	\$ 142,835	-
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
(Transfers Out)	-	-	-	-	-	-
Ttl Other Financing Sources (Uses)	\$ -	\$ -	\$ -	-	\$ -	-
Projected Ending Fund Balance & Reserves	\$ 421,061	\$ 475,461	\$ 531,726	11.8%	\$ 587,291	10.4%

13-14 REVENUE



13-14 EXPENDITURES



LIABILITY FUND

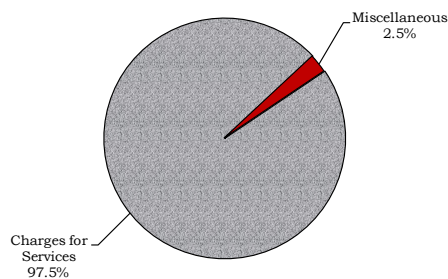
To account for user charges and expenses for providing a self-insurance program for liability claims against the city.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Projected Beginning Fund Balance & Reserves	\$ 1,014,454	\$ 1,249,963	\$ 1,477,714	18.2%	\$ 1,677,770	13.5%
Revenue Sources						
Charges for Services	1,012,343	1,030,000	1,030,000	-	839,607	-18.5%
Miscellaneous Revenue	(32,975)	127,505	24,000	-81.2%	24,000	-
Total Revenue Sources	\$ 979,368	\$ 1,157,505	\$ 1,054,000	-8.9%	\$ 863,607	-18.1%
Expenditures by Category						
Salaries & Benefits	68,230	67,986	88,323	29.9%	91,280	3.3%
Supplies & Services	502,076	527,263	555,421	5.3%	585,807	5.5%
Miscellaneous Expense	173,553	334,505	210,200	-37.2%	225,200	7.1%
Total Expenditures by Category	\$ 743,859	\$ 929,754	\$ 853,944	-8.2%	\$ 902,287	5.7%
Expenditures by Major Activity						
Non-Departmental	743,859	929,754	853,944	-8.2%	902,287	5.7%
Total Expenditures by Major Activity	\$ 743,859	\$ 929,754	\$ 853,944	-8.2%	\$ 902,287	5.7%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
(Transfers Out)	-	-	-	-	-	-
Ttl Other Financing Sources (Uses)	\$ -	\$ -	\$ -	-	\$ -	-
Projected Ending Fund Balance & Reserves	\$ 1,249,963	\$ 1,477,714	\$ 1,677,770	13.5%	\$ 1,639,090	-2.3%

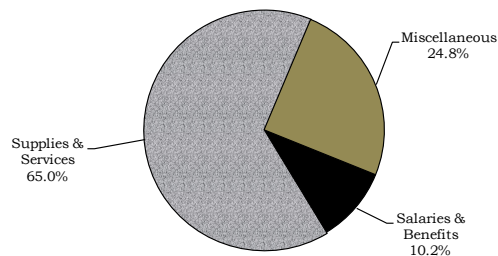
FTE Staffing

Policy & Administration	1.00	1.00	1.30	0.30	1.30	-
Grand Total	1.00	1.00	1.30	0.30	1.30	-

13-14 REVENUE



13-14 EXPENDITURES



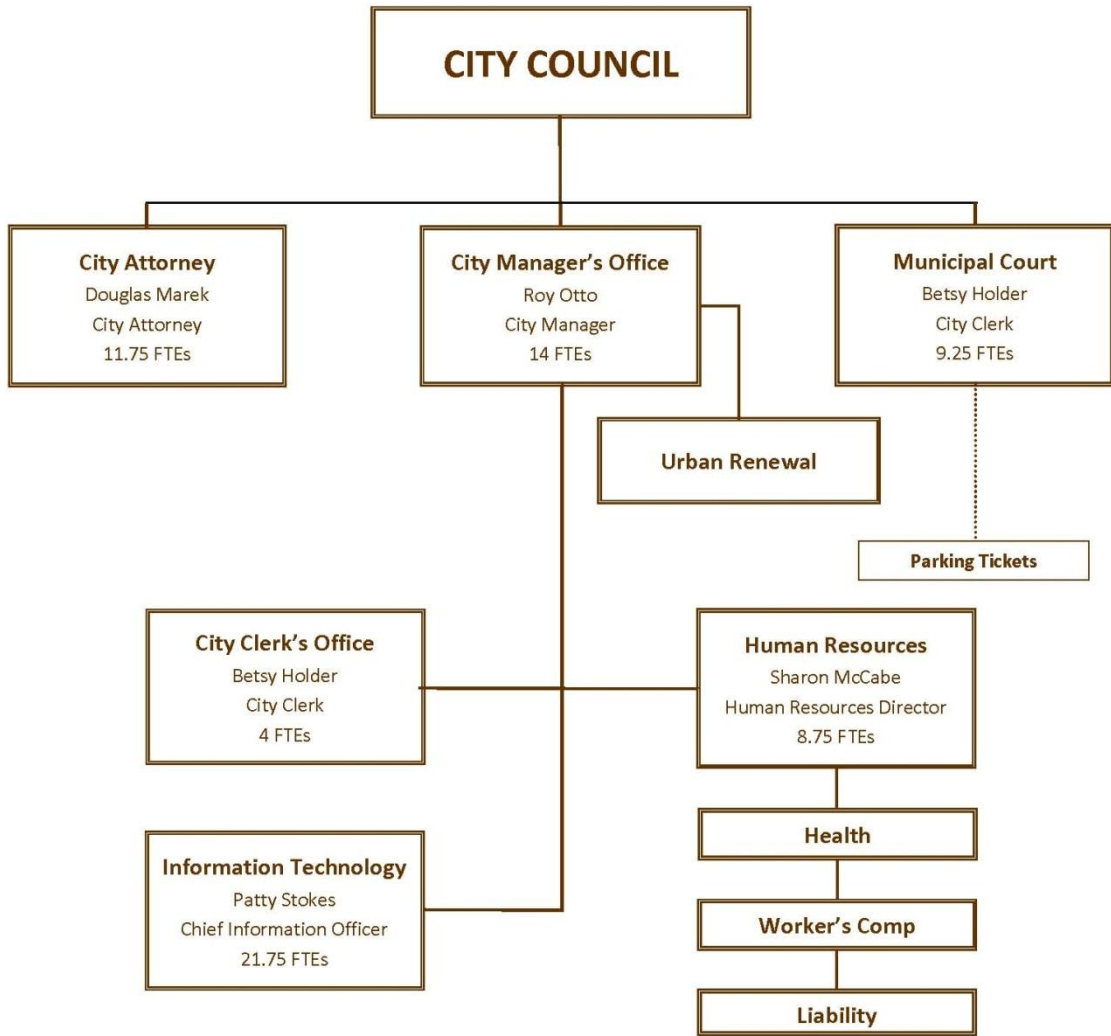
POLICY AND ADMINISTRATION

BUDGET SUMMARY

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	4,507,181	5,173,705	5,661,435	9.43%	5,897,459	4.17%
Supplies & Services	13,902,057	19,321,321	15,337,185	-20.62%	16,048,369	4.64%
Capital	129,354	469,825	92,760	-80.26%	172,479	85.94%
Depreciation	139,540	140,000	140,000	-	140,000	-
Miscellaneous Expense	1,548,947	2,271,022	1,100,300	-51.55%	1,215,300	10.45%
Total	\$20,227,080	\$27,375,873	\$22,331,680	-18.43%	\$23,473,607	5.11%
Expenditures by Major Activity						
City Manager's Office	742,058	1,540,061	1,243,917	-19.23%	1,269,134	2.03%
City Clerk's Office	546,932	500,186	608,723	21.70%	557,715	-8.38%
City Attorney's Office	841,965	900,896	1,344,456	49.24%	1,395,283	3.78%
Human Resources	13,300,103	15,251,491	14,621,588	-4.13%	15,731,880	7.59%
Information Technology	2,646,682	3,354,444	3,359,845	0.16%	3,324,324	-1.06%
Municipal Court	795,074	767,979	870,222	13.31%	899,871	3.41%
Urban Renewal	1,354,268	5,060,816	282,929	-94.41%	295,400	4.41%
Total	\$20,227,080	\$27,375,873	\$22,331,680	-18.43%	\$23,473,607	5.11%
Revenue Sources						
General Fund Subsidy	250,764	996,017	115,238	-88.43%	112,531	-2.35%
Charges for Services	14,369,023	14,352,227	17,379,558	21.09%	18,695,099	7.57%
Licenses & Permits	39,310	29,800	40,800	36.91%	40,800	-
Intergovernmental Revenue	1,293,415	4,060,238	847,000	-79.14%	847,000	-
Fines & Forfeits*	2,722,101	2,719,200	2,696,200	-0.85%	2,696,200	-
Miscellaneous	629,867	602,775	615,242	2.07%	540,250	-12.19%
Transfers	650,156	504,497	944,284	87.17%	922,302	-2.33%
Reserves	279,949	4,101,175	-	-100.00%	-	-
Total	\$20,234,586	\$27,365,929	\$22,638,322	-17.28%	\$23,854,182	5.37%

*Primarily Municipal Court fines.

ORGANIZATIONAL CHART



FTE SUMMARY

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
City Attorney's Office						
Asst City Attorney I	2.00	2.00	3.00	1.00	3.00	-
Asst City Attorney II	-	-	1.00	1.00	1.00	-
City Attorney	1.00	1.00	1.00	-	1.00	-
Clerical Assistant	1.00	1.00	1.00	-	1.00	-
Deputy City Attorney	1.00	1.00	1.00	-	1.00	-
Env & Wtr Resources Attny	-	-	1.00	1.00	1.00	-
Legal Assistant	2.00	2.00	2.75	0.75	2.75	-
Sr Attorney	1.00	1.00	1.00	-	1.00	-
City Attorney's Office Total	8.00	8.00	11.75	3.75	11.75	-
City Clerk's Office						
Asst City Clerk	2.00	2.00	2.00	-	2.00	-
City Clerk	1.00	1.00	1.00	-	1.00	-
Deputy City Clerk	1.00	1.00	1.00	-	1.00	-
City Clerk's Office Total	4.00	4.00	4.00	-	4.00	-
City Manager's Office						
Administrative Specialist	-	1.00	1.00	-	1.00	-
Asst City Manager	-	1.00	1.00	-	1.00	-
Cable Tv Production Tech	1.00	1.00	1.00	-	1.00	-
City Manager	1.00	1.00	1.00	-	1.00	-
Economic Development Mgr	1.00	1.00	1.00	-	1.00	-
E-Media Specialist	-	1.00	1.00	-	1.00	-
Mrktg & Publicity Coord	1.00	1.00	1.00	-	1.00	-
Neighborhood Programs Spec	1.00	1.00	1.00	-	1.00	-
Public Info Officer	1.00	1.00	1.00	-	1.00	-
Trail Manager	1.00	1.00	1.00	-	1.00	-
City Manager's Office Total	7.00	10.00	10.00	-	10.00	-
Human Resources						
Administrative Specialist	1.50	1.25	1.25	-	1.25	-
Clerical Assistant	1.00	1.00	1.00	-	1.00	-
Human Resources Analyst	2.00	2.00	2.00	-	2.00	-
Human Resources Director	1.00	1.00	1.00	-	1.00	-
Human Resources Tech	1.00	1.00	1.00	-	1.00	-
Safety & Risk Coordinator	1.00	1.00	1.00	-	1.00	-
Sr Human Resource Analyst	1.00	1.00	1.00	-	1.00	-
Wellness Coordinator	-	-	0.50	0.50	0.50	-
Human Resources Total	8.50	8.25	8.75	0.50	8.75	-
Municipal Court						
Clerical Assistant	0.50	0.50	0.50	-	0.50	-
Court Administrator	1.00	1.00	1.00	-	1.00	-
Court Clerk	5.75	5.75	5.75	-	5.75	-
Municipal Judge	1.00	1.00	1.00	-	1.00	-
Senior Court Clerk	1.00	1.00	1.00	-	1.00	-
Municipal Court Total	9.25	9.25	9.25	-	9.25	-

FTE SUMMARY (CONTINUED)

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Information Technology						
App Support Specialist	1.00	1.00	1.00	-	1.00	-
Chief Information Officer	1.00	1.00	1.00	-	1.00	-
Client Services Manager	1.00	1.00	1.00	-	1.00	-
Gis Coordinator	0.50	1.00	1.00	-	1.00	-
Gis Manager	1.00	0.75	0.75	-	0.75	-
Gis Specialist	1.00	-	-	-	-	-
Gis Technician	1.00	1.00	1.00	-	1.00	-
It Technician	1.00	1.00	1.00	-	1.00	-
Network Administrator I	1.00	1.00	1.00	-	1.00	-
Network Administrator II	1.00	1.00	1.00	-	1.00	-
Network Manager	1.00	1.00	1.00	-	1.00	-
Pc Specialist	3.00	4.00	4.00	-	4.00	-
Programmer Analyst	3.00	3.00	3.00	-	3.00	-
Systems Administrator	2.00	3.00	3.00	-	3.00	-
Systems Manager	1.00	1.00	1.00	-	1.00	-
Telecom Administrator	1.00	1.00	1.00	-	1.00	-
Information Technology Total	20.50	21.75	21.75	-	21.75	-
Grand Total	57.25	61.25	65.50	4.25	65.50	-

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Urban Renewal						
Grant Specialist	1.00	1.00	1.00	-	1.00	-
Rehabilitation Specialist	1.00	1.00	1.00	-	1.00	-
Sr Admin Specialist	1.00	1.00	1.00	-	1.00	-
Urban Renewal Manager	1.00	1.00	1.00	-	1.00	-
Urban Renewal Total	4.00	4.00	4.00	-	4.00	-
Grand Total	4.00	4.00	4.00	-	4.00	-

CITY MANAGER'S OFFICE

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	579,758	798,136	899,812	12.74%	937,693	4.21%
Supplies & Services	162,225	721,925	334,105	-53.72%	321,441	-3.79%
Miscellaneous Expense	75	20,000	10,000	-50.00%	10,000	-
Total	\$742,058	\$1,540,061	\$1,243,917	-19.23%	\$1,269,134	2.03%
Expenditures by Major Activity						
City Manager	259,117	470,285	532,969	13.33%	564,436	5.90%
Computer/Phone User Chrgs	36,031	36,471	61,088	67.50%	63,731	4.33%
Economic Development	115,326	132,177	134,310	1.61%	139,453	3.83%
GATV/Channel 8	50,928	52,481	62,697	19.47%	64,713	3.22%
Neighborhood Resources	59,891	90,342	95,709	5.94%	98,169	2.57%
Poudre Trail	59,534	154,802	71,789	-53.63%	73,976	3.05%
Public Information	161,230	603,503	285,355	-52.72%	264,656	-7.25%
Total	\$742,058	\$1,540,061	\$1,243,917	-19.23%	\$1,269,134	2.03%
Revenue Sources						
General Fund Subsidy	487,658	1,192,930	818,953	-31.35%	851,473	3.97%
Charges for Services	2,844	1,500	350	-76.67%	30,350	8571.43%
Licenses & Permits	-	800	800	-	800	-
Intergovernmental Revenue	47,000	117,823	47,000	-60.11%	47,000	-
Miscellaneous	700	-	-	-	-	-
Transfers	203,856	227,008	376,814	65.99%	339,511	-9.90%
Reserves	-	-	-	-	-	-
Total	\$742,058	\$1,540,061	\$1,243,917	-19.23%	\$1,269,134	2.03%

GENERAL DESCRIPTION

The **City Manager** is appointed by City Council as the chief administrative officer of the city. The City Manager oversees the various departments and projects of city government to ensure the efficient provision of services to the citizens as determined by City Council policy, professional standards, and feedback from citizens.

This position is also responsible for the enforcement of local laws and for the assurance of sound fiscal and operational practices of the city. City Manager staff assists in the executive management of daily operations and provides information and recommendations to City Council for effective policy decision making.

HOW THE DEPARTMENT IS ORGANIZED

This department consists of the City Manager, Assistant City Manager who is supported by a Senior Administrative Specialist, Economic Development Manager, and the Public Information Officer who is supported by the Marketing & Publicity Coordinator, E-media Specialist and Cable TV Production Technician.

The City Manager is responsible for developing and delivering efficient services as prioritized by City Council. The Assistant City Manager is responsible for the Greeley Urban Renewal Authority, Neighborhood Resources, and Poudre Trail. The Economic Development Manager is responsible for business retention and expansion efforts, primary industry attraction and ombudsman duties. The Public Information area provides information that will establish and maintain effective lines of communication between the city and the public and encourages citizen participation.

ACHIEVEMENTS

2011

- Further developed the organization's performance measurement program with an in-house train-the-trainer program.
- Assisted City Council through a priority-setting process to determine goals and objectives for the next couple of years.
- Provided oversight of a work program with 24 key programs/projects.

2012

- Through a re-organization, added the position of Assistant City Manager responsible for the Urban Renewal Office, the Poudre River Trail, Neighborhood Resources, and special projects.
- Launched a multi-year campaign to enhance the community's image.
- Began the ACE (Achieving Community Excellence) program to help foster an environment in which our youth can succeed.
- Provided oversight of a work program with 43 key programs/projects.

CITY COUNCIL AND CITY CLERK'S OFFICE

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	381,628	368,534	401,902	9.05%	415,688	3.43%
Supplies & Services	165,303	131,652	206,821	57.10%	142,027	-31.33%
Total	\$546,932	\$500,186	\$608,723	21.70%	\$557,715	-8.38%
Expenditures by Major Activity						
Boards & Commissions	19,499	19,905	21,011	5.56%	21,969	4.56%
Clerk To Council	242,957	234,066	265,569	13.46%	274,600	3.40%
Computer/Phone User Chrgs	24,155	21,815	20,921	-4.10%	21,277	1.70%
Council	104,144	107,405	109,226	1.70%	109,271	0.04%
Elections	51,297	-	62,650	100.00%	-	-100.00%
Liquor Licensing	35,880	37,243	39,239	5.36%	40,634	3.56%
Records Management	68,999	79,752	90,107	12.98%	89,964	-0.16%
Total	\$546,932	\$500,186	\$608,723	21.70%	\$557,715	-8.38%
Revenue Sources						
General Fund Subsidy	467,495	434,148	525,607	21.07%	478,605	-8.94%
Charges for Services	3,794	-	-	-	-	-
Licenses & Permits	39,310	29,000	40,000	37.93%	40,000	-
Fines & Forfeits	2,406	5,000	5,000	-	5,000	-
Miscellaneous	400	-	-	-	-	-
Transfers	33,526	32,038	38,116	18.97%	34,110	-10.51%
Total	\$546,932	\$500,186	608,723	21.70%	557,715	-8.38%

GENERAL DESCRIPTION

This division accounts for legislative functions, including those related to the City Council and the City Clerk.

The **City Council** consists of the mayor and six council members, all of which are elected by the citizens of Greeley. As the official representative body for the city, the council creates local laws (ordinances), makes other decisions pursuant to the City Charter, and provides policy guidance on matters which affect the sustained well-being and quality of life in the local area. The City Council appoints the City Manager, City Attorney, and Municipal Court Judge.

The City Council's vision is as follows: Greeley promotes a healthy diverse economy and high quality of life responsive to all its residents and neighborhoods, thoughtfully managing its human and natural resources in a manner that creates and sustains a safe, unique, vibrant, and rewarding community in which to live, work and play.

The **City Clerk** serves as clerk to the governing body, a custodian of the city laws and records, provides election administration, coordinates board and commission appointments, manages alcohol beverage licensing, and oversees the operations of the Municipal Court. The City Clerk is appointed by the City Manager, subject to the formal approval of City Council.

The mission of the City Clerk's Office is to facilitate open access to city government, encourage civic participation, and provide prompt and courteous customer service.

HOW THE DEPARTMENT IS ORGANIZED

The department head is the City Clerk who reports to the City Manager. The department's five primary functions are clerk to Council, boards and commissions, elections, alcohol beverage licensing, and records management. These functions are handled by the Assistant City Clerks, Deputy City Clerk, and the City Clerk. The City Clerk also provides oversight of the Municipal Court.

ACHIEVEMENTS

2011

- November regular election was conducted, and highlights included partnering with other agencies to conduct a candidates' academy, creation of a candidates' guide, and holding a candidate's briefing on campaign finance and general election information.
- Focus on outreach and partnerships – coordinated a statewide meeting regarding a new state law on liquor licensing, facilitated bi-monthly meetings and educational programs for Weld/Larimer municipal clerks, and hosted the Colorado Municipal League District II meeting.
- Focus on Records Management – Began utilizing nationally-recognized standards – the Generally Accepted Recordkeeping Principles (GARP) – to evaluate and quantify the success of the City's records program.

2012

- Focus on Liquor Licensing – assisted with the development of the newly legislated 'common consumption' concept – with Greeley's Downtown Development Authority being the first in the state to be approved for this 'promotional association' licensing format. Process and procedures were created to accommodate the new license arrangement. Hosted a 'lessons learned' session with representatives across the state.
- Assisted with review of 10% of the Code of Ordinances.
- Focus on Records Management – updated Records Management provisions of the Code of Ordinances and updated the Colorado Municipal Records Retention Schedule.

CITY ATTORNEY'S OFFICE

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	788,822	836,787	1,237,511	47.89%	1,284,391	3.79%
Supplies & Services	53,142	64,109	106,945	66.82%	110,892	3.69%
Total	\$841,965	\$900,896	\$1,344,456	49.24%	\$1,395,283	3.78%
Expenditures by Major Activity						
Administration	816,545	874,472	898,146	2.71%	932,374	3.81%
Computer/Phone User Chrgs	23,517	26,424	35,620	34.80%	36,372	2.11%
Environ & Water Resources	-	-	410,690	100.00%	426,537	3.86%
Litigation	1,903	-	-	-	-	-
Total	\$841,965	\$900,896	\$1,344,456	49.24%	\$1,395,283	3.78%
Revenue Sources						
General Fund Subsidy	819,943	885,640	909,348	2.68%	944,328	3.85%
Miscellaneous	1,903	-	-	-	-	-
Transfers	20,119	15,256	435,108	2752.05%	450,955	3.64%
Total	\$841,965	\$900,896	1,344,456	49.24%	1,395,283	3.78%

GENERAL DESCRIPTION

The **City Attorney's Office** is the legal advisor to the City of Greeley. The City Attorney's office represents the City Council, the city's boards and commissions, and the various city departments. This representation includes researching legal issues and providing legal opinions (both formal and informal); drafting and reviewing legal documents including contracts, ordinances and resolutions; and representing the city, its officials and employees in judicial and administrative proceedings.

In addition, the City Attorney's office prosecutes approximately 16,000 municipal court cases annually on behalf of the city. These municipal court cases consist of traffic and criminal offenses/infractions.

The City Attorney's office also protects the city's interests in all civil litigations filed by or against the city. This ranges from simple contract disputes to complicated federal constitutional cases.

Lastly, the Environmental and Water Resources Practice Group provides legal advice to the Water and Sewer Department. This specialized legal practice group advises the Water and Sewer Department on environmental and water resources issues. Additionally, the Environmental and Water Resources Practice Group provides legal advice and representation to the Water and Sewer Board in the execution of the Board's powers and duties as defined in the City Charter and Code.

HOW THE DEPARTMENT IS ORGANIZED

Pursuant to Article VI of the City Charter, the City Attorney is appointed by the City Council. Pursuant to Section 2.16.030 of the City Code, Deputy and Assistant City Attorneys shall be appointed by the City Attorney. The City Attorney's Office is organized into two divisions: the General Legal Division and the Environmental and Water Resources Practice Group. The City Attorney supervises both groups.

The General Legal Division consists of the City Attorney, Deputy City Attorney, one Senior Assistant City Attorney, two Assistant City Attorney I's, one part time prosecutor, two Legal Assistants and one Clerical Assistant. The Deputy acts as the City Attorney in the City's Attorney's absence.

The Environmental and Water Resources Practice Group consists of the Environmental and Natural Resources Attorney, a Water Resources Attorney II and a Water Resources Attorney I. These attorneys are exclusively paid through the Water Enterprise Fund and therefore their legal services are specialized and limited. The Water and Sewer Department also provides a paralegal to assist the Practice Group. The Environmental and Natural Resources Attorney supervises this group.

ACHIEVEMENTS

2011

- Assisted the Finance Department with the negotiation of a new franchise agreement with Xcel.
- Successful in resolving litigation related to a breach of contract case.
- Successfully resolved numerous Code Enforcement cases resulting in the reduction in size of a number of billboards in the City.
- Via the Environmental & Water Resources Practice Group:
 - Obtained final decree in Greeley's Case No. 06CW258 application for a change of the City's Laramie-Poudre Tunnel water rights. These water rights will play an integral role in Greeley's future Poudre River Basin operations.
 - Obtained Army Corps of Engineers sign off on permitting exemptions for Boyd and Freeman Ditch rehabilitation project.

2012

- Assisted the Community Development and City Clerk's Departments with the development of the Entertainment District designation, and the implementation of the Common Consumption area in Downtown Greeley.
- Obtained dismissals of two federal civil rights cases, and one state civil rights case.
- Assisted the Public Works Department with the City wide ADA audit.
- Via the Environmental & Water Resources Practice Group:
 - Helped develop Advance Mitigation for Bellvue Pipeline.
 - Reached stipulations with 8 objectors out of 52 total statements of opposition remaining at the beginning of the year.
 - Resolved 10 oppositions in Water Court matters.

HUMAN RESOURCES DEPARTMENT

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	579,103	563,562	627,954	11.43%	652,063	3.84%
Supplies & Services	11,922,454	13,403,424	12,933,334	-3.51%	13,904,517	7.51%
Depreciation	3,693	-	-	-	-	-
Miscellaneous Expense	794,854	1,284,505	1,060,300	-17.45%	1,175,300	10.85%
Total	\$13,300,103	\$15,251,491	\$14,621,588	-4.13%	\$15,731,880	7.59%
Expenditures by Major Activity						
2009 Boomerang Maint Fire	1,188	-	-	-	-	-
Administration	345,787	400,728	381,694	-4.75%	397,996	4.27%
Claims	9,846,823	11,462,163	10,906,962	-4.84%	11,813,828	8.31%
Claims Administration	149,494	144,415	110,945	-23.18%	115,446	4.06%
Computer/Phone User Chrgs	37,022	47,930	53,331	11.27%	55,102	3.32%
Contractual Services	1,384,845	1,564,260	1,444,800	-7.64%	1,502,400	3.99%
Depreciation Expense	3,693	-	-	-	-	-
Disability	10,921	16,000	15,000	-6.25%	15,000	-
Employee Recognition	15,748	15,421	40,480	162.50%	42,480	4.94%
Human Relations Comm	8,036	8,658	-	-100.00%	-	-
Insurance & Bonds	945,694	1,030,263	1,027,097	-0.31%	1,109,330	8.01%
Investment Earnings	5,440	1,770	2,000	12.99%	2,000	-
On Site Health Clinic	397,587	394,005	446,370	13.29%	477,150	6.90%
Recruitment & Selection	55,944	68,820	74,970	8.94%	77,860	3.85%
Training	43,981	35,288	39,640	12.33%	39,789	0.38%
Wellness	47,902	61,770	78,299	26.76%	83,499	6.64%
Total	\$13,300,103	\$15,251,491	\$14,621,588	-4.13%	\$15,731,880	7.59%
Revenue Sources						
General Fund Subsidy	415,832	491,457	-	-100.00%	-	-
Charges for Services	11,999,172	11,126,448	13,969,563	25.55%	15,290,625	9.46%
Miscellaneous	469,498	188,275	613,542	225.88%	538,550	-12.22%
Transfers	84,640	76,730	94,246	22.83%	97,726	3.69%
Reserves	330,962	3,368,581	-	-100.00%	-	-
Total	\$13,300,103	\$15,251,491	14,677,351	-3.76%	15,926,901	8.51%

GENERAL DESCRIPTION

The **Human Resources** Department develops and administers programs designed to assist departments and supervisors in enhancing employee work-life quality, encouraging productivity, increasing job satisfaction, and supporting employee growth and development. The department is also responsible for the city's risk management program.

HOW THE DEPARTMENT IS ORGANIZED

The Human Resources Director reports to the City Manager and is the department head. The Human Resources Department manages the city's program for employment, recruitment and testing, compensation, benefits, health and safety, employee communications, policy development, training and development, employee recognition, collective bargaining, and labor relations.

ACHIEVEMENTS

2011

- Facilitated the process of City Council adoption of an updated pay philosophy that included a strategic plan for addressing market salary survey data, pay compression and internal alignment. The process included modification of the general employee pay plan and structure.
- Negotiated the Collective Bargaining agreement between the Greeley Police Officers Association and the City of Greeley for the period commencing January 1, 2012 through December 31, 2012.
- Negotiated the Collective Bargaining agreement between the Greeley Fire Fighters Union and the City of Greeley for the period commencing January 1, 2012 through December 31, 2012.

2012

- Implemented automated on-line applicant recruitment, screening and hiring process thereby improving applicant and hiring manager experience, reducing staff time and effort, and eliminating paper, postage.
- Negotiated the Collective Bargaining agreement between the Greeley Police Officers Association and the City of Greeley for the period commencing January 1, 2013 through December 31, 2015.
- Negotiated the Collective Bargaining agreement between the Greeley Fire Fighters Union and the City of Greeley for the period commencing January 1, 2013 through December 31, 2015.

INFORMATION TECHNOLOGY DEPARTMENT

PURPOSE: To provide high quality, timely, professional computer support and service to all departments throughout the city.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	1,394,007	1,601,465	1,645,955	2.78%	1,716,805	4.30%
Supplies & Services	987,443	1,193,154	1,481,130	24.14%	1,295,040	-12.56%
Capital	129,354	419,825	92,760	-77.91%	172,479	85.94%
Depreciation*	135,848	140,000	140,000	-	140,000	-
Miscellaneous Expense	30	-	-	-	-	-
Total	\$2,646,682	\$3,354,444	\$3,359,845	0.16%	\$3,324,324	-1.06%
Expenditures by Major Activity						
Administration	130,415	158,569	157,815	-0.48%	161,313	2.22%
Data Center	60,205	32,300	65,644	103.23%	41,400	-36.93%
Depreciation Expense	135,848	140,000	140,000	-	140,000	-
GIS	297,713	379,135	320,791	-15.39%	337,501	5.21%
Investment Earnings	720	1,000	1,000	-	1,000	-
LAN Systems	405,220	724,607	695,039	-4.08%	691,381	-0.53%
Network	414,163	257,208	526,500	104.70%	438,720	-16.67%
PC Management	418,187	519,070	534,903	3.05%	590,726	10.44%
Phone Systems	328,567	658,963	381,377	-42.12%	393,267	3.12%
UNIX Systems	410,746	436,604	484,046	10.87%	474,166	-2.04%
Web	44,900	46,988	52,730	12.22%	54,850	4.02%
Total	\$2,646,682	\$3,354,444	\$3,359,845	0.16%	\$3,324,324	-1.06%
Revenue Sources						
Charges for Services	2,184,597	3,052,979	3,218,345	5.42%	3,182,824	-1.10%
Miscellaneous	1,757	8,000	1,500	-81.25%	1,500	-
Transfers	308,015	153,465	-	-100.00%	-	-
Reserves	16,466	-	-	-	-	-
Total	\$2,510,834	\$3,214,444	3,219,845	0.17%	3,184,324	-1.10%

*Depreciation is not funded in Information Technology.

GENERAL DESCRIPTION

Information Technology provides management and support for the data processing and communications needs of city departments

PROGRAM DESCRIPTIONS

The **Administration** program staff is responsible to develop, execute and manage computing and information technology strategies for the city. All costs for supplies, travel, and training are in this program.

The **Data Center** program provides for the operations and maintenance of the main physical data center as well as two smaller centers located at the Greeley Police Department and the Lincoln Park Annex, including air conditioning systems, power generators, and battery backup systems. **LAN systems** staff provides management, maintenance, and support for the city's Microsoft Windows based servers and systems. These computers house the file and print services for all network users,

Culture, Parks & Recreation's management systems, City Clerk's document imaging system, the city's e-mail, the Municipal Court system, the Fire management system, Union Colony Civic Center (UCCC)

ticketing, the UCCC & Island Grove scheduling and booking systems, Novatime time management, Innoprise sales tax system, and City Works asset management system.

GIS (Geographic Information Systems) is responsible for the development, maintenance and support of the city's enterprise GIS data, hardware and software, as well as training for city staff on GIS applications. The GIS staff also fulfills requests from the general public for GIS products and data.

The **Network** program staff provides for the management of the network switches, routers, firewalls and software necessary to the city's local area networks, wide area networks, fiber optics, wireless and Internet access. They are responsible for all network security.

The **PC Management** program staff provides maintenance, replacement, troubleshooting, software standards, and desktop support for all city personal computers, printers, peripheral devices, etc.

The **Phone Systems** program staff is responsible for the operation and maintenance of the city's phone systems including local and long distance phone services, cellular phones, telephone switches and equipment, upgrades, and maintenance contracts.

UNIX Systems staff provides management, maintenance, development, and support for the city's UNIX based servers and systems. These computers house the city's financial, Human Resources, utility, land management, and permitting systems as well as application support and training.

The **WEB** program staff operates and maintains the city's web site, city Intranet (COGI), Greeley Police Department intranet and all interactive on-line applications.

ACHIEVEMENTS

2011

- Migration of Greeley Police Department employees to City network and technical services
- Increased City Internet pipe to 50 MB on fiber backbone
- Installation of fiber and network equipment to bring 6 buildings at the Waste Water facility onto the City's fiber network
- Installation of fiber and network equipment to Fire Station 5 to provide higher speed, increased security and long term cost savings over their T1 line connectivity

2012

- Installation and configuration of new handsets, phone switch and voice mail system
- Installation of fiber and network equipment to Fire Stations 2, 4 and 7 to provide higher speed, increased security and long term cost savings over their T1 line connectivity
- Implemented City Works Asset Management system for the Traffic Division of Public Works

MUNICIPAL COURT

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	593,802	555,952	581,982	4.68%	612,069	5.17%
Supplies & Services	171,272	171,778	258,240	50.33%	257,802	-0.17%
Miscellaneous Expense	30,000	40,249	30,000	-25.46%	30,000	-
Total	\$795,074	\$767,979	\$870,222	13.31%	\$899,871	3.41%
Expenditures by Major Activity						
Computer/Phone User Chrgs	53,142	60,012	64,715	7.84%	67,277	3.96%
Drug/Alcohol Surcharge	30,000	40,249	30,000	-25.46%	30,000	-
Municipal Court	653,554	606,774	699,745	15.32%	724,125	3.48%
Ticket Collection	58,378	60,944	75,762	24.31%	78,469	3.57%
Total	\$795,074	\$767,979	\$870,222	13.31%	\$899,871	3.41%
Revenue Sources						
General Fund Subsidy	147,046	130,056	115,238	-11.39%	112,531	-2.35%
Charges for Services	175,496	171,300	191,300	11.68%	191,300	-
Fines & Forfeits	2,719,695	2,714,200	2,691,200	-0.85%	2,691,200	-
Miscellaneous	181	500	200	-60.00%	200	-
Reserves	-	-	-	-	-	-
Total	\$3,042,418	\$3,016,056	\$2,997,938	-0.60%	\$2,995,231	-0.09%

GENERAL DESCRIPTION

The **Municipal Court** processes and resolves municipal ordinance violations justly, expeditiously and economically. The court provides due process and individual justice in each case and ensures that all actions taken in a case are consistent with established law. The Municipal Court Judge is appointed by City Council.

HOW THE DEPARTMENT IS ORGANIZED

The department head is the City Clerk who reports to the City Manager. The City Clerk provides oversight of the Court's operation in coordination with the Municipal Judge.

The Court Administrator is responsible for the court's daily operation, reports to the City Clerk and supervises Court personnel who provide support in the court room. This position also provides information and scheduling for defendants and attorneys regarding court dates, coordinates sentencing options (i.e. jail, electronic home monitoring, useful public service and behavior modification classes), processes bonds and arrest warrants, manages jury summonses, and collects fines and fees assessed.

ACHIEVEMENTS

2011

- A focus on security – with installation of replacement/updated surveillance cameras and related software, and metal detector. A safety training session for staff was held.
- A focus on case flow management – with implementation of a paperless process for select cases.

2012

- A focus on processes – significant work completed on clarifying and documenting process steps in light of judicial and legal staff changes. Multiple software changes/upgrades were also implemented.
- A focus on security – the groundwork was completed for a video arraignment program.

URBAN RENEWAL

PURPOSE: To assist in the proper development or redevelopment of those areas of the city in which the residents are primarily of low or moderate income and which are physically or economically stressed.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	190,062	449,269	266,319	-40.72%	278,750	4.67%
Supplies & Services	440,218	3,635,279	16,610	-99.54%	16,650	0.24%
Capital	-	50,000	-	-100.00%	-	-
Miscellaneous Expense	723,988	926,268	-	-100.00%	-	-
Total	\$1,354,268	\$5,060,816	\$282,929	-94.41%	\$295,400	4.41%
Expenditures by Major Activity						
7th,8th,9th/Sunrise	\$1,610	\$283,890	-	-100.00%	-	-
Acquisition Of Property	25,575	214,849	-	-100.00%	-	-
Administration	102,164	181,152	128,539	-29.04%	134,378	4.54%
Catholic Charities	414,377	1,043	-	-100.00%	-	-
CDBG - University/Sunrise/10th St	-	154,500	-	-100.00%	-	-
CDBG Code Enforcement	47,027	17,262	-	-100.00%	-	-
CDBG Misc Projects	26,477	84,500	-	-100.00%	-	-
Clean Up Weekend	15,000	15,020	-	-100.00%	-	-
Connections Indep Living	-	33,000	-	-100.00%	-	-
Consumer Credit Counsel	10,000	15,050	-	-100.00%	-	-
Downpayment Assist Loans	1,217	-	-	-	-	-
GCFI - Stephens Farm	-	50,653	-	-100.00%	-	-
Greeley Center Of Indepen	(50)	7,500	-	-100.00%	-	-
HAPP Housing Loans	90,925	397,252	-	-100.00%	-	-
Home - 2009	194,129	62,236	-	-100.00%	-	-
Home - 2010	46,262	479,780	-	-100.00%	-	-
Home 2011	-	697,118	-	-100.00%	-	-
Home-2012	-	283,195	-	-100.00%	-	-
Housing Rehabilitation	148,795	223,417	154,390	-30.90%	161,022	4.30%
Investment Earnings	21	-	-	-	-	-
Miscellaneous Expense	-	170,495	-	-100.00%	-	-
N Greeley Infrastructure	196,524	94,540	-	-100.00%	-	-
NSP3 Admin	10,501	120,400	-	-100.00%	-	-
NSP3 Project Costs	-	1,083,345	-	-100.00%	-	-
Project Management	-	1,500	-	-100.00%	-	-
Rehab Loans	13,826	53,142	-	-100.00%	-	-
RVNA	-	25,500	-	-100.00%	-	-
Salaries & Benefits	(2,153)	-	-	-	-	-
Supplies & Services	2,153	284,652	-	-100.00%	-	-
Tree Removal	4,888	2,825	-	-100.00%	-	-
Turning Point	-	23,000	-	-100.00%	-	-
Weld Food Bank	5,000	-	-	-	-	-
Total	\$1,354,268	\$5,060,816	\$282,929	-94.41%	\$295,400	4.41%
Revenue Sources						
Charges for Services	3,121	-	-	-	-	-
Intergovernmental Revenue	1,246,415	3,942,415	800,000	-79.71%	800,000	-
Miscellaneous	155,429	406,000	-	-100.00%	-	-
Total	\$1,404,965	\$4,348,415	\$800,000	-81.60%	\$800,000	-

PROGRAM DESCRIPTION

The **Urban Renewal** division uses federally funded entitlement grants to enhance physically or economically stressed areas.

COMMUNITY DEVELOPMENT DEPARTMENT

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	1,778,518	1,778,782	1,925,901	8.27%	2,011,114	4.42%
Supplies & Services	317,317	404,012	432,788	7.12%	405,992	-6.19%
Capital	-	-	-	-	4,500	100.00%
Miscellaneous Expense	(65)	11,000	-	-100.00%	-	-
Total	\$2,095,770	\$2,193,794	\$2,358,689	7.52%	\$2,421,606	2.67%
Expenditures by Major Activity						
Building Inspection	542,146	553,008	589,631	6.62%	608,842	3.26%
Engineering Development Review	241,196	304,378	270,435	-11.15%	277,429	2.59%
Natural Resources	455,861	552,461	627,780	13.63%	640,983	2.10%
Planning	856,567	783,947	870,843	11.08%	894,352	2.70%
Total	\$2,095,770	\$2,193,794	\$2,358,689	7.52%	\$2,421,606	2.67%
Revenue Sources						
General Fund Subsidy	683,640	1,024,455	1,007,712	-1.63%	1,048,969	4.09%
Charges for Services	90,579	131,245	157,105	19.70%	157,105	-
Licenses & Permits	725,353	441,474	642,271	45.48%	658,685	2.56%
Intergovernmental Revenue	19,689	9,371	5,000	-46.64%	5,000	-
Fines & Forfeits	359,418	378,000	320,000	-15.34%	320,000	-
Miscellaneous	35,948	36,710	23,775	-35.24%	23,775	-
Transfers	181,144	172,539	202,826	17.55%	208,072	2.59%
Total	\$2,095,770	\$2,193,794	\$2,358,689	7.52%	\$2,421,606	2.67%

GENERAL DESCRIPTION

The mission of the **Community Development** Department is to guide the physical development of the community to meet the present and future needs of its citizens in a manner which promotes good civic design, convenience, health, safety, efficiency, and economy. The department consists of four divisions: Building Inspection, Engineering Development Review, Natural Resources, and Planning.

HOW THE DEPARTMENT IS ORGANIZED

The Community Development Director reports to the City Manager and is the department head.

The **Building Inspection** division ensures building safety through the review of building plans, the uniform enforcement of the adopted codes, and correction of any violations.

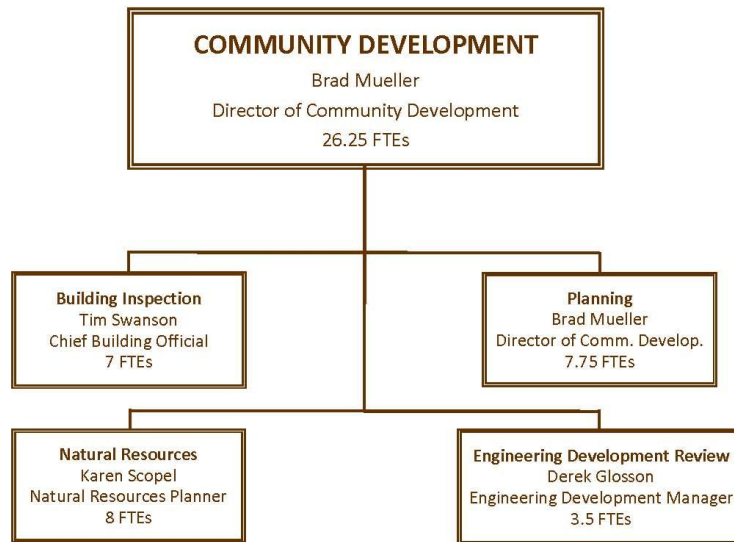
The **Engineering Development Review** division provides oversight of new development projects within the community to ensure that the projects meet the city's development criteria, which in turn provides quality infrastructure to the city once development is completed.

The **Natural Resources** division ensures compliance for sanitation and zoning issues in the community through enforcement of various codes and regulations, manages the Farmer's Market, provides auxiliary staff support related to the Poudre River Trail, and administers and supports various programs related to natural resources in areas such as recycling, air quality, odor control, and noxious weeds. This division also works with other departments and outside agencies on a variety of natural resource issues and provides support in writing and administering grants.

The **Planning** division provides guidance and structure for both present and future development of the city to ensure harmonious community design, as well as land use which is compatible with environmental and quality of life measures.

These operations are described in greater detail in the following division summaries.

ORGANIZATIONAL CHART



FTE SUMMARY

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Building Inspection						
Bldg Inspection Tech	1.00	1.00	1.00	-	1.00	-
Building Inspector I	1.00	1.00	1.00	-	1.00	-
Building Inspector II	2.00	2.00	2.00	-	2.00	-
Chief Building Official	1.00	1.00	1.00	-	1.00	-
Plans Examiner	2.00	2.00	2.00	-	2.00	-
Building Inspection Total	7.00	7.00	7.00	-	7.00	-
Engineering Development Review						
Engineering Assistant	0.50	0.50	0.50	-	0.50	-
Engineering Dev Manager	1.00	1.00	1.00	-	1.00	-
Staff Engineer	2.00	2.00	2.00	-	2.00	-
Engineering Development Review Total	3.50	3.50	3.50	-	3.50	-
Natural Resources						
Administrative Specialist	1.00	1.00	1.00	-	1.00	-
Code Enforcement Insp	5.00	5.00	5.00	-	5.00	-
Code Enforcement Insp II	1.00	1.00	1.00	-	1.00	-
Natural Resources Planner	1.00	1.00	1.00	-	1.00	-
Natural Resources Total	8.00	8.00	8.00	-	8.00	-
Planning						
Community Development Dir	1.00	1.00	1.00	-	1.00	-
Historic Preservation Spc	1.00	1.00	1.00	-	1.00	-
Planner I	2.00	2.00	2.00	-	2.00	-
Planner II	3.00	2.75	2.75	-	2.75	-
Planning Manager	1.00	-	-	-	-	-
Sr Admin Specialist	1.00	1.00	1.00	-	1.00	-
Planning Total	9.00	7.75	7.75	-	7.75	-
Grand Total	27.50	26.25	26.25	-	26.25	-

ACHIEVEMENTS

2011

- Online inventory of city-wide commercial signs and making it accessible through the Origin public mapping program. Greeley is the only known city to provide this customer permitting tool.
- Launch of the first-ever Winter Farmers' Market
- Completion of a comprehensive sign code overhaul
- Citizen-focused review of the code compliance process
- 3 Winners of the 2011 Design Excellence Awards
- Completion of 441 Building Plan Reviews, almost all within 10 days (remodels) or 20 days (new construction)
- Review of 269 development/land use applications
- Response to 3,186 Code Compliance citizen complaints
- Completion of the 8th Street TIF (Tax Increment Financing) Study
- Completion of 8,223 building inspections
- Certificate of Occupancy issued for Phase I of the Leprino food processing facilities and office
- Sponsorship of over a dozen college interns
- Completion of the Adequate Public Facilities Services ordinance
- Refinement and re-positioning of the Right-of-way Planting Permit
- Advancement of 789 code violation cases to Administrative Hearings, resulting in 693 being found liable and then corrected

2012

- Adoption of the 2012 International Building Codes
- Initiation of the e-plan review process, allowing electronic development and building plans submittal and review
- Successful reorganization of the department, with GURA, the Neighborhood Resource Office, and the Poudre Trail Manager moving to the City Manager's Office
- 20th Anniversary of the Farmers' Market
- Successful re-filling of 25% of the department's positions
- Completion of the Sunrise Area Historic Context Survey
- 3 Winners of the 2012 Design Excellence Awards
- Advancement of 655 code compliance cases to Administrative Hearings, resulting in 560 liable cases that were then resolved
- Sponsorship of over a dozen college interns
- Celebration of 10 Years of the Downtown Historic District
- Completion of nearly 500 Building Plan Reviews, almost all within 10 days (remodels) or 20 days (new construction)
- Celebration of the removal of Downtown from the Colorado Preservation Incorporated "Endangered Places" list
- Response to nearly 3,000 Code Compliance citizen complaints
- Review of nearly 400 development/land use applications
- Completion of nearly 9,700 building inspections
- 20 Historic Preservation events, with nearly 900 people attending
- Completion of the Cache la Poudre Heritage Area Management Plan
- Successful coordination for the undergrounding of public utility lines along north 11th Avenue

BUILDING INSPECTION DIVISION

PURPOSE: To safeguard the health, property, and welfare of the citizens through the uniform enforcement of the city's building ordinances.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	506,038	509,152	535,747	5.22%	559,594	4.45%
Supplies & Services	36,108	43,856	53,884	22.87%	44,748	-16.95%
Total	\$542,146	\$553,008	\$589,631	6.62%	\$604,342	2.49%
Expenditures by Major Activity						
Building Inspection	542,146	553,008	589,631	6.62%	608,842	3.26%
Total	\$542,146	\$553,008	\$589,631	6.62%	\$608,842	3.26%
Revenue Sources						
General Fund Subsidy	-	110,111	-	-100.00%	-	-
Charges for Services	311	1,348	328	-75.67%	328	-
Licenses & Permits	725,353	441,474	642,271	45.48%	658,685	2.56%
Intergovernmental Revenue	1,473	-	5,000	100.00%	5,000	-
Miscellaneous	17,610	75	75	-	75	-
Total	\$744,747	\$553,008	\$647,674	17.12%	\$664,088	2.53%

PROGRAM DESCRIPTION

The **Building Inspection** staff contributes to safety and environmental development through the scrutiny of building plans, site inspections, and the issuance of building permits. The Division is also responsible for the administration and enforcement of all building codes and property maintenance codes, and assists in the administration and enforcement of the fire code with Fire Marshall's office. The staff advises the Construction Trades Advisory and Appeals Board and other boards and committees as necessary. Additionally, the inspectors provide for the safety of the general public through periodic inspections of residential rental units, securing of buildings that are deemed unsafe, sales tax inspections, and implementation of emergency response procedures with fire and police.

ENGINEERING DEVELOPMENT REVIEW DIVISION

PURPOSE: To enforce city design standards that provide quality development, which in turn will promote safety and health to citizens and provide quality efficient infrastructure to the city through the enforcement of the city's Water & Sewer, Street, and Stormwater standards as well as the associated Master Plans.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	237,433	252,518	261,813	3.68%	273,162	4.33%
Supplies & Services	3,763	51,860	8,622	-83.37%	4,267	-50.51%
Total	\$241,196	\$304,378	\$270,435	-11.15%	\$277,429	2.59%
Expenditures by Major Activity						
Engineering Dvlpmt Review	\$241,196	\$304,378	\$270,435	-11.15%	\$277,429	2.59%
Total	\$241,196	\$304,378	\$270,435	-11.15%	\$277,429	2.59%
Revenue Sources						
General Fund Subsidy	60,042	84,339	67,609	-19.84%	69,357	2.59%
Charges for Services	10	47,500	-	-100.00%	-	-
Transfers	181,144	172,539	202,826	17.55%	208,072	2.59%
Total	\$241,196	\$304,378	\$270,435	-11.15%	\$277,429	2.59%

PROGRAM DESCRIPTION

The **Engineering Development Review** Division provides review of new development proposals and support to the Planning Division as it provides recommendations to the Planning Commission and City Council. The staff serves as a liaison between the city and other local, state, and federal entities.

The Engineering Development Review staff also: 1) reviews technical components of all subdivision, zoning, and annexation requests, and helps in the processing and coordinating of these new development projects; 2) reviews all residential plot plans submitted for building permits; 3) provides technical assistance and other information to citizens; 4) reviews all building permits associated with new residential structures and all new commercial buildings, ensuring standards are met for water, sewer, stormwater and right-of-way access; 5) and provides floodplain management.

NATURAL RESOURCES DIVISION

PURPOSE: To protect and enhance the health, safety, and welfare of the community by assuring compliance with city sanitation, zoning, and air quality codes; reviewing developments for environmental impacts and working with developers to minimize or mitigate those impacts; coordinating and promoting the Greeley Farmers' Market; and, working with other departments to achieve the city's natural resource and environmental goals.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	369,097	426,035	480,744	12.84%	500,960	4.21%
Supplies & Services	86,829	115,426	147,036	27.39%	140,023	-4.77%
Miscellaneous Expense	(65)	11,000	-	-100.00%	-	-
Total	\$455,861	\$552,461	\$627,780	13.63%	\$640,983	2.10%
Expenditures by Major Activity						
Admin Hearing Program	8,144	12,955	7,858	-39.34%	7,858	-
Air Quality	301	-	-	-	-	-
Code Enforcement	341,720	408,281	434,586	6.44%	445,902	2.60%
Farmers Market	15,924	38,619	22,204	-42.50%	22,204	-
Natural Resources	88,110	88,971	93,704	5.32%	95,591	2.01%
Organic Resource Recovery	1,663	3,635	69,428	1809.99%	69,428	-
Total	\$455,861	\$552,461	\$627,780	13.63%	\$640,983	2.10%
Revenue Sources						
General Fund Subsidy	18,336	81,326	164,853	102.71%	178,056	8.01%
Charges for Services	60,019	56,500	121,427	114.92%	121,427	-
Fines & Forfeits	359,418	378,000	320,000	-15.34%	320,000	-
Miscellaneous	18,088	36,635	21,500	-41.31%	21,500	-
Total	\$455,861	\$552,461	\$627,780	13.63%	\$640,983	2.10%

PROGRAM DESCRIPTIONS

In the **Administrative Hearing** program, an Administrative Hearing Officer hears code enforcement cases, determines if the cited party is liable for the code infractions, issues orders for compliance and assesses fines for those infractions.

The **Code Compliance** program provides enforcement of the city's sanitation and zoning codes, including inspection of properties, notification to responsible parties, presentation of cases to the Administrative Hearing Officer, and abatement actions to clean up non-compliant properties to meet minimum standards.

The **Farmers' Market** program provides administrative and site management for the annual Greeley Farmer's Market including publicity, vendors, sales tax, and space rental fee collection.

The **Natural Resources** program provides for the administration of the division, reviews development applications for environmental impacts, researches and develops projects, administers public education for environmental programs, and manages interdepartmental and interagency cooperation regarding environmental issues.

The **Organic Resource Recovery** program provides for community recycling of organic materials such as wood, grass, leaves and other recyclable materials including computers, paper, cardboard, glass, and plastic and tin containers.

PLANNING DIVISION

PURPOSE: To guide and accomplish coordinated and harmonious development of the community in accordance with present and future needs which best promote health, safety, and welfare.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	665,950	591,077	647,597	9.56%	677,398	4.60%
Supplies & Services	190,617	192,870	223,246	15.75%	216,954	-2.82%
Total	\$856,567	\$783,947	\$870,843	11.08%	\$894,352	2.70%
Expenditures by Major Activity						
Computer/Phone User Chrgs	128,731	123,243	142,420	15.56%	145,698	2.30%
Historic Preservation	92,342	80,898	76,374	-5.59%	79,898	4.61%
Planning	635,494	579,806	652,049	12.46%	668,756	2.56%
Total	\$856,567	\$783,947	\$870,843	11.08%	\$894,352	2.70%
Revenue Sources						
General Fund Subsidy	807,863	748,679	833,293	11.30%	856,802	2.82%
Charges for Services	30,238	25,897	35,350	36.50%	35,350	-
Intergovernmental Revenue	18,216	9,371	-	-100.00%	-	-
Miscellaneous	250	-	2,200	100.00%	2,200	-
Total	\$856,567	\$783,947	\$870,843	11.08%	\$894,352	2.70%

PROGRAM DESCRIPTIONS

The **Planning** Division provides guidance and recommendations to the Planning Commission to aid in performing its functions. The staff serves as liaison between the city and other local, state, and federal entities.

The **Current Planning** program reviews and processes land use applications related to zoning, subdivision, annexation, and site plan review, provides daily technical assistance regarding land use and other aspects of the built and social community to citizens, issues over-the-counter land use permits related to issues such as signs, home occupations, etc., and develops and maintains a support system for land use and development in areas such as mapping, the development code, and redevelopment.

The **Long-Range Planning** program conducts demographic and census research, undertakes special studies such as neighborhood, corridor, and sub-area plans, maintains land use records including subdivision and other data and identifies opportunities to implement goals and policies adopted through the 2060 Comprehensive Plan and its various supporting plans and studies. This program also provides technical assistance to other city departments and divisions for implementation of goals related to the Capital Improvement Programs in areas such as parks, roads, water & sewer, and community relations. The Long-Range Planning program also supports agencies such as the North Front Range Transportation and Air Quality Planning Council and the Greeley-Weld County Airport.

The **Historic Preservation** program assists with historic property research, nomination, designation, and potential funding of historic properties, as well as education of citizens in the social and economic values of preservation.

CULTURE, PARKS & RECREATION DEPARTMENT

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	8,321,669	8,744,482	9,419,226	7.72%	9,759,882	3.62%
Supplies & Services	5,666,737	6,296,315	6,812,851	8.20%	6,585,111	-3.34%
Debt Service	710,160	613,069	684,909	11.72%	685,369	0.07%
Capital	33,064	330,171	86,350	-73.85%	17,781	-79.41%
Capital	-	23,000	-	-100.00%	-	-
Operating Transfers	5,278	53,437	-	-100.00%	-	-
Depreciation	223,721	191,000	225,000	17.80%	225,000	-
Miscellaneous Expense	29,543	10,850	10,085	-7.05%	10,085	-
Total	\$14,990,173	\$16,262,324	\$17,238,421	6.00%	\$17,283,228	0.26%
Expenditures by Major Activity						
Admin Leisure Services	717,916	782,247	1,200,530	53.47%	1,135,021	-5.46%
Cemetery	458,525	462,651	493,242	6.61%	521,127	5.65%
Culture & Public Art	1,583,241	1,691,831	1,886,346	11.50%	1,836,419	-2.65%
Facility Services	588,800	456,373	-	-100.00%	-	-
Island Grove	1,413,298	1,490,598	1,667,501	11.87%	1,646,737	-1.25%
Marketing	398,035	498,817	539,714	8.20%	552,953	2.45%
Municipal Golf Courses	2,143,334	2,518,955	2,189,086	-13.10%	2,228,436	1.80%
Museum	841,426	936,825	972,482	3.81%	1,001,207	2.95%
Parks	2,896,669	3,164,527	3,393,104		3,473,662	
Recreation	3,385,385	3,669,319	4,172,444	13.71%	4,137,897	-0.83%
Youth Enrichment	563,543	590,181	723,972	22.67%	749,769	3.56%
Total	\$14,990,173	\$16,262,324	\$17,238,421	6.00%	\$17,283,228	0.26%
Revenue Sources						
General Fund Subsidy	5,743,205	6,859,778	8,158,535	18.93%	8,089,611	-0.84%
Charges for Services	5,531,596	5,410,138	5,408,751	-0.03%	5,442,418	0.62%
Licenses & Permits	193	275	275	-	275	-
Intergovernmental Revenue	97,349	46,171	-	-100.00%	-	-
Bond Proceeds	-	254,320	-	-100.00%	-	-
Miscellaneous	1,553,284	1,489,385	1,393,856	-6.41%	1,389,204	-0.33%
Transfers	1,780,985	1,951,414	1,992,164	2.09%	2,076,880	4.25%
Reserves	-	-	-	-	-	-
Total	\$14,706,612	\$16,011,481	\$16,953,581	5.88%	\$16,998,388	0.26%

GENERAL DESCRIPTION

The mission of the Department of **Culture, Parks & Recreation** is to provide quality recreational and cultural programs and facilities for all age groups through innovation, effectiveness and efficiency. The department consists of eight divisions: Administration, Marketing, Recreation, Culture/Museums, Youth Enrichment, Island Grove, Golf, and Parks/Forestry/Cemetery.

HOW THE DEPARTMENT IS ORGANIZED

The Director of Culture, Parks & Recreation reports to the City Manager and is responsible for the executive management of the department. The Director and **Administration** Division provides oversight to the other seven divisions in the way of administrative support, as well as to its own in regards to consistency and compliance to all administrative processes and procedures. The functions this division performs are: personnel management, payroll processing, revenue processing, budget development/execution/monitoring, accounts payable, contract processing, credit card/requisition/refund processing, maintaining the Standard Operating Procedures (SOP) Manual, coordinating office supply orders, and related board and commission duties. In addition, this division is the administrator of the CLASS system, facility security, volunteer background checks, and coordinator to Information Technology.

The **Cultural & Museum** division is focused on providing exceptional cultural and entertainment opportunities for our community and region. The Culture program is primarily found within the walls of the Union Colony Civic Center (UCCC), yet works as part of the Culture, Parks, and Recreation team to develop, promote, and present events and services in all Culture, Parks, and Recreation venues. In addition, the **Public Arts** program for the City of Greeley is managed within this division. The **Museums** program consists of four major physical venues, Greeley History Museum, Centennial Village, Plumb Farm, and Meeker House. This portion of the division is tasked with developing educational programs for all ages and abilities within these venues, as well as professional care of historical artifacts and collections, proper display of items on exhibit, and the annual maintenance of the venues and their collections.

The **Golf** division provides the ongoing operation, maintenance and programming for both Highland Hills and Boomerang Links Golf Courses. Management includes the oversight of contract concessionaires for pro shop operations and restaurants at both locations.

The **Island Grove** division provides operations and maintenance for all Island Grove Regional Park facilities including the 164 acre park grounds and parking lots, R/V arena/grandstands, Event Center, and three county buildings (Exhibition Hall, 4H Hall, and Livestock Facility).

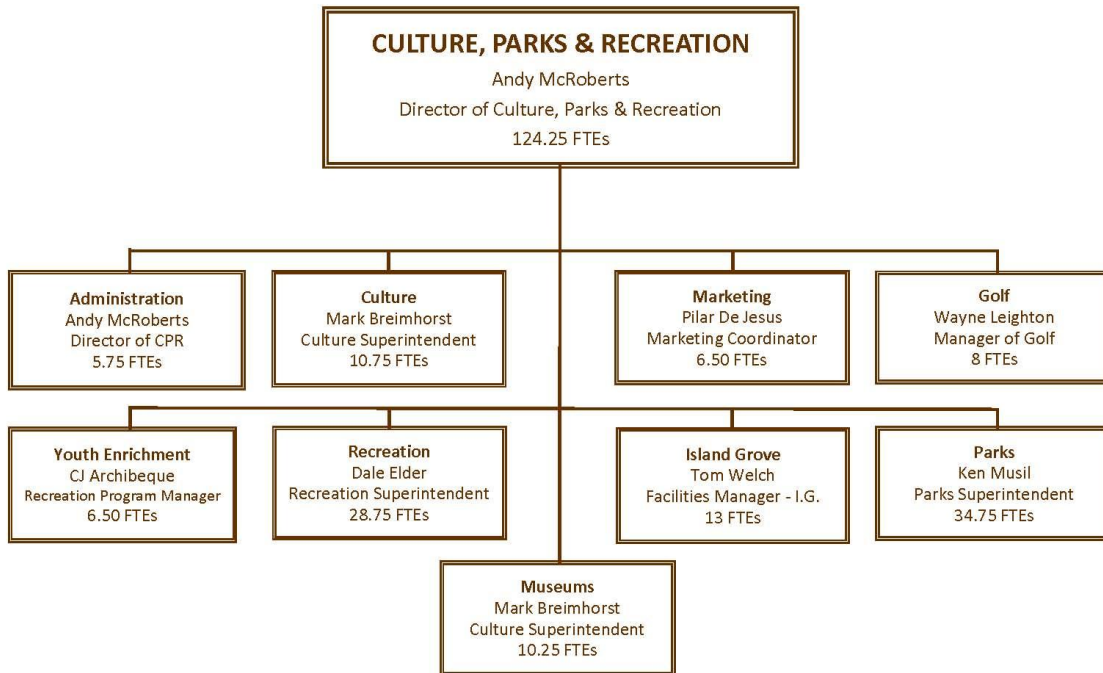
The **Marketing** division creates and presents the majority of advertising, promotion, and publicity tools for all divisions. The **Special Events** Coordinator creates and presents core community events (Arts Picnic, Festival of Trees, Neighborhood Nights) and provides logistical support to other events.

The **Recreation** division provides a diverse offering of community programs and facilities including youth and adult sports, classes, activities and events. In addition, senior activities, classes and events, classic dance, outdoor adventure programs, aquatics programs and facilities and all fitness areas and activities are within this division. Facilities managed include the Downtown Recreation Center, Greeley Senior Center, Ice Haus, Family Funplex, Centennial Pool, Discovery Bay Pool, and Sunrise and Island Grove Splash Parks.

The **Youth Enrichment** division's mission is to develop, promote and present programs to community youth that will enrich their present and future lives through interaction with peers, learning opportunities, and the enjoyment of recreational opportunities. Facilities include the operation and management of the Rodarte Community Center.

The **Parks** division provides park and playground maintenance, sports field maintenance, open space and trail management, facility management, park planning, park construction, and special projects for 35 parks sites (427 acres), 29 playgrounds, 5 athletic field sites (154 acres), and 290 acres of natural areas/open space. The Parks Division also includes the operations and management of the **Linn Grove Cemetery (Enterprise Fund)** and **Community Forestry**.

ORGANIZATIONAL CHART



FTE SUMMARY

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Admin Leisure Services						
Administrative Specialist	1.75	1.75	1.75	-	1.75	-
Facility Maint Assistant	1.00	1.00	1.00	-	1.00	-
Facility Service Supv II	1.00	1.00	1.00	-	1.00	-
Leisure Services Director	1.00	1.00	1.00	-	1.00	-
Recreation Coord - Ops	1.00	1.00	1.00	-	1.00	-
Admin Leisure Services Total	5.75	5.75	5.75	-	5.75	-
Culture & Public Art						
Administrative Specialist	0.75	0.75	0.75	-	0.75	-
Asst Tech Services Coord	1.00	1.00	1.00	-	1.00	-
Asst Ticket Office Coordinator	0.75	0.75	0.75	-	0.75	-
Culture Superintendent	1.00	1.00	1.00	-	1.00	-
Facility Service Worker	1.75	1.75	1.75	-	1.75	-
Public Art Coordinator	1.00	1.00	1.00	-	1.00	-
Scheduling Coordinator	0.50	0.50	0.50	-	0.50	-
Sr Stage Manager	0.75	1.00	1.00	-	1.00	-
Technical Services Coord	1.00	1.00	1.00	-	1.00	-
Ticket Office Coordinator	1.00	1.00	1.00	-	1.00	-
UCCC Events Coordinator	1.00	1.00	1.00	-	1.00	-
Culture & Public Art Total	10.50	10.75	10.75	-	10.75	-
Golf						
Golf Course Supt	1.00	1.00	1.00	-	1.00	-
Golf Crew Supervisor	2.00	2.00	2.00	-	2.00	-
Irrigation Technician	2.00	2.00	2.00	-	2.00	-
Manager of Golf	1.00	1.00	1.00	-	1.00	-
Mechanic-Golf	2.00	2.00	2.00	-	2.00	-
Golf Total	8.00	8.00	8.00	-	8.00	-
Island Grove						
Administrative Specialist	1.00	1.00	1.00	-	1.00	-
Crew Leader-IG	1.00	1.00	1.00	-	1.00	-
Facility Manager-IG	1.00	1.00	1.00	-	1.00	-
Facility Service Supv II	2.00	2.00	2.00	-	2.00	-
Facility Technician	4.00	4.00	4.00	-	4.00	-
Parks Maintenance Tech II	3.00	3.00	3.00	-	3.00	-
Scheduling Coordinator	1.00	1.00	1.00	-	1.00	-
Island Grove Total	13.00	13.00	13.00	-	13.00	-
Marketing						
Graphic Arts Specialist	1.00	1.00	1.00	-	1.00	-
Marketing Assistant	0.75	0.75	0.75	-	0.75	-
Marketing Manager	1.00	1.00	1.00	-	1.00	-
Marketing Technician	2.00	2.00	2.00	-	2.00	-
Rental & Ad Rep	0.75	0.75	0.75	-	0.75	-
Special Events Coord	1.00	1.00	1.00	-	1.00	-
Marketing Total	6.50	6.50	6.50	-	6.50	-

FTE SUMMARY (CONTINUED)

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Museum						
Collections Registrar	1.00	1.00	1.00	-	1.00	-
Facilities Mgmt Tech II	1.00	1.00	1.00	-	1.00	-
Facility Service Worker	1.00	1.00	1.00	-	1.00	-
Museum Curator	3.00	3.00	3.00	-	3.00	-
Museum Manager	1.00	1.00	1.00	-	1.00	-
Museum Specialist	3.25	3.25	3.25	-	3.25	-
Museum Total	10.25	10.25	10.25	-	10.25	-
Parks						
Administrative Specialist	1.75	1.75	1.75	-	1.75	-
Cemetery Manager	1.00	1.00	1.00	-	1.00	-
Cemetery Technician	3.00	3.00	3.00	-	3.00	-
Forestry Manager	1.00	1.00	1.00	-	1.00	-
Forestry Technician I	1.00	1.00	1.00	-	1.00	-
Forestry Technician II	1.00	1.00	1.00	-	1.00	-
Mechanic-Parks	1.00	1.00	1.00	-	1.00	-
Parks Maintenance Tech I	8.00	8.00	8.00	-	8.00	-
Parks Maintenance Tech II	11.00	11.00	11.00	-	11.00	-
Parks Planner I	1.00	1.00	1.00	-	1.00	-
Parks Program Manager	3.00	3.00	3.00	-	3.00	-
Parks Superintendent	1.00	1.00	1.00	-	1.00	-
Sr Admin Specialist	1.00	1.00	1.00	-	1.00	-
Parks Total	34.75	34.75	34.75	-	34.75	-
Recreation						
Administrative Specialist	1.50	1.50	1.50	-	1.50	-
Customer Svc Rep - Rec	6.00	6.00	6.00	-	6.00	-
Facility Service Worker	4.50	4.50	4.50	-	4.50	-
Facility Svcs Crew Leader	1.00	1.00	1.00	-	1.00	-
Facility Technician	1.00	1.00	1.00	-	1.00	-
Rec Facilities Supervisor	1.00	1.00	1.00	-	1.00	-
Receptionist	0.75	0.75	0.75	-	0.75	-
Recreation Coordinator I	1.00	1.00	1.00	-	1.00	-
Recreation Coordinator II	2.00	3.00	3.00	-	3.00	-
Recreation Program Mgr	4.00	4.00	4.00	-	4.00	-
Recreation Superintendent	1.00	1.00	1.00	-	1.00	-
Recreation Supervisor	4.00	4.00	4.00	-	4.00	-
Recreation Total	27.75	28.75	28.75	-	28.75	-
Youth Enrichment						
Facility Service Worker	1.75	1.75	1.75	-	1.75	-
Recreation Coordinator I	2.00	2.00	2.00	-	2.00	-
Recreation Program Mgr	1.00	1.00	1.00	-	1.00	-
Recreation Supervisor	1.00	1.00	1.00	-	1.00	-
Recreation Technician	0.75	0.75	0.75	-	0.75	-
Youth Enrichment Total	6.50	6.50	6.50	-	6.50	-
Grand Total	123.00	124.25	124.25	-	124.25	-

ACHIEVEMENTS

2011

- From a tough economy continuing through 2011, the rounds dropped 1% (59,758 rounds in year 2010 to 59,115).
- The golf courses hosted the USGA Junior Amateur Qualifier
- Waggin' Tail Dog Park was completed and opened to the public.
- Poudre Ponds was completed and opened as a new fishing habitat for the public in collaboration with the Greeley Water and Sewer Department and the State of Colorado/Division of Wildlife.
- 6,361 athletic events held at park facilities.
- Staff implemented a historical tour program with the Weld County Genealogical Society.
- Due to an early snow storm on October 25 that affected trees throughout the community, staff spent numerous hours consulting and assisting with debris clean-up. At total of 130 ROW trees and 630 park trees were affected by the storm.
- Staff planted 216 trees.
- Museum Donations - The Monfort Family Foundation donated approximately \$100,000 worth of restoration efforts at the Monfort House in Centennial Village.
- The Sculpture on Loan program expanded as part of the Arts and Entertainment district with 10 new pedestals donated by the Downtown Development Authority for the downtown area.
- The Hensel Phelps Theatre was renovated to include enhanced ADA seating and access, new carpet, paint and stair lighting.
- Attendance of over 9200 children in the 21st Century after-school program during the fall semester
- Employed a total of 43 S.T.E.P (Summer Teen Employment Program) youth
- Santa Cops donated 1,000 toys for Community Christmas Party
- Booked 2013 Australian Sheppard National Dog Show with the possibility of becoming their permanent show home
- Staff was able to kick off a host site at the FunPlex for the Silver Sneakers Program.

2012

- The Leisure Services Department became the Culture, Parks, and Recreation Department with the addition of Parks/Forestry/Cemetery operations in March. This is the first time that parks and recreation operations have been reunited in the same department for over 17 years.
- Hosted the Colorado Girl's 4A State Championship at Boomerang Golf Course
- Equipment Purchases from Oil & Gas Windfall (14 used pieces of equipment)
- The courses saw an overall increase in rounds played of 8%
- Phase I of the Broadview Acres Trail was completed from 4th Street westward to 35th Ave.
- Coordinated the installation of the Weld Fallen Officers Memorial at Bittersweet Park.
- 6,236 athletic events held at outdoor City facilities.
- New playground equipment and surfacing was installed at Bittersweet Park.
- New playground surfacing (manufactured wood product) was installed at Sunrise, Glenmere, Broadview and Anna Gimmestad Parks.
- Staff planted 175 trees within the community
- Re-landscaped the entrance areas at the Lincoln Annex/Municipal Court.
- Completed 1,374 tree work orders.
- Rebuilt the septic/leach field system for the office/shop.
- Coordination with the Northern Colorado Heritage League by completing 10 tours on site
- Art in Public Places projects completed - Centennial Village Art Fence Phase I, W.D Farr Sculpture; murals including the Rodarte Center Bus Wrap, and Greeley History Museum, Train Museum, "Crackers" and "Spilled Milk" ; and donated art; "Magic Falcon", "The Seed", and the Weld Fallen Officers Memorial.
- In 2012, over 7,000 2nd, 3rd and 4th grade students in Weld County School District 6 were served by the Museum-To-You program, now in its 3rd year.
- Over \$128,000 in donations, grants and sponsorships were raised in 2012 for the Museums.

-
- Completed the installation of a new stage lighting system and a High Definition Projection and Recording system in Monfort Concert Hall.
 - Attendance of just under 13,000 children in the 21st Century after-school program during the spring semester
 - Employed a total of 45 S.T.E.P (Summer Teen Employment Program) youth
 - The Rodarte Community Center received an El Pomar Grant in the amount of \$4,000 and a direct United Way contribution from a donor in the amount of \$1,000.
 - Became the permanent home facility for The Buckhorn Valley Kennel Club (Ft. Collins) annual dog Show
 - Staff was able to add host sites at the Recreation Center and Senior Center for the Silver Sneakers Program.
 - The First Doggy Day event was held at the Discovery Bay with 120 canine friends participating.
 - All Recreation facilities are on target to achieve cost recovery goals based regarding projected performance measures.

ADMINISTRATION DIVISION

PURPOSE: To provide the highest quality and most efficient support to the Culture, Parks & Recreation staff tasked with providing a comprehensive, year-round, recreational and cultural program for the community.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	257,069	259,797	397,706	53.08%	415,270	4.42%
Supplies & Services	458,847	504,540	802,824	59.12%	719,751	-10.35%
Capital	-	17,910	-	-100.00%	-	-
Miscellaneous Expense	2,000	-	-	-	-	-
Total	\$717,916	\$782,247	\$1,200,530	53.47%	\$1,135,021	-5.46%
Expenditures by Major Activity						
Admin Culture, Parks & Recreation	452,095	475,362	721,755	51.83%	671,468	-6.97%
Computer/Phone User Chrgs	265,821	306,885	478,775	56.01%	463,553	-3.18%
Total	\$717,916	\$782,247	\$1,200,530	53.47%	\$1,135,021	-5.46%
Revenue Sources						
General Fund Subsidy	697,916	764,247	1,182,530	54.73%	1,117,021	-5.54%
Miscellaneous	20,000	18,000	18,000	-	18,000	-
Total	\$717,916	\$782,247	\$1,200,530	53.47%	\$1,135,021	-5.46%

PROGRAM DESCRIPTION

Administration division provides oversight to the other seven divisions in the way of administrative support as well as to its own in regards to consistency and compliance to all administrative processes and procedures. The functions this division performs are: personnel functions, payroll processing, revenue processing, budget development/execution/monitoring, accounts payable, contract processing, credit card/requisition/refund processing, maintaining the SOP Manual, coordinating office supply orders, and related board and commission duties. In addition, this division is the administrator of the CLASS system, facility security, volunteer background checks, and coordinator to Information Technology.

CEMETERY DIVISION

PURPOSE: To provide for our community's need for pre-planning and final disposition of its deceased. This includes sales and services and maintaining the grounds, facilities, and equipment at Linn Grove Cemetery.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	303,348	315,007	326,360	3.60%	340,047	4.19%
Supplies & Services	98,934	103,444	144,872	40.05%	141,289	-2.47%
Debt Service	35,175	-	-	-	-	-
Capital	-	19,200	-	-100.00%	17,781	100.00%
Depreciation*	21,068	25,000	22,000	-12.00%	22,000	-
Miscellaneous Expense	-	-	10	100.00%	10	-
Total	\$458,525	\$462,651	\$493,242	6.61%	\$521,127	5.65%
Expenditures by Major Activity						
Cemetery Endow Loan	35,175	-	-	-	-	-
Computer/Phone User Chrgs	14,972	9,462	18,283	93.23%	18,886	3.30%
Depreciation Expense	21,068	25,000	22,000	-12.00%	22,000	-
Internments	128,747	152,421	161,129	5.71%	166,710	3.46%
Investment Earnings	25	-	50	100.00%	50	-
Maintenance	258,538	275,768	291,780	5.81%	313,481	7.44%
Total	\$458,525	\$462,651	\$493,242	6.61%	\$521,127	5.65%
Revenue Sources						
Charges for Services	243,567	232,669	249,270	7.14%	252,670	1.36%
Miscellaneous	48,835	20,000	40,256	101.28%	40,256	-
Transfers	145,055	184,982	181,716	-1.77%	206,201	13.47%
Reserves	-	-	-	-	-	-
Total	\$437,457	\$437,651	\$471,242	7.68%	\$499,127	5.92%

*Depreciation is not funded in Cemetery.

PROGRAM DESCRIPTIONS

Internment services provide for the final disposition of our community's deceased and include in-ground internments, cremation internments, genealogy research, and foundation installations for memorial placements.

Cemetery **Maintenance** provides for all aspects of maintenance activities for 55 operative acres at the Linn Grove Cemetery including: grounds management, section renovations, mowing, trimming, fertilizing, and water feature & roadway maintenance.

The **Pre-Need** program provides the opportunity for our community to pre-arrange future final disposition needs through staff pre-arrangement counselors and includes grave sites, opening/closing costs, and a variety of other disposition options.

CULTURE & PUBLIC ART DIVISION

PURPOSE: To research, assess, contract for, promote and present exceptional cultural and entertainment opportunities for our community and region. This division is primarily focused on the UCCC, yet will offer programs and services in numerous city venues, from parks to the Ice Haus.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	577,793	620,657	739,517	19.15%	764,513	3.38%
Supplies & Services	999,584	1,022,174	1,146,829	12.20%	1,071,906	-6.53%
Capital	5,864	-	-	-	-	-
Operating Transfers	-	49,000	-	-100.00%	-	-
Total	\$1,583,241	\$1,691,831	\$1,886,346	11.50%	\$1,836,419	-2.65%
Expenditures by Major Activity						
Culture Administration	189,656	202,037	235,365	16.50%	244,756	3.99%
Operations-UCCC	529,726	586,889	758,757	29.28%	714,439	-5.84%
Programming	863,856	853,905	872,224	2.15%	872,224	-
Public Art	3	-	-	-	-	-
Sister City Program	-	-	20,000	100.00%	5,000	-75.00%
UCCC Improvements	-	49,000	-	-100.00%	-	-
Total	\$1,583,241	\$1,691,831	\$1,886,346	11.50%	\$1,836,419	-2.65%
Revenue Sources						
General Fund Subsidy	282,174	674,831	813,463	20.54%	749,490	-7.86%
Charges for Services	1,130,791	843,000	907,000	7.59%	918,000	1.21%
Miscellaneous	106,134	125,000	105,000	-16.00%	105,000	-
Transfers	64,143	-	60,883	100.00%	63,929	5.00%
Reserves	-	49,000	-	-100.00%	-	-
Total	\$1,583,241	\$1,691,831	\$1,886,346	11.50%	\$1,836,419	-2.65%

PROGRAM DESCRIPTION

The **Culture** division works in unison with other Culture, Parks and Recreation division leaders for the betterment of delivery of products and services to the community in the most efficient and effective manner. Tasks that fall within this division are determining potential shows and productions that will entice maximum ticket sales, seeking out and cultivating new sources of funding, preparing and applying for grants, working in collaboration with other institutions and agencies to enhance the program, actively recruiting and training volunteers, networking with Downtown Development Authority (DDA), Chamber of Commerce and other civic groups to promote the program.

FACILITY SERVICES DIVISION

PURPOSE: To provide safe, clean and attractive facilities for community use as well as assist in the minor maintenance and set up of events and services in all Culture, Park, and Recreation facilities.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	448,313	451,936	-	-100.00%	-	-
Supplies & Services	140,487	-	-	-	-	-
Operating Transfers	-	4,437	-	-100.00%	-	-
Total	\$588,800	\$456,373	-	-100.00%	-	-
Expenditures by Major Activity						
Anne Gimmestad	345	-	-	-	-	-
Facilities Administration	168,465	173,895	-	-100.00%	-	-
Greeley Historic Museum	19,399	-	-	-	-	-
Rec Center Improve	-	4,437	-	-100.00%	-	-
Recreation Center-Facility	234,067	148,778	-	-100.00%	-	-
Rodarte Center-Facilities	59,844	56,518	-	-100.00%	-	-
Senior Center-Facilities	11,705	-	-	-	-	-
UCCC-Facilities	94,974	72,745	-	-100.00%	-	-
Total	\$588,800	\$456,373	-	-100.00%	-	-
Revenue Sources						
General Fund Subsidy	584,363	451,936	-	-100.00%	-	-
Transfers	4,437	-	-	-	-	-
Reserves	-	4,437	-	-100.00%	-	-
Total	\$588,800	\$456,373	-	-100.00%	-	-

PROGRAM DESCRIPTION

The **Facility Services** division is tasked with the daily custodial and minor maintenance of the UCCC, downtown Recreation Center, Family FunPlex, Senior Activity center, Greeley History Museum, Anne Gimmestad modular, and the Rodarte Center. In addition, staff is required to provide assistance to events, shows, activities and meetings as needed, both in the facilities and at special events.

Beginning in 2013, the Facility Services division will no longer exist due to the employees and duties of this division being combined into other various divisions.

ISLAND GROVE DIVISION

PURPOSE: To provide maintenance and development of the county buildings, the park, and the arena. Responsibilities include setups for all major events including the Greeley Independence Stampede.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	834,273	881,172	934,043	6.00%	970,534	3.91%
Supplies & Services	579,025	599,426	653,458	9.01%	676,203	3.48%
Capital	-	10,000	80,000	700.00%	-	-100.00%
Total	\$1,413,298	\$1,490,598	\$1,667,501	11.87%	\$1,646,737	-1.25%
Expenditures by Major Activity						
Island Grove Arena	331,096	354,373	416,940	17.66%	375,028	-10.05%
Island Grove County Build	475,908	498,882	519,193	4.07%	551,296	6.18%
Island Grove Event Center	278,340	325,249	317,122	-2.50%	329,980	4.05%
Island Grove Park	327,954	312,094	414,246	32.73%	390,433	-5.75%
Total	\$1,413,298	\$1,490,598	\$1,667,501	11.87%	\$1,646,737	-1.25%
Revenue Sources						
General Fund Subsidy	535,337	576,334	754,993	31.00%	749,578	-0.72%
Charges for Services	115,919	76,500	70,800	-7.45%	76,800	8.47%
Miscellaneous	722,043	797,764	801,708	0.49%	780,359	-2.66%
Transfers	40,000	40,000	40,000	-	40,000	-
Total	\$1,413,298	\$1,490,598	\$1,667,501	11.87%	\$1,646,737	-1.25%

PROGRAM DESCRIPTIONS

Island Grove includes building maintenance, scheduling and rentals of arena, city/county building spaces, horse stalls, regional park picnic areas, along with regional park maintenance and management.

MARKETING DIVISION

PURPOSE: To take the lead with Culture, Parks and Recreation divisions in developing marketing and sales plans that communicate and encourage participation in all facets of the Culture, Parks & Recreation Department. The Marketing Division delivers products of those plans in a timely, professional, innovative and efficient manner.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	274,857	380,794	397,395	4.36%	413,854	4.14%
Supplies & Services	123,179	118,023	142,319	20.59%	139,099	-2.26%
Total	\$398,035	\$498,817	\$539,714	8.20%	\$552,953	2.45%
Expenditures by Major Activity						
Arts Picnic	44,714	45,439	47,569	4.69%	47,949	0.80%
Festival Administration	231	1,828	1,828	-	1,828	-
Marketing Administration	343,369	441,330	479,497	8.65%	492,356	2.68%
Neighborhood Nights	9,721	10,220	10,820	5.87%	10,820	-
Total	\$398,035	\$498,817	\$539,714	8.20%	\$552,953	2.45%
Revenue Sources						
General Fund Subsidy	333,655	390,904	438,814	12.26%	452,053	3.02%
Charges for Services	28,187	31,413	35,400	12.69%	35,400	-
Miscellaneous	36,193	76,500	65,500	-14.38%	65,500	-
Total	\$398,035	\$498,817	\$539,714	8.20%	\$552,953	2.45%

PROGRAM DESCRIPTION

The **Marketing** division works with division leaders, golf course staff and Island Grove staff to develop marketing plans that incorporate advertising, publicity, promotions and special events. Extensive promotional materials in the form of print, television, radio, direct mail, cyber and display are produced and utilized by the Marketing Division in an effort to promote every aspect of the Culture, Parks & Recreation Department to target markets.

The Marketing Division also serves as the advertising and sponsorship sales arm of the Culture, Parks & Recreation Department. Over \$200,000 of cash and in-kind revenue is generated on an annual basis from advertising and sponsorships utilizing Culture, Parks, and Recreation assets.

In addition, this division provides for the coordination and oversight of the Arts Picnic, Neighborhood Nights, and the Festival of Trees as well as support to other community special events.

MUNICIPAL GOLF COURSE DIVISION

PURPOSE: To provide well maintained and efficiently operated golf courses for the enjoyment of residents and tourists to Greeley.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	670,123	659,742	683,005	3.53%	708,218	3.69%
Supplies & Services	576,390	900,794	618,097	-31.38%	631,774	2.21%
Debt Service	674,985	613,069	684,909	11.72%	685,369	0.07%
Capital	19,000	178,500	-	-100.00%	-	-
Depreciation*	202,653	166,000	203,000	22.29%	203,000	-
Miscellaneous Expense	182	850	75	-91.18%	75	-
Total	\$2,143,334	\$2,518,955	\$2,189,086	-13.10%	\$2,228,436	1.80%
Expenditures by Major Activity						
'14 Golf Cap Eq Leas/Purc	-	-	-	-	\$21,500	100.00%
2005 COP	575,091	575,900	575,590	-0.05%	578,540	0.51%
2008 Golf Cap Equip Lease	59,894	1,169	-	-100.00%	-	-
2012 General Fund Loan	-	-	69,319	100.00%	45,329	-34.61%
Administration	106,332	432,565	116,562	-73.05%	121,328	4.09%
Boom Clubhouse	46,919	65,324	51,705	-20.85%	54,099	4.63%
Boom General Maintenance	441,075	419,609	442,452	5.44%	456,489	3.17%
Boom Pro Shop	59,249	56,000	56,000	-	56,000	-
Computer/Phone User Chrgs	11,171	11,872	15,072	26.95%	15,697	4.15%
Depreciation Expense	202,653	166,000	203,000	22.29%	203,000	-
Endowment Loan	40,000	36,000	40,000	11.11%	40,000	-
HH Clubhouse	45,773	70,716	49,061	-30.62%	50,717	3.38%
HH General Maintenance	487,450	619,000	504,150	-18.55%	519,562	3.06%
HH Pro Shop	66,355	64,800	64,800	-	64,800	-
Investment Earnings	1,373	-	1,375	100.00%	1,375	-
Total	\$2,143,334	\$2,518,955	\$2,189,086	-13.10%	\$2,228,436	1.80%
Revenue Sources						
Charges for Services	1,462,240	1,535,663	1,460,704	-4.88%	1,460,704	-
Bond Proceeds	-	254,320	-	-100.00%	-	-
Miscellaneous	166,958	21,000	1,900	-90.95%	1,900	-
General Fund Subsidy	338,462	482,129	463,642	-3.83%	502,992	8.49%
Reserves	-	-	-	-	-	-
Total	\$1,967,661	\$2,293,112	\$1,926,246	-16.00%	\$1,965,596	2.04%

*Depreciation, Amortization Bond Issue Costs, and Other Charges are not funded in the Municipal Golf Courses.

PROGRAM DESCRIPTIONS

Highland Hills and Boomerang Links Golf Courses offer the golf enthusiast two choices of well maintained and aesthetically pleasing locations to enjoy their favorite sport. Both have club houses, concessions, and pro shops which offer merchandise as well as golf instruction from professional staff. Golf cart and equipment rentals are also available.

The **Maintenance** staff provides services essential to the aesthetics and operation of the facilities and grounds, including mowing, fertilizing, maintaining the irrigation system, controlling pests, and preparing for tournaments. Other duties include the purchasing of materials, the implementation of physical improvements, and the execution of projects related to regulatory compliance.

MUSEUM DIVISION

PURPOSE: To develop educational programs for all ages and abilities within the historical venues, and professionally care for the historical artifacts entrusted to our care.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	574,348	644,136	725,573	12.64%	753,516	3.85%
Supplies & Services	243,599	254,689	236,909	-6.98%	237,691	0.33%
Capital	8,200	28,000	-	-100.00%	-	-
Operating Transfers	5,278	-	-	-	-	-
Miscellaneous Expense	10,000	10,000	10,000	-	10,000	-
Total	\$841,426	\$936,825	\$972,482	3.81%	\$1,001,207	2.95%
Expenditures by Major Activity						
Greeley History Museum	213,548	\$275,281	\$551,221	100.24%	\$572,608	3.88%
Historic Sites	187,237	201,796	421,261	108.76%	428,599	1.74%
Museum Administration	90,762	88,960	-	-100.00%	-	-
Programming	349,859	347,788	-	-100.00%	-	-
Support Museum Facility	19	23,000	-	-100.00%	-	-
Total	\$841,426	\$936,825	\$972,482	3.81%	\$1,001,207	2.95%
Revenue Sources						
General Fund Subsidy	576,953	660,606	723,921	9.58%	750,090	3.61%
Charges for Services	90,533	103,508	109,700	5.98%	109,700	-
Miscellaneous	64,213	32,626	9,803	-69.95%	9,700	-1.05%
Transfers	109,727	140,085	129,261	-7.73%	131,714	1.90%
Reserves	-	-	-	-	-	-
Total	\$841,426	\$936,825	\$972,685	3.83%	\$1,001,204	2.93%

PROGRAM DESCRIPTIONS

The **Museum** division works in unison with other Culture, Parks, and Recreation division leaders for the betterment of delivery of products and services to the community. Tasks that fall within this division are seeking out and cultivating new sources of funding, preparing grants, working with and collaborating with other institutions and agencies to enhance the program, overseeing collection acquisition and care, overseeing the community assets entrusted to the Greeley History Museum, Centennial Village, Plumb Farm, and Meeker House and developing, promoting and presenting educational activities and special events within these venues.

PARKS DIVISION

PURPOSE: To develop, maintain, and manage city-owned and cooperative parklands and athletic fields in a safe and aesthetically pleasing manner for the citizens of Greeley and the surrounding region.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	2,045,129	2,033,774	2,299,164	13.05%	2,390,909	3.99%
Supplies & Services	848,979	1,028,942	1,087,590	5.70%	1,082,753	-0.44%
Capital	-	99,561	6,350	-93.62%	-	-100.00%
Miscellaneous Expense	(192)	-	-	-	-	-
Total	\$2,893,916	\$3,162,277	\$3,393,104	7.30%	\$3,473,662	2.37%
Expenditures by Major Activity						
Baseball Fields	103,772	107,644	125,921	16.98%	130,046	3.28%
Comm & Neighborhood Parks	1,669,155	1,807,648	1,972,212	9.10%	2,001,557	1.49%
Downtown Plaza	139,139	137,488	151,301	10.05%	158,580	4.81%
Forestry	476,919	533,791	539,693	1.11%	559,910	3.75%
IG Multi-Use Fields	18,302	24,289	27,498	13.21%	29,118	5.89%
Median/Bikepath/Parkways	43,884	40,530	43,155	6.48%	43,584	0.99%
Planning & Support Service	10	-	-	-	-	-
Promontory Point	40,363	40,768	45,174	10.81%	45,993	1.81%
Public Building Grounds	15,157	25,258	29,199	15.60%	29,421	0.76%
Sports Complex	252,022	281,443	302,540	7.50%	313,670	3.68%
Twin Rivers Park	135,194	163,418	156,411	-4.29%	161,783	3.43%
Total	\$2,893,916	\$3,162,277	\$3,393,104	7.30%	\$3,473,662	2.37%
Revenue Sources						
General Fund Subsidy	1,679,134	1,919,362	2,138,854	11.44%	2,204,030	3.05%
Charges for Services	75,953	76,119	75,693	-0.56%	75,693	-
Licenses & Permits	193	275	275	-	275	-
Intergovernmental Revenue	5,985	-	-	-	-	-
Miscellaneous	62,410	66,740	61,620	-7.67%	61,620	-
Transfers	1,070,242	1,099,781	1,116,662	1.53%	1,132,044	1.38%
Total	\$2,893,916	\$3,162,277	\$3,393,104	7.30%	\$3,473,662	2.37%

PROGRAM DESCRIPTIONS

The **Parks** division is divided into the following programs: Baseball Fields, Community/Neighborhood Parks, Downtown Plaza, Forestry, Medians/Bike Paths/Parkways, Multi-Use Fields, Planning & Support Services, Promontory Point, Public Building Grounds, Sports Complex, and Twin Rivers Park.

Parks staff provides the following: site planning, support for development and construction of new facilities, rehabilitation of existing facilities, repairs, and total grounds maintenance for the city parks. It also provides support for special events such as city functions or Downtown Plaza events.

The **Forestry** program provides enforcement of the sections of the Greeley Municipal Code that pertain to trees, shrubs, and other woody vegetation. This includes planting, removing, trimming, and treating trees within the city. Forestry also works to ease traffic obstructions caused by vegetation and monitors and manages insect and disease issues in the urban forest. The program also provides for the licensing and

monitoring of tree contractors and provides for the maintenance of tree, shrub and floral plantings in the parks system or on other city-owned properties.

The Forestry program performs or contracts for tree maintenance in the parks and other city properties. This includes planting, trimming, pest control, and removals. The program also installs and maintains the floral displays in the parks and provides for the maintenance of interior plants in city facilities.

The Forestry program maintains a tree inventory for parks and public grounds and as well as a street tree inventory for the areas found in mature neighborhoods of Greeley where the tree lawn is set apart by detached sidewalks.

RECREATION DIVISION

PURPOSE: To provide a year-round, comprehensive recreation program for all age groups within the community and strive to be the key regional provider of recreational services. This division has oversight of the FunPlex and programming of Twin Rivers Softball Complex, Ice Haus, downtown Recreation Center, Senior Activity Center, outdoor aquatic facilities, Island Grove Sports Complex and Monfort Sports Park.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	1,928,719	2,036,295	2,341,141	14.97%	2,412,059	3.03%
Supplies & Services	1,456,687	1,633,024	1,831,303	12.14%	1,725,838	-5.76%
Miscellaneous Expense	(21)	-	-	-	-	-
Total	\$3,385,385	\$3,669,319	\$4,172,444	13.71%	\$4,137,897	-0.83%
Expenditures by Major Activity						
Administration-Rec Center	372,691	497,744	675,889	35.79%	670,097	-0.86%
Adult Softball	64,169	63,897	74,333	16.33%	74,333	-
Adult Sports - Funplex	16,257	11,384	-	-100.00%	-	-
Adult Tennis	848	1,024	765	-25.29%	765	-
Adult Volleyball	19,702	18,033	20,071	11.30%	20,071	-
Adventure Golf	137	394	750	90.36%	750	-
Aquatics - Funplex	242,268	217,186	238,102	9.63%	238,902	0.34%
Baseball/Softball	3,423	5,044	6,457	28.01%	6,457	-
Basketball-Adult	5,850	5,365	5,833	8.72%	5,833	-
Basketball-Youth	5,737	10,967	10,572	-3.60%	10,572	-
Birthday Parties	4,230	4,800	4,800	-	4,800	-
Centennial Pool	67,200	76,949	78,590	2.13%	75,608	-3.79%
Children's Room	28,197	30,646	35,572	16.07%	35,572	-
Classes/Programs-Funplex	48,871	48,300	48,300	-	48,300	-
Classes/Programs-Ice Haus	50,361	79,969	70,869	-11.38%	70,869	-
Classes/Programs-Rec Cent	39,135	42,500	95,000	123.53%	95,000	-
Climbing Wall	3,256	3,965	3,965	-	3,965	-
Dance Club	3,493	6,600	-	-100.00%	-	-
Dance-Classical	59,647	47,097	-	-100.00%	-	-
Dinky Dunkers Basketball	1,296	2,220	2,972	33.87%	2,972	-
Discovery Bay	65,383	66,223	73,886	11.57%	78,516	6.27%
Fitness/Aqua Fitness	26,892	48,362	76,514	58.21%	20,845	-72.76%
Fitness/Weight Room	89,856	71,995	127,357	76.90%	73,357	-42.40%
Flag Football	4,105	4,081	15,494	279.66%	15,494	-
Football	17,278	52,015	33,064	-36.43%	29,314	-11.34%
Front Desk-Funplex	49,371	48,037	56,053	16.69%	56,053	-
Front Desk-Ice Haus	24,485	33,848	31,291	-7.55%	31,384	0.30%
Fun Zone	12,273	11,541	12,778	10.72%	12,778	-
Fund-Raisers Events	4,639	6,880	-	-100.00%	-	-
Funplex Admin	651,034	660,980	675,825	2.25%	705,045	4.32%
GRASP	581	600	600	-	600	-
Ice Haus Admin	364,258	369,489	403,843	9.30%	420,340	4.09%
Island Grove Splash park	6,116	6,458	8,316	28.77%	10,613	27.62%
Keen-Age Singers Club	414	700	700	-	700	-

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Maintenance-Funplex	25,174	21,632	27,936	29.14%	27,936	-
Meadowlark Square Dance	25	900	900	-	900	-
Monfort Park-Snack Bar	115	-	-	-	-	-
Open Gym-Funplex	274	200	-	-100.00%	-	-
Open Gym-Rec Center	116	131	-	-100.00%	-	-
Pool Club	2,091	2,700	2,700	-	2,700	-
Rec Center Pool	71,699	79,500	74,358	-6.47%	73,358	-1.34%
Recreation Administration	406,308	450,535	529,954	17.63%	550,221	3.82%
Senior Advisory Committee	2,961	4,750	4,750	-	4,750	-
Senior Classes	11,854	10,988	15,292	39.17%	15,292	-
Senior Ctr Admin	398,410	397,620	490,604	23.39%	507,333	3.41%
Senior Games	16,568	19,638	19,422	-1.10%	19,022	-2.06%
Senior Special Events	4,231	4,050	4,300	6.17%	4,300	-
Senior Sports	4,407	5,116	5,804	13.45%	5,804	-
Senior Travel	14,622	13,917	14,966	7.54%	14,966	-
Shuffleboard Club	69	100	100	-	100	-
Soccer-Fall	5,663	8,503	10,147	19.33%	10,147	-
Soccer-Spring	6,586	8,353	10,522	25.97%	10,522	-
Softball Club	209	900	900	-	900	-
Special Events	5,919	5,120	-	-100.00%	-	-
Sports Camps	23,910	46,550	40,176	-13.69%	40,176	-
Sunrise Splash park	5,507	5,923	8,612	45.40%	6,795	-21.10%
Sunshine Band Club	1,233	4,200	4,200	-	4,200	-
Track	3,289	4,716	5,110	8.35%	5,440	6.46%
Unique Boutique	-	525	-	-100.00%	-	-
Youth Sports-Funplex	8,100	6,530	-	-100.00%	-	-
Youth Tennis	8,718	7,689	8,701	13.16%	8,701	-
Youth Volleyball	3,873	3,240	4,429	36.70%	4,429	-
Total	\$3,385,385	\$3,669,319	\$4,172,444	13.71%	\$4,137,897	-0.83%
Revenue Sources						
General Fund Subsidy	703,542	840,834	1,407,361	67.38%	1,342,807	-4.59%
Charges for Services	2,360,239	2,493,326	2,479,684	-0.55%	2,492,891	0.53%
Miscellaneous	312,684	322,187	279,069	-13.38%	295,869	6.02%
Transfers	8,920	4,437	-	-100.00%	-	-
Reserves	-	8,535	6,330	-25.83%	6,330	-
Total	\$3,385,385	\$3,669,319	\$4,172,444	13.71%	\$4,137,897	-0.83%

PROGRAM DESCRIPTIONS

Athletics/Aquatics/Activities include youth and adult sports, instructional programs, and fitness/wellness programs. In addition, all aquatic programs (except the Family FunPlex) such as lessons, open swim and aqua fitness are in this area.

The downtown **Recreation Center** includes day to day operational oversight of the center and front desk operations, scheduling of the Recreation Center, Senior Center and parks to support all Department of Culture, Parks & Recreation needs. In addition, it hosts outdoor adventure series for youth and adults, and various community classes and events. The downtown Recreation Center also coordinates the Youth Assistance Program.

The **Senior Center** plans, promotes and presents a comprehensive, year-round activities program, both active and passive, to a diverse senior participant group locally and regionally. This program includes the

Rocky Mountain Senior Games, sports, travel, classes, special events, daily drop-in activities, crafts and other recreational opportunities.

The **Ice Haus** plans and provides for a comprehensive, year-round program to fully utilize the single sheet ice venue. Included in this task are the day to day operations and maintenance of the Ice Haus, seeking out and contracting for ice use time, planning tournaments and special events, and working with both City staff and downtown merchants to create the greatest traffic flow to downtown.

The **Family FunPlex** develops and presents innovative opportunities for participants of all ages to enjoy the venue as well as the surrounding Twin Rivers Park. Included in this task are the day to day programming of the venue to ensure maximum use of the facility including the indoor Adventure Island water park, indoor field house (sport court for volleyball, basketball, soccer, inline skating), the River Run Golf Course, birthday parties in the Fun Zone, and our Kid Kare Room. In addition, this area schedules the use of the Twin Rivers Softball Complex and the outdoor amphitheater.

YOUTH ENRICHMENT DIVISION

PURPOSE: To introduce life skills as well as provide on-going quality recreational programming in safe, welcoming environments, to community youth.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	407,695	461,172	575,322	24.75%	590,962	2.72%
Supplies & Services	138,274	129,009	148,650	15.22%	158,807	6.83%
Miscellaneous Expense	17,574	-	-	-	-	-
Total	\$563,543	\$590,181	\$723,972	22.67%	\$749,769	3.56%
Expenditures by Major Activity						
21 Centry-Billie Martinez	-	12,045	-	-100.00%	-	-
21 Centry-Jefferson	149	-	-	-	-	-
21 Century Franklin	7,339	10,036	-	-100.00%	-	-
21 Century Jackson	11,012	12,045	-	-100.00%	-	-
21 Century Shawsheen	10,247	12,045	-	-100.00%	-	-
21st Century Northridge	98	-	-	-	-	-
Boxing	4,109	6,300	6,300	-	6,300	-
Grants	34,070	-	-	-	-	-
Outreach Program	43,193	94,253	112,348	19.20%	112,348	-
Summer Teen Employment	52,936	52,487	112,227	113.82%	112,227	-
Youth Enrich Admin	400,389	390,970	493,097	26.12%	518,894	5.23%
Total	\$563,543	\$590,181	\$723,972	22.67%	\$749,769	3.56%
Revenue Sources						
General Fund Subsidy	437,351	518,070	692,472	33.66%	718,209	3.72%
Charges for Services	24,167	17,940	20,500	14.27%	20,560	0.29%
Intergovernmental Revenue	91,364	46,171	-	-100.00%	-	-
Miscellaneous	10,662	8,000	11,000	37.50%	11,000	-
Total	\$563,543	\$590,181	\$723,972	22.67%	\$749,769	3.56%

PROGRAM DESCRIPTIONS

Youth Enrichment is tasked with enriching the lives of our community youth. This is accomplished through the development and promotion of recreational activities, special events and by offering a safe and innovative out-of-school program found throughout the community. In addition, this division works closely with Neighborhood Building Blocks and the Police Department in co-sponsorship of events and services, and acts as the department's liaison to the Juvenile Assessment Center. Further, this division works closely with the Youth Commission, facilitates Youth Net, and oversees the AIMS and UNC Work Study Programs.

This division also oversees the day to day operation of the Rodarte Community Center, plans and provides cultural, recreational, and educational programming for all community youth, focusing on the neighboring community. Included within this task is oversight of the STEP program, Teen Job Fair, Summer Fun in the Sun program, After-School Fun Club, Girls of Tomorrow, youth and adult fitness, the COP Flag Football program, the Rodarte Boxing Club and the scheduling of the facility as well.



FINANCE DEPARTMENT

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	1,507,941	1,678,718	1,641,866	-2.20%	1,710,132	4.16%
Supplies & Services	469,263	517,889	447,177	-13.65%	451,421	0.95%
Operating Transfers	117,795	-	-	-	-	-
Depreciation	44,636	77,500	45,000	-41.94%	45,000	-
Miscellaneous Expense	293	-	265	100.00%	265	-
Total	\$2,139,928	\$2,274,107	\$2,134,308	-6.15%	\$2,206,818	3.40%
Expenditures by Major Activity						
Financial Services	1,664,977	1,770,326	1,627,440	-8.07%	1,680,105	3.24%
Fiscal Management	206,347	239,667	223,069	-6.93%	230,902	3.51%
Purchasing	268,605	264,114	283,799	7.45%	295,811	4.23%
Total	\$2,139,928	\$2,274,107	\$2,134,308	-6.15%	\$2,206,818	3.40%
Revenue Sources						
General Fund Subsidy	961,387	1,100,591	915,737	-16.80%	952,199	3.98%
Charges for Services	234,009	218,000	196,400	-9.91%	196,400	-
Licenses & Permits	3,316	-	-	-	-	-
Miscellaneous	112,058	138,060	118,500	-14.17%	117,800	-0.59%
Transfers	873,297	900,210	999,874	11.07%	1,035,597	3.57%
Reserves	15,827	-	-	-	-	-
Total	\$2,199,894	\$2,356,861	\$2,230,511	-5.36%	\$2,301,996	3.20%

GENERAL DESCRIPTION

The **Finance** Department is responsible for the administration of the financial affairs of the city including compiling financial information and data for the City Manager's annual budget, the supervision of disbursement of all monies and control over all expenditures to insure appropriations are not exceeded, the design and maintenance of a general accounting system along with the development and maintenance of internal controls, preparation of periodic statements of receipts and disbursements showing the financial and budgetary condition of the city, preparation of year-end financial statements, the collection of all revenue due to the city, investment of city funds, the purchasing of goods and services, and the disposal of surplus assets.

HOW THE DEPARTMENT IS ORGANIZED

The Finance Director reports to the City Manager and is responsible for the executive management of the department.

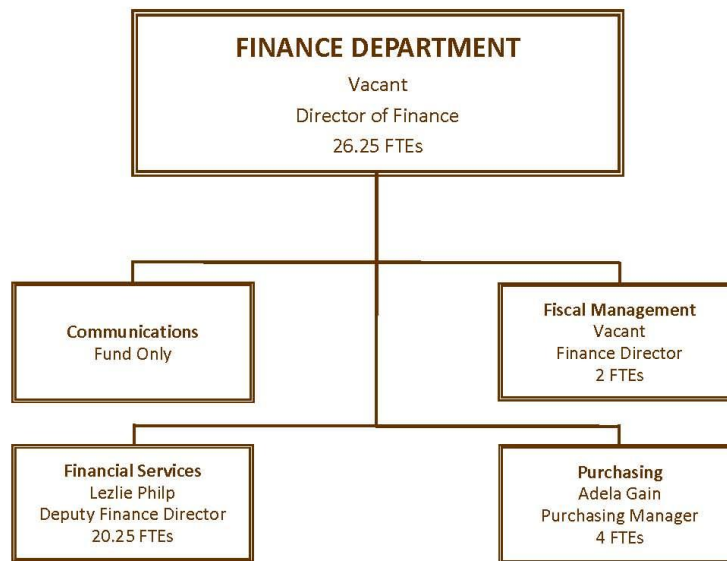
Communications provides copying and mailing services to departments.

The **Financial Services** staff accounts for all revenues and expenditures of the city. Financial Services compiles information and data, monitors the budget, and is responsible for recording and reporting all expenditures and revenue of the city. Financial Services also prepares the Comprehensive Annual Financial Report.

Fiscal Management provides for the administration of the Finance Department and provides ongoing analysis of the financial condition of the city, debt issuance, debt management and the investing of city funds.

The **Purchasing** staff provides a centralized acquisition program through which all departments may obtain needed goods and services at competitive costs consistent with suitable quality.

ORGANIZATIONAL CHART



FTE SUMMARY

		2011	2012	2013	2013	2014	2014
		Actual	Revised	Budget	vs 2012	Budget	vs 2013
Financial Services							
	Accountant I	2.00	2.00	2.00	-	2.00	-
	Accountant II	2.00	2.00	2.00	-	2.00	-
	Accounting Clerk	2.75	2.75	2.75	-	2.75	-
	Accounting Technician	1.00	1.00	1.00	-	1.00	-
	Budget Officer	1.00	1.00	1.00	-	1.00	-
	Clerical Assistant	1.75	1.75	1.75	-	1.75	-
	Customer Service Rep	2.00	2.00	2.00	-	2.00	-
	Deputy Finance Director	1.00	1.00	1.00	-	1.00	-
	Field Services Rep	1.00	1.00	1.00	-	1.00	-
	Sr Accountant	2.00	2.00	2.00	-	2.00	-
	Utility Billing Clerk	4.00	3.50	3.50	-	3.50	-
Financial Services Total		20.50	20.00	20.00	-	20.00	-
Fiscal Management							
	Finance Director	1.00	1.00	1.00	-	1.00	-
	Sr Admin Specialist	1.00	1.00	1.00	-	1.00	-
Fiscal Management Total		2.00	2.00	2.00	-	2.00	-
Parking							
	Accounting Clerk	0.25	0.25	0.25	-	0.25	-
Parking Total		0.25	0.25	0.25	-	0.25	-
Purchasing							
	Buyer	2.00	2.00	2.00	-	2.00	-
	Purchasing Assistant	1.00	1.00	1.00	-	1.00	-
	Purchasing Manager	1.00	1.00	1.00	-	1.00	-
Purchasing Total		4.00	4.00	4.00	-	4.00	-
Grand Total		26.75	26.25	26.25	-	26.25	-

ACHIEVEMENTS

2011

- Developed funding plan for street maintenance within existing resources.
- Review and adjusted 2012 operating and capital improvement budget.
- Completed negotiations for a new franchise agreement with Xcel Energy.

2012

- Developed a 2013-2014 operating and capital budget that reflected the priorities of the City Council and utilized the resources of the city to provide services to the citizens in the most efficient manner.
- Review proposals and awarded a contract for budget development software.
- Awarded city office supply contract to Staples with a 5% rebate agreement.

FINANCIAL SERVICES DIVISION

PURPOSE: The Financial Services division is responsible for development, maintenance and administration of the city's accounting system and for preparing and monitoring the city's budget. The preparation of the city's Comprehensive Annual Financial Report (CAFR), Operations and Capital Improvement Plan, periodic financial reports, and the implementation and maintenance of accounting controls over the city's financial resources are also responsibilities of the division. The division ensures compliance with Generally Accepted Accounting Principles (GAAP) and applicable federal, state, and local laws and regulations.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	1,041,160	1,183,198	1,144,417	-3.28%	1,193,507	4.29%
Supplies & Services	461,093	509,628	437,758	-14.10%	441,333	0.82%
Operating Transfers	117,795	-	-	-	-	-
Depreciation	44,636	77,500	45,000	-41.94%	45,000	-
Miscellaneous Expense	293	-	265	100.00%	265	-
Total	\$1,664,977	\$1,770,326	\$1,627,440	-8.07%	\$1,680,105	3.24%
Expenditures by Major Activity						
Color Copier	207	279	-	-100.00%	-	-
Computer/Phone User Chrgs	160,560	181,757	97,727	-46.23%	97,554	-0.18%
Copiers	34,488	36,000	35,000	-2.78%	35,000	-
Depreciation Expense	44,636	77,500	45,000	-41.94%	45,000	-
General Accounting	876,737	962,527	964,506	0.21%	1,005,074	4.21%
Investment Earnings	1,655	475	1,535	223.16%	1,535	-
Operating Transfers	117,795	-	-	-	-	-
Other Parking	16,072	19,769	18,116	-8.36%	18,639	2.89%
Paper/Envelopes	2,743	5,721	5,200	-9.11%	5,200	-
Parking Lot C	635	500	680	36.00%	730	7.35%
Parking Lot F	7,200	-	2,400	100.00%	2,400	-
Parking Lot H	2,945	2,365	3,080	30.23%	3,180	3.25%
Postage	58,826	67,000	59,300	-11.49%	59,300	-
Utility Billing	340,478	416,433	394,896	-5.17%	406,493	2.94%
Total	\$1,664,977	\$1,770,326	\$1,627,440	-8.07%	\$1,680,105	3.24%
Revenue Sources						
General Fund Subsidy	736,554	798,898	630,984	-21.02%	654,464	3.72%
Charges for Services	195,648	208,000	196,400	-5.58%	196,400	-
Licenses & Permits	3,316	-	-	-	-	-
Miscellaneous	83,195	90,560	78,500	-13.32%	77,800	-0.89%
Transfers	706,229	755,622	817,759	8.22%	846,619	3.53%
Total	\$1,724,943	\$1,853,080	\$1,723,643	-6.98%	\$1,775,283	3.00%

PROGRAM DESCRIPTIONS

General Accounting is responsible for the receipt, disbursement, and monitoring of the City of Greeley's funds. In addition, accounting administers utility billing, payroll, sales and use tax collection, improvement district billing, fixed asset control, accounts receivable, accounts payable, license and parking permit issuance, audits, and general cashing functions. The **Utility Billing** staff provides billing services to the city utility customers, answers public inquiries, maintains utility billing records, performs special utility meter reading service requests and operates the intra-city mail function.

FISCAL MANAGEMENT DIVISION

PURPOSE: To support city operations with such services as cash management, investment of funds, special projects and studies, and administration of the other divisions of the Finance Department.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	204,205	237,251	220,526	-7.05%	228,359	3.55%
Supplies & Services	2,142	2,416	2,543	5.26%	2,543	-
Total	\$206,347	\$239,667	\$223,069	-6.93%	\$230,902	3.51%
Expenditures by Major Activity						
Administration	206,347	239,667	223,069	-6.93%	230,902	3.51%
Total	\$206,347	\$239,667	\$223,069	-6.93%	\$230,902	3.51%
Revenue Sources						
General Fund Subsidy	122,364	162,239	128,749	-20.64%	133,233	3.48%
Transfers	83,983	77,428	94,320	21.82%	97,669	3.55%
Total	\$206,347	\$239,667	\$223,069	-6.93%	\$230,902	3.51%

PROGRAM DESCRIPTIONS

The **Administration** program provides complete and accurate financial information to management, City Council, city departments and to the citizens of Greeley. It also provides administrative direction for the entire Finance Department in addition to investment and treasury functions for all city funds, debt issuance and debt management.

PURCHASING DIVISION

PURPOSE: To provide a centralized acquisition program through which all departments may obtain needed goods and services at competitive costs consistent with suitable quality.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	262,577	258,269	276,923	7.22%	288,266	4.10%
Supplies & Services	6,028	5,845	6,876	17.64%	7,545	9.73%
Total	\$268,605	\$264,114	\$283,799	7.45%	\$295,811	4.23%
Expenditures by Major Activity						
Purchasing	268,605	264,114	283,799	7.45%	295,811	4.23%
Total	\$268,605	\$264,114	\$283,799	7.45%	\$295,811	4.23%
Revenue Sources						
General Fund Subsidy	118,296	139,454	156,004	11.87%	164,502	5.45%
Charges for Services	38,360	10,000	-	-100.00%	-	-
Miscellaneous	28,863	47,500	40,000	-15.79%	40,000	-
Transfers	83,085	67,160	87,795	30.73%	91,309	4.00%
Total	\$268,605	\$264,114	\$283,799	7.45%	\$295,811	4.23%

PROGRAM DESCRIPTIONS

The **Purchasing** division provides a purchasing team which is utilized for any city purchase. This team assists with specifications, prepares bids, and assures observance of city ordinances pertaining to purchasing and contracting. The purchasing staff serves as an interface between departmental personnel and vendors.

FIRE DEPARTMENT

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	9,955,709	10,435,876	10,676,539	2.31%	11,160,425	4.53%
Supplies & Services	1,304,267	1,493,542	1,886,380	26.30%	1,778,540	-5.72%
Debt Service	42,501	42,500	44,600	4.94%	44,600	-
Capital	-	98,058	7,100	-92.76%	7,100	-
Miscellaneous Expense	(108)	-	-	-	-	-
Total	\$11,302,369	\$12,069,976	\$12,614,619	4.51%	\$12,990,665	2.98%
Expenditures by Major Activity						
Administration	280,503	422,608	478,823	13.30%	489,048	2.14%
Community Safety	715,923	788,607	953,509	20.91%	931,290	-2.33%
Operations	10,305,942	10,858,761	11,182,287	2.98%	11,570,327	3.47%
Total	\$11,302,369	\$12,069,976	\$12,614,619	4.51%	\$12,990,665	2.98%
Revenue Sources						
General Fund Subsidy	11,158,503	11,574,601	12,494,719	7.95%	12,869,615	3.00%
Charges for Services	36,967	126,444	25,000	-80.23%	26,150	4.60%
Intergovernmental Revenue	99,120	354,975	94,900	-73.27%	94,900	-
Miscellaneous	7,779	13,956	-	-100.00%	-	-
Total	\$11,302,369	\$12,069,976	\$12,614,619	4.51%	\$12,990,665	2.98%

GENERAL DESCRIPTION

The mission of the **Greeley Fire Department** is to prevent harm through professional and compassionate service to the citizens of and visitors to Greeley and the Western Hills Fire Protection District. The Fire Chief functions as a city department head and reports to the City Manager. The Department consists of three divisions: Administration, Community Safety, and Operations.

HOW THE DEPARTMENT IS ORGANIZED

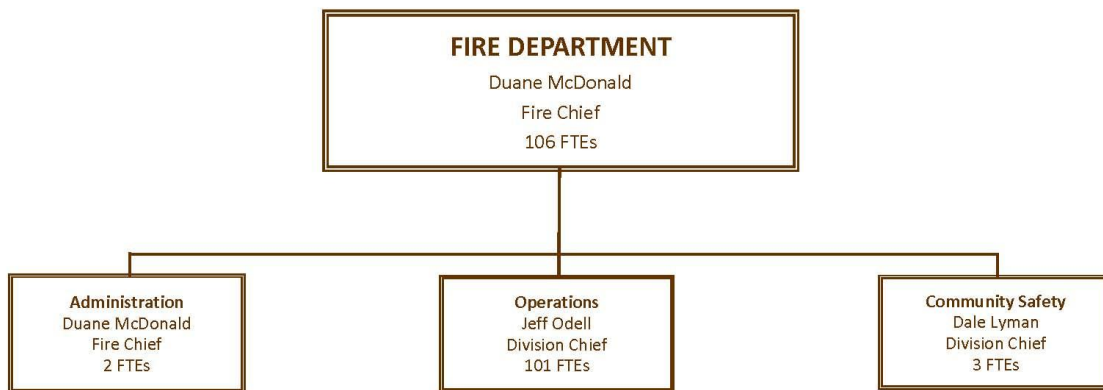
The **Administration** division, under the direction of the Fire Chief, provides policy and administrative direction for all functions of the department's operations. This division interacts with community leaders, other local governments, and the business community to identify community needs and develop programs. This division provides required administrative services and information to the City of Greeley and the Western Hills Fire Protection District.

The **Community Safety** division reports to a Division Chief and provides services which reduce the frequency and severity of fires, explosions, and other threats to property and life. The division enforces adopted fire codes and ordinances. It also supports the Records Management Systems for the department and interacts with the city's Information Technology division and the Weld County Emergency Communications Center. The division reviews development and building plans for compliance with fire and life safety standards, and coordinates the computer hardware and software programs for the department. This division also develops and implements the Emergency Management activities for the city.

The **Operations** division reports to a Division Chief and provides public safety through effective response to fires, medical emergencies, and other incidents that threaten public safety. It also supports the mission of the Community Safety division and conducts pre-fire planning activities, maintains all equipment and stations, and oversees major capital rolling stock acquisitions. The Training program within the Operations division provides academic instruction, field instruction and quality control for firefighting, emergency medical/rescue, advanced life support procedures, and other specialized functions

to maintain state and nationally recognized certification for members of the department. It manages departmental safety and coordinates criteria for the fitness and health standards of the department and addresses tuition costs for fire related college courses and represents the department within the Front Range Fire Consortium.

ORGANIZATIONAL CHART



FTE SUMMARY

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Administration						
Fire Chief	1.00	1.00	1.00	-	1.00	-
Sr Admin Specialist	1.00	1.00	1.00	-	1.00	-
Administration Total	2.00	2.00	2.00	-	2.00	-
Community Safety						
Administrative Specialist	1.00	1.00	1.00	-	1.00	-
Division Chief	1.00	1.00	1.00	-	1.00	-
Emergency Mgmt Manager	1.00	1.00	1.00	-	1.00	-
Community Safety Total	3.00	3.00	3.00	-	3.00	-
Operations						
Administrative Specialist	1.00	1.00	1.00	-	1.00	-
Apprentice FF 1	2.00	2.00	2.00	-	2.00	-
Apprentice FF 2	2.00	2.00	2.00	-	2.00	-
Apprentice FF-2 Paramedic	1.00	1.00	1.00	-	1.00	-
Division Chief	1.00	1.00	1.00	-	1.00	-
Fire Captain	3.00	3.00	3.00	-	3.00	-
Fire Captain Specialist	1.00	1.00	1.00	-	1.00	-
Fire Engineer	18.00	18.00	18.00	-	18.00	-
Fire Engineer-EMT I-3	6.00	6.00	6.00	-	6.00	-
Fire Lieutenant	10.00	10.00	10.00	-	10.00	-
Fire Lieutenant EMT -P	4.00	4.00	4.00	-	4.00	-
Fire Lieutenant-EMT I-3	9.00	9.00	9.00	-	9.00	-
Fire Lt. Specialist	2.00	2.00	2.00	-	2.00	-
Journey FF 1	3.00	3.00	3.00	-	3.00	-
Journey FF 1 Paramedic	2.00	2.00	2.00	-	2.00	-
Journey FF 2	2.00	2.00	2.00	-	2.00	-
Journey FF 2 Paramedic	1.00	1.00	1.00	-	1.00	-
Master FF-EMT I-3	8.00	8.00	8.00	-	8.00	-
Master Firefighter	15.00	15.00	15.00	-	15.00	-
Master Firefighter Paramedic	2.00	2.00	2.00	-	2.00	-
Recruit Firefighter I	5.00	5.00	5.00	-	5.00	-
Recruit Firefighter I - P	2.00	2.00	2.00	-	2.00	-
Sr Admin Specialist	1.00	1.00	1.00	-	1.00	-
Operations Total	101.00	101.00	101.00	-	101.00	-
Grand Total	106.00	106.00	106.00	-	106.00	-

ACHIEVEMENTS

2011

- Responded to EMS service calls within 5 minutes for 72.6% of calls
- Overall average response time EMS incidents 4 minutes, 24 seconds
- Overall average response time Fire incidents (all 6 units) 6 minutes, 20 seconds

2012

- Responded to EMS service calls within 5 minutes for 73.8% of calls
- Responded to Fire incidents within 5 minutes for 68.3% of calls
- Fire loss \$2,045,931; \$15.32 loss per capita (national average \$30.70)
- 19,178 staff training hours; 3,914 for EMS certification, 10,264 for fire certification, 5,000 for fitness
- 36 firefighter injuries; 0.0033% of responses resulted in injury

ADMIN/COMMUNITY SAFETY DIVISIONS

PURPOSE: The Administration Division provides policy and administrative direction for all functions of the department's operations. The Community Safety Division serves to reduce the frequency and intensity of fire and hazardous material incidents in a cost-effective manner and to support the overall efforts of the department in accomplishing its mission and goals. This division also serves as the coordinator of Emergency Management for the department and the City of Greeley.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	492,848	522,105	542,537	3.91%	570,996	5.25%
Supplies & Services	461,077	557,552	845,195	51.59%	804,742	-4.79%
Debt	42,501	42,500	44,600	4.94%	44,600	-
Capital	-	89,058	-	-100.00%	-	-
Total	\$996,427	\$1,211,215	\$1,432,332	18.26%	\$1,420,338	-0.84%
Expenditures by Major Activity						
Communications	204,511	222,958	276,607	24.06%	248,388	-10.20%
Emergency Management	108,186	114,728	115,971	1.08%	120,675	4.06%
Fire Administration	246,402	284,733	251,097	-11.81%	254,252	1.26%
Grants	-	100,575	-	-100.00%	-	-
Inspections	6,150	7,420	8,200	10.51%	7,700	-6.10%
Investigations	-	50	50	-	50	-
Life Safety Services	170,190	179,269	185,280	3.35%	193,448	4.41%
Old Hire Pension Liab	34,102	37,300	227,726	510.53%	234,796	3.10%
Public Safety Education	53	50	780	1460.00%	260	-66.67%
RMS	184,333	221,632	322,021	45.30%	316,169	-1.82%
Zoll Heart Monitor Lease	42,501	42,500	44,600	4.94%	44,600	-
Total	\$996,426	\$1,211,215	\$1,432,332	18.26%	\$1,420,338	-0.84%
Revenue Sources						
General Fund Subsidy	909,937	875,902	1,363,432	55.66%	1,351,438	-0.88%
Charges for Services	31,763	18,000	21,000	16.67%	21,000	-
Intergovernmental Revenue	51,900	308,475	47,900	-84.47%	47,900	-
Miscellaneous	2,826	8,838	-	-100.00%	-	-
Total	\$996,426	\$1,211,215	\$1,432,332	18.26%	\$1,420,338	-0.84%

PROGRAM DESCRIPTIONS

The **Life Safety Services** program provides for fire cause determination of fires occurring in the department's jurisdiction and the investigation of all fires potentially caused by arson. This activity, along with support of the Bomb Squad, is shared with the Police Department. It also provides plan reviews and inspections for compliance with fire safety requirements for all new construction within the department's jurisdiction. This division enforces the fire code and related municipal and department provisions for all existing occupancies, other than single family residences.

The **Records Management System (RMS)** program acts as liaison between the department and the City of Greeley Information Technology division and manages all the department's communications systems and software needs.

The **Emergency Management** program develops and implements the Emergency Management activities for the department and the City of Greeley.

OPERATIONS DIVISION

PURPOSE: To provide public safety through effective response and mitigation of fires, medical emergencies, and other natural or man-made disasters. To plan, develop, and coordinate fire, emergency medical, hazardous materials, emergency management and other specialized training. This division ensures the health and safety of all personnel.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	9,462,861	9,913,771	10,134,002	2.22%	10,589,429	4.49%
Supplies & Services	843,189	935,990	1,041,185	11.24%	973,798	-6.47%
Capital	-	9,000	7,100	-21.11%	7,100	-
Miscellaneous Expense	(108)	-	-	-	-	-
Total	\$10,305,942	\$10,858,761	\$11,182,287	2.98%	\$11,570,327	3.47%
Expenditures by Major Activity						
Apparatus Maintenance	273,556	286,677	282,961	-1.30%	290,330	2.60%
Consortium	50,895	64,000	45,000	-29.69%	45,000	-
Emergency Response Ops	9,109,241	9,548,969	9,732,894	1.93%	10,172,089	4.51%
Facilities Maintenance	109,442	137,727	136,946	-0.57%	142,500	4.06%
Fire Training	40,051	37,379	106,302	184.39%	44,147	-58.47%
Hazardous Materials	10,049	33,420	32,660	-2.27%	28,660	-12.25%
Medical Services	58,355	61,680	62,850	1.90%	63,350	0.80%
Medical Training	50,605	59,291	51,253	-13.56%	51,253	-
PPE/Uniforms	130,244	130,008	156,750	20.57%	157,750	0.64%
Recruitment/Hiring	5,646	1,500	8,682	478.80%	3,432	-60.47%
SCBA Maintenance	34,376	45,113	47,613	5.54%	47,613	-
Small Equipment Main	31,939	36,330	45,601	25.52%	40,081	-12.10%
Specialized Rescue	21,218	27,425	21,195	-22.72%	14,720	-30.55%
Support Services	31	350	350	-	350	-
Training	380,294	388,892	451,230	16.03%	469,052	3.95%
Total	\$10,305,942	\$10,858,761	\$11,182,287	2.98%	\$11,570,327	3.47%
Revenue Sources						
General Fund Subsidy	10,248,566	10,698,699	11,131,287	4.04%	11,518,177	3.48%
Charges for Services	5,204	108,444	4,000	-96.31%	5,150	28.75%
Intergovernmental Revenue	47,220	46,500	47,000	1.08%	47,000	-
Miscellaneous	4,952	5,118	-	-100.00%	-	-
Total	\$10,305,942	\$10,858,761	\$11,182,287	2.98%	\$11,570,327	3.47%

PROGRAM DESCRIPTIONS

The **Operations** Division is responsible for the direction of all firefighting, rescue, and emergency medical responses. Special response teams such as Hazardous Materials, Dive-Rescue, and Technical Rescue, are coordinated and supported by this division. The Division Chief sets duty schedules, assigns personnel, monitors calls and reports, and reviews personnel evaluations and pay adjustments. This division must insure that the firefighters have adequate protective gear and proper apparatus to combat fires, effectively perform rescue procedures, and provide advanced emergency medical care to victims of these circumstances.

This division is responsible for the receiving, usage, maintenance, storage, assignment of, and replacement of all fire apparatus, fire equipment, and other supplies. Maintenance of all equipment used in the department is managed by personnel in this division, including maintenance and testing of self-contained breathing apparatus, technical monitors or detectors and small engines. This division provides services to other departments within the city, such as filling air tanks for the Water Department and testing and repairing self-contained breathing apparatus for the Police, Water, and Public Works Departments.

Station maintenance is also directed and scheduled by the Division Chief along with supervising officers at each station. Maintenance work on stations is coordinated with Public Works personnel utilizing food tax funds where possible.

The **Training** program within the Operations Division provides coordination, development, and/or delivery of all fire, rescue, emergency medical, and specialized response training. Members of the department are required to maintain certification as firefighters, fire instructors and fire officers, as well as Emergency Medical Technicians. The Training program is responsible for the development and management of the Advanced Life Support program within the department. It is also responsible for maintaining an effective fitness and safety program, which is a high priority within the department. This program manages the hiring and promotional processes for the department.



POLICE DEPARTMENT

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	19,743,691	20,414,924	21,280,338	4.24%	22,172,238	4.19%
Miscellaneous	2,000	2,500	-	-100.00%	-	-
Supplies & Services	5,691,814	6,293,219	7,157,435	13.73%	7,378,416	3.09%
Capital	1,376,819	1,068,206	916,240	-14.23%	886,750	-3.22%
Operating Transfers	81,478	85,736	93,897	9.52%	101,190	7.77%
Depreciation	28,578	370,000	370,000	-	370,000	-
Miscellaneous Expense	256,225	252,490	255,919	1.36%	262,031	2.39%
Total	\$27,180,605	\$28,487,075	\$30,073,829	5.57%	\$31,170,625	3.65%
Expenditures by Major Activity						
Information Management	7,466,637	8,021,763	7,849,530	-2.15%	8,108,944	3.30%
Patrol/Downtown Parking	11,144,351	11,441,166	11,694,046	2.21%	12,163,987	4.02%
Services	8,569,617	9,024,146	10,530,253	16.69%	10,897,694	3.49%
Total	\$27,180,605	\$28,487,075	\$30,073,829	5.57%	\$31,170,625	3.65%
Revenue Sources						
General Fund Subsidy	18,375,608	19,373,243	20,675,501	6.72%	21,491,294	3.95%
Taxes	146,265	138,900	144,000	3.67%	147,000	2.08%
Charges for Services	7,620,872	7,258,358	7,899,830	8.84%	8,159,745	3.29%
Licenses & Permits	13,799	15,000	14,000	-6.67%	14,000	-
Intergovernmental Revenue	634,354	471,733	297,672	-36.90%	297,672	-
Fines & Forfeits	174,532	160,000	152,000	-5.00%	152,000	-
Miscellaneous	72,945	51,595	17,910	-65.29%	17,910	-
Transfers	34,003	35,379	743,540	2001.64%	750,833	0.98%
Reserves	108,227	982,867	129,376	-86.84%	140,171	8.34%
Total	\$27,180,605	\$28,487,075	\$30,073,829	5.57%	\$31,170,625	3.65%

GENERAL DESCRIPTION

The **Police** Department exists for the provision of law enforcement services within prescribed ethical and constitutional limitations in the most cost-effective manner. It is responsive to community priorities, and utilizes proactive policing strategies. The department's mission is to improve the quality of life in Greeley by actively reducing the incidence and fear of crime and providing superior community service. The department consists of three divisions: Information Management, Patrol, and Services.

HOW THE DEPARTMENT IS ORGANIZED

The Chief of Police reports to the City Manager and is the department head. The Police Chief is responsible for the leadership of the department.

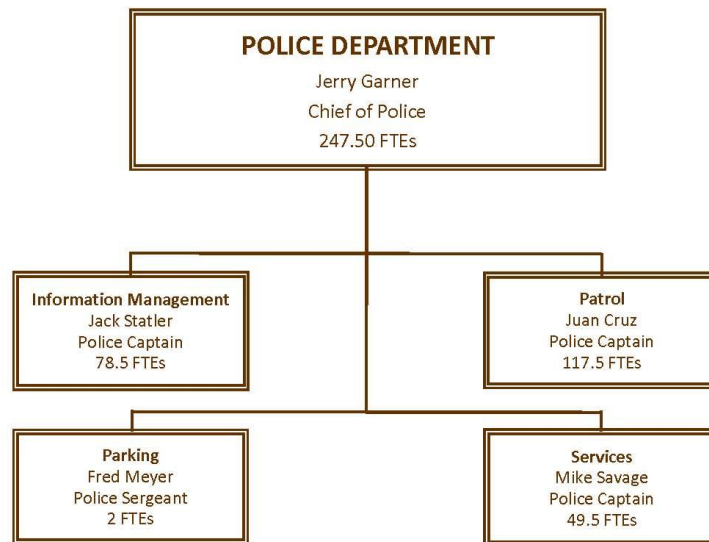
The **Information Management** division includes the Records and Identification, Communications, and Criminal Justice Computer Services Sections. This division is responsible for user charges and expenses for operating and maintaining a regional communication dispatch center, criminal records, warrants, management services and the public safety information system.

The **Parking Enforcement** staff enforces city parking ordinances through the issuance of parking citations to violators. In addition, the unit also assists with removal of abandoned or illegally parked vehicles. Parking Enforcement is a part of the Patrol division.

The **Patrol** division consists of the Patrol Section, the Traffic Enforcement Unit, the School Resource Officer Unit, the Special Weapons and Tactical/Bomb Unit, Neighborhood Action Team (NAT), the Animal Control Unit, the Special Enforcement Team, the Parking Enforcement Unit, Crime Analysis Unit, K-9 Unit, and School Crossing Guards. This division provides the majority of the crime prevention, community education programming, order maintenance, traffic enforcement and control, and general law enforcement services for the community.

The **Services** division contains the Administrative Section, the Investigations Section, the Weld County Drug Task Force, the Property Unit, the Evidence Unit, the Training Unit, Personnel Unit and the Victim Services Unit. This division provides case investigation, recruitment and selection processes, personnel and training development, budget development, property management, and evidence administration and storage.

ORGANIZATIONAL CHART



FTE SUMMARY

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Information Management						
Clerical Assistant	1.50	1.50	1.50	-	1.50	-
Data Coordinator I	16.00	16.00	16.00	-	16.00	-
Data Coordinator II	4.00	4.00	4.00	-	4.00	-
Dispatcher I	46.00	46.00	46.00	-	46.00	-
Dispatcher II	8.00	8.00	8.00	-	8.00	-
Police Captain	1.00	1.00	1.00	-	1.00	-
Police Sergeant	1.00	1.00	1.00	-	1.00	-
Records Supervisor	1.00	1.00	1.00	-	1.00	-
Information Management Total	78.50	78.50	78.50	-	78.50	-
Parking						
Parking Enforcement Offcr	2.00	2.00	2.00	-	2.00	-
Parking Total	2.00	2.00	2.00	-	2.00	-
Patrol						
Administrative Specialist	1.50	1.50	1.50	-	1.50	-
Animal Control Officer	3.00	3.00	3.00	-	3.00	-
Crime Analyst	1.00	1.00	1.00	-	1.00	-
Police Captain	1.00	1.00	1.00	-	1.00	-
Police Lieutenant	3.00	3.00	3.00	-	3.00	-
Police Officer	87.00	89.00	89.00	-	89.00	-
Police Sergeant	14.00	14.00	14.00	-	14.00	-
Public Safety Technician	5.00	5.00	5.00	-	5.00	-
Patrol Total	115.50	117.50	117.50	-	117.50	-
Services						
Administrative Specialist	2.00	2.00	2.00	-	2.00	-
Budget Analyst	1.00	1.00	1.00	-	1.00	-
Fraud Investigations Spc	1.00	1.00	1.00	-	1.00	-
Police Captain	1.00	1.00	1.00	-	1.00	-
Police Chief	1.00	1.00	1.00	-	1.00	-
Police Lieutenant	2.00	2.00	2.00	-	2.00	-
Police Officer	26.00	26.00	26.00	-	26.00	-
Police Sergeant	6.00	6.00	6.00	-	6.00	-
Property Evid Tech Spvsr	1.00	1.00	1.00	-	1.00	-
Property Evidence Tech	2.50	2.50	2.50	-	2.50	-
Sr Admin Specialist	3.00	3.00	3.00	-	3.00	-
Training Coordinator	1.00	1.00	1.00	-	1.00	-
Victim Services Coord	2.00	2.00	2.00	-	2.00	-
Services Total	49.50	49.50	49.50	-	49.50	-
Grand Total	245.50	247.50	247.50	-	247.50	-

FTE STAFFING BY TYPE

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Information Management						
Civilian	76.50	76.50	76.50	-	76.50	-
Sworn	2.00	2.00	2.00	-	2.00	-
Information Management Total	78.50	78.50	78.50	-	78.50	-
Parking						
Civilian	2.00	2.00	2.00	-	2.00	-
Parking Total	2.00	2.00	2.00	-	2.00	-
Patrol						
Civilian	10.50	10.50	10.50	-	10.50	-
Sworn	105.00	107.00	107.00	-	107.00	-
Patrol Total	115.50	117.50	117.50	-	117.50	-
Services						
Civilian	13.50	13.50	13.50	-	13.50	-
Sworn	36.00	36.00	36.00	-	36.00	-
Services Total	49.50	49.50	49.50	-	49.50	-
Grand Total	245.50	247.50	247.50	-	247.50	-

ACHIEVEMENTS

2011

- Placed two K-9/handler teams into full operation
- Successfully completed an interagency investigation of major gang criminals
- Updated and revised training programs for police personnel

2012

- Developed a plan to replace public safety radios
- Revised recruiting and selection processes for sworn police personnel
- Achieved a decrease in reported major crime

INFORMATION MANAGEMENT DIVISION

PURPOSE: To support and enhance service delivery to the community by providing computer-aided dispatching and computerized fire and law enforcement records management to Weld County public safety organizations.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	4,612,374	4,892,567	5,179,529	5.87%	5,394,471	4.15%
Supplies & Services	1,319,909	1,528,781	1,916,250	25.34%	1,990,212	3.86%
Capital	1,346,978	1,068,206	216,240	-79.76%	186,750	-13.64%
Operating Transfers	47,475	50,357	50,357	-	50,357	-
Depreciation	28,578	370,000	370,000	-	370,000	-
Miscellaneous Expense	111,737	111,852	117,684	5.21%	117,684	-
Total	\$7,467,051	\$8,021,763	\$7,850,060	-2.14%	\$8,109,474	3.30%
Expenditures by Major Activity						
Communications	3,587,235	3,913,825	4,153,194	6.12%	4,179,763	0.64%
Computer Services	2,195,473	2,235,903	1,669,253	-25.34%	1,717,087	2.87%
Info Mgmt Service Command	137,176	138,784	147,737	6.45%	153,673	4.02%
Investment Earnings	414	-	530	100.00%	530	-
Records & Identification	1,245,441	1,258,244	1,402,027	11.43%	1,458,531	4.03%
Towers & Radio Maintenance	301,312	475,007	477,319	0.49%	599,890	25.68%
Total	\$7,467,051	\$8,021,763	\$7,850,060	-2.14%	\$8,109,474	3.30%
Revenue Sources						
Charges for Services	7,530,390	7,121,744	7,849,530	10.22%	8,108,945	3.30%
Intergovernmental Revenue	14,817	34,656	-	-100.00%	-	-
Miscellaneous	437	-	1,390	100.00%	1,390	-
Reserves	-	865,363	-	-100.00%	-	-
Total	\$7,545,644	\$8,021,763	\$7,850,920	-2.13%	\$8,110,335	3.30%

PROGRAM DESCRIPTIONS

The **Communications** unit receives initial calls for service from the community and dispatches the appropriate Police, Fire, and/or Emergency Medical personnel. This unit provides dispatch services for 18 law enforcement agencies, 20 full-time and volunteer fire departments, and one Emergency Medical Service.

The **Computer Services** unit provides computer systems support of the regional communication dispatch center and the records center which is partially contracted through an outside vendor.

The **Information Management Service Command** section is responsible for overseeing operations within the Information Management division.

The **Records** section annually receives, transcribes, reviews and maintains approximately 46,000 criminal justice reports prepared by Greeley Police Department members as well as the Weld County Sheriff's Office and the Kersey Police Department. The maintenance of these reports includes quality assurance reviews to ensure that the coding adheres to the National Incident Based Reporting System (NIBRS) requirements and submitting this data at the state and federal levels. Dissemination of these criminal justice records is made to the public as well as other criminal justice agencies. The section also receives, enters and forwards approximately 33,000 citations that were issued by the 3 Records Management System (RMS) agencies listed above as well as receives, enters and annually maintains 10,000 warrants that are issued by 23 courts in Weld County.

The **Tower and Radio Maintenance** program reflects utilities and services necessary to maintain communication towers and radios.

PATROL/DOWNTOWN PARKING DIVISION

PURPOSE: To provide a safe environment for the citizens of Greeley through effective law enforcement, prevention and control of crime, maintenance of public order, and the safe, expeditious flow of traffic.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	10,596,333	10,994,357	11,364,098	3.36%	11,854,238	4.31%
Supplies & Services	520,912	446,809	380,543	-14.83%	360,344	-5.31%
Capital	19,941	-	-	-	-	-
Miscellaneous Expense	7,165	-	7,000	100.00%	7,000	-
Total	\$11,144,351	\$11,441,166	\$11,751,641	2.71%	\$12,221,582	4.00%
Expenditures by Major Activity						
Animal Control	166,836	152,811	169,572	10.97%	176,121	3.86%
Issue Tickets	98,915	82,125	85,836	4.52%	89,338	4.08%
K-9	181,026	188,058	199,505	6.09%	205,563	3.04%
Neighborhood Action Team	507,179	620,608	560,217	-9.73%	580,133	3.56%
Old Hire Pension Liability	-	-	57,595	100.00%	57,595	-
Patrol Commander	138,005	139,662	144,904	3.75%	150,774	4.05%
Patrol Services	8,670,616	8,875,632	9,114,832	2.70%	9,494,383	4.16%
School Crossing Guards	54,430	71,583	57,058	-20.29%	57,058	-
School Resource	471,515	473,839	486,873	2.75%	503,392	3.39%
SWAT	35,497	32,055	37,341	16.49%	37,341	-
Traffic	820,333	804,793	837,908	4.11%	869,884	3.82%
Total	\$11,144,351	\$11,441,166	\$11,751,641	2.71%	\$12,221,582	4.00%
Revenue Sources						
General Fund Subsidy	10,659,376	10,996,891	11,311,276	2.86%	11,774,715	4.10%
Taxes	146,265	138,900	144,000	3.67%	147,000	2.08%
Charges for Services	19,079	2,500	16,000	540.00%	16,000	-
Licenses & Permits	13,799	15,000	14,000	-6.67%	14,000	-
Intergovernmental Revenue	59,342	43,600	28,529	-34.57%	28,529	-
Fines & Forfeits	146,610	160,000	152,000	-5.00%	152,000	-
Miscellaneous	1,537	2,150	-	-100.00%	-	-
Reserves	98,343	82,125	85,836	4.52%	89,338	4.08%
Total	\$11,144,351	\$11,441,166	\$11,751,641	2.71%	\$12,221,582	4.00%

PROGRAM DESCRIPTIONS

The **Animal Control** unit responds to calls regarding problems with domestic animals, collects and impounds stray animals, and enforces the animal control ordinances.

The **Issue Tickets** (Parking Enforcement) program is responsible for overtime and permit parking in the downtown center area and associated parking lots. Additionally, Parking Enforcement Officers are responsible for tow-away zones and handicap parking restrictions.

The **K-9** unit is trained to sniff out drugs and apprehend suspects.

The **Neighborhood Action Team (NAT)** plans, implements, and evaluates community service programs directed at meeting community needs and improving communication between the Police Department and the community. Specific projects include crime prevention presentations and inspections, Neighborhood

Watch Programs, the Adopt-a-Cop Program, the Santa Cops Program, and Business Watch. The NAT program is staffed by a sergeant, four officers and one non-sworn public safety technician (PST) who are able to identify and provide solutions to neighborhood problems. They work closely in conjunction with the city's Neighborhood Building Blocks program involving various other city departments and components of the city.

The **Patrol** section provides a 24-hour response capability to calls for service, investigates criminal incidents, enforces laws and ordinances, and maintains public order. Individual work units include the Traffic Enforcement Unit involved with the safe and expeditious flow of traffic, the Special Weapons and Tactics Team trained to respond to major life threatening situations, and the Greeley/Weld Bomb Unit that contains highly trained and skilled individuals who handle explosive and incendiary devices and their neutralization.

The **School Crossing Guard** program is composed of seasonal employees who assist children at school crosswalks during the school year.

The **School Resource** program provides officers who are assigned to various schools. There is an officer assigned to each of the three major high schools and two additional officers who are assigned both junior high and elementary schools. In addition to the education component, the officers are able to employ enforcement strategies as they become necessary both in the areas of criminal activity and traffic enforcement in the areas in and around the schools.

The **SWAT** (Special Weapons and Tactics) Team consists of specially trained officers chosen from all sections within the Police Department. The unit responds to barricaded suspect and hostage taking incidents and assists in the apprehension of dangerous fugitives.

The **Traffic** Unit exists to reduce traffic accidents and injuries and to facilitate the safe and expeditious flow of vehicular and pedestrian traffic through the public's voluntary compliance with traffic regulations. The traffic unit does this through a combination of education and enforcement.

SERVICES DIVISION

PURPOSE: The division provides necessary administrative and support services to the department as well as balanced community services to the citizens in order to accomplish the overall goals of both the community and the department.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	4,534,985	4,528,000	4,736,711	4.61%	4,923,529	3.94%
Supplies & Services	3,850,993	4,317,629	4,860,642	12.58%	5,027,860	3.44%
Capital	9,900	-	700,000	100.00%	700,000	-
Operating Transfers	34,003	35,379	43,540	23.07%	50,833	16.75%
Miscellaneous Expense	139,323	143,138	131,235	-8.32%	137,347	4.66%
Total	\$8,569,203	\$9,024,146	\$10,472,128	16.05%	\$10,839,569	3.51%
Expenditures by Major Activity						
Computer/Phone User Chrgs	287,178	400,788	634,339	58.27%	634,905	0.09%
Custody Contract	9,581	7,000	10,000	42.86%	10,000	-
Evidence	235,924	272,489	256,299	-5.94%	263,618	2.86%
Honor Guard	1,917	500	500	-	500	-
Info Management Services	2,043,494	2,064,390	2,379,724	15.27%	2,285,728	-3.95%
Investigations Section	2,491,395	2,506,824	2,641,893	5.39%	2,738,965	3.67%
Joint Crime Lab	306,878	312,048	335,239	7.43%	349,352	4.21%
Liquor Enforcement	106,346	95,907	105,189	9.68%	109,218	3.83%
Longworth Fund	2,000	2,500	-	-100.00%	-	-
Office of Chief of Police	383,025	361,682	348,908	-3.53%	361,108	3.50%
Police Range	49,188	57,928	44,216	-23.67%	45,345	2.55%
Property	990,350	1,247,378	2,065,268	65.57%	2,324,138	12.53%
Recruitment	5,409	5,428	6,572	21.08%	6,590	0.27%
Services Commander	268,732	272,465	284,499	4.42%	296,835	4.34%
Training - Services	182,683	187,715	196,784	4.83%	201,380	2.34%
Victim Services	160,916	169,198	155,560	-8.06%	162,853	4.69%
Victim's Assistance	38,401	35,379	43,540	23.07%	50,833	16.75%
Weld Drug Task Force	1,005,787	1,024,527	963,598	-5.95%	998,201	3.59%
Total	\$8,569,203	\$9,024,146	\$10,472,128	16.05%	\$10,839,569	3.51%
Revenue Sources						
General Fund Subsidy	7,792,825	8,373,852	9,365,085	11.84%	9,717,440	3.76%
Charges for Services	71,403	134,114	34,300	-74.42%	34,800	1.46%
Intergovernmental Revenue	560,195	393,477	269,143	-31.60%	269,143	-
Fines & Forfeits	27,922	-	-	-	-	-
Miscellaneous	70,971	49,445	16,520	-66.59%	16,520	-
Transfers	34,003	35,379	743,540	2001.64%	750,833	0.98%
Reserves	11,885	37,879	43,540	14.94%	50,833	16.75%
Total	\$8,569,203	\$9,024,146	\$10,472,128	16.05%	\$10,839,569	3.51%

PROGRAM DESCRIPTIONS

The **Administrative Commander and Office of Chief of Police** are responsible for preparing and administering the annual budget, coordinating long-range fiscal planning, maintaining records of purchases and service contracts, and providing audit accountability for agency expenditures. The Professional Standards Unit sergeant reports directly to the Chief of Police and is responsible for the

control of complaint investigations against department members, both sworn and non-sworn. This officer also performs inspections, witnesses the destruction of illegal contraband, and performs periodic audits of all departmental cash accounts. Additionally, a number of grants are fiscally monitored out of the Services Division to include the VALE, VOCA, HIDTA and JAG grants.

The **Evidence** unit's responsibilities include the storage and security of evidence and recovered property, the coordination of laboratory analysis of evidence, and the release or destruction of evidence or other property as prescribed by applicable statutes or ordinances.

The primary role of the **Honor Guard** is to serve as ambassadors for the City of Greeley, presenting a positive image of the agency and the city.

The **Information Management Service** section provides the City of Greeley's share of funding for public safety combined services. These services include records & identification, communications, tower & radio maintenance, and computer services.

The **Investigations Section** is responsible for major investigations utilizing specialists which enable the patrol officers to remain on their assigned beats. Individual work units include the Target Offense Team, the General Assignment Unit, the Youth Unit, the Gang Unit, and the Liquor Enforcement Unit.

The **Joint Crime Lab** provides forensic services to the Weld County Sheriff's Office and the Greeley Police Department as well as the Loveland Police Department, the Fort Collins Police Department, and the Larimer County Sheriff's Office. These services typically include crime scene investigation, fingerprint comparison, digital evidence collection and analysis, DNA analysis, and chemical analysis services.

Liquor Enforcement investigates all liquor related cases and liquor complaints filed by citizens.

The **Police Range** is a specially equipped firing range for sworn police officers to conduct marksmanship training.

The **Property** unit responsibilities include the storage of department equipment and supplies. The unit is also responsible for the purchase of department equipment and maintenance of the police credit card system.

The **Training and Recruitment** units are responsible for the coordination of recruit and officer in-service, supervisory, managerial, firearms, and all other specialized training for department members. These units also administer the career development program, the higher education reimbursement program, and maintain the Police Department library, personnel files, and training records for all department members.

The **Victims Services and Assistance** staff consists of volunteers and two Victim Services Coordinators whose salaries are partially funded by grants. The unit is charged with providing support and referral services to victims of crimes. Once victims have been identified, victim services personnel follow-up to ensure that needed assistance is provided. Services range from immediate response to the scene by a victim advocate to a next day phone call, depending on the nature of the crime or victim needs.

The **Weld Drug Task Force** program is a countywide multi-agency operation that was created to impact illegal drug trafficking in Weld County. Resources and funding for the operation are derived from a number of supporting police agencies throughout the county and a grant from the Office of National Drug Control Policy – High Intensity Drug Trafficking Area. Task Force personnel on permanent assignment are derived from the Greeley Police Department and the Weld County Sheriff's Office.



PUBLIC WORKS DEPARTMENT

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	7,857,933	8,517,812	9,364,933	9.95%	9,784,823	4.48%
Supplies & Services	7,077,926	8,739,372	9,171,720	4.95%	9,278,020	1.16%
Debt Service	382,060	791,309	1,146,110	44.84%	1,435,462	25.25%
Capital	698,986	2,347,480	1,199,580	-48.90%	1,540,244	28.40%
Operating Transfers	1,878,463	4,187,989	2,347,734	-43.94%	2,150,233	-8.41%
Depreciation	382,735	536,000	573,540	7.00%	573,888	0.06%
Miscellaneous Expense	2,383	-	650	100.00%	650	-
Total	\$18,280,484	\$25,119,962	\$23,804,267	-5.24%	\$24,763,320	4.03%
Expenditures by Major Activity						
Administration	587,342	729,827	880,870	20.70%	857,430	-2.66%
Engineering	1,329,390	1,499,715	1,606,477	7.12%	1,671,784	4.07%
Equipment Maintenance	4,321,213	6,409,053	6,406,927	-0.03%	7,172,392	11.95%
Facilities Management	1,385,674	1,610,705	2,308,471	43.32%	2,363,759	2.40%
Facilities Services	269,405	268,564	329,487	22.68%	343,821	4.35%
Stormwater	3,160,157	5,739,536	3,418,783	-40.43%	3,232,499	-5.45%
Street Maintenance	2,254,164	2,451,928	2,703,600	10.26%	2,698,866	-0.18%
Transit Services	2,684,179	3,658,674	3,418,246	-6.57%	3,694,051	8.07%
Transportation Services	2,288,960	2,751,960	2,731,406	-0.75%	2,728,718	-0.10%
Total	\$18,280,484	\$25,119,962	\$23,804,267	-5.24%	\$24,763,320	4.03%
Revenue Sources						
General Fund Subsidy	-	1,728,779	1,957,950	13.26%	1,625,517	-16.98%
Taxes	642,008	715,400	642,000	-10.26%	650,000	1.25%
Charges for Services	9,051,852	10,534,309	10,734,912	1.90%	11,329,379	5.54%
Licenses & Permits	103,210	53,500	53,100	-0.75%	53,100	-
Intergovernmental Revenue	4,259,084	5,091,368	5,270,519	3.52%	5,453,743	3.48%
Fines & Forfeits	28,169	-	-	-	-	-
Bond Proceeds	702,387	1,376,500	929,880	-32.45%	1,252,644	34.71%
Miscellaneous	485,325	44,271	118,272	167.15%	118,272	-
Transfers	4,732,896	2,732,811	2,933,980	7.36%	3,010,804	2.62%
Reserves	-	2,383,024	663,654	-72.15%	769,861	16.00%
Total	\$20,004,931	\$24,659,962	\$23,304,267	-5.50%	\$24,263,320	4.12%

GENERAL DESCRIPTION

The mission of the **Public Works** Department is to provide for the design, construction, operation, maintenance and protection of the city's infrastructure that is critical to the safe and efficient movement of pedestrians, traffic, goods, and emergency services.

HOW THE DEPARTMENT IS ORGANIZED

The Public Works Director reports to the City Manager and is the head of the department.

The **Administration** division consists of the Director and support staff providing for the planning, directing, coordinating, budget oversight and reporting of all service programs within the department.

The **Engineering** division plans, designs, and supervises the construction of special projects and Capital Improvements Program projects, as well as the orderly development review and quality management of work within the public right-of-way.

The **Equipment Maintenance** division is responsible for the procurement, repair and maintenance of much of the City's fleet of vehicles and equipment. The division also is responsible for the provision of fuel and fuel tank testing.

The **Facilities Management** division repairs, maintains, and cleans city buildings and facilities. The division also performs remodeling, energy management, and retrofitting of facilities, as well as preventive maintenance on heating, ventilating, and air conditioning equipment.

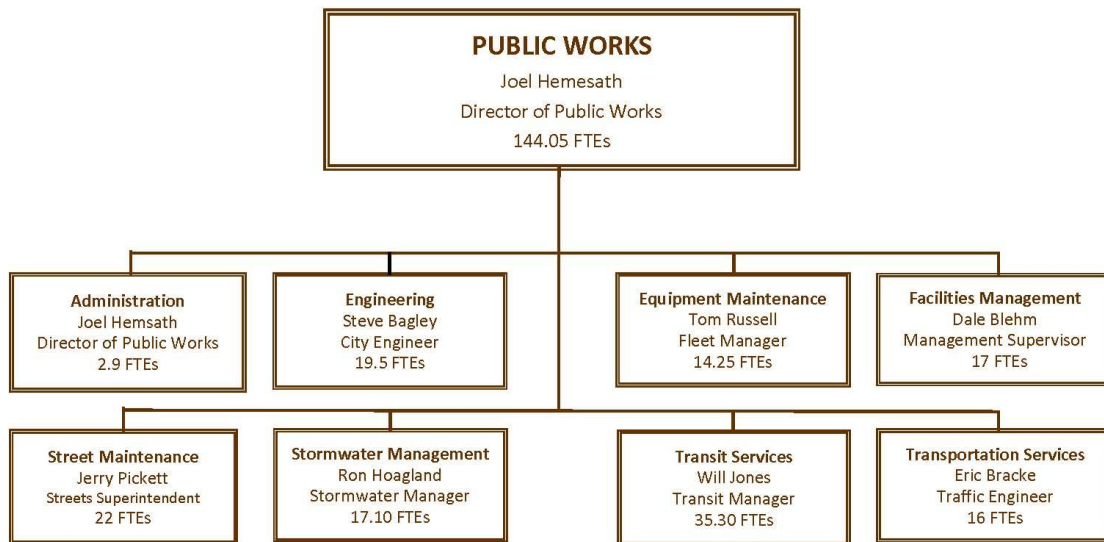
The **Stormwater** division develops a Capital Improvement Program for stormwater facilities, monitors and creates maintenance plans for the existing stormwater system, develops city drainage standards, reviews flood impact issues, regulates illicit stormwater discharges, and manages the city's stormwater National Pollution Discharge Elimination System (NPDES) permit.

The **Streets** division cleans and repairs city streets, controls snow and ice on streets for safe travel, maintains and repairs public drainage facilities, and controls weeds in the public rights-of-way and on city property.

The **Transit Services** division operates a public transit system for the citizens of Greeley by providing fixed, demand response and paratransit services.

The **Transportation Services** division plans traffic flow, installs and maintains traffic control devices such as signs, traffic signals and street markings, and provides for the coordination of traffic signals and street lights for improved safety.

ORGANIZATIONAL CHART



FTE SUMMARY

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Administration						
Budget Analyst	0.90	0.90	0.90	-	0.90	-
Budget Technician	1.00	1.00	1.00	-	1.00	-
Public Works Director	1.00	1.00	1.00	-	1.00	-
Administration Total	2.90	2.90	2.90	-	2.90	-
Engineering						
Administrative Specialist	1.00	1.00	1.00	-	1.00	-
Cad Technician	1.00	1.00	1.00	-	1.00	-
City Engineer	1.00	1.00	1.00	-	1.00	-
Civil Engineer	2.00	2.00	2.00	-	2.00	-
Clerical Assistant	1.00	1.00	1.00	-	1.00	-
Construction Inspector	5.00	5.00	5.00	-	5.00	-
Engineering Assistant	0.50	0.50	0.50	-	0.50	-
Engineering Technician	2.00	2.00	2.00	-	2.00	-
Pavement Management Coord	1.00	1.00	1.00	-	1.00	-
Project Manager	1.00	1.00	1.00	-	1.00	-
Sr Construction Inspector	1.00	1.00	1.00	-	1.00	-
Sr Engineering Technician	1.00	1.00	1.00	-	1.00	-
Sr Survey Technician	1.00	1.00	1.00	-	1.00	-
Survey Technician	1.00	1.00	1.00	-	1.00	-
Engineering Total	19.50	19.50	19.50	-	19.50	-
Equipment Maintenance						
Administrative Specialist	2.75	2.75	2.75	-	2.75	-
Equipment Maint Foreman	2.00	2.00	2.00	-	2.00	-
Equipment Maint Mechanic	7.00	7.00	7.00	-	7.00	-
Fleet Manager	1.00	1.00	1.00	-	1.00	-
Maintenance Service Attdt	1.50	1.50	1.50	-	1.50	-
Equipment Maintenance Total	14.25	14.25	14.25	-	14.25	-
Facilities Management						
Facilities Mgmt Supv	1.00	1.00	1.00	-	1.00	-
Facilities Mgmt Tech II	5.00	5.00	5.00	-	5.00	-
Facility Service Worker	8.00	8.00	8.00	-	8.00	-
Facility Services Spvsr I	1.00	1.00	1.00	-	1.00	-
Mechanical Controls Tech	2.00	2.00	2.00	-	2.00	-
Facilities Management Total	17.00	17.00	17.00	-	17.00	-
Stormwater						
Budget Analyst	0.10	0.10	0.10	-	0.10	-
Civil Engineer	1.00	2.00	2.00	-	2.00	-
Crew Supervisor-Streets	1.00	1.00	1.00	-	1.00	-
Engineering Technician	1.00	1.00	1.00	-	1.00	-
Environmental Technician	2.00	2.00	2.00	-	2.00	-
Equipment Oper II-Streets	2.00	2.00	2.00	-	2.00	-

FTE SUMMARY (CONTINUED)

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Equipment Operator I	5.00	5.00	5.00	-	5.00	-
Gis Technician	1.00	1.00	1.00	-	1.00	-
Stormwater Manager	1.00	1.00	1.00	-	1.00	-
Stormwater Quality Admin	1.00	1.00	1.00	-	1.00	-
Stormwater Technician	1.00	1.00	1.00	-	1.00	-
Stormwater Total	16.10	17.10	17.10	-	17.10	-
Street Maintenance						
Administrative Specialist	1.00	1.00	1.00	-	1.00	-
Crew Supervisor-Streets	2.00	2.00	2.00	-	2.00	-
Equipment Oper II-Streets	9.00	9.00	9.00	-	9.00	-
Equipment Operator I	4.00	7.00	7.00	-	7.00	-
Equipment Operator II-Streets	1.00	1.00	1.00	-	1.00	-
Graffiti Removal Tech	1.00	1.00	1.00	-	1.00	-
Streets Superintendent	1.00	1.00	1.00	-	1.00	-
Street Maintenance Total	19.00	22.00	22.00	-	22.00	-
Transit Services						
Administrative Specialist	1.00	1.00	1.00	-	1.00	-
Bus Driver	25.30	25.30	27.30	2.00	27.30	-
Grant Specialist	1.00	1.00	1.00	-	1.00	-
Route Supervisor	2.00	2.00	2.00	-	2.00	-
Transit Manager	1.00	1.00	1.00	-	1.00	-
Transit Specialist	1.00	1.00	1.00	-	1.00	-
Transportation Dispatcher	2.00	2.00	2.00	-	2.00	-
Transit Services Total	33.30	33.30	35.30	2.00	35.30	-
Transportation Services						
Administrative Specialist	1.00	1.00	1.00	-	1.00	-
Pavement Markings Coord	1.00	1.00	1.00	-	1.00	-
Signs & Markings Spvsr	1.00	1.00	1.00	-	1.00	-
Signs & Markings Tech	4.00	4.00	4.00	-	4.00	-
Traffic Engineer	1.00	1.00	1.00	-	1.00	-
Traffic Engineer Tech	1.00	1.00	1.00	-	1.00	-
Traffic Engineer Tech II	1.00	1.00	1.00	-	1.00	-
Traffic Engineer Tech III	1.00	1.00	1.00	-	1.00	-
Traffic Operations Spvsr	1.00	1.00	1.00	-	1.00	-
Traffic Signal Supervisor	1.00	1.00	1.00	-	1.00	-
Traffic Signal Technician	3.00	3.00	3.00	-	3.00	-
Transportation Services Total	16.00	16.00	16.00	-	16.00	-
Grand Total	138.05	142.05	144.05	2.00	144.05	-

ACHIEVEMENTS

2011

- Awarded 2011 Best Overall Quality for Innovative Technology from the Colorado Asphalt Producers Association for using recycled tires and other materials used to implement a warm mix technology for paving streets
- Completed the clean-up of over 75,000 cubic yards of tree limbs that were damaged from the October 26th snow storm
- Constructed a new entrance and exit drive at the youth sports complex to help with traffic flow
- Removed graffiti from 1,047 locations. 94% of the time the graffiti was removed within 24 hours of notification.
- Placed 189,450 pounds of crack seal for \$1.02 per pound
- 28,856 potholes were filled. 93% were filled within 48 hours after notification
- Completed upgrade of elevator hydraulic cylinders at City Hall, Lincoln Park Annex, and Greeley History Museum
- Completed Energy Efficiency and Conservation Block Grant (EECBG) for boilers at Centennial Pool and Recreation Center and roof top unit replacements at Transit and Rodarte Center.
- Completed police headquarters LED parking lot lighting upgrade
- Effectively managed the Food Tax budget that increased from \$3.1 million to \$6.8 million which included overlaying 5.5 miles, seal coating 20.7 miles, and crack filling 39.6 miles
- Revised transit routes throughout city to expand service west to meet the growing needs of the community
- Completed an experimental asphalt paving project using four different asphalt mixes which contained recycled materials such as roofing shingles, old tires, and glass on 10th Avenue

2012

- Earned American Public Works Association (APWA) re-accreditation for compliance with recommended Public Works practices. Greeley was the first city to be fully accredited with APWA management practices in the country in 1997.
- Awarded the 2012 Quality in Construction award by the National Asphalt Pavement Association for the overlay project on 13th St from US-85 to 35th Avenue
- The first 8 miles of fiber optic communication was installed and lit up for traffic operations. This is the first step in developing an intelligent transportation system.
- Effectively managed the Food Tax budget that increased from \$3.1 million to \$7.3 million which included overlaying 7.1 miles, seal coating 22.5 miles, and crack filling 43.6 miles. Largest amount of road maintenance done to date in Greeley.
- Assumed maintenance on fire department equipment
- Completed and presented to Council a comprehensive building deficiency report with over \$25 million in deficiencies.
- Completed re-construction of two main entrances at Lincoln Park Annex to repair the damaged sidewalk, and improved it to meet ADA requirements
- Completed Union Colony Civic Center ADA lock and hardware upgrade
- Completed roof replacements at Rodarte, Boomerang Golf Course, and two at Union Colony Center
- Completed the heating system upgrade at the train depot
- Completed North 11th Avenue paving improvement project. Did concrete work with staff resources to minimize costs.
- Placed over 400,000 pounds of crack seal for \$.098 per pound.
- The Stormwater Division completed a 7' x 4' reinforced concrete box culvert, located at 22nd St and 35th Ave at a cost of \$600,000. This will convey a 100 year storm event and allow emergency vehicles to pass during a major storm event. It is a major safety improvement to the intersection and will protect the public during major storm events.
- The Stormwater Division also completed replacement of an old 36" corrugated metal pipe culvert in the backyards of 17 Belair Subdivision properties which was badly crushed and corroded from years of wear. The pipe was replaced with a 42" reinforced concrete pipe which should provide 50+ years of service before needing replacement.
- Revised Paratransit policy for Transit Division to ensure compliance with ADA and FTA guidelines

ADMINISTRATION/ENGINEERING DIVISION

PURPOSE: To provide administrative support to the entire department. Also, to provide orderly construction of new street infrastructure via new land development, proper evaluation/repair of the city's existing street infrastructure system, and the design, construction, inspection and quality assurance of new transportation related capital improvement projects.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	1,500,626	1,709,334	1,744,807	2.08%	1,819,660	4.29%
Supplies & Services	230,956	266,109	508,879	91.23%	472,992	-7.05%
Total	\$1,731,582	\$1,975,443	\$2,253,686	14.09%	\$2,292,652	1.73%
Expenditures by Major Activity						
Administration	277,458	327,077	469,539	43.56%	443,952	-5.45%
Computer/Phone User Chrgs	122,691	148,651	177,670	19.52%	176,916	-0.42%
Construction Services	397,051	451,809	496,735	9.94%	516,863	4.05%
Engineering Services	478,205	504,392	529,575	4.99%	553,343	4.49%
Investment Earnings	2,042	-	-	-	-	-
Project Management	454,134	543,514	580,167	6.74%	601,578	3.69%
Total	\$1,731,582	\$1,975,443	\$2,253,686	14.09%	\$2,292,652	1.73%
Revenue Sources						
Taxes	77,041	85,848	77,000	-10.31%	77,960	1.25%
Charges for Services	575,510	564,100	576,000	2.11%	576,000	-
Licenses & Permits	101,724	45,500	45,100	-0.88%	45,100	-
Intergovernmental Revenue	496,183	483,188	604,000	25.00%	604,000	-
Miscellaneous	4,795	-	-	-	-	-
Transfers	1,499,470	2,371,060	2,524,257	6.46%	2,547,801	0.93%
Total	\$2,754,722	\$3,549,696	\$3,826,357	7.79%	\$3,850,861	0.64%

PROGRAM DESCRIPTIONS

The **Administration** program's main emphasis is working with the departmental budget and payroll. The administrative staff also provides administrative support to other divisions within the department and is responsible for other duties as assigned.

The **Construction Services** program regulates work and monitors quality assurance of the work in the public right-of-way. This includes Public Works capital improvement projects, Water and Sewer capital improvement projects, other city projects, land development projects, survey services, and preparation of engineering reports for projects.

The **Engineering Services** program provides for the design and construction management of Public Works transportation projects and other city projects as requested. Services also include administration of permits, ordinance enforcement, mapping, infrastructure records, subdivision records, and special improvement districts.

The **Project Management** program manages various city capital improvement projects.

EQUIPMENT MAINTENANCE DIVISION

PURPOSE: To purchase and provide maintenance and repair of vehicles and equipment in an efficient and cost effective manner.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	785,543	790,083	860,552	8.92%	898,610	4.42%
Supplies & Services	2,185,902	2,991,161	2,918,385	-2.43%	3,085,676	5.73%
Debt Service	382,060	791,309	1,146,110	44.84%	1,435,462	25.25%
Capital	661,165	1,376,500	981,880	-28.67%	1,252,644	27.58%
Depreciation	306,469	460,000	500,000	8.70%	500,000	-
Miscellaneous Expense	74	-	-	-	-	-
Total	\$4,321,213	\$6,409,053	\$6,406,927	-0.03%	\$7,172,392	11.95%
Expenditures by Major Activity						
2009 Capital Lease	139,759	122,707	86,762	-29.29%	73,253	-15.57%
2010 Cap Lease 09 Equip	93,481	90,301	87,062	-3.59%	83,852	-3.69%
2010 Capital Lease	122,487	158,430	152,676	-3.63%	86,970	-43.04%
2011 Cap Lease 10 Equip	26,332	51,944	50,973	-1.87%	50,014	-1.88%
2011 Capital Lease	-	124,214	127,299	2.48%	124,884	-1.90%
2012 Capital Lease	-	243,713	374,858	53.81%	367,714	-1.91%
2013 Capital Lease	-	-	266,480	100.00%	261,485	-1.87%
2014 Capital Lease	-	-	-	-	387,290	100.00%
Accident Repairs	5,570	-	-	-	-	-
Administration - Transit	114,001	109,647	132,736	21.06%	137,673	3.72%
Administration-Central	155,782	158,354	168,003	6.09%	173,573	3.32%
Central Fleet Fuel	1,081,552	1,547,567	1,428,276	-7.71%	1,508,458	5.61%
Central Fleet Oprs	617,486	900,760	935,639	3.87%	981,621	4.91%
Central Fleet Sublet	133,045	-	-	-	-	-
City Fleet	703,618	1,376,500	929,880	-32.45%	1,252,644	34.71%
Computer/Phone User Chrgs	26,659	22,957	37,947	65.30%	39,009	2.80%
Depreciation Expense	306,469	460,000	500,000	8.70%	500,000	-
Investment Earnings	1,441	1,850	1,500	-18.92%	1,500	-
Transit Fuel	353,095	468,749	438,418	-6.47%	469,205	7.02%
Transit Operations	416,974	561,360	675,418	20.32%	659,247	-2.39%
Transit Sublet	23,028	-	-	-	-	-
Vango	433	10,000	13,000	30.00%	14,000	7.69%
Total	\$4,321,213	\$6,409,053	\$6,406,927	-0.03%	\$7,172,392	11.95%
Revenue Sources						
Charges for Services	3,742,143	5,016,557	4,974,698	-0.83%	5,274,309	6.02%
Bond Proceeds	702,387	1,376,500	929,880	-32.45%	1,252,644	34.71%
Miscellaneous	125,389	22,150	4,000	-81.94%	4,000	-
Reserves	-	-	498,349	100.00%	641,439	28.71%
Total	\$4,569,919	\$6,415,207	\$6,406,927	-0.13%	\$7,172,392	11.95%

PROGRAM DESCRIPTIONS

The **Capital Lease and City Fleet** programs reflect the purchase of vehicles and equipment that is then leased to various departments.

The **Accident Repairs** program accounts for the repair and vandalism of general fleet and transit fleet vehicles through the use of private repair shops.

Administration, Operations, and Sublet programs provide for regularly scheduled prevention maintenance repair for the central fleet and equipment.

The **Fuel** programs provides for the city's fleet fueling needs by maintaining supplies of fuel in seven city owned storage tanks and administering an intergovernmental agreement with Weld County for use of their fuel facility, in addition to remote site fueling with outside vendors.

The **Transit** programs reflect the expense of maintaining the city's fleet of fixed route and paratransit vehicles.

The Central fleet maintains **VanGo** carpool vans through an agreement with the City of Ft. Collins.

FACILITIES MANAGEMENT/SERVICES DIVISION

PURPOSE: To provide, manage, and maintain a safe and clean working environment in the city owned facilities through economical and effective service based programs.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	851,799	910,806	995,785	9.33%	1,042,916	4.73%
Supplies & Services	803,280	917,380	942,173	2.70%	964,664	2.39%
Operating Transfers	-	51,083	700,000	1270.32%	700,000	-
Total	\$1,655,079	\$1,879,269	\$2,637,958	40.37%	\$2,707,580	2.64%
Expenditures by Major Activity						
Custodial	269,405	268,564	329,487	22.68%	343,821	4.35%
Maintenance	720,883	798,005	862,693	8.11%	875,258	1.46%
Maintenance/Police	277,764	350,840	322,402	-8.11%	338,473	4.98%
Other Utilities	387,027	410,777	423,376	3.07%	450,028	6.30%
Police/LPA Maint	-	51,083	700,000	1270.32%	700,000	-
Total	\$1,655,079	\$1,879,269	\$2,637,958	40.37%	\$2,707,580	2.64%
Revenue Sources						
General Fund Subsidy	-	1,446,689	1,454,509	0.54%	1,506,083	3.55%
Charges for Services	30,173	20,000	26,000	30.00%	26,000	-
Miscellaneous	63,571	3,615	84,072	2225.64%	84,072	-
Transfers	3,233,426	357,882	409,723	14.49%	463,003	13.00%
Reserves	-	51,083	663,654	1199.17%	628,422	-5.31%
Total	\$3,327,170	\$1,879,269	\$2,637,958	40.37%	\$2,707,580	2.64%

PROGRAM DESCRIPTIONS

Custodial services are provided for in the following facilities: City Hall, City Hall Annex, Public Works, Lincoln Park Annex, Police Headquarters and the Service Center.

The **Maintenance** division provides the major and minor maintenance and remodeling of the following city facilities and others as requested along with management for these projects: City Hall, City Hall Annex, Public Works, Lincoln Park Annex, Police Headquarters, Recreation Center, Senior Center, Union Colony Civic Center, Service Center, Streets, two swimming pools, two splash parks, Rodarte Center, Cemetery, Golf facilities, seven fire stations, Museum, Ice Haus, Family FunPlex, and other miscellaneous smaller facilities.

STORMWATER MANAGEMENT DIVISION

PURPOSE: To administer the stormwater utility, plan design and manage the construction of capital improvement projects to solve stormwater problems throughout the city. To educate citizens about stormwater issues and improve the environmental quality of city stormwater discharges.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	866,477	1,169,760	1,243,115	6.27%	1,297,929	4.41%
Supplies & Services	338,297	356,870	453,744	27.15%	409,799	-9.68%
Operating Transfers	1,878,463	4,136,906	1,647,734	-60.17%	1,450,233	-11.99%
Depreciation	76,266	76,000	73,540	-3.24%	73,888	0.47%
Miscellaneous Expense	655	-	650	100.00%	650	-
Total	\$3,160,157	\$5,739,536	\$3,418,783	-40.43%	\$3,232,499	-5.45%
Expenditures by Major Activity						
CIP Management	40,237	321,679	361,064	12.24%	372,121	3.06%
Computer/Phone User Chrgs	64,115	79,891	81,393	1.88%	80,593	-0.98%
Depreciation Expense	76,266	76,000	73,540	-3.24%	73,888	0.47%
Investment Earnings	3,752	7,500	15,650	108.67%	16,650	6.39%
Operating Transfers	1,878,463	4,136,906	1,647,734	-60.17%	1,450,233	-11.99%
Stormwater Administration	174,835	187,748	234,705	25.01%	194,282	-17.22%
Stormwater Maintenance	395,736	399,549	435,519	9.00%	453,611	4.15%
Street Sweeping	318,789	289,435	305,826	5.66%	319,310	4.41%
Water Quality Program	207,964	240,828	263,352	9.35%	271,811	3.21%
Total	\$3,160,157	\$5,739,536	\$3,418,783	-40.43%	\$3,232,499	-5.45%
Revenue Sources						
Charges for Services	3,501,016	3,476,654	3,901,820	12.23%	4,186,789	7.30%
Licenses & Permits	392	-	-	-	-	-
Intergovernmental Revenue	300	300	300	-	300	-
Miscellaneous	36,685	1,006	27,700	2653.48%	27,700	-
Reserves	-	2,261,576	-	-100.00%	-	-
Total	\$3,538,393	\$5,739,536	\$3,929,820	-31.53%	\$4,214,789	7.25%

PROGRAM DESCRIPTIONS

The **CIP Management** staff provides for design, construction, administration and inspection of stormwater projects to solve stormwater problems throughout the city. This group consults with citizens to offer advice about drainage problems at existing homes.

The **Stormwater Maintenance** staff provides cleaning and maintenance of city stormwater inlets, piping and detention ponds.

The **Street Sweeping** program is responsible for sweeping public streets, highways and municipal parking lots. Sweeping reduces stormwater pollution and provides a clean environment.

The **Water Quality** staff provides for the development of environmental National Pollutant Discharge Elimination System documents, education programs for the public concerning environmental issues, inspection of construction sites for compliance with erosion control plans and detection of illicit discharges to stormwater systems.

STREET MAINTENANCE DIVISION

PURPOSE: To provide maintenance of city streets, control snow and ice on streets for safe travel, and control vegetation in the public right-of-way and on city owned property.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	1,204,556	1,322,212	1,555,235	17.62%	1,626,849	4.60%
Supplies & Services	1,037,954	1,129,716	1,140,365	0.94%	1,064,017	-6.70%
Capital	10,000	-	8,000	100.00%	8,000	-
Miscellaneous Expense	1,654	-	-	-	-	-
Total	\$2,254,164	\$2,451,928	\$2,703,600	10.26%	\$2,698,866	-0.18%
Expenditures by Major Activity						
Asphalt Service Cuts	62,821	-	-	-	-	-
Graffiti Program	53,850	61,939	64,458	4.07%	66,805	3.64%
Miscellaneous Patching	5,508	20,601	21,662	5.15%	16,662	-23.08%
Potholes	67,981	45,981	47,978	4.34%	47,978	-
Snow And Ice Removal	576,783	508,371	562,539	10.66%	532,025	-5.42%
Spring Clean Up	36,454	39,565	20,183	-48.99%	20,183	-
Street Maintenance	1,191,855	1,111,676	1,251,352	12.56%	1,257,231	0.47%
Street Resurfacing	132,547	542,003	591,737	9.18%	612,848	3.57%
Vegetation Management	126,368	121,792	143,691	17.98%	145,134	1.00%
Total	\$2,254,164	\$2,451,928	\$2,703,600	10.26%	\$2,698,866	-0.18%
Revenue Sources						
General Fund Subsidy	148,052	242,624	202,965	-16.35%	198,231	-2.33%
Charges for Services	142,344	361,704	264,035	-27.00%	264,035	-
Intergovernmental Revenue	1,943,990	1,832,600	2,236,600	22.05%	2,236,600	-
Miscellaneous	19,779	15,000	-	-100.00%	-	-
Total	\$2,254,164	\$2,451,928	\$2,703,600	10.26%	\$2,698,866	-0.18%

PROGRAM DESCRIPTION

The **Graffiti** program is responsible for removing all graffiti within 24 hours of notification 90% of the time.

The **Snow and Ice Removal** program provides de-icing and plowing operations for main arterial streets and for parking lots and bus stops that are owned by the city.

The **Street Maintenance and Potholes** program maintains the city streets, alleys, and related facilities in the public right-of-way.

The **Street Resurfacing** program is responsible for damaged pavement repair, crack sealing, and concrete maintenance.

The **Vegetation Management** program mows, sprays, re-seeds and removes trash from public right-of-ways, detention ponds, and other city maintained areas.

TRANSIT DIVISION

PURPOSE: To operate a public mass transit system including fixed routes, paratransit, and demand response service to encourage the use of alternative transportation.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	1,702,417	1,598,655	1,920,957	20.16%	2,004,160	4.33%
Supplies & Services	981,763	1,089,039	1,287,589	18.23%	1,410,291	9.53%
Capital	-	970,980	209,700	-78.40%	279,600	33.33%
Total	\$2,684,179	\$3,658,674	\$3,418,246	-6.57%	\$3,694,051	8.07%
Expenditures by Major Activity						
ADA Paratransit Operations	503,762	477,929	838,603	75.47%	939,075	11.98%
Demand Response Operation	20,002	22,670	26,616	17.41%	27,882	4.76%
Fixed Route Operations	1,603,019	2,164,768	2,101,593	-2.92%	2,254,960	7.30%
Transit Services Admin	417,573	380,920	389,434	2.24%	406,434	4.37%
UNC Transit Route	139,824	612,387	62,000	-89.88%	65,700	5.97%
Total	\$2,684,179	\$3,658,674	\$3,418,246	-6.57%	\$3,694,051	8.07%
Revenue Sources						
General Fund Subsidy	345,803	498,349	782,468	57.01%	865,162	10.57%
Charges for Services	821,986	908,094	805,159	-11.34%	815,046	1.23%
Intergovernmental Revenue	1,288,424	2,252,231	1,830,619	-18.72%	2,013,843	10.01%
Miscellaneous	227,966	-	-	-	-	-
Total	\$2,684,179	\$3,658,674	\$3,418,246	-6.57%	\$3,694,051	8.07%

PROGRAM DESCRIPTIONS

The **ADA (Americans with Disabilities Act) Paratransit Operations** provide door-to-door service for individuals and their Personal Care Attendants (PCA) and guests who have special transportation needs because of disabilities.

The **Demand Response Operations** provide evening transportation services after the Fixed Route Operations have ended for the day; service on Sunday is also provided. This is available to individuals with disabilities and the general public.

The **Fixed Route Service** provides daily transportation of citizens along major corridors in Greeley and Evans.

The **UNC Transit Routes (Bear Blue & Bear Gold)** program is a joint effort between Greeley-Evans Transit and the students of the University of Northern Colorado to provide bus service around the University and access to the rest of the City of Greeley.

TRANSPORTATION DIVISION

PURPOSE: To provide for the safe operation and maintenance of that part of the Transportation System that controls, guides and directs the public through effective design, markings, street lighting and traffic control on the city streets.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	946,515	1,016,962	1,044,482	2.71%	1,094,699	4.81%
Supplies & Services	1,314,624	1,734,998	1,686,924	-2.77%	1,634,019	-3.14%
Capital	27,821	-	-	-	-	-
Total	\$2,288,960	\$2,751,960	\$2,731,406	-0.75%	\$2,728,718	-0.10%
Expenditures by Major Activity						
Signal Maintenance	421,172	453,205	610,104	34.62%	533,421	-12.57%
Signs	203,495	240,117	279,088	16.23%	290,396	4.05%
Street Lighting	869,991	1,200,420	1,015,000	-15.45%	1,047,715	3.22%
Surface Marking	210,396	233,874	267,471	14.37%	273,243	2.16%
Sys Design & Monitoring	112,610	136,560	151,704	11.09%	159,470	5.12%
Traffic Calming	73,952	70,365	-	-100.00%	-	-
Traffic Management	302,166	305,510	352,519	15.39%	366,136	3.86%
Transportation Asset Mngt	95,178	111,909	55,520	-50.39%	58,337	5.07%
Total	\$2,288,960	\$2,751,960	\$2,731,406	-0.75%	\$2,728,718	-0.10%
Revenue Sources						
General Fund Subsidy	872,939	1,327,425	1,369,706	3.19%	1,359,978	-0.71%
Taxes	564,967	629,552	565,000	-10.25%	572,040	1.25%
Charges for Services	238,680	187,200	187,200	-	187,200	-
Licenses & Permits	1,095	8,000	8,000	-	8,000	-
Intergovernmental Revenue	530,187	523,049	599,000	14.52%	599,000	-
Fines & Forfeits	28,169	-	-	-	-	-
Miscellaneous	7,140	2,500	2,500	-	2,500	-
Transfers	-	3,869	-	-100.00%	-	-
Reserves	45,783	70,365	-	-100.00%	-	-
Total	\$2,288,960	\$2,751,960	\$2,731,406	-0.75%	\$2,728,718	-0.10%

PROGRAM DESCRIPTIONS

The **Signal Maintenance** section installs and maintains traffic signals to provide safe and convenient traffic flow. Staff responds to calls regarding malfunctioning traffic signals, performs traffic hazard studies and annual maintenance on all signals.

The **Signs** section fabricates, installs, and maintains regulatory, warning, guide, and specialty signs for the safety and convenience of the motoring public and pedestrians.

The **Street Lighting** program provides community-wide lighting for public safety, investigates and implements more efficient lighting methods and cost reductions, reviews plans and designs for subdivisions and buildings, and issues payment for street lighting and signal power costs.

The **Surface Markings** section is responsible for the year-round markings on arterial and collector streets such as lane markings, crosswalks, turn arrows, turn lanes, and school markings. The staff also reviews all subdivision and building plans for needed pavement markings.

The **System Design and Monitoring** staff conducts traffic counts, speed studies, and analyzes accident statistics to enhance the safe, effective movement of traffic and goods within the city. It implements

solutions for the traveling public, reviews traffic control plans submitted by contractors and enforces implementation.

Traffic Management provides short and long range transportation planning and management. It evaluates development proposals as requested and prepares grants for transportation projects. This program participates with access committees on corridors of regional significance and updates the Master Transportation Plan.

Transportation Asset Management tracks all signs, traffic signals and pavement marking assets through inspection and GIS (Geographic Information System) applications.

SEWER DEPARTMENT

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	2,545,345	2,772,817	2,940,507	6.05%	3,088,596	5.04%
Supplies & Services	1,686,416	1,865,992	2,055,851	10.17%	2,044,607	-0.55%
Debt Service	1,231,822	1,246,654	1,243,212	-0.28%	1,239,975	-0.26%
Operating Transfers	3,129,680	1,604,498	2,268,427	41.38%	1,943,090	-14.34%
Depreciation	1,687,288	1,692,000	1,708,781	0.99%	1,740,935	1.88%
Miscellaneous Expense	491	-	5,900	100.00%	5,900	-
Total	\$10,281,043	\$9,181,961	\$10,222,678	11.33%	\$10,063,103	-1.56%
Expenditures by Major Activity						
Sewer General Management	6,641,432	5,237,246	5,965,755	13.91%	5,655,345	-5.20%
Wastewater Collection	904,691	1,103,625	1,199,989	8.73%	1,259,088	4.92%
Wastewater Treatment	2,734,920	2,841,090	3,056,934	7.60%	3,148,670	3.00%
Total	\$10,281,043	\$9,181,961	\$10,222,678	11.33%	\$10,063,103	-1.56%
Revenue Sources						
Charges for Services*	9,334,246	8,743,527	9,009,430	3.04%	9,009,430	-
Licenses & Permits	3,294	500	32,000	6300.00%	32,000	-
Miscellaneous	119,017	92,051	93,000	1.03%	93,000	-
Transfers	1,238,296	1,246,656	1,243,212	-0.28%	1,239,974	-0.26%
Reserves	-	-	-	-	-	-
Total	\$10,694,853	\$10,082,734	\$10,377,642	2.92%	\$10,374,404	-0.03%

*Primarily sewer user charges.

GENERAL DESCRIPTION

The **Sewer** Department collects water-borne waste from residences and businesses and provides treatment and environmentally safe release. Sewer consists of three divisions: General Management, Treatment and Supply, and Wastewater Collection.

HOW THE DEPARTMENT IS ORGANIZED

The Water and Sewer Director reports to the City Manager and is accountable for all water and sewer operations.

Sewer General Management consists of engineering and administrative services which provide expertise for design, maintenance, and expansion of the wastewater system, as well as technical operational support. It also provides for rate design, budgeting, administrative support projects, as well as the construction inspection services within the public right-of-way and public easements.

Wastewater Collection protects the public health by transporting wastewater away from homes and businesses to a centralized treatment facility.

Wastewater Treatment preserves the environment by treating wastewater before it is discharged to the receiving stream and by treating biodegradable solids to the degree suitable for land application and beneficial use.

ORGANIZATIONAL CHART



FTE SUMMARY

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Sewer General Management						
Budget Analyst	0.20	0.20	0.20	-	0.20	-
Chief Engineer-W&S	0.10	0.10	0.10	-	0.10	-
Construction Inspector	1.50	1.50	1.50	-	1.50	-
Env & Wtr Resources Attny	0.20	0.20	-	(0.20)	-	-
Regulatory Compliance	0.50	0.50	0.50	-	0.50	-
Sr Construction Inspector	0.50	0.50	0.50	-	0.50	-
Water & Sewer Director	0.20	0.20	0.20	-	0.20	-
Water Resource Engineer	1.00	1.00	1.00	-	1.00	-
Sewer General Management Total	4.20	4.20	4.00	(0.20)	4.00	-
Wastewater Collection						
Equipment Operator II-WW	4.00	4.00	4.00	-	4.00	-
Gis Technician	1.50	1.00	1.00	-	1.00	-
Lift Station Technician	1.00	1.00	1.00	-	1.00	-
Maintenance Tech-WW	5.00	5.00	5.00	-	5.00	-
Utility Locator	0.50	0.50	0.50	-	0.50	-
WW Collection Supt	1.00	1.00	1.00	-	1.00	-
WW Operations Supervisor	1.00	1.00	1.00	-	1.00	-
Wastewater Collection Total	14.00	13.50	13.50	-	13.50	-
Wastewater Treatment						
Administrative Specialist	1.00	1.00	1.00	-	1.00	-
Industrial Pretmt Spec	2.00	2.00	2.00	-	2.00	-
Industrial Pretrtmt Supv	1.00	1.00	1.00	-	1.00	-
Maintenance Mechanic - WW	4.00	4.00	4.00	-	4.00	-
Plant Operator A-WW	8.00	8.00	8.00	-	8.00	-
Plant Operator -WW	-	-	-	-	-	-
Process & Info Sys Anlyst	1.00	1.00	1.00	-	1.00	-
Water Instrument Tech	-	-	-	-	-	-
Water Quality Analyst	2.00	2.00	2.00	-	2.00	-
WW Lab Supervisor	1.00	1.00	1.00	-	1.00	-
WW Maintenance Supervisor	1.00	1.00	1.00	-	1.00	-
WW Operations Supervisor	1.00	1.00	1.00	-	1.00	-
WW Treatment Supt	1.00	1.00	1.00	-	1.00	-
Wastewater Treatment Total	23.00	23.00	23.00	-	23.00	-
Grand Total	41.20	40.70	40.50	(0.20)	40.50	-

ACHIEVEMENTS

2011

- Rehabilitated over 5,800 feet of sewer collection lines through Cured in Place technology
- Received the Xcel Energy Custom Achievement Award for reducing kilowatt hour and carbon dioxide emissions at the Water Pollution Control Facility

2012

- Adopted Water Pollution Control Facility Solids Handling and Treatment Master Plan

SEWER GENERAL MANAGEMENT DIVISION

PURPOSE: To provide engineering, administrative, budgeting, and rate design services for the collection and treatment divisions and review plans for sewer extensions and new development.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	186,742	268,166	324,233	20.91%	337,653	4.14%
Supplies & Services	405,383	425,928	420,202	-1.34%	392,792	-6.52%
Debt Service	1,231,822	1,246,654	1,243,212	-0.28%	1,239,975	-0.26%
Operating Transfers	3,129,680	1,604,498	2,268,427	41.38%	1,943,090	-14.34%
Depreciation	1,687,288	1,692,000	1,708,781	0.99%	1,740,935	1.88%
Miscellaneous Expense	517	-	900	100.00%	900	-
Total	\$6,641,432	\$5,237,246	\$5,965,755	13.91%	\$5,655,345	-5.20%
Expenditures by Major Activity						
Computer/Phone User Chrgs	115,619	130,277	152,439	17.01%	151,856	-0.38%
CWR&PDA Loan	1,231,822	1,246,654	1,243,212	-0.28%	1,239,975	-0.26%
Depreciation	1,687,288	1,692,000	1,708,781	0.99%	1,740,935	1.88%
Engineering	31,298	94,929	136,192	43.47%	141,572	3.95%
Investment Earnings	2,615	-	3,900	100.00%	3,900	-
Liability Insurance	200,000	200,000	157,283	-21.36%	128,763	-18.13%
Operating Transfers	3,129,680	1,604,498	2,240,055	39.61%	1,913,526	-14.58%
Sewer Administration	131,197	129,519	138,977	7.30%	141,863	2.08%
Sewer Legal	25,944	25,316	28,372	12.07%	29,564	4.20%
Utility Construction Insp	85,968	114,053	156,544	37.26%	163,391	4.37%
Total	\$6,641,432	\$5,237,246	\$5,965,755	13.91%	\$5,655,345	-5.20%
Revenue Sources						
Charges for Services	9,087,105	8,701,027	8,843,430	1.64%	8,843,430	-
Licenses & Permits	3,294	500	32,000	6300.00%	32,000	-
Miscellaneous	119,020	92,051	93,000	1.03%	93,000	-
Transfers	1,238,296	1,246,656	1,243,212	-0.28%	1,239,974	-0.26%
Reserves	-	-	-	-	-	-
Total	\$10,447,714	\$10,040,234	\$10,211,642	1.71%	\$10,208,404	-0.03%

PROGRAM DESCRIPTIONS

The **Engineering** staff reviews subdivision plans for new sewer extensions, assuring that such plans meet the long-term needs of the community. Engineering is also responsible for sewer rehabilitation projects which include writing specifications, design preparations, and construction management.

The **Sewer Administration** staff provides budgeting, general management, and rate design services.

The **Utility Construction Inspection** program is responsible for providing construction inspection services and monitoring quality assurance for development and capital projects.

WASTEWATER COLLECTION DIVISION

PURPOSE: To protect public health and the aesthetic quality of urban living by efficient collection of wastewater from homes and businesses, and then transporting the wastewater to a centralized facility for treatment.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	728,385	851,001	849,472	-0.18%	889,595	4.72%
Supplies & Services	176,305	252,624	350,517	38.75%	369,493	5.41%
Total	\$904,691	\$1,103,625	\$1,199,989	8.73%	\$1,259,088	4.92%
Expenditures by Major Activity						
Administration	178,272	210,554	204,767	-2.75%	212,494	3.77%
Maintenance	598,392	767,930	761,575	-0.83%	798,735	4.88%
Pumping Stations	128,027	125,141	233,647	86.71%	247,859	6.08%
Total	\$904,691	\$1,103,625	\$1,199,989	8.73%	\$1,259,088	4.92%
Revenue Sources						
Charges for Services	38,785	15,000	15,000	-	15,000	-
Miscellaneous	-2	-	-	-	-	-
Reserves	865,908	1,088,625	1,184,989	8.85%	1,244,088	4.99%
Total	\$904,691	\$1,103,625	\$1,199,989	8.73%	\$1,259,088	4.92%

PROGRAM DESCRIPTIONS

The **Maintenance** program has five sections: Sewer Line Cleaning, Sewer Inspection, Sewer Repair, Pump Station Maintenance and Locations. Sewer Line Cleaning is performed to reduce the city's liability for damages to private property by attempting to prevent stoppages in the sewer lines. The Sewer Inspection staff performs visual and televised inspections. As a result of televising, determinations are made for priorities of cleaning, repairing, and rehabilitation. The Sewer Repair Section is an in-house effort to correct problems from deterioration and disrepair of lines and manholes. Locations provide information to customers, other utilities and contractors in an effort to prevent damages to public and private lines. A significant part of this is the measuring and recording of private lines in public right-of-ways.

The **Pumping Station** function operates and maintains ten lift stations. The lift stations are necessary for public sewer service to neighborhoods which do not have the elevation necessary for gravity flow.

WASTEWATER TREATMENT DIVISION

PURPOSE: To treat the city's domestic and non-domestic sewage in compliance with all federal, state, and local standards and to release treated sewage in an acceptable, non-polluting manner.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	1,630,218	1,653,650	1,766,802	6.84%	1,861,348	5.35%
Supplies & Services	1,104,728	1,187,440	1,285,132	8.23%	1,282,322	-0.22%
Miscellaneous Expense	(26)	-	5,000	100.00%	5,000	-
Total	\$2,734,920	\$2,841,090	\$3,056,934	7.60%	\$3,148,670	3.00%
Expenditures by Major Activity						
Administration	276,073	287,764	323,743	12.50%	341,482	5.48%
Industrial Pretreatment	252,048	256,946	295,014	14.82%	300,606	1.90%
Laboratory	218,345	239,241	275,369	15.10%	288,069	4.61%
Maintenance	504,839	560,046	599,240	7.00%	621,690	3.75%
Operations	1,483,615	1,497,093	1,563,568	4.44%	1,596,823	2.13%
Total	\$2,734,920	\$2,841,090	\$3,056,934	7.60%	\$3,148,670	3.00%
Revenue Sources						
Charges for Services	208,357	27,500	151,000	449.09%	151,000	-
Reserves	2,526,563	2,813,590	2,905,934	3.28%	2,997,670	3.16%
Total	\$2,734,920	\$2,841,090	\$3,056,934	7.60%	\$3,148,670	3.00%

PROGRAM DESCRIPTIONS

The **Industrial Pretreatment** program is responsible for monitoring and regulating all industries which may discharge prohibited, incompatible, or otherwise undesirable constituents into the city's public sewer system.

The Wastewater Treatment **Laboratory** personnel perform all required wastewater sample collections and analyses. Laboratory tests are performed to monitor treatment plant performance for optimum efficiency and to satisfy discharge permit requirements mandated by the Colorado Department of Health.

The **Maintenance** staff is responsible for a preventive maintenance program, as well as quick and efficient repair of all facility equipment. They are responsible for the up-keep of all buildings and grounds at the Water Pollution Control Facility.

Plant **Operations** include eight operators who are responsible for controlling all processes at the facility for the effective treatment of wastewater. Operators monitor all equipment and laboratory data 24 hours a day. They coordinate all plant components for optimum efficiency.

WATER DEPARTMENT

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	5,553,196	6,201,232	6,003,902	-3.18%	6,256,967	4.22%
Supplies & Services	8,440,091	14,761,361	9,433,885	-36.09%	9,629,445	2.07%
Debt Service	2,986,158	2,404,189	1,234,680	-48.64%	1,235,656	0.08%
Operating Transfers	11,865,857	9,987,417	11,340,023	13.54%	13,290,503	17.20%
Depreciation	4,015,184	4,195,000	4,106,618	-2.11%	4,401,235	7.17%
Miscellaneous Expense	(4,825)	109,829	18,400	-83.25%	18,400	-
Capital	206,611	225,000	-	-100.00%	7,119	100.00%
Total	\$33,062,273	\$37,884,028	\$32,137,508	-15.17%	\$34,839,325	8.41%
Expenditures by Major Activity						
Transmission/Distribution	2,990,495	3,380,607	3,375,314	-0.16%	3,518,503	4.24%
Treatment and Supply	8,835,808	15,159,309	9,981,926	-34.15%	10,304,442	3.23%
Water General Management	21,235,970	19,344,112	18,780,268	-2.91%	21,016,380	11.91%
Total	\$33,062,273	\$37,884,028	\$32,137,508	-15.17%	\$34,839,325	8.41%
Revenue Sources						
Charges for Services	30,444,554	34,259,075	33,867,478	-1.14%	36,479,636	7.71%
Licenses & Permits	13,215	500	10,000	1900.00%	10,000	-
Miscellaneous	10,685	65,700	110,000	67.43%	110,000	-
Transfers	895,043	967,404	961,908	-0.57%	1,159,903	20.58%
Reserves	1,698,776	2,591,349	-	-100.00%	-	-
Total	\$33,062,273	\$37,884,028	\$34,949,386	-7.75%	\$37,759,539	8.04%

GENERAL DESCRIPTION

The purpose of the **Water** Department is to provide water to the citizens and industry of Greeley of a quality and quantity that meets all health and aesthetic criteria. The department consists of the General Management, Transmission and Distribution, and Treatment and Supply divisions.

HOW THE DEPARTMENT IS ORGANIZED

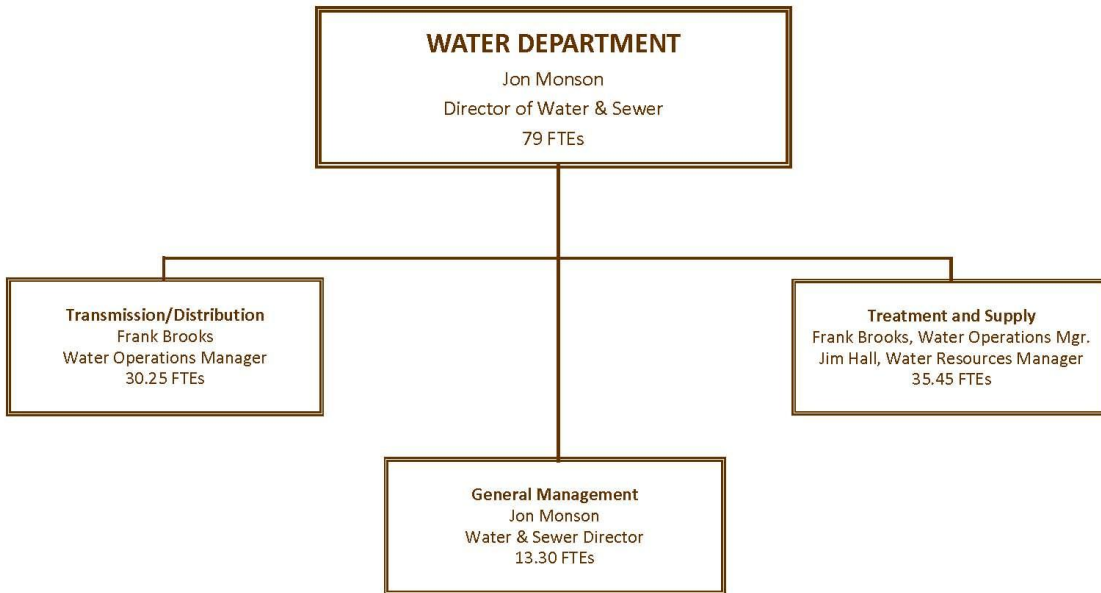
The Water and Sewer Director reports to the City Manager and is responsible for all water and sewer operations. The Director and administrative staff provide the planning, organizing, and executive management of daily operations.

Water General Management consists of Engineering and Administration. The Engineering staff provides expertise for initial design, maintenance, and expansion of the water system; it also provides technical support and contract administration. Administration provides executive management, budget and rate design, permit processing, approval services as well as the construction inspection services within the public right-of-way and public easements.

Transmission and Distribution operations move treated water from the treatment plants to the consumer. This involves the operation and maintenance of over 616 miles of water pipeline. Other services include meter reading and maintenance.

Treatment and Supply provides clean and aesthetically pleasing water to Greeley residents through the management of the city's six mountain reservoirs and four locally treated reservoirs, storage agreements with other agencies, and water purchases.

ORGANIZATIONAL CHART



FTE SUMMARY

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Transmission/Distribution						
Crew Supervisor-Water	3.00	3.00	3.00	-	3.00	-
Equipment Operator II-Wtr	3.00	3.00	3.00	-	3.00	-
Field Services Worker	1.00	1.00	1.00	-	1.00	-
Maintenance Mechanic	2.00	2.00	2.00	-	2.00	-
Maintenance Tech-Water	8.00	8.00	8.00	-	8.00	-
Meter Reader	1.00	1.00	1.00	-	1.00	-
Meter Services Technician	3.00	3.00	3.00	-	3.00	-
Raw Wtr Operations Tech	2.00	2.00	2.00	-	2.00	-
Raw Wtr Ops Supervisor	1.00	1.00	1.00	-	1.00	-
Reservoirs Supervisor	1.00	1.00	1.00	-	1.00	-
Transmission Line Tech	1.00	1.00	1.00	-	1.00	-
Utility Locator	0.50	0.50	0.50	-	0.50	-
Water Distribution Supt	1.00	1.00	1.00	-	1.00	-
Water Instrument Tech	1.00	1.00	1.00	-	1.00	-
Water Inventory Coord	1.00	1.00	1.00	-	1.00	-
Water Service Technician	0.75	0.75	0.75	-	0.75	-
Transmission/Distribution Total	30.25	30.25	30.25	-	30.25	-
Treatment and Supply						
Administrative Specialist	1.00	1.00	1.00	-	1.00	-
Deputy Director Water Res	1.00	1.00	1.00	-	1.00	-
Maintenance Mechanic	2.00	2.00	2.00	-	2.00	-
Maintenance Tech-Water	1.00	1.00	1.00	-	1.00	-
Marketing Technician	0.70	0.70	0.70	-	0.70	-
Plant A Op - Resident	2.00	2.00	2.00	-	2.00	-
Plant Operator A-Water	8.00	8.00	8.00	-	8.00	-
Plant Operator-Water	1.00	1.00	1.00	-	1.00	-
Public & Gov't Relations Mgr	-	1.00	1.00	-	1.00	-
Water Acquisition Spc	0.75	0.75	0.75	-	0.75	-
Water Conservation Coord	1.00	1.00	1.00	-	1.00	-
Water Conservation Spec	2.00	2.00	2.00	-	2.00	-
Water Instrument Tech	2.00	2.00	2.00	-	2.00	-
Water Resource Admn I	2.00	3.00	3.00	-	3.00	-
Water Resource Admn II	2.00	2.00	2.00	-	2.00	-
Water Resource Analyst	1.00	1.00	1.00	-	1.00	-
Water Resource Manager	1.00	1.00	1.00	-	1.00	-
Water Resource Ops Engnr	1.00	1.00	1.00	-	1.00	-
Water Supply Technician	2.00	2.00	2.00	-	2.00	-
Water Trmt Plant Supt	2.00	2.00	2.00	-	2.00	-
Treatment and Supply Total	33.45	35.45	35.45	-	35.45	-

FTE SUMMARY(CONTINUED)

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Water General Management						
Administrative Specialist	1.00	1.00	1.00	-	1.00	-
Asst City Attorney I	1.00	1.00	-	(1.00)	-	-
Asst City Attorney II	1.00	1.00	-	(1.00)	-	-
Budget Analyst	0.80	0.80	0.80	-	0.80	-
Business Manager	-	1.00	1.00	-	1.00	-
Chief Engineer-W&S	0.90	0.90	0.90	-	0.90	-
Construction Inspector	0.50	0.50	0.50	-	0.50	-
Env & Wtr Resources Attny	0.80	0.80	-	(0.80)	-	-
Legal Assistant	0.75	0.75	-	(0.75)	-	-
Marketing Technician	0.30	0.30	0.30	-	0.30	-
Regulatory Compliance	0.50	0.50	0.50	-	0.50	-
Sr Admin Specialist	1.00	1.00	1.00	-	1.00	-
Sr Construction Inspector	0.50	0.50	0.50	-	0.50	-
W&S Services Coordinator	1.00	1.00	1.00	-	1.00	-
W&S Services Technician	1.00	1.00	1.00	-	1.00	-
Water & Sewer Director	0.80	0.80	0.80	-	0.80	-
Water Operations Manager	1.00	1.00	1.00	-	1.00	-
Water Resource Engineer	2.00	2.00	2.00	-	2.00	-
Water System Engineer	1.00	1.00	1.00	-	1.00	-
Water General Management Total	15.85	16.85	13.30	(3.55)	13.30	-
Grand Total	79.55	82.55	79.00	(3.55)	79.00	-

ACHIEVEMENTS

2011

- Windy Gap final Environmental Impact Statement approved
- Water Budget pilot project completed with volunteers

2012

- Reviewed and implemented a change in the way plant investment fees are calculated for water
- Continued acquiring new water rights
- Led an interagency team in fire mitigation on the Poudre River watershed in response to the Hewlett Gulch and High Park Fires.

WATER GENERAL MANAGEMENT DIVISION

PURPOSE: To provide general management and engineering services for the various Water Division programs.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	1,302,074	1,479,590	1,153,641	-22.03%	1,201,205	4.12%
Supplies & Services	895,951	1,033,916	934,406	-9.62%	876,881	-6.16%
Debt Service	2,986,158	2,404,189	1,234,680	-48.64%	1,235,656	0.08%
Capital	132,278	225,000	-	-100.00%	-	-
Operating Transfers	11,865,857	9,987,417	11,340,023	13.54%	13,290,503	17.20%
Depreciation	4,015,184	4,195,000	4,106,618	-2.11%	4,401,235	7.17%
Miscellaneous Expense	(5,255)	19,000	10,900	-42.63%	10,900	-
Capital	43,722	-	-	-	-	-
Total	\$21,235,970	\$19,344,112	\$18,780,268	-2.91%	\$21,016,380	11.91%
Expenditures by Major Activity						
1999 CWR&PDA Loan	1,110,359	1,114,655	1,110,925	-0.33%	1,111,901	0.09%
2004 Water Refunding	789,323	-	-	-	-	-
2012 Water Bonds	1,274	-	-	-	-	-
Administration	804,406	931,203	984,727	5.75%	1,008,394	2.40%
Art In Public Places	158,354	254,595	526,367	106.75%	551,115	4.70%
Bonds Series 6-1-99	358,501	376,103	-	-100.00%	-	-
Computer/Phone User Chrgs	326,684	366,573	395,862	7.99%	371,954	-6.04%
CWCB - Barnes	24,863	25,151	-	-100.00%	-	-
CWCB - Comanche	77,311	78,045	78,045	-	78,045	-
CWCB - Hourglass	19,014	-	-	-	-	-
CWCB - Peterson	45,263	45,710	45,710	-	45,710	-
Depreciation Expense	4,015,184	4,195,000	4,106,618	-2.11%	4,401,235	7.17%
Engineering	452,920	562,363	466,474	-17.05%	483,157	3.58%
Investment Earnings	4,542	-	4,900	100.00%	4,900	-
Liability Insurance	200,000	200,000	157,283	-21.36%	128,763	-18.13%
Operating Transfers	11,865,857	9,987,417	10,431,338	4.44%	12,342,415	18.32%
Sewer Construction Loan	115,500	-	-	-	-	-
Utility Construction Insp	78,259	114,048	89,701	-21.35%	91,818	2.36%
Water Legal	342,331	328,724	382,318	16.30%	396,973	3.83%
Water Replacement Loan	446,024	764,525	-	-100.00%	-	-
Total	\$21,235,970	\$19,344,112	\$18,780,268	-2.91%	\$21,016,380	11.91%
Revenue Sources						
Charges for Services	28,988,279	30,612,642	32,681,778	6.76%	35,293,936	7.99%
Licenses & Permits	13,215	500	10,000	1900.00%	10,000	-
Miscellaneous	-42,481	65,700	110,000	67.43%	110,000	-
Transfers	895,043	967,404	961,908	-0.57%	1,159,903	20.58%
Reserves	-	-	-	-	-	-
Total	\$29,854,056	\$31,646,246	\$33,763,686	6.69%	\$36,573,839	8.32%

PROGRAM DESCRIPTIONS

Administration provides general management, budgeting, and rate design services as well as permit processing and approval.

Engineering provides services for Supply, Treatment, Reservoir, Transmission, Distribution, and Meter Sections of the Water Department. Staff reviews subdivision plans, prepares specifications and plans for main extensions, manages a variety of contracts, and performs long-range planning for facilities and water rights acquisition

TRANSMISSION AND DISTRIBUTION DIVISION

PURPOSE: To operate and maintain an effective piping and storage system which measures and transports treated water from water treatment plants to the consumer.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	1,837,382	1,880,696	1,929,060	2.57%	2,013,002	4.35%
Supplies & Services	1,122,502	1,499,911	1,446,254	-3.58%	1,498,382	3.60%
Capital	30,611	-	-	-	7,119	100.00%
Total	\$2,990,495	\$3,380,607	\$3,375,314	-0.16%	\$3,518,503	4.24%
Expenditures by Major Activity						
Distribution	1,185,809	1,346,557	1,372,400	1.92%	1,429,590	4.17%
Inventory	214,864	362,158	232,158	-35.90%	232,158	-
Non-Potable Operations	436,770	493,615	531,190	7.61%	561,632	5.73%
Service and Meters	338,481	369,811	386,638	4.55%	402,533	4.11%
Transmission-Reservoir	814,570	808,466	852,928	5.50%	892,590	4.65%
Total	\$2,990,495	\$3,380,607	\$3,375,314	-0.16%	\$3,518,503	4.24%
Revenue Sources						
Charges for Services	1,016,556	852,158	760,000	-10.81%	760,000	-
Miscellaneous	21,717	-	-	-	-	-
Reserves	1,952,222	2,528,449	2,615,314	3.44%	2,758,503	5.48%
Total	\$2,990,495	\$3,380,607	\$3,375,314	-0.16%	\$3,518,503	4.24%

PROGRAM DESCRIPTIONS

The **Distribution** staff is responsible for the maintenance and operation of 459.7 miles of distribution lines and appurtenances within the system such as fire hydrants and pumps.

The **Inventory** program accounts for equipment and materials withdrawn from a department run warehouse.

The **Service and Meters** staff reads all metered accounts on a monthly basis, tests and maintains existing meters, responds to customer concerns, and inspects all new construction meter installations.

The **Transmission/Reservoirs** program is responsible for the operation and maintenance of 69 million gallons of treated water in storage reservoirs and pump stations as well as 155 miles of transmission lines ranging from 20 to 60 inches in diameter.

TREATMENT AND SUPPLY DIVISION

PURPOSE: To produce an adequate supply of high quality drinking water and a suitable supply of irrigation water based on consumer needs and expectations.

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Category						
Salaries & Benefits	2,413,741	2,840,946	2,921,201	2.82%	3,042,760	4.16%
Supplies & Services	6,421,638	12,227,534	7,053,225	-42.32%	7,254,182	2.85%
Miscellaneous Expense	430	90,829	7,500	-91.74%	7,500	-
Total	\$8,835,808	\$15,159,309	\$9,981,926	-34.15%	\$10,304,442	3.23%
Expenditures by Major Activity						
Bellvue Filter Plant	1,520,237	1,783,720	1,846,031	3.49%	1,914,211	3.69%
Boyd Lake Filter Plant	1,446,222	2,033,337	1,862,132	-8.42%	1,939,576	4.16%
High Mountain Reservoirs	309,340	5,651,877	367,278	-93.50%	378,858	3.15%
Water Conservation Prgm	413,957	506,719	496,412	-2.03%	505,976	1.93%
Water Quality	215,185	243,000	240,695	-0.95%	244,616	1.63%
Water Resources	4,930,867	4,940,656	5,169,378	4.63%	5,321,205	2.94%
Total	\$8,835,808	\$15,159,309	\$9,981,926	-34.15%	\$10,304,442	3.23%
Revenue Sources						
Charges for Services	439,718	2,794,275	425,700	-84.77%	425,700	-
Miscellaneous	31,449	-	-	-	-	-
Reserves	8,364,641	12,365,034	9,556,226	-22.72%	9,878,742	3.37%
Total	\$8,835,808	\$15,159,309	\$9,981,926	-34.15%	\$10,304,442	3.23%

PROGRAM DESCRIPTIONS

The **Bellvue Filter Plant** program provides for the year-round operations and maintenance of the 32 million gallons per day (MGD) plant at the mouth of the Poudre Canyon.

The **Boyd Lake Plant** program provides for the seasonal operation and maintenance of the filter plant located on the east edge of Loveland and draws raw water from both Lake Loveland and Boyd Lake. This plant is a peaking operation with a capacity of 38 MGD.

The **Supply** program is divided into two sections. The Engineering/Water Rights Section is in charge of managing the city's water and related water rights. In addition, this section is responsible for long range planning, water conservation, drought protection, and maintenance of supply waterways. The Field Operations Section is responsible for physically storing and transporting water in and out of city facilities, both locally and in the Cache la Poudre basin.

NON-DEPARTMENTAL

	2011 Actual	2012 Revised	2013 Budget	2013 vs 2012	2014 Budget	2014 vs 2013
Expenditures by Major Activity						
Operating Transfers	6,002,516	6,946,045	3,105,292	-55.29%	3,353,931	8.01%
2010 Firetruck Loan	66,203	-	83,275	100.00%	80,578	-3.24%
A Woman's Place	16,000	16,000	16,000	-	16,000	-
Airport	7,896	-	-	-	-	-
Budgeted Salary Adj	-	181,452	437,500	141.11%	437,500	-
Computer/Phone User Chrgs	-	450,452	-	-100.00%	-	-
County Treasures Fees	84,117	86,000	85,000	-1.16%	85,000	-
Downtown Development Auth	48,750	48,750	48,750	-	48,750	-
Economic Incentive	23,760	-	10,000	100.00%	10,000	-
Envision	5,250	8,750	7,000	-20.00%	7,000	-
Facilities Study	-	50,000	-	-100.00%	-	-
Greeley Bld Auth Loan	-	-	93,000	100.00%	96,000	3.23%
Hist Pres Bldg Per Refund	167	-	-	-	-	-
Humane Society	202,155	252,695	252,695	-	252,695	-
Insurance	211,873	211,873	103,450	-51.17%	84,692	-18.13%
Investment Earnings	40,522	55,000	42,000	-23.64%	43,000	2.38%
Miscellaneous	-	138,965	-	-100.00%	-	-
Mosquito Spraying	-	50,000	50,000	-	-	-100.00%
Plan/Environ Linkage Stud	-	20,000	-	-100.00%	-	-
Small Bus Develop Ctr	7,483	7,500	10,000	33.33%	10,000	-
Sundry	378,468	245,528	236,490	-3.68%	62,640	-73.51%
Transitional House	7,000	7,000	7,000	-	7,000	-
Unemployment Compensation	78,431	52,000	60,000	15.38%	60,000	-
Upstate Colorado	63,750	63,750	63,750	-	63,750	-
Weld Food Bank	-	3,500	3,500	-	3,500	-
Youth & Family Connection	24,114	24,114	24,114	-	24,114	-
Total	\$7,268,456	\$8,919,374	\$4,738,816	-46.87%	\$4,746,150	0.15%

GENERAL DESCRIPTION

Non-departmental expense provides a funding source for the general costs of city government which are common to multiple programs or cannot be identified with a specific department.

EXPLANATION OF 2013-2014 FUNDING

Operating Transfers – Legally authorized inter-fund transfers from the fund receiving revenue to the fund making the expenditure. Operating transfers also include:

Receiving Fund	Description	2013	2014
Cemetery	Amount that expenditures exceed revenues and Cemetery Endowment interest earnings	117,393	143,628
Fire Equip & Acq Replace.	Amount that expenditures exceed revenue	-	159,510
Municipal Golf Courses	Amount that expenditures exceed revenue	463,642	502,992
Streets & Roads	Amount that expenditures exceed revenue	2,524,257	2,547,801
		3,105,292	3,353,931

2010 Fire Truck Loan- Lease purchase payment for fire truck loan; Fund 306 Fire Equipment Acquisition & Replacement funds this payment.

A Woman's Place - A shelter and counseling program for battered women and their children.

Greeley/Weld Airport Authority – This organization provides policy guidance concerning daily and long range operations and property management at the Airport.

Budgeted Salary Adjustment – This consists of funds to assist departments with attrition on a case by case basis, funds for the vacation buy-back program for employees, and funds for the proposed increase in stand-by pay.

Computer/Phone User Charges - The General Fund's share of costs associated with programming and use of the city's mainframe computer along with costs associated with the operation of the city's phone system. Starting in 2011, this charge has been allocated directly to departments utilizing the city's I.T. services.

County Treasurer's Fee - Payment of a 1% fee to the county for the collection of the city's share of property taxes.

Downtown Development Authority - The Downtown Development Authority has a mission of economic redevelopment in a 55-block area of the historic commercial core of Greeley. A revitalized downtown serves as an enhancement to the quality of life of residents, adding to their options for shopping, services and entertainment. Downtown also serves as an enhancement to other economic development efforts and a source of tax revenue for the community.

Economic Incentive – This is used to make communities more attractive to a development decision.

Envision - An organization that provides services to the developmentally disabled persons in the Weld County area.

Facilities Study- Study of City administrative space.

Greeley Building Authority Loan – City's share of the Greeley Building Authority Loan for the Island Grove Event Center.

Historic Preservation Building per Refund - owners of properties on the Greeley Historic Register are eligible to apply for a refund of the building portion of their permit fees for interior and exterior projects requiring a permit, provided they receive approval from the Historic Preservation Commission.

Humane Society – This is the city's contribution for kennel services for companion animals delivered by City police department or Greeley residents.

Insurance - The General Fund's contribution to the Claims Reserve Fund for costs of the city's self-insurance program.

Investment Earnings – This is earnings on various investments including interest on checking and savings accounts.

Miscellaneous – Expenditures that do not fit into any other category.

Mosquito Spraying- Funds budgeted for Public Works to utilize for a mosquito spraying program.

Planning & Environmental Linkage Study – This is for the City of Greeley's contribution toward a study regarding HWY 85.

Small Business Development Center - An organization that provides services to small business owners in the Weld County area, including training, resource library access, business counseling, and maintenance of the Hispanic Small Business Loan Program.

Sundry - Includes miscellaneous expenditure categories such as bank service charges, collection services contracts, and investment services contracts.

Transitional House - This organization provides emergency shelter and related services for homeless families.

Unemployment Insurance - The cost to the city for unemployment insurance paid to the state.

Upstate Colorado Economic Development - To create and attract new business enterprises to Greeley and Weld County, help retain and expand existing businesses, provide quality job opportunities and income growth, and an increased tax base thereby improving the quality of life for area residents.

Weld County Food Bank - An organization that helps to alleviate hunger and food waste by providing an efficient, centralized system for collecting, storing, and distributing food with community cooperation.

Youth & Family Connections (Juvenile Assessment Center) - This is the city's contribution for the operation of the Weld County Juvenile Assessment Center.



CAPITAL IMPROVEMENTS

INTRODUCTION

The Capital Improvements presented in this section consist of the 2013-2017 Capital Improvement Program projects as well as capital outlay scheduled for 2013-2014.

Capital improvements and capital outlay are defined in detail on the following pages. In the simplest of terms, capital improvements are expansions of or improvements to the city's physical structure such as buildings, parks, bridges, and utility systems (infrastructure). Capital outlay is generally equipment, furnishings, and furniture. The combination of these items comprises the city's annual Capital Plan.

As can be seen from the tables and graphs on the following pages, the funding for the Capital Plan comes from a variety of sources.

Capital improvements are summarized by project in this section. A capital outlay listing can be found at the end of this section.

CAPITAL IMPROVEMENT PLAN

WHAT IS A CAPITAL IMPROVEMENT PROJECT?

A capital improvement project is a project related to the infrastructure of the city or major equipment. The project may be new construction, rehabilitation of existing facilities or infrastructure, or improvements to existing facilities or infrastructure (i.e., dam rehabilitation, street overlays, major remodel of a city building, new soccer fields).

WHAT IS A CAPITAL IMPROVEMENT PROGRAM?

A capital improvement program is a five year plan for the evaluation of the city's facility and infrastructure needs. It serves as a guide for construction and development of the city's infrastructure asset base in the most cost efficient manner possible. It is the result of systematic review of each project as it relates to the City Council priorities to maximize the use of all financial resources.

While the program serves as a long range plan, it is reviewed annually and revised based on current circumstances and opportunities. Priorities may be changed due to grant opportunities or circumstances that caused a more rapid deterioration of an asset resulting in a liability issue. Projects may be revised for significant costing variances.

WHAT ARE THE OBJECTIVES OF A CAPITAL IMPROVEMENT PROGRAM?

- To forecast public facilities and improvements that will be needed in the near future.
- To anticipate and project financing needs in order to maximize available federal, state, and county funds.
- To promote sound financial planning in order to enhance and protect the bond rating of the City of Greeley.
- To focus attention on and assist in the implementation of established City Council priorities as outlined in the official Comprehensive Plan.
- To serve as a guide for local officials in making budgetary decisions.
- To balance the needs of new development with existing development.
- To promote and enhance the economic development of the City of Greeley.
- To strike a balance between needed public improvements and the present financial capability of the city to provide for these improvements.
- To provide an opportunity for citizens and interest groups to voice opinions on development of city facilities and infrastructure.
- To provide for improvements in a timely and systematic manner.

WHAT IS THE CAPITAL IMPROVEMENT PLAN DEVELOPMENT PROCESS?

Assign Project Titles

- Make the title descriptive of the work. Title the project based on the problem to be solved at a location, rather than titling based on the solution.
- Projects are grouped in a meaningful way for the department. A project title of Boomerang Improvements won't work if it includes everything from the kitchen sink replacement to the cart path overlay. It is a judgment decision.

Formulate Project Descriptions

- Target activities to be completed each year on the project are included in the description. This should be a brief statement of the work that will be performed and the location.

Formulate Project Cost Estimates

- The costs of each project are broken down into any of the following 24 categories:

Art	Moving
Capital	Off-Site Improvements
Construction/Maintenance	Other Capital
Construction-External	Permit/Fees Etc
Construction-Internal	Printing
Contingency	Professional Services
Design Fees	Project Management
Furniture/Fixtures/Equipment	Repair/Maint Supplies
Hazmat	Soil Investigation
Land/Building/Demolition	Surveying
Legal Publications	Testing & Inspection
Miscellaneous	Transportation
Miscellaneous Design	Utility Services

Assign Rankings

- Rankings

All projects are numerically ranked by the department within each funding source. The emphasis is placed on the necessity and importance of each project.

A second ranking is done by the Capital Project Committee (CPC). This committee ranks projects from all the departments within each funding source. It also reviews the year in which projects are proposed and coordinates projects citywide for efficiencies. The CPC committee consists of the City Engineer, Chief Engineer-Water & Sewer, and a representative from the Purchasing division.

Document Project Justifications

The following things should be considered:

- Reason the project is necessary
- Related projects (timing issues)
- Coordination efforts required with other agencies (timing issues)
- Mandates and deadlines for compliance
- Service Impact (number of participants impacted)
- New fees that could be generated as a result of the completion of the project (new recreation center-usage fees, program fees)
- Community priority references
- Safety requirements.

Document Operating Impact

The operating impact is information required for submission of each project. Costs are recorded in the year they will initially occur. It will be assumed that the cost continues from that point on, unless information is provided otherwise. The following possibilities exist:

- A maintenance project that doesn't require anymore than is already in the budget for maintenance.
- A maintenance project that replaces existing items with a more cost effective material or device that would result in a slight savings in operating dollars. Examples: more energy efficient HVAC unit resulting in an electricity savings.
- New projects will always have some kind of operating impact.

Note Unfunded Projects

- All projects not funded are placed on an unfunded list.

Present product to the City Council for review and final consideration

HOW IS CITIZEN INPUT INCORPORATED IN THE CIP DEVELOPMENT PROCESS?

The citizens are involved in the capital improvements plan through participation in citizen boards, commissions, and participation in public meetings, work sessions and public hearings.

Participation in Citizen Boards and Commissions

Each discipline within the city has a citizen board or commission that helps to identify and prioritize needs within their scope of interest. The citizen boards and commissions are particularly influential with regard to the addition of a project to the plan and the priority it has within the scope of needs for the community.

Participation in Public Meetings

Each year in the fall, a workshop is held to inform the City Council and all interested citizens about the proposed budget for the year. A session within this workshop is devoted to capital improvements. Since annual appropriations are required by charter, two required public hearings are held in conjunction with the operating budget each year. Capital improvements typically represent 20% of the total budget and are considered carefully.

HOW DOES THE CAPITAL IMPROVEMENT PROGRAM IMPACT THE OPERATING BUDGET?

All capital improvement projects are required to show the operating budget impact at the time the projects are submitted for consideration in the Capital Improvement Program. This includes the number of full time equivalent positions that would be needed or could be eliminated and the cost or savings for salaries/benefits, supplies/services, and equipment. It would not be prudent to make funding decisions in favor of a project the city could not afford to maintain, staff, or provide equipment for.

Capital improvements can impact the budget by increasing or decreasing revenues and expenditures. Revenues could be increased if the improvement attracts new businesses (building permits, sales tax, and property tax). The improvement could also increase expenditures. Perhaps an expansion requires new employees, additional maintenance services, or additional utility costs. Construction of a new street may require additional costs for police patrol services, snow and ice removal, or street light utility costs. Perhaps new technology could make the operation of a plant more efficient resulting in a reduction in power costs, utility costs, and personnel costs (reduction in overtime or man-hours).

Many projects are associated with prevention of future excessive costs that are difficult to measure. The cost of the maintenance should not exceed the benefit of the asset. The projects may have maintenance costs, but the existing maintenance budgets are sufficient. The priority for available capital project funds has been maintenance of existing facilities and infrastructure. Most of the City of Greeley's projects fall into this category.

HOW IS THE CAPITAL IMPROVEMENT PLAN FORMULATED?

The following time line is a specific listing of the steps used to develop the Capital Improvement Plan.

March	The Planning division of Community Development presents a Growth Report from a study to estimate population growth based on the number of households, the average number of people in a household, and a five-year growth area capable of accommodating the estimated increase in residential units or the Mid-Range Expected Service Area (MRESA). Commercial and industrial development prospects are also evaluated at this time.
July	Existing projects roll forward one year. Detailed information is distributed that provides instructions for revising projects. There is also information reminding departments about the general philosophies mentioned earlier in this discussion. Each project is evaluated by the department head. New projects are then submitted to the Finance Department and entered into the database along with updates or changes to existing projects.
August	The Budget staff and City Engineer finalize the plan by shifting funding priorities as necessary and incorporating new projects, particularly in year five. The City Manager determines the overall budget proposal.
September	Work sessions are held to consider budget issues (for operating and for capital improvements).
Nov & Dec	The first and second public hearings are held, and the budget is appropriated.

WHAT ARE THE FUNDING SOURCES?

Funding sources for the capital plan come from user fees, sales tax, development fees, grants, loans, bonds, and funded depreciation (Water, Sewer and Stormwater Funds).

The food tax (3% sales tax on food) is the largest source of revenue for capital projects not related to the enterprise funds (Parking, Water, Sewer, Golf, Stormwater and Cemetery) and is restricted by ordinance to funding facilities and infrastructure repairs, maintenance and improvements. The primary use of these funds is street maintenance. The program, which was extended through 2016 by the citizens in the 2010 election, is carefully monitored to insure compliance with the intent of the ordinance.

The Utility funds (Water, Sewer, and Stormwater) appropriate 100% of the annual depreciation for the replacement of equipment and infrastructure. New construction is funded primarily by bond or loan proceeds, plant investment fees, development fees, and reserves from user fees. Water and Sewer project priorities are established by the Water and Sewer Board (also charged with setting minimum water and sewer rates).

The Quality of Life projects are funded by a .3% sale and use tax; projects include construction, improvement, and renovation of recreation, parks and cultural amenities. The tax increase was approved by the citizens at the election held on November 5, 2002. Collection of the tax increase commenced as of January 1, 2003 and will expire on December 31, 2022.

Development fees are used for developing fire and police protection improvements, constructing new roads, developing and improving parks and establishing linear parks, open spaces and trail systems.

WHAT ARE ISSUES FOR THE FUTURE OF THE CAPITAL IMPROVEMENTS PLAN?

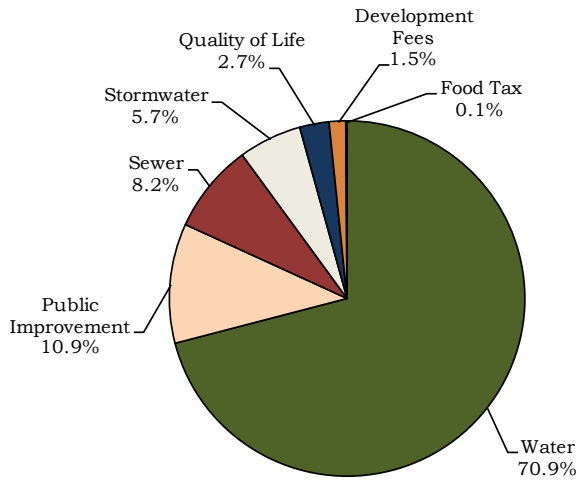
The cost of capital improvements needed far exceeds the funding sources available. It is apparent that new revenue sources will be required to make progress in this area. Listed below are a few projects either currently in the works or are planned for construction in the near future.

- State Funding Advancements for Surface Transportation and Economic Recovery (FASTER) dollars are being utilized for the replacement of the 59th Avenue Bridge over the No. 3 Ditch, south of "O" Street. It is scheduled to be completed in January 2015.

- Construction has begun on the 4th Street Best Way Phase II Storm Drain and Inlet Improvements Project. This new system will collect a large amount of storm water and convey it into the Best Way detention pond for the protection of residents and businesses.

- Designs and drawings are being developed to bring the city's antiquated lift stations into compliance with industry and state standards.

2013 CAPITAL IMPROVEMENTS BY FUND

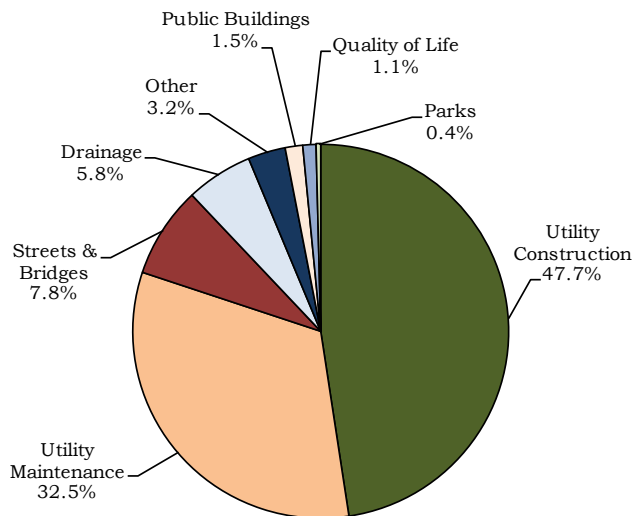


Funded in millions

Water	\$ 35.8
Public Improvement	5.5
Sewer	4.1
Stormwater	2.9
Quality of Life	1.4
Development Fees	0.8
Food Tax	0.1
	\$ 50.4

NOTE: The Water amount consists of the Water Construction Fund, Water Capital Replacement Fund, and Water Rights Acquisition Fund. The Sewer amount consists of the Sewer Construction Fund and the Sewer Capital Replacement Fund. The Stormwater amount consists of the Stormwater Construction Fund and the Stormwater Capital Replacement Fund.

2013 CAPITAL IMPROVEMENTS BY PROJECT TYPE



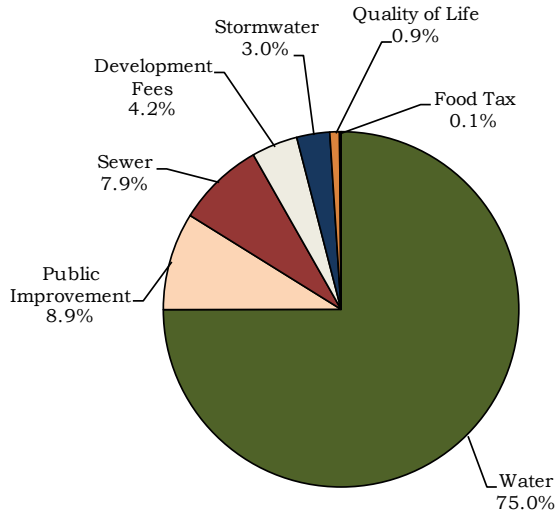
Funded in millions

Utility Construction	\$ 23.9
Utility Maintenance	16.4
Streets & Bridges	4.0
Drainage	2.9
Other	1.6
Public Buildings	0.8
Quality of Life	0.6
Parks	0.2
	\$ 50.4

NOTE: The Water amount consists of the Water Construction Fund, Water Capital Replacement Fund, and Water Rights Acquisition Fund. The Sewer amount consists of the Sewer Construction Fund and the Sewer Capital Replacement Fund. The Stormwater amount consists of the Stormwater Construction Fund and the Stormwater Capital Replacement Fund.

The budget for the capital improvement projects only includes expenditures related to capital construction. Excluded are capital outlay expenditures and operating transfers for Art in Public Places.

2014 CAPITAL IMPROVEMENTS BY FUND

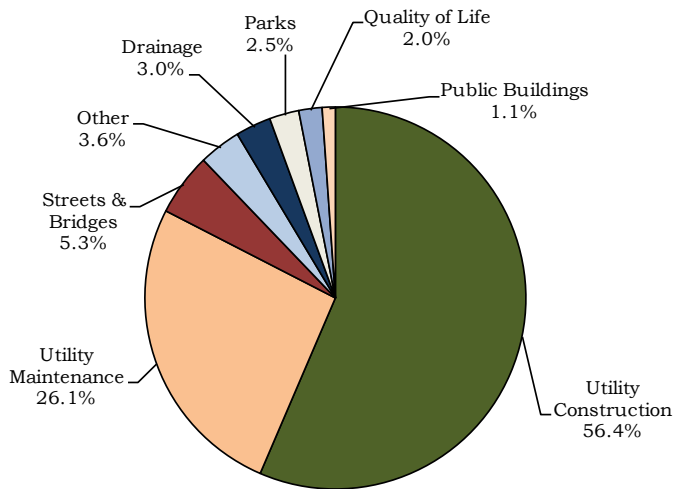


Funded in millions

Water	\$ 53.7
Public Improvement	6.4
Sewer	5.7
Development Fees	3.0
Stormwater	2.2
Quality of Life	0.6
Food Tax	0.1
	\$ 71.6

NOTE: The Water amount consists of the Water Construction Fund, Water Capital Replacement Fund, and Water Rights Acquisition Fund. The Sewer amount consists of the Sewer Construction Fund and the Sewer Capital Replacement Fund. The Stormwater amount consists of the Stormwater Construction Fund and the Stormwater Capital Replacement Fund.

2014 CAPITAL IMPROVEMENTS BY PROJECT TYPE



Funded in millions

Utility Construction	\$ 40.4
Utility Maintenance	18.7
Streets & Bridges	3.8
Other	2.6
Drainage	2.1
Parks	1.8
Quality of Life	1.4
Public Buildings	0.8
	\$ 71.6

NOTE: The Water amount consists of the Water Construction Fund, Water Capital Replacement Fund, and Water Rights Acquisition Fund. The Sewer amount consists of the Sewer Construction Fund and the Sewer Capital Replacement Fund. The Stormwater amount consists of the Stormwater Construction Fund and the Stormwater Capital Replacement Fund.

The budget for the capital improvement projects only includes expenditures related to capital construction. Excluded are capital outlay expenditures and operating transfers for Art in Public Places.



Proposed Funding for 2013 Capital Projects

	Development		Public			Total
	Fees	Food Tax	Improvement	Quality of Life	Utilities	
Beginning Balance	\$ 2,472,601	\$ -	1,517,295.24	\$ 2,217,261	\$ 35,827,313	\$ 42,034,470

Revenue

Bonds/External Loans	-	-	-	-	-	-
Development Fees	555,000	-	-	-	2,448,735	3,003,735
Fees & Charges	-	-	-	-	400,700	400,700
Funded Depreciation	-	-	-	-	9,990,387	9,990,387
Interest on Investments	17,900	8,000	9,361	12,000	362,268	409,529
Intergovernmental Revenue	-	-	970,000	-	-	970,000
Miscellaneous	-	-	898,812	-	16,196,892	17,095,704
Transfers In	17,341	4,749,549	545,326	2,317,721	20,202,888	27,832,825
Total Revenue	\$ 590,241	\$ 4,757,549	\$ 2,423,499	\$ 2,329,721	\$ 49,601,870	\$ 59,702,880

Other Expenditures

Debt Service	121,343	-	474,544	-	8,821,395	9,417,282
Depreciation Expense	-	-	-	-	-	-
Miscellaneous	4,330	1,500	220,375	2,600	25,420	254,225
Rebate Program	-	45,000	-	-	-	45,000
Transfers Out	600,000	-	-	410,923	9,086,038	10,096,961
Total Other Expenditures	\$ 725,673	\$ 46,500	\$ 694,919	\$ 413,523	\$ 17,932,853	\$ 19,813,468

Projects

Entryway/Neighborhood Improvements	-	-	-	199,000	-	199,000
Federal Grant Projects	-	63,000	-	-	-	63,000
Infrastructure Maintenance	-	-	726,725	50,000	-	776,725
Parks Maintenance/Improvement	-	360,037	-	-	-	360,037
Parks/Recreation	-	-	-	1,103,829	-	1,103,829
Public Buildings Repair/Replacement	-	963,100	-	-	-	963,100
Road Development	-	-	-	-	-	-
Sewer Construction Collection	-	-	-	-	261,500	261,500
Sewer Construction Treatment	-	-	-	-	1,747,238	1,747,238
Sewer Replacement Collection	-	-	-	-	1,225,475	1,225,475
Sewer Replacement Studies	-	-	-	-	480,000	480,000
Sewer Replacement Treatment	-	-	-	-	79,500	79,500
Stormwater Construction	-	-	-	-	1,568,400	1,568,400
Stormwater Repair/Replace	-	-	-	-	843,900	843,900
Street Maintenance	-	3,324,684	-	-	-	3,324,684
Water Construction Supply	-	-	-	-	19,331,330	19,331,330
Water Construction Trans & Distrib	-	-	-	-	128,700	128,700
Water Construction Treatment	-	-	-	-	-	-
Water Replacement Supply	-	-	-	-	130,000	130,000
Water Replacement Trans & Distrib	-	-	-	-	4,869,193	4,869,193
Water Replacement Treatment	-	-	-	-	-	-
Water Rights Acquisition	-	-	-	-	10,975,000	10,975,000
Total Projects	\$ -	\$ 4,710,821	\$ 726,725	\$ 1,352,829	\$ 41,640,236	\$ 48,430,611

Ending Balance	\$ 2,337,169	\$ 228	\$ 2,519,150	\$ 2,780,630	\$ 25,856,094	\$ 33,493,271
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Proposed Funding for 2014 Capital Projects

	Development Fees	Food Tax	Public Improvement	Quality of Life	Utilities	Total
Beginning Balance	\$ 2,337,169	\$ 228	\$ 2,519,150	\$ 2,780,630	\$ 25,856,094	\$ 33,493,271

Revenue

Bonds/External Loans	-	-	-	-	35,000,000	35,000,000
Development Fees	555,000	-	-	-	5,353,011	5,908,011
Fees & Charges	-	-	-	-	400,700	400,700
Funded Depreciation	-	-	-	-	10,523,169	10,523,169
Interest on Investments	17,900	8,000	9,361	12,000	267,248	314,509
Intergovernmental Revenue	-	-	970,000	-	-	970,000
Miscellaneous	-	-	1,711,621	-	351,316	2,062,937
Transfers In	17,341	4,844,540	739,978	1,799,978	17,090,064	24,491,901
Total Revenue	\$ 590,241	\$ 4,852,540	\$ 3,430,960	\$ 1,811,978	\$ 68,985,508	\$ 79,671,227

Other Expenditures

Debt Service	117,543	-	701,336	-	10,503,481	11,322,360
Depreciation Expense	-	-	-	-	-	-
Miscellaneous	4,330	1,500	226,909	2,600	25,420	260,759
Rebate Program	-	45,000	-	-	-	45,000
Transfers Out	-	-	-	423,758	4,593,646	5,017,404
Total Other Expenditures	\$ 121,873	\$ 46,500	\$ 928,245	\$ 426,358	\$ 15,122,547	\$ 16,645,523

Projects

Entryway/Neighborhood Improvements	-	-	-	300,000	-	300,000
Federal Grant Projects	-	64,000	-	-	-	64,000
Infrastructure Maintenance	-	-	1,618,175	-	-	1,618,175
Parks Maintenance/Improvement	-	303,232	-	-	-	303,232
Parks/Recreation	43,000	-	-	327,782	-	370,782
Public Buildings Repair/Replacement	-	994,160	-	-	-	994,160
Road Development	1,409,400	-	-	-	-	1,409,400
Sewer Construction Collection	-	-	-	-	274,675	274,675
Sewer Construction Treatment	-	-	-	-	3,609,452	3,609,452
Sewer Replacement Collection	-	-	-	-	1,384,536	1,384,536
Sewer Replacement Studies	-	-	-	-	-	-
Sewer Replacement Treatment	-	-	-	-	43,050	43,050
Stormwater Construction	-	-	-	-	1,222,500	1,222,500
Stormwater Repair/Replace	-	-	-	-	600,000	600,000
Street Maintenance	-	3,391,178	-	-	-	3,391,178
Water Construction Supply	-	-	-	-	34,658,836	34,658,836
Water Construction Trans & Distrib	-	-	-	-	1,941,135	1,941,135
Water Construction Treatment	-	-	-	-	-	-
Water Replacement Supply	-	-	-	-	136,500	136,500
Water Replacement Trans & Distrib	-	-	-	-	4,727,021	4,727,021
Water Replacement Treatment	-	-	-	-	-	-
Water Rights Acquisition	-	-	-	-	11,841,375	11,841,375
Total Projects	\$ 1,452,400	\$ 4,752,570	\$ 1,618,175	\$ 627,782	\$ 60,439,080	\$ 68,890,007

Ending Balance	\$ 1,353,137	\$ 53,698	\$ 3,403,690	\$ 3,538,468	\$ 19,279,975	\$ 27,628,968
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Proposed Funding for 2015 Capital Projects

	Development Fees	Food Tax	Public Improvement	Quality of Life	Utilities	Total
Beginning Balance	\$ 1,353,137	\$ 53,698	\$ 3,403,690	\$ 3,538,468	\$ 19,279,975	\$ 27,628,968

Revenue

Bonds/External Loans	-	-	-	-	7,000,000	7,000,000
Development Fees	555,000	-	-	-	7,581,393	8,136,393
Fees & Charges	-	-	-	-	363,761	363,761
Funded Depreciation	-	-	-	-	11,372,519	11,372,519
Interest on Investments	17,900	8,000	9,361	12,000	221,830	269,091
Intergovernmental Revenue	-	-	970,000	-	-	970,000
Miscellaneous	-	-	1,519,983	-	351,689	1,871,672
Transfers In	17,341	4,800,000	610,791	1,889,977	18,058,921	25,377,030
Total Revenue	\$ 590,241	\$ 4,808,000	\$ 3,110,135	\$ 1,901,977	\$ 44,950,113	\$ 55,360,466

Other Expenditures

Debt Service	113,743	-	895,594	-	11,279,494	12,288,831
Depreciation Expense	-	-	-	-	-	-
Miscellaneous	4,330	1,500	211,805	2,600	24,320	244,555
Rebate Program	-	45,000	-	-	-	45,000
Transfers Out	-	-	-	432,233	2,736,210	3,168,443
Total Other Expenditures	\$ 118,073	\$ 46,500	\$ 1,107,399	\$ 434,833	\$ 14,040,024	\$ 15,746,829

Projects

Entryway/Neighborhood Improvements	-	-	-	-	-	-
Federal Grant Projects	-	64,000	-	-	-	64,000
Infrastructure Maintenance	-	-	121,000	-	-	121,000
Parks Maintenance/Improvement	-	241,272	-	-	-	241,272
Parks/Recreation	66,300	-	-	403,916	-	470,216
Public Buildings Repair/Replacement	-	659,870	-	-	-	659,870
Road Development	-	-	-	-	-	-
Sewer Construction Collection	-	-	-	-	674,384	674,384
Sewer Construction Treatment	-	-	-	-	1,116,056	1,116,056
Sewer Replacement Collection	-	-	-	-	2,433,740	2,433,740
Sewer Replacement Studies	-	-	-	-	-	-
Sewer Replacement Treatment	-	-	-	-	27,563	27,563
Stormwater Construction	-	-	-	-	1,038,225	1,038,225
Stormwater Repair/Replace	-	-	-	-	600,000	600,000
Street Maintenance	-	3,360,000	-	-	-	3,360,000
Water Construction Supply	-	-	-	-	7,840,211	7,840,211
Water Construction Trans & Distrib	-	-	-	-	58,102	58,102
Water Construction Treatment	-	-	-	-	-	-
Water Replacement Supply	-	-	-	-	143,325	143,325
Water Replacement Trans & Distrib	-	-	-	-	5,445,100	5,445,100
Water Replacement Treatment	-	-	-	-	-	-
Water Rights Acquisition	-	-	-	-	11,732,392	11,732,392
Total Projects	\$ 66,300	\$ 4,325,142	\$ 121,000	\$ 403,916	\$ 31,109,098	\$ 36,025,456

Ending Balance	\$ 1,759,005	\$ 490,056	\$ 5,285,426	\$ 4,601,696	\$ 19,080,966	\$ 31,217,149
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Proposed Funding for 2016 Capital Projects

	Development Fees	Food Tax	Public Improvement	Quality of Life	Utilities	Total
Beginning Balance	\$ 1,759,005	\$ 490,056	\$ 5,285,426	\$ 4,601,696	\$ 19,080,966	\$ 31,217,149

Revenue

Bonds/External Loans	-	-	-	-	18,500,000	18,500,000
Development Fees	555,000	-	-	-	9,539,877	10,094,877
Fees & Charges	-	-	-	-	379,156	379,156
Funded Depreciation	-	-	-	-	11,850,163	11,850,163
Interest on Investments	17,900	8,000	9,419	12,000	240,311	287,630
Intergovernmental Revenue	-	-	991,500	-	-	991,500
Miscellaneous	-	-	261,600	-	360,816	622,416
Transfers In	17,341	4,800,000	340,001	1,984,476	17,686,928	24,828,746
Total Revenue	\$ 590,241	\$ 4,808,000	\$ 1,602,520	\$ 1,996,476	\$ 58,557,251	\$ 67,554,488

Other Expenditures

Debt Service	109,943	-	631,850	-	12,283,959	13,025,752
Depreciation Expense	-	-	-	-	-	-
Miscellaneous	4,330	1,500	211,805	2,600	24,320	244,555
Rebate Program	-	45,000	-	-	-	45,000
Transfers Out	-	-	-	440,878	927,871	1,368,749
Total Other Expenditures	\$ 114,273	\$ 46,500	\$ 843,655	\$ 443,478	\$ 13,236,150	\$ 14,684,056

Projects

Entryway/Neighborhood Improvements	-	-	-	-	-	-
Federal Grant Projects	-	64,000	-	-	-	64,000
Infrastructure Maintenance	-	-	121,000	-	-	121,000
Parks Maintenance/Improvement	-	168,000	-	-	-	168,000
Parks/Recreation	-	-	-	179,451	-	179,451
Public Buildings Repair/Replacement	-	1,076,700	-	-	-	1,076,700
Road Development	-	-	-	-	-	-
Sewer Construction Collection	-	-	-	-	1,244,021	1,244,021
Sewer Construction Treatment	-	-	-	-	4,954,264	4,954,264
Sewer Replacement Collection	-	-	-	-	6,731,590	6,731,590
Sewer Replacement Studies	-	-	-	-	-	-
Sewer Replacement Treatment	-	-	-	-	301,561	301,561
Stormwater Construction	-	-	-	-	1,459,565	1,459,565
Stormwater Repair/Replace	-	-	-	-	600,000	600,000
Street Maintenance	-	3,360,000	-	-	-	3,360,000
Water Construction Supply	-	-	-	-	1,911,033	1,911,033
Water Construction Trans & Distrib	-	-	-	-	64,827	64,827
Water Construction Treatment	-	-	-	-	340,981	340,981
Water Replacement Supply	-	-	-	-	150,491	150,491
Water Replacement Trans & Distrib	-	-	-	-	7,772,839	7,772,839
Water Replacement Treatment	-	-	-	-	-	-
Water Rights Acquisition	-	-	-	-	12,878,064	12,878,064
Total Projects	\$ -	\$ 4,668,700	\$ 121,000	\$ 179,451	\$ 38,409,236	\$ 43,378,387

Ending Balance	\$ 2,234,973	\$ 582,856	\$ 5,923,291	\$ 5,975,243	\$ 25,992,831	\$ 40,709,194
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Proposed Funding for 2017 Capital Projects

	Development Fees	Food Tax	Public Improvement	Quality of Life	Utilities	Total
Beginning Balance	\$ 2,234,973	\$ 582,856	\$ 5,923,291	\$ 5,975,243	\$ 25,992,831	\$ 40,709,194

Revenue

Bonds/External Loans	-	-	-	-	12,000,000	12,000,000
Development Fees	555,000	-	-	-	10,408,554	10,963,554
Fees & Charges	-	-	-	-	546,097	546,097
Funded Depreciation	-	-	-	-	12,110,105	12,110,105
Interest on Investments	17,900	8,000	9,480	12,000	266,476	313,856
Intergovernmental Revenue	-	-	1,014,075	-	-	1,014,075
Miscellaneous	-	-	261,600	-	361,277	622,877
Transfers In	17,341	4,800,000	258,226	2,083,700	24,605,528	31,764,795
Total Revenue	\$ 590,241	\$ 4,808,000	\$ 1,543,381	\$ 2,095,700	\$ 60,298,037	\$ 69,335,359

Other Expenditures

Debt Service	106,143	-	593,575	-	12,689,465	13,389,183
Depreciation Expense	-	-	-	-	-	-
Miscellaneous	4,330	1,500	211,805	2,600	24,320	244,555
Rebate Program	-	45,000	-	-	-	45,000
Transfers Out	-	-	-	449,695	5,589,843	6,039,538
Total Other Expenditures	\$ 110,473	\$ 46,500	\$ 805,380	\$ 452,295	\$ 18,303,628	\$ 19,718,276

Projects

Entryway/Neighborhood Improvements	-	-	-	-	-	-
Federal Grant Projects	-	64,000	-	-	-	64,000
Infrastructure Maintenance	-	-	121,000	-	-	121,000
Parks Maintenance/Improvement	-	144,500	-	-	-	144,500
Parks/Recreation	-	-	-	2,697,479	-	2,697,479
Public Buildings Repair/Replacement	-	899,600	-	-	-	899,600
Road Development	-	-	-	-	-	-
Sewer Construction Collection	-	-	-	-	2,684,269	2,684,269
Sewer Construction Treatment	-	-	-	-	7,430,210	7,430,210
Sewer Replacement Collection	-	-	-	-	982,981	982,981
Sewer Replacement Studies	-	-	-	-	-	-
Sewer Replacement Treatment	-	-	-	-	146,469	146,469
Stormwater Construction	-	-	-	-	3,161,715	3,161,715
Stormwater Repair/Replace	-	-	-	-	600,000	600,000
Street Maintenance	-	3,360,000	-	-	-	3,360,000
Water Construction Supply	-	-	-	-	343,465	343,465
Water Construction Trans & Distrib	-	-	-	-	1,405,126	1,405,126
Water Construction Treatment	-	-	-	-	3,103,517	3,103,517
Water Replacement Supply	-	-	-	-	148,016	148,016
Water Replacement Trans & Distrib	-	-	-	-	4,550,855	4,550,855
Water Replacement Treatment	-	-	-	-	-	-
Water Rights Acquisition	-	-	-	-	15,131,231	15,131,231
Total Projects	\$ -	\$ 4,468,100	\$ 121,000	\$ 2,697,479	\$ 39,687,854	\$ 46,974,433

Ending Balance	\$ 2,714,741	\$ 876,256	\$ 6,540,292	\$ 4,921,168	\$ 28,299,386	\$ 43,351,843
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Total Proposed Funding for 2013-2017 Projects

	Development Fees	Food Tax	Public Improvement	Quality of Life	Utilities	Total
Beginning Balance	\$ 2,472,601	\$ -	\$ 1,517,295	\$ 2,217,261	\$ 35,827,313	\$ 42,034,470

Revenue

Bonds/External Loans	-	-	-	-	72,500,000	72,500,000
Development Fees	2,775,000	-	-	-	35,331,570	38,106,570
Fees & Charges	-	-	-	-	2,090,414	2,090,414
Funded Depreciation	-	-	-	-	55,846,343	55,846,343
Interest on Investments	89,500	40,000	46,982	60,000	1,358,133	1,594,615
Intergovernmental Revenue	-	-	4,915,575	-	-	4,915,575
Miscellaneous	-	-	4,653,616	-	17,621,990	22,275,606
Transfers In	86,705	23,994,089	2,494,322	10,075,851	97,644,329	134,295,296
Total Revenue	\$ 2,951,205	\$ 24,034,089	\$ 12,110,495	\$ 10,135,851	\$ 282,392,779	\$ 331,624,419

Other Expenditures

Debt Service	568,715	-	3,296,899	-	55,577,794	59,443,408
Depreciation Expense	-	-	-	-	-	-
Miscellaneous	21,650	7,500	1,082,699	13,000	123,800	1,248,649
Rebate Program	-	225,000	-	-	-	225,000
Transfers Out	600,000	-	-	2,157,487	22,933,608	25,691,095
Total Other Expenditures	\$ 1,190,365	\$ 232,500	\$ 4,379,598	\$ 2,170,487	\$ 78,635,202	\$ 86,608,152

Projects

Entryway/Neighborhood Improvements	-	-	-	499,000	-	499,000
Federal Grant Projects	-	319,000	-	-	-	319,000
Infrastructure Maintenance	-	-	2,707,900	50,000	-	2,757,900
Parks Maintenance/Improvement	-	1,217,041	-	-	-	1,217,041
Parks/Recreation	109,300	-	-	4,712,457	-	4,821,757
Public Buildings Repair/Replacement	-	4,593,430	-	-	-	4,593,430
Road Development	1,409,400	-	-	-	-	1,409,400
Sewer Construction Collection	-	-	-	-	5,138,849	5,138,849
Sewer Construction Treatment	-	-	-	-	18,857,220	18,857,220
Sewer Replacement Collection	-	-	-	-	12,758,322	12,758,322
Sewer Replacement Studies	-	-	-	-	480,000	480,000
Sewer Replacement Treatment	-	-	-	-	598,143	598,143
Stormwater Construction	-	-	-	-	8,450,405	8,450,405
Stormwater Repair/Replace	-	-	-	-	3,243,900	3,243,900
Street Maintenance	-	16,795,862	-	-	-	16,795,862
Water Construction Supply	-	-	-	-	64,084,875	64,084,875
Water Construction Trans & Distrib	-	-	-	-	3,597,890	3,597,890
Water Construction Treatment	-	-	-	-	3,444,498	3,444,498
Water Replacement Supply	-	-	-	-	708,332	708,332
Water Replacement Trans & Distrib	-	-	-	-	27,365,008	27,365,008
Water Replacement Treatment	-	-	-	-	-	-
Water Rights Acquisition	-	-	-	-	62,558,062	62,558,062
Total Projects	\$ 1,518,700	\$ 22,925,333	\$ 2,707,900	\$ 5,261,457	\$ 211,285,504	\$ 243,698,894

Ending Balance	\$ 2,714,741	\$ 876,256	\$ 6,540,292	\$ 4,921,168	\$ 28,299,386	\$ 43,351,843
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FUNDED CAPITAL IMPROVEMENTS

Entryway/Neighborhood Improvements

Project Name: #875 Entryway & Blvd Treatments
Funding Source: Quality of Life
Project Class: Entryway/Neighborhood Improvements
Purpose: New/Enhancement--Other
Location: 3 S of 10th St - W of HWY 85 - E of 35th Ave
Department: Community Development
Division: Planning
Ward: 1 16 ST NORTH/35 AVE EAST
Impact Zone: Not Applicable

Description:

Implement a design study to consider alternatives to provide connectivity between University destinations, as well as enhance the entryway/connectivity between the University and Downtown along 8th Avenue from 16th Street to downtown Greeley. Improvements may include expanded sidewalks, special travel corridors, street lighting, street furniture or other such urban design features.

Justification:

As part of the University District Initiative, two areas of design have been identified as impediments to redevelopment and attraction of reinvestment to this area. The location of remote University destinations such as Jackson Field and the Family Student Housing Complex creates a disconnect from the main campus area and sense of uncertainty and concern for safety for pedestrians trying to reach these locations. Along the 8th Avenue corridor, the development of land uses has resulted in little cohesion of businesses or appeal to pedestrians, visitors or travelers.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$105,000	\$300,000	\$-	\$-	\$-	\$405,000
Design	42,000	-	-	-	-	42,000
Professional Services	500	-	-	-	-	500
Project Management	2,000	-	-	-	-	2,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	500	-	-	-	-	500
Total Cost	\$150,000	\$300,000	\$-	\$-	\$-	\$450,000



Entryway/Neighborhood Improvements

Project Name: #876 Sunrise Park Entryway Feature
Funding Source: Quality of Life
Project Class: Entryway/Neighborhood Improvements
Purpose: New/Enhancement -- Other
Location: 3 S of 10th St - W of HWY 85 - E of 35th Ave

Department: Comm Development
Division: Planning
Ward: 1 16 ST NORTH/35 AV EAST
Impact Zone: Not Applicable

Description:

Design and construct an entryway archway feature to be installed across 10th Street near the Union Pacific railroad crossing. This modest entryway feature will compliment the new curb, gutter and sidewalk along 10th Street and in the Sunrise neighborhood. The archway will be patterned after the one at the Depot shade structure, and will be similar to those found at Centennial Village and Island Grove Park to announce destinations.

Justification:

The goal of the Sunrise Park Archway is to help identify and direct pedestrians to the 10th Street UPRR crosswalk improvement, while connecting Sunrise Neighborhood to the Downtown improvements in the area. There is little architecture, landscaping or other street features to connect Downtown and Sunrise Neighborhood.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$42,000	\$-	\$-	\$-	\$-	\$42,000
Design	4,000	-	-	-	-	4,000
Professional Services	500	-	-	-	-	500
Project Management	3,000	-	-	-	-	3,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	500	-	-	-	-	500
Total Cost	\$50,000	\$-	\$-	\$-	\$-	\$50,000



Federal Grant Projects

Project Name: #999 MPO Administration
Funding Source: Sales Tax on Food
Project Class: Federal Grant Projects
Purpose: New/Enhancement -- Street
Location: 0 City Wide

Department: Public Works
Division: Administration
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

The City of Greeley is a member of the North Front Range Metropolitan Planning Organization (NFRMPO). As part of the membership the City is responsible for matching a share of the Federal dollars for the administration of the program. All of the member organizations are responsible for their portion based on population.

Justification:

Membership to the NFRMPO is authorized by City Council.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$-	\$-	\$-	\$-	\$-	\$-
Design	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Project Management	63,000	64,000	64,000	64,000	64,000	319,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$63,000	\$64,000	\$64,000	\$64,000	\$64,000	\$319,000



Infrastructure Maintenance

Project Name: #37 Handicap Access Improvements ADA
Funding Source: Food Tax
Project Class: Infrastructure Maintenance
Purpose: Repair/Rehabilitation-Other
Location: 0 City Wide

Department: Public Works
Division: Building Maintenance
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

2013 - Provide accessible signage in the Union Colony Civic Center, 2014 - City Hall elevator replacement, 2015 Hensel Phelps direct access to stage and relocate backstage exit, 2016 - Public Works elevator replacement.

Justification:

To become compliant with Federal Regulations under the Americans with Disabilities Act. In 2012 the City will conduct a City-wide ADA audit of all City facilities in order to update the City to meet the new ADA requirements.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$56,250	\$547,380	\$66,850	\$294,600	\$-	\$965,080
Design	-	15,000	1,200	15,000	-	31,200
Professional Services	300	1,500	1,500	1,500	-	4,800
Project Management	5,000	5,000	5,000	5,000	-	20,000
Capital	-	-	-	-	-	-
Contingency	2,000	30,000	5,000	30,000	-	67,000
Operating	-	-	-	-	-	-
Miscellaneous	1,050	1,120	620	1,000	-	3,790
Total Cost	\$64,600	\$600,000	\$80,170	\$347,100	\$-	\$1,091,870



Non Compliant



Compliant

Infrastructure Maintenance

Project Name: #40 Concrete Repair Program
Funding Source: Food Tax
Project Class: Infrastructure Maintenance
Purpose: Repair/Rehabilitation-- Street
Location: 0 City Wide

Department: Public Works
Division: Engineering
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

The concrete repair program is for the replacement of deteriorated sidewalks, curbs and gutters, cross pans, alley entrances, etc. throughout the City that are the City's responsibility, such as parks, city buildings, arterial streets, and other city owned properties. A priority is for areas planned for future overlay/ reconstruction street projects and at areas that pose health and safety problems. Curb & gutter and cross-pans that hold water are given special consideration to remove the threat of damage to sub-base materials that can cause deterioration to street pavement sections due to loss of adequate structural support. In 2013 and beyond we will continue to focus on drainage cross pans, and will try to use approximately \$5,000 per year in the downtown area.

Justification:

Much of the concrete infrastructure throughout the City is deteriorated and a higher funding level than in the past is needed to begin to remedy the problem. For the past several years, this program has been able to chase after only the worst problems. It is hoped the funding for this program can be recognized as being a little more essential than viewed in the past. It is currently ranked #3 in importance.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$169,500	\$168,500	\$176,400	\$175,400	\$182,300	\$872,100
Design	-	-	-	-	-	-
Professional Services	500	500	600	600	700	2,900
Project Management	30,000	31,000	33,000	34,000	37,000	165,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$200,000	\$200,000	\$210,000	\$210,000	\$220,000	\$1,040,000



Infrastructure Maintenance

Project Name: #725 Bridge Maintenance
Funding Source: FASTER Funds
Project Class: Infrastructure Maintenance
Purpose: Repair/Rehabilitation--Street
Location: 0 City Wide

Department: Public Works
Division: Engineering Division
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

This project is for the ongoing maintenance of the City of Greeley’s bridges. The City has over 50 bridges that are Greeley's maintenance/replacement responsibility. Maintenance activities include re-painting, culvert replacements, guard rail maintenance, structural repairs, signage, and other pavement maintenance treatments on the bridge decks. We also have the bridges not inspected by the Colorado Department of Transit Off-System Bridge Inspection Program (bi-annual) re-inspected periodically. These funds are normally from Funding Advancement for Surface Transportation & Economic Recovery fund contributions.

Justification:

The aging infrastructure continues as an issue for bridges. Some of the City of Greeley’s bridges are over 100 years old. At various times in their life cycle it is necessary that maintenance to these bridges take place. This can be painting, concrete repair, signage, and bridge evaluation by Certified Inspection Agency. Greeley’s bridges are beginning to fall into a need maintenance cycle and the required funding is not sufficient for providing the correct and proper maintenance.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$92,000	\$92,000	\$92,000	\$92,000	\$92,000	\$460,000
Design	-	-	-	-	-	-
Professional Services	2,000	2,000	2,000	2,000	2,000	10,000
Project Management	20,000	20,000	20,000	20,000	20,000	100,000
Capital	-	-	-	-	-	-
Contingency	5,000	5,000	5,000	5,000	5,000	25,000
Operating	1,000	1,000	1,000	1,000	1,000	5,000
Miscellaneous	1,000	1,000	1,000	1,000	1,000	5,000
Total Cost	\$121,000	\$121,000	\$121,000	\$121,000	\$121,000	\$605,000



Infrastructure Maintenance

Project Name: #878 Phase II Way Finding Signage System in University District - Manufacture & Install

Department: Comm Development

Funding Source: Quality of Life

Division: Planning

Project Class: Infrastructure Maintenance

Ward: 2 16 ST SOUTH/23 AV EAST

Purpose: New/Enhancement -- Other

Impact Zone: Not Applicable

Location: 3 S of 10th St - W of HWY 85 - E of 35th Ave

Description:

A Way-Finding Signage System Design for the University District has been funded in 2012 as a Phase I to this project. Key destinations which include Glenmere, Farr, and Centennial Parks, Nottingham Field, Butler-Hancock Gym, Jackson Field, Garden Theatre, Little Theatre of the Rockies, Downtown, Centennial Library, Butch Butler Field, Northern Colorado Medical Center, and various offices and facilities will be identified and a sign scheme and design completed and submitted for approval. Phase II will include the fabrication and installation of the approved way-finding sign improvements.

Justification:

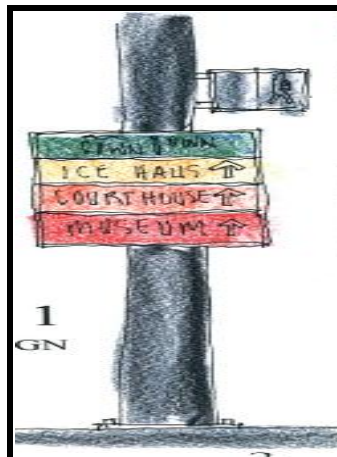
Thousands of new community visitors and guests arrive in this area annually in the form of students, faculty, parents, convention attendees and visitors. An integrated and distinctive way-finding signage system in the University District will better direct visitors, while adding a sense of connectivity and vibrancy. The University and other destinations may be willing to partner in sharing the design and implementation of the project.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$46,000	\$-	\$-	\$-	\$-	\$46,000
Design	2,000	-	-	-	-	2,000
Professional Services	-	-	-	-	-	-
Project Management	2,000	-	-	-	-	2,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$50,000	\$-	\$-	\$-	\$-	\$50,000



Infrastructure Maintenance

Project Name: #903 East 16th St - US 85 ByPass to Ash Av
Funding Source: FASTER funds
Project Class: Infrastructure Maintenance
Purpose: New/Enhancement_5--Street
Location: 1 East of US 85 Bypass

Department: Public Works
Division: Engineering
Ward: 1 16 ST NORTH/35 AV EAST
Impact Zone: Not Applicable

Description:

Reconstruction of 16th Street from US85 ByPass through Ash Avenue intersection. CDOT is to rebuild the immediate Hwy 85/16th St. intersection in 2012, so no work is anticipated in the intersection as part of this project. Work will take off at the curb returns where CDOT leaves off and extend through the Ash Ave intersection. Cost estimate assumes the full width and length of the pavement section will be reconstructed to accommodate heavy Leprino truck traffic. Street section will utilize Collector street section, 80ROW and 40' fl-fl, with 6' sidewalks, detached (where new). Curb and gutter and sidewalk will be added, where there is none. The project will also improve the geometric cross section for better alignment and turn lanes to improve the safety of these intersections to accommodate traffic in the area. Existing overhead lines will be undergrounded, and new street lights installed. It is proposed that funding come from FASTER funds.

Justification:

In consideration of Leprino Corp.'s agreement to construct the Leprino 1st Avenue Improvements, the City agreed to construct the E. 16th Street improvements. Leprino and the City agreed that these E. 16th Street improvements consist of the following: 1. Completion of curb and gutter on the north side of E. 16th Street between 1st Avenue and Ash Avenue. 2. Completion of asphalt paving for the entire width of E. 16th Street between 1st Avenue and Ash Avenue. 3. Construction of detached sidewalk along the north side of E. 16th Street between 1st Avenue and Ash Avenue. 4. Undergrounding of the overhead utilities located north of E. 16th Street and within the E. 16th Street public right-of-way between 1st Avenue and Ash Avenue. 5. Extension of the E. 16th Street improvements to the north, as needed, to tie into the Leprino 1st Avenue and Ash Avenue Public Improvements at the intersections of 1st Avenue and Ash Avenue. 6. Installation of street lights on the north side of E. 16th Street between 1st Avenue and Ash Avenue. In addition to completing the above work under the City's agreement with Leprino, this project will reconstruct the pavement section between the Bypass and 1st Avenue, increasing the safety of the corridor. Overall the project will provide a safer street for the increased traffic and pedestrians.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$3,500	\$703,500	\$-	\$-	\$-	\$707,000
Design	50,000	-	-	-	-	50,000
Professional Services	300	300	-	-	-	600
Project Management	6,000	50,000	-	-	-	56,000
Capital	-	-	-	-	-	-
Contingency	-	70,000	-	-	-	70,000
Operating	-	-	-	-	-	-
Miscellaneous	-	100,000	-	-	-	100,000
Total Cost	\$59,800	\$923,800	\$-	\$-	\$-	\$983,600

Infrastructure Maintenance

Project Name: #1070 Urban Trees - Phase I
Funding Source: One Percent for Art
Project Class: Infrastructure Maintenance
Purpose: New/Enhancement -- Other
Location: 0 City Wide

Department: Culture Parks & Rec
Division: Culture and Public Art
Ward: 1 16 ST NORTH/35 AV EAST
Impact Zone: Not Applicable

Description:

An 8th Ave Sculpture project to add five permanent 'tree' sculptures per year along 8th Ave between 16th Street and 6th Street. We will collaborate with the Downtown Development Authority to gain assistance with cost/installation of pedestals for artwork.

Justification:

The new sculptures will enhance 8th Ave aesthetically and will reinforce Greeley's past 'tree city' designation.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$-	\$-	\$-	\$-	\$-	\$-
Design	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Project Management	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	50,000	-	-	-	-	50,000
Total Cost	\$50,000	\$-	\$-	\$-	\$-	\$50,000



Infrastructure Maintenance

Project Name: #1073 Centennial Village Art Fence Phase II	Department: Water & Sewer
Funding Source: One Percent for Art	Division: Culture and Public Art
Project Class: Infrastructure Maintenance	Ward: 4 10 ST NORTH/23 AV W
Purpose: Repair/Rehabilitation--Other	Impact Zone: Not Applicable
Location: 2 N of 10th St - W of HWY 85 - E of 35th Ave	

Description:

600 plus linear feet of artistic fence will replace the existing chain link fence surrounding Centennial Village Museum along 14th Ave adjacent to Island Grove Park. All new materials including powder coated metal and painted panels matching Phase I and Phase II of the Centennial Village Art Fence Project will be used to rehabilitate the existing fence.

Justification:

The new fence will enhance the Museum aesthetically and be a tool to further educate the public on the history of Greeley. It will be more attractive to visitors and encourage further use of the Museum. The portion of the art fence funded by One Percent dollars will have a direct link to the history of Greeley Water and will be a benefit to the ratepayers.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$-	\$-	\$-	\$-	\$-	\$-
Design	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Project Management	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	50,000	-	-	-	-	50,000
Total Cost	\$50,000	\$-	\$-	\$-	\$-	\$50,000



Infrastructure Maintenance

Project Name: #1075 Union Colony Civic Center
Funding Source: One Percent for Art
Project Class: Infrastructure Maintenance
Purpose: New/Enhancement -- Other
Location: 2 N of 10th St - W of HWY 85 - E of 35th Ave

Department: Water & Sewer
Division: Culture and Public Art
Ward: 1 16 ST NORTH/35 AV EAST
Impact Zone: Not Applicable

Description:

A monumental water fountain with lighting and musical components will be created at 701 10th Street to celebrate 25 years of the UCCC and 150 years of Greeley Water.

Justification:

Art will have a direct link to water and will be a benefit to the ratepayers.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$-	\$-	\$-	\$-	\$-	\$-
Design	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Project Management	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	300,000	-	-	-	-	300,000
Total Cost	\$300,000	\$-	\$-	\$-	\$-	\$300,000



Infrastructure Maintenance

Project Name: #1077 Xcel Substation 23rd Ave Project
Funding Source: One Percent for Art
Project Class: Infrastructure Maintenance
Purpose: Repair/Rehabilitation--Other
Location: 3 S of 10th St - W of HWY 85 - E of 35th Ave

Department: Water & Sewer
Division: Culture and Public Art
Ward: 2 16 ST SOUTH/23 AV E
Impact Zone: Not Applicable

Description:

Artistic enhancement will be added around the Xcel substation property at the intersection of 23rd Ave and 10th Street. Focus will be on the corner of the property and along the fence line going both directions. The Artwork will enhance the visual appearance of Greeley but not be a distraction to traffic.

Justification:

Art will have a direct link to water and will be a benefit to the ratepayers.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$-	\$-	\$-	\$-	\$-	\$-
Design	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Project Management	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	200,000	-	-	-	-	200,000
Total Cost	\$200,000	\$-	\$-	\$-	\$-	\$200,000



Parks Maintenance/Improvement

Project Name: #158 Playground Safety Surface Replacement
Funding Source: Sales Tax on Food
Project Class: Parks Maintenance/Improvement
Purpose: Repair/Rehabilitation-- Park
Location: 0 City Wide

Department: Culture Parks & Rec
Division: Parks
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

Remove and replace safety surfacing with engineered wood fiber in the following locations: Sunrise, Glenmere, Anna Gimmetad, and Broadview. Repair or replace rubberized surfacing in the following locations: Pheasant Run, Peakview, Coyote, Farr and Kiwanis.

Justification:

Sites currently do not conform to Consumer Product Safety Guidelines for impact resistance to minimize head injuries, as well as other types of falls. The installed product will allow accessibility in accordance with the Americans with Disabilities Act requirements. Proposed improvements would allow for the removal of existing surfaces and the replacement with new product. It is recommended that several sites be bid concurrently to allow for better pricing. Playgrounds with rubberized surfacing continue to experience wear and tear. Those sites identified above will receive topcoat replacement or patch repair on a site specific basis.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$69,608	\$71,732	\$68,272	\$-	\$-	\$209,612
Design	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Project Management	1,000	1,000	1,000	-	-	3,000
Capital	-	-	-	-	-	-
Contingency	2,000	2,000	2,000	-	-	6,000
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$72,608	\$74,732	\$71,272	\$-	\$-	\$218,612



Parks Maintenance/Improvement

Project Name: #724 Bike Path Repairs	Department: Public Works
Funding Source: Sales Tax on Food	Division: Engineering Division
Project Class: Parks Maintenance/Improvement	Ward: 0 MULTIPLE WARDS
Purpose: Repair/Rehabilitation--Street	Impact Zone: Not Applicable
Location: 0 City Wide	

Description:

This project is for the Reconstruction, Major and Minor Maintenance and Improvements to our Bike and Walking Paths. These paths provide the walking, riding and running public a safe travelable surface. A high priority is reconstructing the path along Reservoir Road from 17th Avenue to 28th Street, and will require phased reconstruction due to the length of the project. The first phase (2013) is from 23rd Ave. to 24th St., with subsequent phases moving southwest along Reservoir Road to 28th Street. Final phases will be from 17th Ave. to 23rd Ave.

Justification:

The City has many miles of walking and bike paths that exist throughout the City. This program has no funding. The majority of all paths are in need of major maintenance: overlay, patching, seal coating, etc. Paths along Reservoir Road need total replacement. We are not in compliance with the ADA at corners and cross slope requirements. There is continuing deterioration on all of our paths. Major concern is tripping hazards and ankle twisters.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$135,000	\$112,000	\$142,000	\$140,000	\$118,000	\$647,000
Design	6,000	6,000	6,000	6,000	6,000	30,000
Professional Services	-	-	-	-	-	-
Project Management	6,000	6,000	7,500	7,500	7,000	34,000
Capital	-	-	-	-	-	-
Contingency	12,000	11,000	12,000	12,000	11,000	58,000
Operating	-	-	-	-	-	-
Miscellaneous	2,500	2,500	2,500	2,500	2,500	12,500
Total Cost	\$161,500	\$137,500	\$170,000	\$168,000	\$144,500	\$781,500



Parks Maintenance/Improvement

Project Name: #879 Bittersweet Park Irrigation Pump
Funding Source: Sales Tax on Food
Project Class: Parks Maintenance/Improvement
Purpose: New/Enhancement -- Park
Location: 4 S of 10th St - E of 71st Ave - W of 35th Ave

Department: Culture Parks & Rec
Division: Parks
Ward: 3 10 ST SOUTH/23 AV WEST
Impact Zone: Community Park

Description:

Replacement of existing irrigation pump at Bittersweet Park with new pump system.

Justification:

Parks has been experiencing frequent repairs to the irrigation pump at Bittersweet Park. This particular pump has been in existence since the late 70's. We have over the years replaced the mainline and valve wires and now is the time to replace the main pump system. Efficiency of the system is extremely low and we are experiencing inconsistency with flows through the system. Bittersweet is one of the city's main focal points for events of all sorts. This park is home to the Veterans Memorial and the "Fallen Officers" memorial.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$103,191	\$-	\$-	\$-	\$-	\$103,191
Design	-	-	-	-	-	-
Professional Services	600	-	-	-	-	600
Project Management	1,500	-	-	-	-	1,500
Capital	-	-	-	-	-	-
Contingency	20,638	-	-	-	-	20,638
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$125,929	\$-	\$-	\$-	\$-	\$125,929



Parks/Recreation

Project Name: # 521 Sheep Draw Trail West of 71st Avenue
Funding Source: Quality of Life
Project Class: Parks/Recreation
Purpose: New/Enhancement -- Other
Location: 7 S of 10th St - W of 71st Ave

Department: Culture Parks & Rec
Division: Parks
Ward: 3 10 ST SOUTH/23 AV WEST
Impact Zone: Neighborhood Park W

Description:

Design and construction of approximately 2,000 linear feet of the Sheep Draw Trail, including a pedestrian bridge. This section starts on the West side of 71st Avenue at the Sheep Draw channel and proceeds West, to the East property line of the City of Greeley Triple Creek Open Space approximately paralleling the Sheep Draw channel. Easement alignment negotiations are complete (2011). Project is phased with phase I involving design and phase II involving construction.

Justification:

Fulfillment of the goal/objectives of the Parts Trails Master Plan.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$152,303	\$-	\$-	\$-	\$-	\$152,303
Design	-	-	-	-	-	-
Professional Services	1,000	-	-	-	-	1,000
Project Management	19,644	-	-	-	-	19,644
Capital	-	-	-	-	-	-
Contingency	16,144	-	-	-	-	16,144
Operating	-	-	-	-	-	-
Miscellaneous	6,688	-	-	-	-	6,688
Total Cost	\$195,779	\$-	\$-	\$-	\$-	\$195,779



Parks/Recreation

Project Name: # 523 Sheep Draw Trail Triple Creek Area
Funding Source: Quality of Life
Project Class: Parks/Recreation
Purpose: New/Enhancement -- Other
Location: 7 S of 10th St - W of 71st Ave

Department: Culture Parks & Rec
Division: Parks
Ward: 3 10 ST SOUTH/23 AV WEST
Impact Zone: Not Applicable

Description:

Construction of approximately 1,475 linear feet of a Sheep Draw Trail, including a pedestrian bridge. This section connects to the section described by Control Number 521 on the East, at the East property line of the City of Greeley Triple Creek Open Space, and transverses the Open Space approximately paralleling the Sheep Draw channel connecting to the section described by Control Number 517. See Trails Master Plan; map #5.

Justification:

Connect two disjointed sections of the trail per the Parks and Trails Master Plan.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$2,500	\$222,032	\$-	\$-	\$-	\$224,532
Design	18,812	-	-	-	-	18,812
Professional Services	650	1,700	-	-	-	2,350
Project Management	2,500	24,550	-	-	-	27,050
Capital	-	-	-	-	-	-
Contingency	2,600	-	-	-	-	2,600
Operating	-	-	-	-	-	-
Miscellaneous	3,607	11,604	-	-	-	15,211
Total Cost	\$30,669	\$260,386	\$-	\$-	\$-	\$291,055



Parks/Recreation

Project Name: #873 Neighborhood Park Property Purchase
Funding Source: Quality of Life
Project Class: Parks/Recreation
Purpose: New/Enhancement -- Park
Location: 0 City Wide

Department: Culture Parks & Rec
Division: Parks
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

This project will allow for the purchase of approximately 10 acres for development of a future neighborhood park.

Justification:

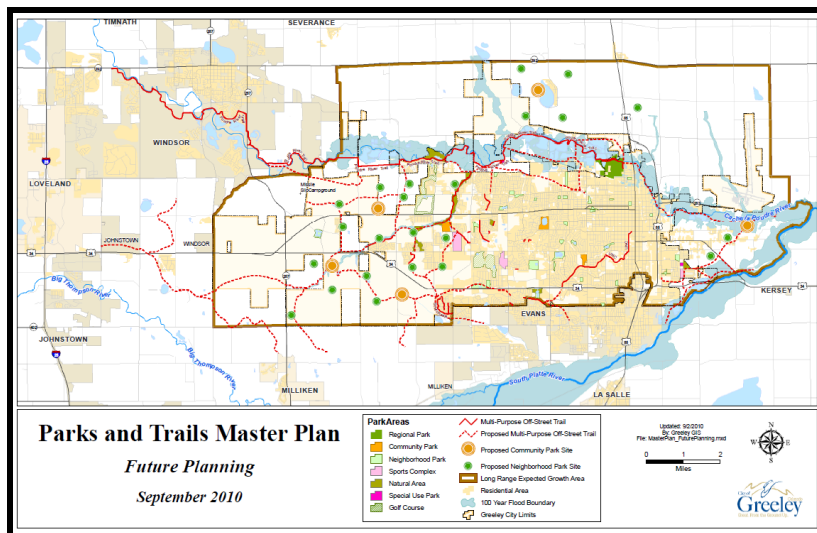
It is anticipated that an opportunity to purchase park land will avail itself over the course of the next five years. In anticipation of increased revenue and population growth, the purchase of land will allow for future park development in compliance with the Parks and Trails Master Plan.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$859,000	\$-	\$-	\$-	\$967,343	\$1,826,343
Design	-	-	-	-	-	-
Professional Services	14,100	-	-	-	14,100	28,200
Project Management	3,600	-	-	-	3,600	7,200
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	3,000	-	-	-	3,000	6,000
Total Cost	\$879,700	\$-	\$-	\$-	\$988,043	\$1,867,743



Public Buildings Repair/Replacement

Project Name: #710 UCCC Aisle Lighting
Funding Source: Sales Tax on Food
Project Class: Public Buildings Repair/Replacement
Purpose: Repair/Rehabilitation--Building
Location: 2 N of 10th St - W of HWY 85 - E of 35th Ave

Department: Culture Parks & Rec
Division: Union Colony Civic Center
Ward: 1 16 ST NORTH/35 AV EAST
Impact Zone: Not Applicable

Description:

This project will add light-emitting diode (LED) aisle/stair lighting illumination to all aisles/stairs in the Monfort Concert Hall. Due to the integration with the floor covering the carpet inside the theatre will also be replaced as part of this project.

Justification:

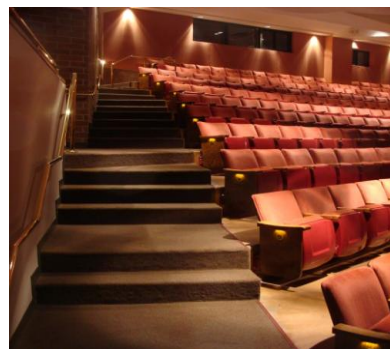
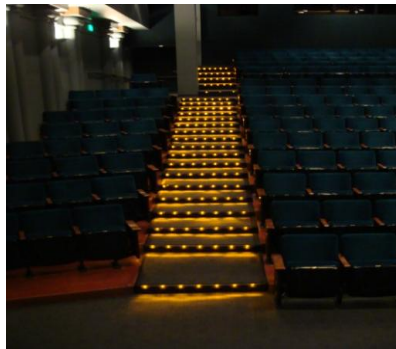
Currently, the stairs are not illuminated by LED lighting which is an industry standard, think about a movie theatre. By adding this lighting we would enhance visibility and reduce trips and falls, especially for elderly or handicapped patrons. The project costs have been updated by contacting suppliers of products that would be considered and their list price estimates for the actual project area. Hensel Phelps Theatre was originally part of this project but was completed in 2011 as part of the Americans with Disabilities Act (ADA) renovation. Since the renovation there have been numerous positive comments about the improvement in the lighting and no falls to date in the renovated space.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$92,000	\$-	\$-	\$-	\$-	\$92,000
Design	-	-	-	-	-	-
Professional Services	1,500	-	-	-	-	1,500
Project Management	3,000	-	-	-	-	3,000
Capital	-	-	-	-	-	-
Contingency	2,000	-	-	-	-	2,000
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$98,500	\$-	\$-	\$-	\$-	\$98,500



Public Buildings Repair/Replacement

Project Name: #711 UCCC Dimmer Replacement Project
Funding Source: Sales Tax on Food
Project Class: Public Buildings Repair/Replacement
Purpose: Repair/Rehabilitation--Building
Location: 2 N of 10th St - W of HWY 85 - E of 35th Ave

Department: Culture Parks & Rec
Division: Union Colony Civic Center
Ward: 1 16 ST NORTH/ 35 AVE EAST
Impact Zone: Not Applicable

Description:

Replace the 23 year old analogue dimmers that control the theatrical lighting equipment with new digital, more efficient industry standard, technology compatible dimmers.

Justification:

This project was initially approved in 2012 and design has been completed. However, construction bids were significantly over the available budget in 2012. The budget has been adjusted and the scope revised to reflect anticipated and inflated market conditions. Upgrading to LED fixtures over the next year to become more energy efficient makes replacement of the dimming system critical to properly power the new technology. The current analogue dimmers are 23 years old and replacement parts are no longer available. Contracts for shows are increasingly requiring DMX (digital) dimmer systems. Compatibility issues, resulting in anything from a simple light flicker to possible outages during road shows, or cancellation of entire events (resulting in refund demands for tickets) will begin in a few years due to our old analogue technology being phased out and new technology being brought in on large road shows. Power savings will be gained from the newer more efficient technology's lower heat load on the building AC, as well as more efficient power control.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$460,000	\$-	\$-	\$-	\$-	\$460,000
Design	-	-	-	-	-	-
Professional Services	2,000	-	-	-	-	2,000
Project Management	5,000	-	-	-	-	5,000
Capital	-	-	-	-	-	-
Contingency	23,000	-	-	-	-	23,000
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$490,000	\$-	\$-	\$-	\$-	\$490,000



Public Buildings Repair/Replacement

Project Name: #885 Entrance Vestibule at FunPlex
Funding Source: Sales Tax on Food
Project Class: Public Buildings Repair/Replacement
Purpose: New/Enhancement -- Other
Location: 4 S of 10th St - E of 71st Ave - W of 35th Ave

Department: Culture Parks & Rec
Division: Recreation
Ward: 3 10 ST SOUTH/23 AV WEST
Impact Zone: Not Applicable

Description:

Construction of the double door vestibule system will be a new add-on "storefront" to the outside of the existing door system. The storefront will be built into the existing exterior soffit front.

Justification:

An entrance vestibule (double door air "lock") was value engineered out of the original construction of the Family FunPlex in 2006. A double door vestibule is needed to conserve energy as, every time doors are opened, air from the interior atmosphere escapes directly outdoors. Chilled air escapes in the summer and heated air escapes in the winter. In addition, the working atmosphere for the front desk staff is poor with cold winter also entering the building directly upon the staff working area.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$55,000	\$-	\$-	\$-	\$-	\$55,000
Design	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Project Management	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Contingency	5,000	-	-	-	-	5,000
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$60,000	\$-	\$-	\$-	\$-	\$60,000



Public Buildings Repair/Replacement

Project Name: #1002 Energy Saving Projects for the Service Ctr
Funding Source: Sales Tax on Food
Project Class: Public Buildings Repair/Replacement
Purpose: Repair/Rehabilitation--Building
Location: 0 City Wide

Department: Public Works
Division: Facilities Division
Ward: 1 16 ST NORTH/35 AV EAST
Impact Zone: Not Applicable

Description:

Replacement of lighting and equipment at the Service Center.

Justification:

Due to the continually rising energy costs, Facilities continually looks for ways to save energy. Most of the lighting fixtures have been retrofitted with electronic ballasts back in 2005 and 2006. At this time, they have reached their service life and are ready to upgrade to the new technology. Light-emitting diodes (LED) will save 20% to 60% more energy.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$46,000	\$-	\$-	\$-	\$-	\$46,000
Design	3,000	-	-	-	-	3,000
Professional Services	-	-	-	-	-	-
Project Management	1,000	-	-	-	-	1,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$50,000	\$-	\$-	\$-	\$-	\$50,000



Sewer Construction Collection

Project Name: #179 Lift Station Upgrades and Expansion
Funding Source: Sewer Funded Depreciation
Project Class: Sewer Construction Collection
Purpose: New/Enhancement -- Other
Location: 0 City Wide

Department: Water & Sewer
Division: Wastewater Collection
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

This is an ongoing to program to implement and maintain the appropriate capacity for development.

Justification:

The 2008 Sanitary Sewer Master Plan (SSMP) has identified capacity requirements for lift station collection basins. The program will partner with the Replacement Fund Lift Station Retrofit program adding additional storage capacity.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$210,000	\$222,675	\$235,984	\$249,958	\$264,631	\$1,183,248
Design	25,000	25,000	25,000	25,000	25,000	125,000
Professional Services	1,500	1,500	1,500	1,500	1,500	7,500
Project Management	10,000	10,000	10,000	10,000	10,000	50,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	7,000	7,000	7,000	7,000	7,000	35,000
Total Cost	\$253,500	\$266,175	\$279,484	\$293,458	\$308,131	\$1,400,748

Sewer Construction Collection

Project Name: #234 Sewer Taps
Funding Source: Sewer Funded Depreciation
Project Class: Sewer Construction Collection
Purpose: New/Enhancement -- Other
Location: 0 City Wide

Department: Water & Sewer
Division: Wastewater Collection
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

This project works with new home sales whereby the homeowner or developer requires sewer service. The city staff will tap the sewer main and complete the installation of the sewer tap. Due to numerous issues with contractors tapping sewer mains, staff does not allow contractors to perform this part of the process.

Justification:

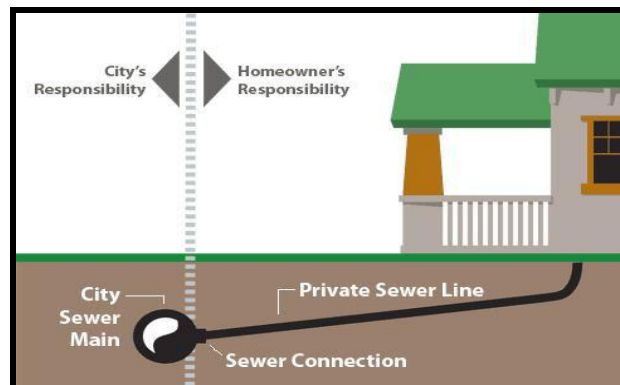
Water and Sewer specifications require city personnel to make new taps on existing sewer collection mains.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$10,000	\$10,500	\$11,025	\$11,576	\$12,155	\$55,256
Design	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Project Management	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$10,000	\$10,500	\$11,025	\$11,576	\$12,155	\$55,256



Sewer Construction Treatment

Project Name: #795 Trenchless Main and Collector Rehabilitation
Funding Source: Sewer Funded Depreciation
Project Class: Sewer Construction Treatment
Purpose: Repair/Rehabilitation--Other
Location: 2 N of 10th St - W of HWY 85 - E of 35th Ave

Department: Water & Sewer
Division: Wastewater Collection
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

The Cure in Place project rehabilitates various sewer collection and trunk lines identified as having severe hydrogen sulfide corrosion issues. The process installs a new lining in existing piping and improves the pipe structure and flows. Future projects are centered in the older part of town where clay pipes still exist.

Justification:

Each year Sewer Collection identifies existing piping that has severe corrosion issues and rehabilitates that pipe using a cure in place process. If the pipe is not rehabilitated there is the possibility of collapse and sanitary sewer overflows on the streets. This process allows staff to rehabilitate older sewer lines without excavating the street and minimizing disruption to its customers.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$533,500	\$435,500	\$388,874	\$213,025	\$224,601	\$1,795,500
Design	-	-	-	-	-	-
Professional Services	1,500	1,500	1,500	1,500	1,500	7,500
Project Management	15,000	20,000	12,000	12,000	12,000	71,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	5,000	5,000	5,000	5,000	5,000	25,000
Total Cost	\$555,000	\$462,000	\$407,374	\$231,525	\$243,101	\$1,899,000



Sewer Construction Treatment

Project Name: #184 Additional Sanitary Sewer Manholes
Funding Source: Sewer Funded Depreciation
Project Class: Sewer Construction Treatment
Purpose: New/Enhancement -- Other
Location: 0 City Wide

Department: Water & Sewer
Division: Wastewater Collection
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

New manholes are constructed as necessary for safe and efficient access to the sanitary sewer system. As existing sewer lines are inspected, the need for new manholes is discovered in sewer lines that have limited access, such as cul-de-sacs or line intersections without manholes. The installation of additional manholes allows staff to clean and flush sewer lines efficiently.

Justification:

As existing sewer lines are inspected, the need for constructing new manholes is discovered, e.g. cul-de-sac with no manholes, lines intersecting with no manholes, and any other sites where access is required. Without the installation of new manholes the system cannot be properly flushed and cleaned which could lead to backups.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$24,230	\$25,337	\$26,740	\$28,213	\$29,760	\$134,280
Design	1,000	1,000	1,000	1,000	1,000	5,000
Professional Services	500	500	500	500	500	2,500
Project Management	1,000	1,000	1,000	1,000	1,000	5,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	-	230	230	230	230	920
Total Cost	\$26,730	\$28,067	\$29,470	\$30,943	\$32,490	\$147,700



Sewer Construction Treatment

Project Name: #344 WPCF Second Dewatering Centrifuge
Funding Source: Sewer Plant Investment Fees
Project Class: Sewer Construction Treatment
Purpose: New/Enhancement -- Other
Location: 1 East of US 85 Bypass

Department: Water & Sewer
Division: Wastewater Treatment
Ward: 1 16 ST NORTH/35 AV EAST
Impact Zone: Not Applicable

Description:

This project adds a second dewatering centrifuge (or other comparable dewatering equipment) to the upper level of the south plant's dewatering building located at the Water Pollution Control Facility (WPCF).

Justification:

A new second dewatering centrifuge (or other comparable dewatering equipment) is needed to serve as the primary unit to the aging centrifuge that was installed in 1994. The downtime for the existing dewatering centrifuge has increased considerably in the past couple of years, and having a new and reliable dewatering unit will ensure that solids are being processed or treated with minimal delays and that sludge storage tanks do not exceed their maximum capacities. Continuous sludge processing is necessary, and interruptions to this process could impose severe problems for plant operations. The 2012 solids handling and treatment (bio-solids) master plan report identified various dewatering equipment that would be suitable for the Greeley wastewater treatment plant. Pilot testing of a rotary press, screw press, and several centrifuge units at the treatment plant have occurred since 2011.

The new dewatering equipment that is ultimately selected must be test proven, energy efficient, and include features that make operation easier and result in lower maintenance costs. Design work is planned in 2013 with construction and installation of the new dewatering equipment in 2014. When the new dewatering equipment is installed, the existing dewatering DS-706 centrifuge will then become the backup equipment until its scheduled replacement.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$-	\$1,692,980	\$-	\$-	\$-	\$1,692,980
Design	195,000	-	-	-	-	195,000
Professional Services	200	127,200	-	-	-	127,400
Project Management	5,000	10,000	-	-	-	15,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	8,800	17,400	-	-	-	26,200
Total Cost	\$209,000	\$1,847,580	\$-	\$-	\$-	\$2,056,580



Sewer Construction Treatment

Project Name: #345 Dewatering Sludge Cake Pump
Funding Source: Sewer Plant Investment Fees
Project Class: Sewer Construction Treatment
Purpose: New/Enhancement -- Other
Location: 1 East of US 85 Bypass

Department: Water & Sewer
Division: Wastewater Treatment
Ward: 1 16 ST NORTH/ 35 AV EAST
Impact Zone: Not Applicable

Description:

This project adds one new high solids cake pump to be located in the dewatering building on the south plant at the Water Pollution Control Facility (WPCF). The existing aging pump would then serve as a backup unit.

Justification:

A new sludge cake pump is needed to improve system reliability and to support the new second dewatering centrifuge (or comparable equipment) which is planned to be installed by 2014. The current pump is aging and requires periodic downtime for repairs. This particular equipment pumps the dewatering solids (about 20% total solids) from the dewatering centrifuge to the sludge hopper unit, or directly to the contract hauler's truck for land application. The original pump was installed in 1996, and replacement is scheduled for 2019-20 based on the equipment manufacturer's recommendation and maintenance history. When the new pump is installed, the existing older pump would become the spare pump and used as a backup unit.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$-	\$507,050	\$-	\$-	\$-	\$507,050
Design	57,000	-	-	-	-	57,000
Professional Services	200	44,200	-	-	-	44,400
Project Management	2,700	6,000	-	-	-	8,700
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	600	10,800	-	-	-	11,400
Total Cost	\$60,500	\$568,050	\$-	\$-	\$-	\$628,550

Sewer Construction Treatment

Project Name: #348 North Greeley Sewer Phase 2
Funding Source: Sewer Funded Depreciation
Project Class: Sewer Construction Treatment
Purpose: New/Enhancement -- Other
Location: 2 N of 10th St - W of HWY 85 - E of 35th Ave

Department: Water & Sewer
Division: Wastewater Collection
Ward: 1 16 ST NORTH/35 AV EAST
Impact Zone: Not Applicable

Description:

This project represents the installation of approximately 12,520 linear feet of 36 and 54 inch diameter sewer pipe which would extend from 11th Ave north of H Street along the Cache La Poudre River to the treatment plant. The downstream portion of the alignment would create opportunities to accept waste water from the future east growth area by using the new 54 inch on the west side of Highway 85 and leaving the existing 48 inch on the eastside for eastside growth. The original design called for crossing 18 parcels whereby only 2 have been purchased. The design will need to be refreshed due to new construction and obstructions since the design was completed. In 2013 land acquisition will occur to secure the route for the project construction.

Justification:

At the present time the existing sewer line has roughly the capacity for approximately 850 persons or 350 homes.

Significant development north of O Street would signal a need for the building of the phase 2 portion of the pipeline.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$100,000	\$-	\$-	\$3,852,125	\$5,058,024	\$9,010,149
Design	75,000	-	-	-	-	75,000
Professional Services	-	-	-	1,500	500	2,000
Project Management	27,950	-	-	10,000	10,000	47,950
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	2,050	-	-	37,560	46,010	85,620
Total Cost	\$205,000	\$-	\$-	\$3,901,185	\$5,114,534	\$9,220,719



Sewer Construction Treatment

Project Name: #886 Security Projects
Funding Source: Sewer Plant Investment Fees
Project Class: Sewer Construction Treatment
Purpose: New/Enhancement -- Other
Location: 1 East of US 85 Bypass

Department: Water & Sewer
Division: Wastewater Treatment
Ward: 1 16 ST NORTH/35 AV EAST
Impact Zone: Not Applicable

Description:

Protecting facilities to resist intentional damage at the Water Pollution Control Facility (WPCF).

Justification:

Since 911, Federal and State government officials have strongly recommended that wastewater treatment facilities perform vulnerability assessments and adopt measures to adequately secure all areas of their treatment facility. Staff is continuously evaluating and implementing new technologies and cost-effective means to keep plant employees safe as well as all wastewater treatment assets.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$24,550	\$25,800	\$27,113	\$28,491	\$29,938	\$135,892
Design	-	-	-	-	-	-
Professional Services	200	200	200	200	200	1,000
Project Management	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	250	250	250	250	250	1,250
Total Cost	\$25,000	\$26,250	\$27,563	\$28,941	\$30,388	\$138,142

Sewer Construction Treatment

Project Name: #1040 WPCF On-line Instrumentation Project
Funding Source: Sewer Plant Investment Fees
Project Class: Sewer Construction Treatment
Purpose: New/Enhancement -- Other
Location: 1 East of US 85 Bypass

Department: Water & Sewer
Division: Wastewater Treatment
Ward: 1 16 ST NORTH/35 AV EAST
Impact Zone: Not Applicable

Description:

This project involves the procurement and installation of on-line instrumentation at the Water Pollution Control Facility (WPCF) in 2013. The instrumentation would be installed at the WPCF Headworks (Preliminary Treatment Building) and at the primary clarifiers (settling tanks). By coupling the influent and primary effluent data with other laboratory data on secondary effluent ammonia and nitrates, return ammonia, mixed liquor suspended solids (MLSS) in the mixed liquor channel and in the re-aeration tank, one would have a very good idea of the overall mass balance, the degree of nitrification, and other important process control information. The project would also include some ancillary equipment for the various probes and additional upgrades to the plant's Supervisory Controls and Data Acquisition (SCADA) system.

Justification:

The WPCF is being challenged with meeting ever more stringent nutrient removal requirements. It is essential to prepare the treatment plant for future investments required to meet these nutrient limits. It is known that influent (raw) wastewater quality is key to the success of removing nutrients through treatment, and on-line instrumentation is essential for continuously monitoring diurnal (daily) variations in influent parameters, including chemical oxygen demand (COD) and nitrogen. The proposed parameters are essential for determining the capacity of the plant to meet daily maximum effluent ammonia and nitrate limits that may be imposed in the future. The continuous on-line instrumentation monitoring of the proposed parameters will also allow the precise model simulations required to identify the most cost-effective solutions for plant upgrades to meet future permit effluent limits.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$32,182	\$30,810	\$-	\$-	\$-	\$62,992
Design	1,500	-	-	-	-	1,500
Professional Services	3,200	4,200	-	-	-	7,400
Project Management	800	2,600	-	-	-	3,400
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	381	390	-	-	-	771
Total Cost	\$38,063	\$38,000	\$-	\$-	\$-	\$76,063

Sewer Construction Treatment

Project Name: #1042 Lift Station Retrofits
Funding Source: Sewer Funded Depreciation
Project Class: Sewer Construction Treatment
Purpose: Repair/Rehabilitation--Other
Location: 0 City Wide

Department: Water & Sewer
Division: Wastewater Collection
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

Retrofit existing lift stations based on the facility's condition and update pumping systems to meet current State requirements. Lift Station 1, 4 and 15 are scheduled for 2013.

Justification:

During the execution of the 2008 Sanitary Sewer Master Plan (SSMP), the City recognized that there was very little information on the condition and hydraulic performance of its lift stations. The assessment determined the remaining useful life and replacement costs. The assessment also identified what systems would need to be updated to be in compliance with current regulations.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$440,000	\$466,575	\$494,479	\$523,778	\$123,706	\$2,048,538
Design	75,000	75,000	75,000	75,000	-	300,000
Professional Services	1,500	1,500	1,500	1,500	-	6,000
Project Management	10,000	10,000	10,000	10,000	10,000	50,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	5,000	5,000	5,000	5,000	-	20,000
Total Cost	\$531,500	\$558,075	\$585,979	\$615,278	\$133,706	\$2,424,538



Sewer Construction Treatment

Project Name: #1043 WWC Manhole and Pipe Rehabilitation
Funding Source: Sewer Funded Depreciation
Project Class: Sewer Construction Treatment
Purpose: Repair/Rehabilitation--Other
Location: 0 City Wide

Department: Water & Sewer
Division: Wastewater Collection
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

Repairs of sanitary sewer manholes and main lines to be completed by Wastewater Collection crews. Examples of these repairs include replacement of existing manholes, point repairs to main lines, purchase of frames and covers, miscellaneous repair parts, drop repairs and installations, channel repairs and other needed repairs to existing infrastructure. Also to be included are the replacement of manhole frames and covers with the City's Asphalt Overlay program.

Justification:

The existing manhole covers, frames and barrels are damaged over time by traffic. Collections staff investigate existing sanitary systems prior to work being completed by the City's Asphalt Overlay program. The program provides funding for any repairs needed.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$100,000	\$105,000	\$66,150	\$69,458	\$72,930	\$413,538
Design	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Project Management	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$100,000	\$105,000	\$66,150	\$69,458	\$72,930	\$413,538

Sewer Replacement Collection

Project Name: #66 Sewer Collection System Rehabilitation **Department:** Water & Sewer
Funding Source: Sewer Funded Depreciation **Division:** Wastewater Collection
Project Class: Sewer Replacement Collection **Ward:** 0 MULTIPLE WARDS
Purpose: Repair/Rehabilitation-- Other **Impact Zone:** Not Applicable
Location: 0 City Wide

Description:

The project will provide for the design and replacement construction of sewer mainlines identified in the City's camera program. Most lines are made of clay pipe and contain roots and/or breakages, there are some that are associated with compound taps, taps that cross another individual's property and those lines that are simply too small. Each year staff identifies as many as time allows and schedules them for replacement. Staff will begin to identify additional projects for the years 2016 thru 2022. Specific projects are described in the details folder.

Justification:

This program was identified as a high priority in the 2008 Sanitary Sewer Master Plan (SSMP). Completion of these projects will improve services to underserved customers and clarify ownership and maintenance responsibilities of customer service lines.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$562,300	\$495,300	\$465,920	\$115,763	\$121,551	\$1,760,834
Design	50,000	54,000	10,000	-	-	114,000
Professional Services	200	9,000	8,000	-	-	17,200
Project Management	12,000	15,000	10,000	-	-	37,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$624,500	\$573,300	\$493,920	\$115,763	\$121,551	\$1,929,034



Sewer Replacement Collection

Project Name: #349 General Rehabilitation Projects
Funding Source: Sewer Funded Depreciation
Project Class: Sewer Replacement Collection
Purpose: Repair/Rehabilitation--Other
Location: 1 East of US 85 Bypass

Department: Water & Sewer
Division: Wastewater Treatment
Ward: 1 16 ST NORTH/35 AV EAST
Impact Zone: Not Applicable

Description:

This project encompasses a variety of small projects and includes such things as the replacement of large pumps, motors, air handling units, solar panels, boiler units, heat exchangers, variable frequency drives, landscaping, and rehab projects for stormwater, etc.

Justification:

Manufacturer's recommendations, equipment performance & repair history, normal life expectancies, the inability to find suitable replacement parts or components, etc. all enter into the decision as to whether or not a particular item needs to be replaced or refurbished. Generally speaking, it has worked well to budget funds for this task every 3-5 years to ensure that the treatment plant is always maintained properly with state-of-the-art equipment that is functional and performs well.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$268,500	\$180,586	\$80,250	\$281,647	\$121,551	\$932,534
Design	1,500	-	-	15,000	-	16,500
Professional Services	30,300	30,000	30,000	15,200	-	105,500
Project Management	2,000	10,000	-	1,500	-	13,500
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	5,000	-	5,000
Miscellaneous	1,625	1,725	-	-	-	3,350
Total Cost	\$303,925	\$222,311	\$110,250	\$318,347	\$121,551	\$1,076,384

Sewer Replacement Collection

Project Name: #821 Manhole Rehabilitation with Cementitious Material

Department: Water & Sewer

Funding Source: Sewer Funded Depreciation

Division: Wastewater Collection

Project Class: Sewer Replacement Collection

Ward: 0 MULTIPLE WARDS

Purpose: Repair/Rehabilitation--Other

Impact Zone: Not Applicable

Location: 0 City Wide

Description:

The rehabilitation of various manholes with severe corrosion issues using cementitious materials is an ongoing project that rehabilitates manholes with minimum disturbance to the surrounding pavement. Manholes are inspected very two years for excessive corrosion and placed on a list to be rehabilitated based on the severity of the corrosion. This program will repair approximately 150 manholes per year from 2013 to 2015 and will be reduced to 50 a year thereafter. A new study will be developed to evaluate future manhole rehabilitation.

Justification:

Manholes are inspected very two years for excessive corrosion and placed on a list to be rehabilitated based on the severity of the corrosion. The rehabilitation of the manholes is essential for the continued flow of sewage and lessens the chances of a sanitary sewer overflow.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$115,000	\$121,175	\$127,659	\$61,933	\$65,030	\$490,797
Design	-	-	-	-	-	-
Professional Services	1,200	1,200	1,200	-	-	3,600
Project Management	7,300	7,300	7,300	-	-	21,900
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$123,500	\$129,675	\$136,159	\$61,933	\$65,030	\$516,297



Sewer Replacement Collection

Project Name: #1050 WPCF Administration Building Upgrades for Energy Conservation
Department: Water & Sewer
Funding Source: Sewer Funded Depreciation
Division: Wastewater Treatment
Project Class: Sewer Replacement Collection
Ward: 1 16 ST NORTH/35 AV E
Purpose: Repair/Rehabilitation--Building
Impact Zone: Not Applicable
Location: 1 East of US 85 Bypass

Description:

In 2011, Kennedy/Jenks Consultants performed an energy audit of the Administration Building at the Water Pollution Control Facility (WPCF). This building was built in 1985. The audit revealed deficiencies in the HVAC (heating, ventilation & air conditioning) system which had several issues and represented the greatest opportunity to reduce energy consumption. Two of the three HVAC units are 28 years old. The audit suggested/verified the following: evaluate HVAC units, verify that the control systems are functioning properly, the control logic is correct, and to repair, upgrade, or replace any components as needed. Presently, the HVAC system is unable to properly heat/cool the building and space heaters are often used in the offices during the winter months. The building upgrades would eliminate the need for space heaters and help to reduce energy costs. The audit also recommended adding insulation to R-30 above the drop-in ceiling, replacing the existing boiler with a more energy efficient model, and replacing the 28 year old solar panels on the roof, which have been non-functional for several years. The windows in the building should be replaced or at the very least the window seals, if feasible. These windows leak air and water especially during storm events when the building's carpets often end up with water damage.

Justification:

The 2011 Kennedy/Jenks Consultants energy audit report recommended several improvements to the Administration Building as a means to reduce energy consumption by as much as 30-36% with a net energy savings of \$7,800 annually. Payback is approximately nine years, although some Xcel incentive programs may be available to help defray the capital costs for the building upgrades.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$68,000	\$-	\$-	\$-	\$-	\$68,000
Design	-	-	-	-	-	-
Professional Services	200	-	-	-	-	200
Project Management	1,000	-	-	-	-	1,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$69,200	\$-	\$-	\$-	\$-	\$69,200

Sewer Replacement Collection

Project Name: #1059 WPCF Centrate Receiving Tank Project
Funding Source: Sewer Funded Depreciation
Project Class: Sewer Replacement Collection
Purpose: Repair/Rehabilitation--Other
Location: 1 East of US 85 Bypass

Department: Water & Sewer
Division: Wastewater Treatment
Ward: 1 16 ST NORTH/35 AV E
Impact Zone: Not Applicable

Description:

This project replaces the current tank that is being used for flow equalization of centrifuge centrate flow. The existing tank is the old east secondary digester that was only to be used as an interim flow equalization tank. This is an aging tank (49 years old) and is not equipped with mixing equipment or an accurate flow measuring device. A new centrate tank has been recommended by the consultant who performed the 2012 south plant's biosolids master plan.

Justification:

A new tank is necessary since the existing tank is an old secondary digester that was never designed to function as a flow equalization tank, but to serve only on a temporary basis. The consultant has recommended decommissioning of the old tank.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$2,500	\$408,300	\$-	\$-	\$-	\$410,800
Design	48,800	-	-	-	-	48,800
Professional Services	200	25,200	-	-	-	25,400
Project Management	2,500	7,500	-	-	-	10,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$54,000	\$441,000	\$-	\$-	\$-	\$495,000

Sewer Replacement Collection

Project Name: #1067 Upgrade WPCF Septage Hauler's Receiving (Dump) Station Controller Equip	Department: Water & Sewer
Funding Source: Sewer Funded Depreciation	Division: Wastewater Treatment
Project Class: Sewer Replacement Collection	Ward: 1 16 ST NORTH/35 AV E
Purpose: Repair/Rehabilitation--Other	Impact Zone: Not Applicable
Location: 1 East of US 85 Bypass	

Description:

This project is to replace the existing controller equipment for the septage hauler's receiving (dump) station at the Water Pollution Control Facility (WPCF). The controller monitors the pH, flow, and performs random samples on all septage that is received at the station, provides a receipt printer for manifest printing and includes a billing software package. It is an automatic, self-operating system that does not require frequent monitoring and generation of paperwork by plant staff. The main controller unit has had consistent problems since 2005. Obtaining necessary replacement parts and finding a technician who can do the necessary troubleshooting and repairs has been very difficult because the previous vendor or supplier had proprietary rights on most of the controller's parts including the unit's software. This vendor's service fees and parts are also very high and the turnaround time on all repairs is very long.

Justification:

The Water Pollution Control Facility (WPCF) processed over 1.5 million gallons of septage in 2010. The amount of septage being received and treated at the WPCF continues to increase. Without a reliable controller unit and vendor for service and parts, it will become very difficult to manage the 150-175 trucks (300-600 gallon trucks) that dump septage at the WPCF each month. The bulk of the increase in septage gallons is from the oil fields where laundries, showers, and field barracks are on site. Septage from the oil fields is expected to continue to increase over the next few years. The majority of the haulers that use the Greeley WPCF for treating septage wastes are based in Greeley or the surrounding region. The WPCF is strategically located for these septage firms to discharge at a very reasonable fee. Without the automated features that the controller provides, plant staff would need to spend numerous hours each week overseeing the hauled waste dump station, tracking the amount of septage that the station receives, and manually issuing manifests and bills for the haulers.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$10,000	\$-	\$-	\$-	\$-	\$10,000
Design	3,700	-	-	-	-	3,700
Professional Services	150	-	-	-	-	150
Project Management	-	-	-	-	-	-
Capital	34,000	-	-	-	-	34,000
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	2,500	-	-	-	-	2,500
Total Cost	\$50,350	\$-	\$-	\$-	\$-	\$50,350

Sewer Replacement Studies

Project Name: #247 Sanitary Sewer Master Plan Update
Funding Source: Sewer Funded Depreciation
Project Class: Sewer Replacement Studies
Purpose: Repair/Rehabilitation--Other
Location: 0 City Wide

Department: Water & Sewer
Division: Engineering
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

The update of the existing Sanitary Sewer Master Plan study will evaluate the capacity of the collection system and provide an overview of the Water Pollution Control Facility operations with regard to the wastewater collection system operational parameters. The study includes, but is not limited to, evaluations of flows in major and minor sewer lines through modeling and flow measuring, evaluation of lift station capacities, and possible system enlargement due to the increase in flows.

Justification:

As the City grows and the sewer collection system ages, the need to evaluate the operational constraints of the collection system become increasingly important. This is necessary if staff is to provide a continued high level of service to its customers.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$-	\$-	\$-	\$-	\$-	\$-
Design	-	-	-	-	-	-
Professional Services	355,000	-	-	-	-	355,000
Project Management	25,000	-	-	-	-	25,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$380,000	\$-	\$-	\$-	\$-	\$380,000

Sewer Replacement Studies

Project Name: #1048 Wastewater Flow Monitoring Program
Funding Source: Sewer Funded Depreciation
Project Class: Sewer Replacement Studies
Purpose: Repair/Rehabilitation--Other
Location: 0 City Wide

Department: Water & Sewer
Division: Wastewater Collection
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

This program will require the insertion of a number of flow meters throughout the City's sewer collection system whereby flows will be monitored on a real-time basis to determine the operation characteristics of the sewer collection system.

Justification:

The recorded collection system flows will be used in the City's sanitary sewer model to help determine the operational capacities of the sewer system.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$5,000	\$-	\$-	\$-	\$-	\$5,000
Design	-	-	-	-	-	-
Professional Services	80,000	-	-	-	-	80,000
Project Management	15,000	-	-	-	-	15,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$100,000	\$-	\$-	\$-	\$-	\$100,000



Sewer Replacement Treatment

Project Name: #1047 WPCF Truck Scale Reh Project
Funding Source: Sewer Funded Depreciation
Project Class: Sewer Replacement Treatment
Purpose: Repair/Rehabilitation--Other
Location: 1 East of US 85 Bypass

Department: Water & Sewer
Division: Wastewater Treatment
Ward: 1 16 ST NORTH/35 AV E
Impact Zone: Not Applicable

Description:

The Water Pollution Control Facility (WPCF) south plant's certified truck scale is used by the facility's contract hauler for the transportation and disposal of bio-solids (treated solids). This scale is situated on the east side of the Dewatering Building and is in a low lying area that historically floods annually due to spring runoff and/or storm events. This project would re-grade the area and elevate the scale, and thus, reduce having to shutdown the scale because of it being inoperable due to the load cells being damaged which often occurs after wet weather events.

Justification:

When exposed to excessive water, the load cells of the treatment facility's state certified truck scale are frequently damaged and are expensive to replace. When the scale is inoperable, the City's contract hauler, who uses the scale throughout the year, must estimate the amount of bio-solids being hauled and this can affect the invoicing process.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$-	\$41,850	\$-	\$-	\$-	\$41,850
Design	8,800	-	-	-	-	8,800
Professional Services	200	200	-	-	-	400
Project Management	-	1,000	-	-	-	1,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$9,000	\$43,050	\$-	\$-	\$-	\$52,050

Sewer Replacement Treatment

Project Name: #1049 Wastewater Collection Parking Lot Rehabilitation
Funding Source: Sewer Funded Depreciation
Project Class: Sewer Replacement Treatment
Purpose: Repair/Rehabilitation--Other
Location: 1 East of US 85 Bypass

Department: Water & Sewer
Division: Wastewater Collection
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

This project would rehabilitate the wastewater collection facility's parking lot. The asphalt is beginning to fail due to the heavy loads of the vacuum trunk going in and out each day. The rehabilitation would remove the asphalt by the garage entry way and replace it with a concrete reinforced product to accommodate the heavy loaded weight of the vacuum trunk.

Justification:

The present asphalt is beginning to fail at the wastewater collection shops. This project will rehabilitate the surface using a concrete product. The repair will allow the trunks to enter the garage area at night and during cold weather and keep pumps, hoses and motors on the trunk from freezing.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$62,000	\$-	\$-	\$-	\$-	\$62,000
Design	-	-	-	-	-	-
Professional Services	1,500	-	-	-	-	1,500
Project Management	2,000	-	-	-	-	2,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	5,000	-	-	-	-	5,000
Total Cost	\$70,500	\$-	\$-	\$-	\$-	\$70,500

Stormwater Construction

Project Name: #775 NPDES 21 AV @ NO 3 Ditch Water Quality Vault

Department: Public Works

Funding Source: Stormwater Management Fees

Division: Stormwater

Project Class: Stormwater Construction

Ward: 1 16 ST NORTH/ 35 AVE EAST

Purpose: New/Enhancement -- Drainage

Impact Zone: Stormwater-Downtown N

Location: 3 S of 10th St - W of HWY 85 - E of 35th Ave

Description:

The 21st Avenue line collects water from near Maplewood School north to the No. 3 Ditch. This project will install a water quality vault on the 21st Avenue line in Luther Park where the line then enters the No. 3 Ditch. The vault will remove floatables, sediment and oils from the line during low flows with the majority of the water by-passing during high flows.

Justification:

Throughout the Downtown and North Greeley Basins there are numerous storm drains that outfall to either the Poudre River or the #3 Ditch. These storm drains pick up runoff from very highly urbanized areas that presently drain directly to the river or the #3 Ditch. The extended detention ponds and treatment vaults are intended to remove many of the floatable, settle-able solids and petroleum products prior to discharge to the river or the #3 Ditch. This project is one of a list of recommended locations for water quality vaults on the most recent City drainage study performed by Anderson Consulting Engineers.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$148,000	\$-	\$-	\$-	\$-	\$148,000
Design	-	-	-	-	-	-
Professional Services	150	-	-	-	-	150
Project Management	43,600	-	-	-	-	43,600
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	1,968	-	-	-	-	1,968
Total Cost	\$193,718	\$-	\$-	\$-	\$-	\$193,718



Stormwater Construction

Project Name: #1015 6th Avenue Culvert
Funding Source: Stormwater Management Fees
Project Class: Stormwater Construction
Purpose: New/Enhancement--Drainage
Location: 1 East of US 85 Bypass

Department: Public Works
Division: Stormwater Management
Ward: 1 16 ST NORTH/35 AV EAST
Impact Zone: Stormwater - E Greeley

Description:

This project is the construction of a triple barrel reinforced concrete box culvert under 6th Avenue near the JBS Hide Plant in east Greeley.

Justification:

The location for this project is the intersection of the Eaton Draw Drainage Basin and 6th Avenue which is at the southeast corner of the JBS Hide Plant. When a rain event occurs in the Eaton Draw Basin it ultimately produces a large flow of runoff which overloads an existing 36 inch drainage pipe under 6th Ave. This causes stormwater to backup into the JBS Plant and parking lot. JBS is a major employer in the City of Greeley and the drainage pipe under 6th Avenue is greatly undersized for the amount of drainage produced by the Eaton Draw Basin. This project would increase the size of the drainage structure under 6th Avenue by a factor of at least 7 to reduce the flooding potential at the JBS Hide Plant and keep 6th Avenue open to traffic during larger storm events.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$101,000	\$-	\$-	\$-	\$-	\$101,000
Design	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Project Management	50,000	-	-	-	-	50,000
Capital	-	-	-	-	-	-
Contingency	25,000	-	-	-	-	25,000
Operating	-	-	-	-	-	-
Miscellaneous	26,000	-	-	-	-	26,000
Total Cost	\$202,000	\$-	\$-	\$-	\$-	\$202,000



Stormwater Construction

Project Name: #1018 Eaton Draw Hydraulics Drainage Study
Funding Source: Stormwater Management Fees
Project Class: Stormwater Construction
Purpose: New/Enhancement -- Drainage
Location: 2 N of 10th St - W of HWY 85 - E of 35th Ave

Department: Public Works
Division: Stormwater Management
Ward: 1 16 ST NORTH/35 AV EAST
Impact Zone: Downtown & No Greeley

Description:

Complete a new hydraulics analysis and delineation for both the floodplain and floodway for the area between the Cache La Poudre River and just north of U.S. Highway 392. The new study will be based on new aerial photography and topography and a new hydrology study of the entire basin. The Colorado Water Conservation Board (CWCB) may provide funds from a Federal Emergency Management Agency (FEMA) Grant that will assist in producing the new aerial photography, topography and hydrology study of the basin.

Justification:

The existing hydrology and floodplain analysis are dated and are based on old United States Geological Survey (USGS) Quad Maps with 20 foot interval contours. The new study will be based on new aerial photography, new topography with 2 foot contour intervals. This will result in a state of the art analysis for the hydrology and hydraulics studies to produce much improved accuracy.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$-	\$-	\$-	\$-	\$-	\$-
Design	110,000	-	-	-	-	110,000
Professional Services	-	-	-	-	-	-
Project Management	10,000	-	-	-	-	10,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	1,200	-	-	-	-	1,200
Total Cost	\$121,200	\$-	\$-	\$-	\$-	\$121,200



Stormwater Construction

Project Name: #1019 65th Ave/Hwy 34 Drainage Improvements
Funding Source: Stormwater Management Fees
Project Class: Stormwater Construction
Purpose: New/Enhancement--Drainage
Location: 3 S of 10th St - W of HWY 85 - E of 35th Ave

Department: Public Works
Division: Stormwater
Ward: 3 10 ST SOUTH/23 AV W
Impact Zone: Stormwater-Sheepdrw

Description:

This project consists of a detention pond and 36 inch diameter drainage pipe under Highway 34 at 65th Ave. The purpose of the project is to carry drainage from the northeast corner of the intersection to the southeast corner where it can be detained and released at a slow rate to the south. This project is part of the 65th Avenue widening project.

Justification:

This project must be completed in order to provide drainage for street widening improvements for 65th Avenue south of Highway 34. In addition, this project needs to be completed to provide drainage and flooding protection for the northeast corner of the intersection which has been unable to drain properly for many years due to filling of the drainage area on the opposite side of the road by one of the property owners.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$492,000	\$-	\$-	\$-	\$-	\$492,000
Design	40,000	-	-	-	-	40,000
Professional Services	-	-	-	-	-	-
Project Management	60,000	-	-	-	-	60,000
Capital	-	-	-	-	-	-
Contingency	80,000	-	-	-	-	80,000
Operating	-	-	-	-	-	-
Miscellaneous	11,770	-	-	-	-	11,770
Total Cost	\$683,770	\$-	\$-	\$-	\$-	\$683,770



Stormwater Construction

Project Name: #1021 Hammons Implement Detention Pond
(2349 4th Avenue)

Department: Public Works

Funding Source: Stormwater Management Fees

Division: Stormwater

Project Class: Stormwater Construction

Ward: 2 16 ST SOUTH/23 AV EAST

Purpose: New/Enhancement -- Drainage

Impact Zone: Stormwater - E Greeley

Location: 3 S of 10th St - W of HWY 85 - E of 35th Ave

Description:

This project is a detention pond on the Hammons Implement property which is needed to collect storm drainage from the east side of the City and release it at a slow rate to reduce flooding of businesses east of 4th Ave.

Justification:

Businesses east of 4th Avenue and south of 23rd Street are being flooded during storm events from runoff from the Bonell Good Samaritan Community and surrounding properties. The runoff floods 4th Avenue and overwhelms the storm drainage system. A good solution would be to purchase a portion of the Hammons Implement property and install a detention pond with outlet facilities to collect and slowly release stormwater flows in this area.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$185,000	\$-	\$-	\$-	\$-	\$185,000
Design	56,000	-	-	-	-	56,000
Professional Services	-	-	-	-	-	-
Project Management	30,000	-	-	-	-	30,000
Capital	-	-	-	-	-	-
Contingency	21,000	-	-	-	-	21,000
Operating	-	-	-	-	-	-
Miscellaneous	8,000	-	-	-	-	8,000
Total Cost	\$300,000	\$-	\$-	\$-	\$-	\$300,000



Stormwater Construction

Project Name: #1023 42nd Avenue Court @ 16th Street
Funding Source: Sewer Funded Depreciation
Project Class: Stormwater Construction
Purpose: New/Enhancement -- Drainage
Location: 4 S of 10th St - E of 71st Ave - W of 35th Ave

Department: Public Works
Division: Stormwater
Ward: 3 10 ST SOUTH/23 AV WEST
Impact Zone: Stormwater - Grapevine

Description:

This project is to add another barrel to a culvert along the south side of 16th Street at the 42nd Avenue Court crossing.

Justification:

These improvements were recommended in the 2006 COG Comprehensive Drainage Plan (Comp Plan). To protect the residents of the City during a 100 year storm event many drainage facilities need to be up sized. Storm runoff is extreme during such an event.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$82,600	\$-	\$-	\$-	\$-	\$82,600
Design	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Project Management	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	826	-	-	-	-	826
Total Cost	\$83,426	\$-	\$-	\$-	\$-	\$83,426



Stormwater Repair/Replace

Project Name: #764 Improvements to Detention Ponds
Funding Source: Stormwater Management Fees
Project Class: Stormwater Repair/Replace
Purpose: Repair/Rehabilitation--Drainage
Location: 0 City Wide

Department: Public Works
Division: Stormwater Management
Ward: 0 MULTIPLE WARDS
Impact Zone: All Drainage Basins

Description:

This work involves repairs/replacements/improvements to detention ponds city wide. The majority of the work is completed by the Streets Division.

Justification:

Repair/replacements and general maintenance are sometimes needed at detention facilities. Improvements are sometimes needed to bring the facilities up to current design standards. There are detention facilities in all the drainage basins that need work from time to time.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Design	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Project Management	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000



Stormwater Repair/Replace

Project Name: #765 System Mains, Inlets, and Culverts
Funding Source: Stormwater Management Fees
Project Class: Stormwater Repair/Replace
Purpose: Repair/Rehabilitation--Drainage
Location: 0 City Wide

Department: Public Works
Division: Stormwater Management
Ward: 0 MULTIPLE WARDS
Impact Zone: Stormwater - Central

Description:

There are storm drains, inlets and culverts in all of the City's drainage basins. These improvements, therefore, are located at various locations city wide. Many of these types of improvements are located in the older parts of the city that are in need of repair, replacement or general improvements.

Justification:

Many older drainage facilities are too small to convey adequate quantities of storm water. Many of the older drainage facilities are worn out and/or no longer meet current design standards. These facilities are being replaced on an on-going basis, as funding is available.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$344,900	\$500,000	\$500,000	\$500,000	\$500,000	\$2,344,900
Design	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Project Management	150,000	-	-	-	-	150,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	5,100	-	-	-	-	5,100
Total Cost	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000



Stormwater Repair/Replace

Project Name: #766 Repairs to No. 3 Ditch
Funding Source: Stormwater Management Fees
Project Class: Stormwater Repair/Replace
Purpose: Repair/Rehabilitation--Drainage
Location: N and S of 10th St, W of US 85 Bypass

Department: Public Works
Division: Stormwater Management
Ward: 0 MULTIPLE WARDS
Impact Zone: Downtown, 28th Av Grapevine

Description:

Improve the ditch channel from 35th Ave to 1st Ave. The channel slopes at many locations are in poor condition. These improvements are reshaping the ditch banks and lining them with stacked concrete riprap. Remove unwanted debris or vegetation that may restrict flow or jeopardize the ditch bank. The construction improvements are being completed by the City's Public Works Streets Division crews.

Justification:

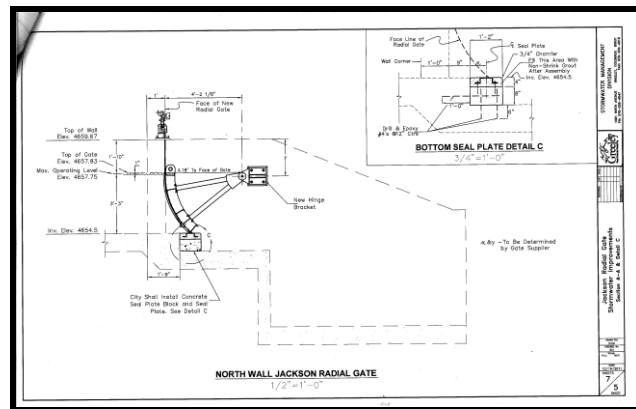
The reshaping of the channel and the stacked concrete riprap on the slopes provide improved hydraulic capacity to the ditch to carry water and significantly improves the appearance and maintainability of the ditch.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Design	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Project Management	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000



Stormwater Repair/Replace

Project Name: #887 1st Street Storm Line Replacement 6th Ave to Poudre Phase II

Department: Public Works

Funding Source: Stormwater Management Fees

Division: Stormwater

Project Class: Stormwater Repair/Replace

Ward: 1 16 ST NORTH/35 AV EAST

Purpose: Repair/Rehabilitation--Drainage

Impact Zone: Stormwater-Downtown N

Location: 2 N of 10th St - W of HWY 85 - E of 35th Ave

Description:

Phase II - Replace the 1st Street storm line from the west side of 6th Avenue to the Poudre River. Due to challenges with the location of the current line crossing private property to reach the river, the division plans to move the outfall approximately 55 feet to the south. The line will be replaced with a 24" RCP. The outfall will be concrete with head and wing walls, cutoff wall and riprap. In planning and designing the first outfall a second outfall was found to the north that is failing. Rehabilitation of this second outfall has been added to the project.

Justification:

Phase II - The Existing Line - A 20" wood line extends from the west side of 6th Ave. to approximately 60 feet west of the Poudre where it was replaced at some point w/ 12" PVC. The wood line is approximately 100 years old and is missing in areas and has numerous other problems. The 12" PVC at the end is severely restricting the flow of water and is usually plugged. The outfall routinely caves in and the end of the PVC pipe is crushed and buried.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$184,000	\$-	\$-	\$-	\$-	\$184,000
Design	-	-	-	-	-	-
Professional Services	1,650	-	-	-	-	1,650
Project Management	32,000	-	-	-	-	32,000
Capital	-	-	-	-	-	-
Contingency	26,100	-	-	-	-	26,100
Operating	-	-	-	-	-	-
Miscellaneous	150	-	-	-	-	150
Total Cost	\$243,900	\$-	\$-	\$-	\$-	\$243,900



Street Maintenance

Project Name: #34 Pavement Maintenance
Funding Source: Sales Tax on Food
Project Class: Street Maintenance
Purpose: Repair/Rehabilitation-- Street
Location: 0 City Wide

Department: Public Works
Division: Engineering Division
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

This program provides a variety of Pavement Maintenance projects and methods throughout the City of Greeley in various locations. Anticipated projects include Overlay (\$1,780,000), Crack Seal (\$400,000), Rejuvenating Sealcoat (\$200,000), Chip Seal (\$500,000), Patching (\$500,000), Pavement Management (\$60,000), Overlay required ADA Ramps (\$30,000), and related Striping (\$30,000). The final overlay street list will be coordinated with the Public Works Committee.

Justification:

This is required to maintain the quality of the city’s street system. Recent studies and evaluations indicate a much higher level of funding is required. Presently the City has approximately 360 miles of streets to maintain. At the present level of funding our pavement quality is deteriorating.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$3,144,684	\$3,211,178	\$3,180,000	\$3,180,000	\$3,180,000	\$15,895,862
Design	-	-	-	-	-	-
Professional Services	500	500	500	500	500	2,500
Project Management	175,000	175,000	175,000	175,000	175,000	875,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	1,500	1,500	1,500	1,500	1,500	7,500
Total Cost	\$3,324,684	\$3,391,178	\$3,360,000	\$3,360,000	\$3,360,000	\$16,795,862



Water Construction Supply

Project Name: #70 SCADA Systems (Supervisory Controls & Data Acquisition) **Department:** Water & Sewer
Funding Source: Water Plant Investment Fees **Division:** Water
Project Class: Water Construction Supply **Ward:** 5 OUTSIDE CITY
Purpose: New/Enhancement -- Other **Impact Zone:** Not Applicable
Location: 8 Outside City

Description:

SCADA (Supervisory Control and Data Acquisition) is a computer system that monitors, controls and collects data in real time from the water system. This is an on-going project to construct and upgrade the system.

Justification:

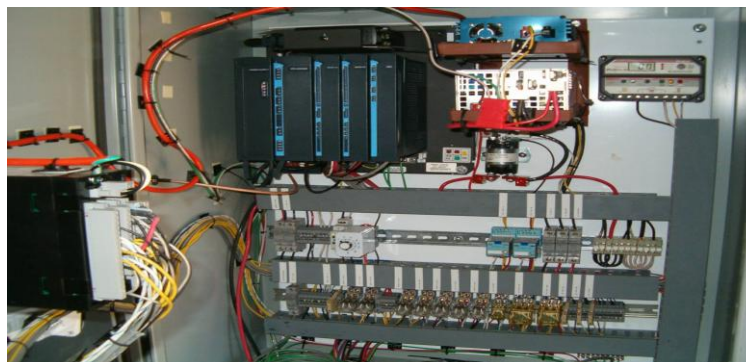
SCADA provides staff with instant data for systems operational needs and security while collecting required regulatory monitoring data. City staff evaluate, design and construct the system upgrades. The 2013 projects will concentrate on installing additional SCADA monitoring equipment on the transmission and non-potable systems.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$25,000	\$25,000	\$26,000	\$30,000	\$26,000	\$132,000
Design	25,000	25,200	26,200	25,200	26,200	127,800
Professional Services	2,000	2,000	-	-	-	4,000
Project Management	500	500	500	500	500	2,500
Capital	8,000	8,000	7,000	-	7,000	30,000
Contingency	-	-	-	-	-	-
Operating	25,000	32,375	37,076	39,119	47,303	180,873
Miscellaneous	2,000	2,000	2,000	2,000	2,000	10,000
Total Cost	\$88,500	\$96,075	\$99,776	\$97,819	\$110,003	\$492,173



Water Construction Supply

Project Name: # 117 Milton Seaman Permitting
Funding Source: Water Plant Investment Fees
Project Class: Water Construction Supply
Purpose: New/Enhancement -- Other
Location: 8 Outside City

Department: Water & Sewer
Division: Treatment and Supply
Ward: 5 OUTSIDE CITY
Impact Zone: Not Applicable

Description:

This is for the permitting of an enlarged Milton Seaman Reservoir as part of a Halligan-Seaman Water Management project. This will increase the water supply to meet future water supply needs.

Justification:

Storage can increase the usable yield of existing and future water rights.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$-	\$-	\$-	\$-	\$-	\$-
Design	-	-	-	-	-	-
Professional Serv.	1,032,000	1,097,000	944,750	973,388	-	4,047,138
Project Management	250,000	250,000	250,000	300,000	-	1,050,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	18,000	18,000	18,000	-	-	54,000
Total Cost	\$1,300,000	\$1,365,000	\$1,212,750	\$1,273,388	\$-	\$5,151,138



Water Construction Supply

Project Name: #122 Water Taps
Funding Source: Water Plant Investment Fees
Project Class: Water Construction Supply
Purpose: New/Enhancement -- Other
Location: 0 City Wide

Department: Water & Sewer
Division: Transmission/Distribution
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

Taps are used to regulate the flow of water. This project budget is for valve related materials and miscellaneous costs incorporated into either main line or service line taps; this is an on-going project.

Justification:

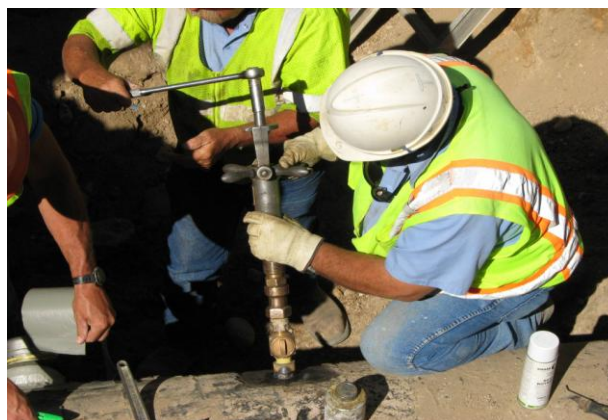
The transmission/distribution crews construct taps on the water system lines for both its own operations and those required by new customers. Tapping valves and pipe related materials used for tap construction are purchased from the Inventory Budget account. All applicable costs are included in this account to complete the tap (asphalt, flow fill, concrete, etc.). Cost recovery is only applicable for taps constructed for customers.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Design	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Project Management	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	57,900	61,470	65,219	69,154	73,287	327,030
Miscellaneous	3,500	3,500	3,500	3,500	3,500	17,500
Total Cost	\$71,400	\$74,970	\$78,719	\$82,654	\$86,787	\$394,530



Water Construction Supply

Project Name: #123 Bellvue Transmission Program - 60-inch
Funding Source: Water Plant Investment Fees
Project Class: Water Construction Supply
Purpose: New/Enhancement -- Transmission Lines
Location: 8 Outside City

Department: Water & Sewer
Division: Trans and Distribution
Ward: 5 OUTSIDE CITY
Impact Zone: Not Applicable

Description:

The Northern Segment is the last ten miles of the 60" Transmission Pipeline Project from the Bellvue WTP to Greeley.

Justification:

To secure Greeley's water future, the 2003 Water Master Plan instituted a policy to expand the transmission system when demand reaches 90% of system capacity. The 60" transmission pipeline, which is 29 miles long, is being built in multiple segments over several years to connect the Bellvue Water Treatment Plant to customers in Greeley. Sections of this pipeline have passed through developing areas in Fort Collins and Windsor. The Northern Segment will pass through areas of unincorporated Larimer County. The project was 65% (19 miles) complete at the beginning of 2011. The Northern Segment is needed to supply water by gravity to the Gold Hill treated water storage reservoirs.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$13,225,000	\$10,082,648	\$5,769,720	\$24,781	\$-	\$29,102,149
Design	100,000	-	50,000	-	-	150,000
Professional Services	30,000	30,000	-	-	-	60,000
Project Management	140,000	140,000	70,000	10,000	-	360,000
Capital	-	-	-	-	-	-
Contingency	1,285,500	931,500	503,000	-	-	2,720,000
Operating	-	-	-	-	-	-
Miscellaneous	147,805	106,465	57,930	330	-	312,530
Total Cost	\$14,928,305	\$11,290,613	\$6,450,650	\$35,111	\$-	\$32,704,679



Water Construction Supply

Project Name: # 124 Distribution Line Extension & Oversizing **Department:** Water & Sewer
Funding Source: Water Plant Investment Fees **Division:** Water
Project Class: Water Construction Supply **Ward:** 0 MULTIPLE WARDS
Purpose: New/Enhancement -- Other **Impact Zone:** Not Applicable
Location: 0 City Wide

Description:

This project provides for reimbursement to developers for installing oversized pipe at the request of the City. Development extensions between completed subdivisions may also be needed to complete the pipe networking system. A contract is in place to share pipe installation costs with West Greeley Tech Center when phase 2 begins as anticipated in 2013. Funding may be needed for two anticipated projects north of the river for 2013 and 2014. A construction cost estimate was completed in 2012. Funding for master meters with North Weld is included in 2016 and 2017.

Justification:

Provides the means for the City to oversize pipes being installed by developers and to extend mains as necessary for the benefit of the entire system. Oversizing and main extensions are dependent upon development and master grid sizing plans. As a result, improved flow, pressure, and system reliability can be built into the future and existing distribution system. Overall cost to the developer is minimal and the City saves mobilization costs.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$1,333,000	\$867,905	\$55,246	\$125,985	\$139,675	\$2,521,811
Design	92,000	67,000	-	-	-	159,000
Professional Services	20,000	-	-	-	-	20,000
Project Management	30,000	20,000	-	1,000	1,000	52,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	1,000	6,000	6,000	13,000
Miscellaneous	14,750	9,090	181	1,147	1,205	26,373
Total Cost	\$1,489,750	\$963,995	\$56,427	\$134,132	\$147,880	\$2,792,184



Water Construction Supply

Project Name: # 197 Windy Gap Firming
Funding Source: Water Plant Investment Fees
Project Class: Water Construction Supply
Purpose: New/Enhancement -- Other
Location: 8 Outside City

Department: Water & Sewer
Division: Treatment & Supply
Ward: 5 OUTSIDE CITY
Impact Zone: Not Applicable

Description:

The purpose of the proposed Windy Gap firming project (WGFP) is to deliver a firm annual yield of up to 30,000 acre-feet of water from the Windy Gap project.

Justification:

Due to storage limitations within the Colorado Big Thompson (C-BT) and other factors, Windy Gap owners haven't been able to rely on Windy Gap to meet a portion of their current water needs or future requirements. The Windy Gap firming project is proposed to improve the yield of water deliveries from the existing Windy Gap project to participating Windy Gap owners.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$-	\$20,983,738	\$-	\$-	\$-	\$20,983,738
Design	1,055,930	-	-	-	-	1,055,930
Professional Services	-	-	-	-	-	-
Project Management	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$1,055,930	\$20,983,738	\$-	\$-	\$-	\$22,039,668



Water Construction Supply

Project Name: #835 New Augmentation Structure
Funding Source: Water Plant Investment Fees
Project Class: Water Construction Supply
Purpose: New/Enhancement -- Other
Location: 8 Outside City

Department: Water & Sewer
Division: Water Resources
Ward: 5 OUTSIDE CITY
Impact Zone: Not Applicable

Description:

The Lake Loveland augmentation structure will make delivery of augmentation and return flow obligations directly to the Big Thompson River and past existing head gates.

Justification:

Augmentation and return flow obligations are a legal requirement of existing water decrees. Compliance is mandatory. Greeley is presently limited in making releases to the Big Thompson River as is sometimes necessary. Greeley's pro rata share of the funding entities will be 52%. Other entities in the project include

Greeley, Loveland Irrigation Company, Evans, Central Colorado Water Conservancy District, and JBS Five Rivers Cattle Feeding LLC. Both the Water & Sewer Board and the City Council have approved an intergovernmental agreement (IGA) for preliminary design of the structure.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$218,000	\$-	\$-	\$-	\$-	\$218,000
Design	20,000	-	-	-	-	20,000
Professional Services	-	-	-	-	-	-
Project Management	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	2,380	-	-	-	-	2,380
Total Cost	\$240,380	\$-	\$-	\$-	\$-	\$240,380



Water Construction Supply

Project Name: #1053 High Mountain Reservoir Security Cameras **Department:** Water & Sewer
Funding Source: Water Plant Investment Fees **Division:** Treatment and Supply
Project Class: Water Construction Supply **Ward:** 5 OUTSIDE CITY
Purpose: New/Enhancement -- Other **Impact Zone:** Not Applicable
Location: 8 Outside City

Description:

Procure and install satellite internet supported security cameras and accessories at all six High Mountain reservoirs.

Justification:

Cameras will provide 24/7 surveillance of all the City's high hazard dams. Real time video of each site could be accessed from a computer internet link. Response to vandalism or confirmation of onsite personnel would be significantly enhanced. Forensic images would be available.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$-	\$-	\$-	\$-	\$-	\$-
Design	-	-	-	-	-	-
Professional Services	4,000	-	-	-	-	4,000
Project Management	2,000	-	-	-	-	2,000
Capital	42,000	-	-	-	-	42,000
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	7,000	-	-	-	-	7,000
Total Cost	\$55,000	\$-	\$-	\$-	\$-	\$55,000

Water Construction Supply

Project Name: #1054 Shupe Property Acquisition
Funding Source: Water Funded Depreciation
Project Class: Water Construction Supply
Purpose: New/Enhancement -- Other
Location: 0-City Wide

Department: Water & Sewer
Division: Water Resources
Ward: Multiple Wards
Impact Zone: Not Applicable

Description:

Land acquisition for a future non-potable reservoir to service non-potable irrigation systems south of Promontory along Highway 34 and State Highway 257, east of W.C.R 25.

Justification:

The Shupe Irrigation Pond will be used to store both treated and irrigation waters for irrigation of the future development south of Promontory. The project will reduce the need for the use of expensive treated water supplies in the future.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$200,000	\$-	\$-	\$-	\$-	\$200,000
Design	-	-	-	-	-	-
Professional Services	15,000	-	-	-	-	15,000
Project Management	5,000	-	-	-	-	5,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	15,000	-	-	-	-	15,000
Total Cost	\$235,000	\$-	\$-	\$-	\$-	\$235,000

Water Construction Supply

Project Name: #1063 Geosmin-MIB II Mitigation Study
Funding Source: Sewer Funded Depreciation
Project Class: Water Construction Supply
Purpose: New/Enhancement -- Other
Location: 8 Outside City

Department: Water & Sewer
Division: Treatment & Supply
Ward: 5 OUTSIDE CITY
Impact Zone: Not Applicable

Description:

Develop the Best Available Treatment (BAT) technique for reducing levels of taste & odor causing Geosmin and 2-Methylisoborneol (2-MIB). Study to include literature search and bench scale laboratory testing of various methods. Develop feasibility level design and cost estimate for capital improvement projects at Bellvue & Boyd Lake Water Treatment Plants (WTP).

Justification:

Geosmin and 2-MIB are components of blue-green algae that cause very strong taste and odor in water supplies. The detectable level to the average person is about 5 parts per trillion. Levels of the compounds have exceeded this in all the City's water supplies. This study will determine the best available treatment scheme to control the compounds to below threshold levels.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$5,000	\$-	\$-	\$-	\$-	\$5,000
Design	25,000	-	-	-	-	25,000
Professional Services	-	-	-	-	-	-
Project Management	2,000	-	-	-	-	2,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$32,000	\$-	\$-	\$-	\$-	\$32,000

Water Construction Transmission & Distribution

Project Name: #121 New Construction Meters
Funding Source: Water Plant Investment Fees
Project Class: Water Construction Trans & Distribution
Purpose: New/Enhancement -- Other
Location: 0 City Wide

Department: Water & Sewer
Division: Transmission & Distribution
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

These funds are used for purchasing new meters for resale to property owners/developers for new service connections. The customer is required to purchase all system meters from the City; this is an on-going project.

Justification:

City ordinance requires a meter on every tap. The cost of new meters in this account is offset by the sale of these meters to customers. Providing meters to customers assures the proper meter is installed and compatible with our automated meter reading and billing system. The cost of each meter varies from \$200 to \$11,826.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$-	\$-	\$-	\$-	\$-	\$-
Design	26,000	27,685	31,659	37,447	39,705	162,496
Professional Services	-	-	-	-	-	-
Project Management	-	-	-	-	-	-
Capital	5,700	5,700	5,700	5,700	5,700	28,500
Contingency	-	-	-	-	-	-
Operating	2,000	2,000	2,000	2,000	2,000	10,000
Miscellaneous	-	-	-	-	-	-
Total Cost	\$33,700	\$35,385	\$39,359	\$45,147	\$47,405	\$200,996



Water Construction Trans & Distribution

Project Name: # 198 Security Projects (water)	Department:	Water & Sewer
Funding Source: Water Plant Investment Fees	Division:	Water
Project Class: Water Construction Trans & Distrib	Ward:	Multiple Wards
Purpose: New/Enhancement -- Other	Impact Zone:	Not Applicable
Location: 0 City Wide		

Description:

This project funds identified security requirements for the water system. The Public Health Security and Bioterrorism Preparedness and Response Act of 2002 required security and emergency planning to be incorporated into each water system’s overall operations. This is an ongoing project.

Justification:

This budget is used for identified security and emergency response planning requirements for the water system. The Environmental Protection Agency (EPA) distributes security information and suggests improvements to water systems. Vulnerability assessment and emergency drinking water response plans are periodically required to be updated by the EPA and reviewed during the State Sanitary Inspection. All security installations to date, except for cameras, have been accomplished by using water department staff resources.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Design	5,000	5,750	8,743	9,680	10,664	39,837
Professional Services	-	-	-	-	-	-
Project Management	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	5,000	5,000	5,000	5,000	5,000	25,000
Miscellaneous	-	-	-	-	-	-
Total Cost	\$15,000	\$15,750	\$18,743	\$19,680	\$20,664	\$89,837

Water Replacement Supply

Project Name: #125 Land Acquisition and Management
Funding Source: Water Plant Investment Fees
Project Class: Water Replacement Supply
Purpose: New/Enhancement -- Land
Location: 0 City Wide

Department: Water & Sewer
Division: Transmission & Distribution
Ward: 5 OUTSIDE CITY
Impact Zone: Not Applicable

Description:

These funds are set aside annually to support contract employees and consultants to acquire new easements and property and to research, compile, and defend existing easements and lands. A new filing system is being created utilizing the geographic information system (GIS) to efficiently catalog, for quick retrieval, over 100 years of easement and land records that have been buried in hundreds of project and property files.

Justification:

Professional expertise is required to acquire new land and easements and to protect Greeley's existing properties for the installation, operation, and maintenance of Greeley's pipelines, treatment plants, reservoirs, pump stations and other facilities. This project also provides the department with right-of-way expertise to protect our existing facilities from development on and around those facilities outside of the Greeley city limits. Proper cataloging of existing records for rapid retrieval provides good customer service to developers, contractors, and City staff.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$130,000	\$136,500	\$143,325	\$150,491	\$148,016	\$708,332
Design	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Project Management	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$130,000	\$136,500	\$143,325	\$150,491	\$148,016	\$708,332



Water Replacement Trans & Distribution

Project Name: # 65 Treated Water Reservoir Rehabilitation **Department:** Water & Sewer
Funding Source: Water Funded Depreciation **Division:** Water
Project Class: Water Replacement Trans & Distrib **Ward:** 0 MULTIPLE WARDS
Purpose: Repair/Rehabilitation-- Other **Impact Zone:** Not Applicable
Location: 0 City Wide

Description:

This project will fund the required rehabilitation of the treated water reservoirs. The project may include pumps, motors, structural issues, floating covers, asphalt driveways, and other miscellaneous reservoir related rehabilitation requirements. This is an on-going project.

Justification:

Concrete reservoirs require structural maintenance approximately every 20 years. Gold Hill was constructed in 1979 and extensive repairs have been performed. Mosier Hill was constructed in 1963 and has not incurred any major structural repair. Reservoir #4 at 23rd Ave was constructed in 1972 with no repair work being performed to date. Mosier Hill has two pump stations which include seven pumps with various size motors and control valves. The 2013 projects will include an asphalt overlay for 23rd Ave Reservoirs, an engineering study for both Gold Hill and Mosier Hill reservoirs and a pump repair for Mosier Hill. The engineering study for Gold Hill is to determine the most cost efficient means to repair the leakage through the 9,320 feet of construction joints. The Mosier Hill Study is to determine the repair needed to seal the clear well and determine the cause of settlement of the pipes in the basement of the pump station. The 2014 projects are the repairs as determined by the engineering study for Gold Hill and Mosier Hill Reservoirs.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$80,000	\$1,213,255	\$53,765	\$9,000	\$15,000	\$1,371,020
Design	100,000	-	-	-	-	100,000
Professional Services	-	1,100	-	-	-	1,100
Project Management	2,000	12,000	1,000	-	-	15,000
Capital	-	-	-	-	42,500	42,500
Contingency	-	111,000	-	-	-	111,000
Operating	15,000	2,000	18,000	31,675	46,641	113,316
Miscellaneous	-	6,000	-	-	1,000	7,000
Total Cost	\$197,000	\$1,349,355	\$72,765	\$41,675	\$105,141	\$1,765,936

Water Replacement Trans & Distribution

Project Name: #67 Meter Replacement
Funding Source: Water Funded Depreciation
Project Class: Water Replacement Trans & Distribution
Purpose: Repair/Rehabilitation-- Other
Location: 0 City Wide

Department: Water & Sewer
Division: Water
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

This project funds the replacement of both large and small meters and their related components; this is an on-going project.

Justification:

Meter accuracy is paramount for revenue collection. Meters and radio transponders are replaced when they fail, which is approximately every ten to fifteen years. There are approximately 26,150 meters in the system. We have two models of Badger Radio Transmitted Automatic Meter Reading (AMR) meters in our system, Trace and Orion. All Trace radio transponders (approximately 9,000) in the system are beyond their ten year life and will be replaced as they fail over the next five years. In 2014, a new federal law requires any new meter to the system be the "no-lead" type. These meters cost approximately 30% more than the current system meters. This new law also requires any meter removed for maintenance be replaced with a no-lead meter.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$-	\$-	\$-	\$-	\$-	\$-
Design	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Project Management	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	435,000	457,500	536,250	563,813	653,528	2,646,091
Miscellaneous	15,000	15,000	15,000	15,000	15,000	75,000
Total Cost	\$450,000	\$472,500	\$551,250	\$578,813	\$668,528	\$2,721,091



Water Replacement Trans & Distribution

Project Name: #68 Transmission System Rehabilitation	Department: Water & Sewer
Funding Source: Water Funded Depreciation	Division: Water
Project Class: Water Replacement Trans & Distribution	Ward: 5 OUTSIDE CITY
Purpose: Repair/Rehabilitation-- Transmission Lines	Impact Zone: Not Applicable
Location: 8 Outside City	

Description:

This project funds all types of rehabilitation and/or replacement of the transmission system. Projects may include the protection of pipe joints, pipe replacement, cathodic protection lining of pipe, minor upgrades, and repairs to piping for protection prior to impending development. This is an on-going project utilizing in-house construction.

Justification:

Rehabilitation projects will maintain and protect assets worth over \$105,000,000 (replacement value) and restore and prolong the useful life of the 138 miles of older pipeline. Bellvue's pipeline was constructed between 1923-1969 with 31 miles rehabilitated by cement mortar lining or swedge lining. The Boyd lines were constructed in 1967 and 1973. The rehabilitation schedule will be adjusted to meet the most pressing priority. The Boyd Lake 27 inch steel pipeline (1967) has been identified as requiring rehabilitation of the pipe joints (2017). The 2013 project will be replacing the Bellvue lines #1, #2 and #3 at the Poudre River south of Kodak. All three lines are shallow and protective cover has washed away. The 2014 project will be the replacement of the Kodak line. The line is experiencing corrosion leaks and needs to be replaced. The 2015 project is Insituforming crossing under the Poudre River, railroads, Highway 34 and I-25. 2016 projects are studies on the existing cathodic protection system and a transmission study to determine methods and timing of pipe replacement or rehabilitation. 2017 is the implementation of the 2016 study.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$484,500	\$1,061,005	\$1,069,113	\$-	\$1,769,810	\$4,384,428
Design	60,000	-	25,000	-	-	85,000
Professional Services	54,800	300	5,500	705,636	5,500	771,736
Project Management	3,000	3,000	5,000	5,000	5,000	21,000
Capital	-	-	-	-	-	-
Contingency	46,450	50,000	94,233	60,000	140,000	390,683
Operating	-	-	-	-	-	-
Miscellaneous	7,200	7,200	3,500	1,500	24,500	43,900
Total Cost	\$655,950	\$1,121,505	\$1,202,346	\$772,136	\$1,944,810	\$5,696,747



Water Replacement Trans & Distribution

Project Name: #69 Distribution Pipeline Replacement
Funding Source: Water Funded Depreciation
Project Class: Water Replacement Trans & Distrib
Purpose: Repair/Rehabilitation-- Other
Location: 0 City Wide

Department: Water & Sewer
Division: Transmission & Distribution
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

This will provide replacement and/or rehabilitation of pipes that exhibit extreme corrosion or have an excessive leak history. Pipes that are too small are replaced to increase flow capability. Various rehabilitation methods such as cement mortar lining, swedge lining, and pipe bursting may be used. Every two years projects are prioritized based on paving project coordination and other priorities.

Justification:

This program reduces the number of emergency repairs and customer complaints by improving the flow quantity and service for customers and fire protection. Water quality is also improved and chlorination is more effective.

The distribution system has 461 miles of pipeline with an estimated life of 50 years. To date, 48 miles of pre-1951 cast iron pipe has been rehabilitated by cement mortar lining. There is approximately 48 miles of distribution piping that is older than 50 years that has not been rehabilitated or replaced. Three projects are identified for 2013 (3,650 feet) and 2014 (3,500 feet) has two projects.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$225,000	\$225,000	\$225,000	\$225,000	\$225,000	\$1,125,000
Design	-	-	-	-	-	-
Professional Services	10,000	10,000	10,000	10,000	10,000	50,000
Project Management	4,000	4,000	4,000	4,000	4,000	20,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	305,000	332,500	361,375	391,694	423,528	1,814,097
Miscellaneous	4,000	4,000	4,000	4,000	4,000	20,000
Total Cost	\$550,000	\$577,500	\$606,375	\$636,694	\$668,528	\$3,039,097



Water Replacement Trans & Distribution

Project Name: #71 Fire Hydrant Replacement
Funding Source: Water Funded Depreciation
Project Class: Water Replacement Trans & Distrib
Purpose: Repair/Rehabilitation-- Other
Location: 0 City Wide

Department: Water & Sewer
Division: Transmission & Distribution
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

This program will replace substandard fire hydrants and applicable branch piping, gate valves and asphalt. It will also provide for asphalt and street repairs due to damage caused by water truck loading at hydrants. This is an on-going project.

Justification:

The Water staff and Fire department personnel identify approximately ten units for replacement each year. Labor to replace and perform hydrant maintenance is charged to the operating account. The system has 3,200 hydrants with an expected service life of 50 years. Fire hydrants are also used to distribute water to fracking and construction customers resulting in pavement damage caused by the heavy truck traffic. Each year the damaged pavement is corrected.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$38,000	\$38,000	\$38,000	\$38,000	\$38,000	\$190,000
Design	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Project Management	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	34,500	38,330	42,352	46,574	51,008	212,764
Miscellaneous	4,100	4,100	4,100	4,100	4,100	20,500
Total Cost	\$76,600	\$80,430	\$84,452	\$88,674	\$93,108	\$423,264



Water Replacement Trans & Distribution

Project Name: #72 Valve Replacement
Funding Source: Water Funded Depreciation
Project Class: Water Replacement Trans & Distrib
Purpose: Repair/Rehabilitation-- Other
Location: 0 City Wide

Department: Water & Sewer
Division: Transmission and Distribution
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

This project replaces inoperable valves. The life expectancy varies from twenty-five to fifty years depending on valve size and maintenance/operation. This is an on-going project.

Justification:

The replacement program ensures that system valves are able to be located, are in operating condition and are in the correct operating position (open or closed). Replacement valves are obtained through the Transmission/Distribution division's inventory budget. During cement mortar lining (CML) construction years, the valves in the project area are replaced using this account. Approximately 925 hours (\$20,200) per year is spent on valve turning and the labor cost is charged to the operating budget. The system has approximately 9,200 valves.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Design	-	-	-	-	-	-
Professional Services	1,500	1,500	1,500	1,500	1,500	7,500
Project Management	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	86,200	91,160	96,368	101,836	107,578	483,142
Miscellaneous	1,500	1,500	1,500	1,500	1,500	7,500
Total Cost	\$99,200	\$104,160	\$109,368	\$114,836	\$120,578	\$548,142



Water Replacement Trans & Distribution

Project Name: #174 Ancillary System Improvements
Funding Source: Water Funded Depreciation
Project Class: Water Replacement Trans & Distrib
Purpose: Repair/Rehabilitation-- Other
Location: 0 City Wide

Department: Water & Sewer
Division: Water
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

This project provides contributions to assessments for capital repairs of irrigation ditches of which the City is part owner.

Justification:

As a part owner of various irrigation ditches, the department has the responsibility to participate in the cost and maintenance of aging ditch and lateral infrastructure.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$243,750	\$276,302	\$312,569	\$352,768	\$397,904	\$1,583,293
Design	25,000	26,000	28,000	30,000	32,000	141,000
Professional Services	-	-	-	-	-	-
Project Management	16,000	16,000	17,000	17,000	18,000	84,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	18,000	18,000	18,000	18,000	18,000	90,000
Total Cost	\$302,750	\$336,302	\$375,569	\$417,768	\$465,904	\$1,898,293



Water Replacement Trans & Distribution

Project Name: #322 Cross Connection Control Rehab Program **Department:** Water & Sewer
Funding Source: Water Funded Depreciation **Division:** Water
Project Class: Water Replacement Trans & Distrib **Ward:** 0 MULTIPLE WARDS
Purpose: Repair/Rehabilitation--Other **Impact Zone:** Not Applicable
Location: 0 City Wide

Description:

This is to develop a robust cross-connection control program to protect the finished water in the distribution system and to comply with all State and Federal requirements. This on-going program is audited every three years as a part of the State Sanitary Inspection.

Justification:

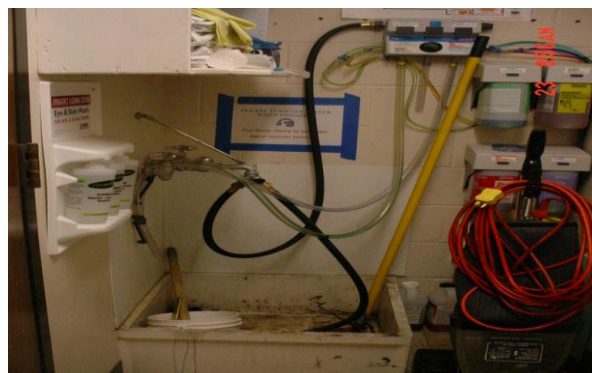
Colorado Department of Public Health and Environment (CDPHE) and the Environmental Protection Agency (EPA) require the City to perform a survey of the distribution system to identify all existing and potential hazardous cross-connections. The required commercial and industrial survey has been completed and the current compliance phase will begin to address the non-compliant items found during the survey phase. A consultant was hired for 2010 and 2011 to complete the compliance phase. After 2012 a consultant, with data input by a seasonal, will further develop and administer the program required by the CDPHE and EPA.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$35,000	\$38,025	\$41,201	\$44,536	\$48,038	\$206,800
Design	-	-	-	-	-	-
Professional Services	20,000	20,000	20,000	20,000	20,000	100,000
Project Management	1,000	1,000	1,000	1,000	1,000	5,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	3,500	3,500	3,500	3,500	3,500	17,500
Total Cost	\$60,500	\$63,525	\$66,701	\$70,036	\$73,538	\$334,300



Water Replacement Trans & Distribution

Project Name: #341 Boyd Water Treatment Plant General Rehab. **Department:** Water & Sewer
Funding Source: Water Funded Depreciation **Division:** Treatment & Supply
Project Class: Water Replacement Trans & Distrib **Ward:** 5 OUTSIDE CITY
Purpose: Repair/Rehabilitation--Other **Impact Zone:** Not Applicable
Location: 8 Outside City

Description:

This project consists of replacing chemical feed pumps, high service pump overhauls, electrical switchgear components, grounds rehabilitation, sedimentation basin chain & flight components, and other mechanical items. \$20,000 is included for asphalt chip seal.

Justification:

These items will help maintain operational reliability, effectiveness, and improve efficiency for continued compliance with Federal and State regulations. They will also help to fulfill Water and Sewer department mandates.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$20,000	\$5,000	\$-	\$5,000	\$-	\$30,000
Design	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Project Management	4,050	6,500	3,800	6,600	3,600	24,550
Capital	39,968	77,211	47,212	89,035	50,000	303,426
Contingency	-	-	-	-	-	-
Operating	15,000	36,766	22,997	46,852	31,508	153,123
Miscellaneous	5,775	16,600	12,005	13,000	8,000	55,380
Total Cost	\$84,793	\$142,077	\$86,014	\$160,487	\$93,108	\$566,479



Water Replacement Trans & Distribution

Project Name: #342 Instrumentation And Control
Funding Source: Water Funded Depreciation
Project Class: Water Replacement Trans & Distrib
Purpose: Repair/Rehabilitation--Other
Location: 8 Outside City

Department: Water & Sewer
Division: Trans and Distribution
Ward: 5 OUTSIDE CITY
Impact Zone: Not Applicable

Description:

This is for the replacement and refurbishment of instrument and control systems, including SCADA (Supervisory Control and Data Acquisition). These devices are used to measure and record various chemicals and to record data required by regulation. This is an on-going project.

Justification:

Instrumentation and controls wear out or become obsolete over time, requiring replacement or major refurbishment. Refurbishment typically occurs at the facilities of the local supplier or manufacturer. City instrumentation technicians perform the replacement projects. This account includes instruments at all water facilities and pipelines.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$13,000	\$13,000	\$13,000	\$13,000	\$13,000	\$65,000
Design	45,000	49,755	54,748	59,990	65,495	274,988
Professional Services	-	-	-	-	-	-
Project Management	-	-	-	-	-	-
Capital	10,000	10,000	10,000	10,000	10,000	50,000
Contingency	-	-	-	-	-	-
Operating	24,000	24,000	24,000	24,000	24,000	120,000
Miscellaneous	2,100	2,100	2,100	2,100	2,100	10,500
Total Cost	\$95,100	\$99,855	\$104,848	\$110,090	\$115,595	\$525,488



Water Replacement Trans & Distribution

Project Name: #380 Chlorine Scrubber Rehabilitation
Funding Source: Water Funded Depreciation
Project Class: Water Replacement Trans & Distrib
Purpose: Repair/Rehabilitation--Other
Location: 8 Outside City

Department: Water & Sewer
Division: Water
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

This project provides funds for rehabilitation of chlorine scrubbers at Bellvue and Boyd water treatment plants that must be completed every three years. Bellvue is scheduled for rehabilitation in 2013.

Justification:

The chlorine scrubbers are devices that neutralize chlorine gas which has the potential to accidentally escape from the one ton cylinders. It is the manufacturer's recommendation that scrubbers be rehabilitated every three years by replacing the caustic soda and flushing the device with acid and water. The scrubbers are part of our mandatory Risk Management Plan which is accountable to the Environmental Protection Agency. The rehabilitation is contracted to the manufacturer's representative to ensure proper cleaning and replacement parts. Boyd is scheduled for 2012 and both Bellvue and Mosier Hill are scheduled for 2013. The Mosier Hill scrubber has been decommissioned but requires cleaning before being removed and scrapped or sold.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$-	\$-	\$-	\$-	\$-	\$-
Design	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Project Management	2,000	-	-	-	-	2,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	61,800	-	-	-	-	61,800
Total Cost	\$63,800	\$-	\$-	\$-	\$-	\$63,800



Water Replacement Trans & Distribution

Project Name: #425 Non-potable Replacement Rehabilitation
Funding Source: Water Funded Depreciation
Project Class: Water Replacement Trans & Distrib
Purpose: Repair/Rehabilitation--Other
Location: 0 City Wide

Department: Water & Sewer
Division: Treatment and Supply
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

This item funds replacement or rehabilitation of non-potable pumps, piping, ponds, and related equipment. This is an on-going project.

Justification:

Efficient economic operation of this program requires ongoing rehabilitation and replacement of features such as pumps, motors, controls, Supervisory Control and Data Acquisition (SCADA) equipment, pressure reducing valves, buildings and piping. In 2013, a pond liner will be installed to prevent leakage from the pond at Monfort Park; the project design is complete. At present, 30% of the pond water is leaking into the surrounding soils. The water loss amounts to 60 acre feet per year. The rebuilding of pumps and motors at the Twin Rivers pump station is also scheduled for 2013. Pumps are scheduled to be rebuilt at three different pump stations in 2014.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$20,000	\$20,000	\$21,000	\$-	\$10,550	\$71,550
Design	-	3,000	16,000	8,050	10,000	37,050
Professional Services	-	-	-	-	-	-
Project Management	-	-	-	-	-	-
Capital	-	7,000	-	-	10,000	17,000
Contingency	-	-	-	-	-	-
Operating	41,000	46,125	48,706	55,347	90,248	281,426
Miscellaneous	-	-	5,250	5,250	5,250	15,750
Total Cost	\$61,000	\$76,125	\$90,956	\$68,647	\$126,048	\$422,776



Water Replacement Trans & Distribution

Project Name: #705 Bellvue Water Treatment Plant General Rehabilitation
Department: Water & Sewer
Funding Source: Water Funded Depreciation
Division: Treatment & Supply
Project Class: Water Replacement Trans & Distrib
Ward: 5 OUTSIDE CITY
Purpose: Repair/Rehabilitation--Other
Impact Zone: Not Applicable
Location: 8 Outside City

Description:

This is an annual project for the rehabilitation of buildings, HVAC (heating/ventilating/air conditioning) systems, pumps and motors, electrical upgrades, chemical storage, metering, valves, and compressors. For 2013 this also includes \$100,000 for the replacement of the chlorine dioxide generator, \$35,000 for modifications to the mixing system in the residuals equalization basin and \$27,000 for filter influent valves. \$42,000 is scheduled for asphalt chip seal in 2014.

Justification:

These items will help to maintain operational reliability, effectiveness, and improve efficiency for continued compliance with Federal and State regulations and fulfill the Water & Sewer department mandates.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$40,000	\$50,000	\$-	\$42,600	\$-	\$132,600
Design	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Project Management	12,000	4,000	3,000	42,000	3,500	64,500
Capital	185,000	-	23,000	-	25,000	233,000
Contingency	-	-	-	-	-	-
Operating	8,000	21,922	25,652	47,280	33,469	136,323
Miscellaneous	8,500	12,725	13,700	13,900	14,000	62,825
Total Cost	\$253,500	\$88,647	\$65,352	\$145,780	\$75,969	\$629,248



Water Construction Trans & Distribution

Project Name: #1068 Additional Sludge Drying Beds
Funding Source: Water Plant Investment Fees
Project Class: Water Construction Trans & Distrib
Purpose: New/Enhancement -- Other
Location: 8 Outside City

Department: Water & Sewer
Division: Treatment and Supply
Ward: 5 OUTSIDE CITY
Impact Zone: Not Applicable

Description:

This project is for two additional residual sludge drying beds which will add four acres of drying capability with associated piping and ancillary equipment.

Justification:

After the completion of the 2012 addition of two sludge drying beds, the Bellvue WTP has the capacity recommended for 34 mgd treatment. The effects of the fires on the water quality in the Poudre River may cause additional sludge to be generated. The two additional beds will allow the operation flexibility for treatment decisions. The additional sludge drying beds would ultimately be needed if treatment capacities are increased at the Bellvue WTP in the future.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$5,800	\$1,853,800	\$-	\$-	\$-	\$1,859,600
Design	63,000	-	-	-	-	63,000
Professional Services	200	20,200	-	-	-	20,400
Project Management	10,000	15,000	-	-	-	25,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	1,000	1,000	-	-	-	2,000
Total Cost	\$80,000	\$1,890,000	\$-	\$-	\$-	\$1,970,000



Water Replacement Trans & Distribution

Project Name: #841 Cache la Poudre River Turnout Rehabilitation	Department: Water & Sewer
Funding Source: Water Funded Depreciation	Division: Treatment and Supply
Project Class: Water Replacement Trans & Distrib	Ward: 5 OUTSIDE CITY
Purpose: Repair/Rehabilitation--Other	Impact Zone: Not Applicable
Location: 8 Outside City	

Description:

This project is for the restoration of the existing Bellvue WTP Poudre River turnout ogee weir. Work will include care of water, surface preparation, application of cementitious material to rebuild the eroded surface, and application of a sealer on the new surface. The existing trash rack in the intake structure will also be replaced.

Justification:

The existing concrete structure is over 60 years old. The constant water flow and freeze/thaw cycles over the years have eroded the surface leaving only the large aggregate exposed over the entire ogee surface. The concrete will continue to deteriorate over time which may lead to large spilled areas. The intake trash rack was last replaced in

1964. Corrosion and erosion of the rack and mounting system will ultimately lead to failure of the trash rack allowing debris to enter the three raw water lines. This may plug the valves and reduce the flow in the lines.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$-	\$-	\$406,419	\$-	\$-	\$406,419
Design	-	25,640	-	-	-	25,640
Professional Services	-	35,300	8,300	-	-	43,600
Project Management	2,000	5,000	15,000	-	-	22,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	-	-	10,000	-	-	10,000
Total Cost	\$2,000	\$65,940	\$439,719	\$-	\$-	\$507,659

Water Replacement Trans & Distribution

Project Name: # 1055 Bellvue CBT Raw Water Line Repl
Funding Source: Water Funded Depreciation
Project Class: Water Replacement Trans & Distrib
Purpose: Repair/Rehabilitation--Other
Location: 8 Outside City

Department: Water & Sewer
Division: Treatment & Supply
Ward: 5 OUTSIDE CITY
Impact Zone: Not Applicable

Description:

This is a replacement of the existing 2300 foot long 24" Colorado Big Thompson raw water line with a 36" pressure rated pipe from the Hansen Feeder Canal to the raw water inlet valve vault.

Justification:

The existing pipe, with a gravity capacity of 18.7 mgd, was installed over 50 years ago when the plant capacity was less than 20 mgd. The plant now has a capacity of 32 mgd and is able to take CBT deliveries from the Pleasant

Valley Pipeline (PVP) through a pressure reducing valve. The pipe gravity capacity needs to be increased to better match the plant capacity during times when the Poudre River is not available. The pressure rating of the existing pipe is unknown preventing the pressure from being increased when deliveries are made through the PVP. The new pipeline will also allow more flexibility for the plant staff to select water sources which will be critical in the next few years based on potential water quality issues from the Poudre Canyon fires.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$787,000	\$-	\$-	\$-	\$-	\$787,000
Design	68,000	-	-	-	-	68,000
Professional Services	-	-	-	-	-	-
Project Management	25,000	-	-	-	-	25,000
Capital	-	-	-	-	-	-
Contingency	74,000	-	-	-	-	74,000
Operating	-	-	-	-	-	-
Miscellaneous	500	-	-	-	-	500
Total Cost	\$954,500	\$-	\$-	\$-	\$-	\$954,500



Water Replacement Trans & Distribution

Project Name: # 1056 Island Grove Well Construction
Funding Source: Water Funded Depreciation
Project Class: Water Replacement Trans & Distrib
Purpose: Repair/Rehabilitation--Other
Location: 2 N of 10th St - W of HWY 85 - E of 35th Ave

Department: Water & Sewer
Division: Water Resources
Ward: 3 10TH ST NORTH/35 AV E
Impact Zone: Not Applicable

Description:

This is for the construction of three new wells at Island Grove Park.

Justification:

The existing wells at Island Grove Park either do not function or function at a reduced capacity requiring that most of the park be irrigated with potable water. In addition, the wells are not located in their decreed location. The water rights for the wells, if re-drilled at the correct location, are very valuable as the wells were decreed as alternate points to the Greeley No. 3 ditch, a very senior water right and thus could be pumped without augmentation.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$360,000	\$-	\$-	\$-	\$-	\$360,000
Design	20,000	-	-	-	-	20,000
Professional Services	1,500	-	-	-	-	1,500
Project Management	5,000	-	-	-	-	5,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	500	-	-	-	-	500
Total Cost	\$387,000	\$-	\$-	\$-	\$-	\$387,000

Water Replacement Trans & Distribution

Project Name: #1057 Linn Grove Pond Reline
Funding Source: Water Funded Depreciation
Project Class: Water Replacement Trans & Distrib
Purpose: Repair/Rehabilitation--Other
Location: 1 East of US 85 Bypass

Department: Water & Sewer
Division: Water Resources
Ward: 3 10 ST SOUTH/23 AV WEST
Impact Zone: Not Applicable

Description:

This project would reline the aesthetic pond located at the Linn Grove Cemetery.

Justification:

The out-of-priority depletions from some of the wells at the Linn Grove cemetery must be augmented. Part of the pumped water is routed through the cemetery pond prior to being used for irrigation. Staff has been informed by cemetery personnel that it is important to keep the cemetery pond full. The relining is required to keep the pond full and to eliminate losses from the lake which are difficult to account for in a manner satisfactory to the State and objectors potentially increasing the augmentation requirement for the City. Relining will also reduce pumping costs from the wells.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$138,000	\$-	\$-	\$-	\$-	\$138,000
Design	5,000	-	-	-	-	5,000
Professional Services	1,000	-	-	-	-	1,000
Project Management	2,000	-	-	-	-	2,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	5,000	-	-	-	-	5,000
Total Cost	\$151,000	\$-	\$-	\$-	\$-	\$151,000

Water Replacement Trans & Distribution

Project Name: #1058 Monfort Park Pond Lining
Funding Source: Water Plant Investment Fees
Project Class: Water Replacement Trans & Distrib
Purpose: New/Enhancement -- Other
Location: 4 S of 10th St - E of 71st Ave - W of 35th Ave

Department: Water & Sewer
Division: Water Resources
Ward: 3 10 ST SOUTH/23 AV WEST
Impact Zone: Not Applicable

Description:

Install a PVC plastic liner in the existing Monfort irrigation pond to eliminate seepage of stored waters.

Justification:

The Monfort Irrigation Pond is used to store both treated and non-potable water for irrigation of Monfort Park and nearby open space areas. At present, 25% of the water leaks from the pond into the surrounding soils. This amounts to a loss of 60 acre-feet per year. This amount of water would cost approximately \$480,000 to purchase. The lining of the ponds would eliminate the loss.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$402,500	\$-	\$-	\$-	\$-	\$402,500
Design	15,000	-	-	-	-	15,000
Professional Services	1,500	-	-	-	-	1,500
Project Management	5,000	-	-	-	-	5,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	500	-	-	-	-	500
Total Cost	\$424,500	\$-	\$-	\$-	\$-	\$424,500

Water Rights Acquisition

Project Name: # 581 Water Acquisition Phase II
Funding Source: Raw Water Sales / Rent
Project Class: Water Rights Acquisition
Purpose: New/Enhancement -- Other
Location: 8 Outside City

Department: Water & Sewer
Division: Water Resources
Ward: 5 OUTSIDE CITY
Impact Zone: Not Applicable

Description:

Greeley needs additional water supplies to fill an enlarged Seaman Reservoir. Greeley also needs gravel pit storage on the lower Poudre and Big Thompson Rivers to capture reusable effluent. It is estimated that \$90 million is necessary to purchase this water.

Justification:

The Water Master Plan intended for the City to develop a \$36 million Future Water Account (FWA) and to generally identify the water supplies needed for acquiring 6,000 acre-feet of potable firm yield. Supplies identified as being the best fit for the Greeley water system are selling to other utilities at a rate such that when Greeley can generate funds from the CIL they may no longer be available for purchase. Therefore, if the City is going to secure water for its future growth, an active acquisition program should be implemented.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$9,350,000	\$10,313,625	\$11,376,284	\$12,548,141	\$12,155,063	\$55,743,113
Design	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Project Management	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$9,350,000	\$10,313,625	\$11,376,284	\$12,548,141	\$12,155,063	\$55,743,113



Water Rights Acquisition

Project Name: #584 Lower Equalizer
Funding Source: Water Plant Investment Fees
Project Class: Water Rights Acquisition
Purpose: New/Enhancement -- Other
Location: 8 Outside City

Department: Water & Sewer
Division: Water Resources
Ward: 5 OUTSIDE CITY
Impact Zone: Not Applicable

Description:

This portion of the project is to secure options to appropriate land and/or gravel pit locations in the Big Thompson drainage. The Lower Equalizer project consists of a set of exchanges and junior water storage rights for four proposed reservoirs in the Big Thompson and Poudre River Basins. Greeley’s reusable water supplies would generally move down the Poudre River and into the South Platte River to be exchanged back up the Big Thompson River. Water would gravity flow into the ponds from the Greeley Loveland Irrigation Company ditch and be released as needed to provide support for non-potable irrigation, exchanges, and augmentation. Studies have shown that the pond could range in size up to 2,722 ac/ft and cost from \$6,000 to \$8,000 per acre foot. These costs have not been included on the worksheet.

Justification:

See above description.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$140,000	\$-	\$-	\$-	\$-	\$140,000
Design	25,000	-	-	-	-	25,000
Professional Services	10,000	-	-	-	-	10,000
Project Management	5,000	-	-	-	-	5,000
Capital	-	-	-	-	-	-
Contingency	50,000	-	-	-	-	50,000
Operating	-	-	-	-	-	-
Miscellaneous	70,000	-	-	-	-	70,000
Total Cost	\$300,000	\$-	\$-	\$-	\$-	\$300,000



Water Rights Acquisition

Project Name: # 588 Water Supply & Storage Change Case
Funding Source: Water Plant Investment Fees
Project Class: Water Rights Acquisition
Purpose: New/Enhancement -- Other
Location: 0 City Wide

Department: Water & Sewer
Division: Water Resources
Ward: 5 OUTSIDE CITY
Impact Zone: Not Applicable

Description:

The case involves the transfer of 22.5 shares of Water Supply and Storage Company shares from irrigation use to municipal use through the Water Court.

Justification:

These irrigation water rights cannot be used within Greeley's municipal system until they are changed in Water Court for municipal use. The firm yield of these shares is over 1350 acre-feet and is valued at over \$10,000,000. The City has settled with several of the objectors in the case and is actively working to settle with the remaining objectors. However, staff believes it is important and the Water and Sewer Board is supportive not to capitulate on several key items in the proposed decree. Presently the case is before the Water Referee. In the near future, the case may be referred to the Water Judge. Once this is done, the City will have strict deadlines according to the Case Management Order. Primary costs associated with resolution of the case will be associated with engineering and legal services to pursue stipulation and/or prepare for trial.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$-	\$-	\$-	\$-	\$-	\$-
Design	-	-	-	-	-	-
Professional Services	116,000	139,100	-	-	-	255,100
Project Management	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	5,000	10,000	-	-	-	15,000
Total Cost	\$121,000	\$149,100	\$-	\$-	\$-	\$270,100

Water Rights Acquisition

Project Name: #842 Purchase of Parcel B Poudre Ponds Site & Line Parcel B, Poudre Ponds
Department: Water & Sewer
Funding Source: Water Plant Investment Fees
Division: Water Resources
Project Class: Water Rights Acquisition
Ward: 5 OUTSIDE CITY
Purpose: New/Enhancement -- Other
Impact Zone: Not Applicable
Location: 8 Outside City

Description:

The exercise of an option to purchase land located south and east of the existing Poudre Ponds site occurred in 2011. The land to the south would then be mined by an outside contractor. The City will pay for dewatering and reclamation. Ultimately, the gravel pit south of the existing Poudre Ponds will be lined which will increase storage capacity.

Justification:

This land purchase will allow Greeley to increase its augmentation storage and recreational opportunities at the Poudre Ponds site. Storage provides water required for augmentation and return flow obligations, as required by water court decrees and existing contractual obligations.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$491,000	\$463,650	\$323,108	\$296,923	\$512,155	\$2,086,836
Design	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Project Management	33,000	33,000	33,000	33,000	33,000	165,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$524,000	\$496,650	\$356,108	\$329,923	\$545,155	\$2,251,836



Water Rights Acquisition

Project Name: #884 Greeley Irrigation Company Change
Funding Source: Water Plant Investment Fees
Project Class: Water Rights Acquisition
Purpose: New/Enhancement -- Other
Location: 8 Outside City

Department: Water & Sewer
Division: Water Resources
Ward: 0 MULTIPLE WARDS
Impact Zone: Not Applicable

Description:

File water court application, complete engineering and obtain decree for the change of use of unchanged Greeley Irrigation Company shares.

Justification:

Ditch shares can only be used for municipal uses including augmentation and replacing return flows if they have been changed in court.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$-	\$-	\$-	\$-	\$-	\$-
Design	-	-	-	-	-	-
Professional Services	150,000	-	-	-	-	150,000
Project Management	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$150,000	\$-	\$-	\$-	\$-	\$150,000



Water Rights Acquisition

Project Name: #1065 Overland Trail
Funding Source: Water Rights Acquisition
Project Class: Water Rights Acquisition
Purpose: New/Enhancement -- Other
Location: 8 Outside City

Department: Water & Sewer
Division: Water Resources
Ward: 5 OUTSIDE CITY
Impact Zone: Not Applicable

Description:

The Overland Trail Gravel Pits are located in NW Fort Collins. Half of the gravel pits were formerly owned by Lafarge and were purchased by Greeley and the Tri-Districts in 2004. The other half were owned by individual land owners; Greeley and Tri-District staff are negotiating the purchase and necessary easements with the owners. Greeley's storage will be 2343 AF, fully lined and will be used as storage for potable supplies and to meet return flows. The costs shown are Greeley's portion to be paid to the Tri-Districts.

Justification:

The Water Master Plan intends for the City to develop high quality supplies in the Poudre basin to meet water supply needs prior to the expansion of the Milton Seaman reservoir. The desirable options include building small projects such as the Overland Trail to maximize the value of existing water supplies and of purchased supplies in the future.

Impact on Operating Budget:

None

Project Cost Summary

	2013	2014	2015	2016	2017	Five Year
Construction	\$515,000	\$867,000	\$-	\$-	\$2,431,013	\$3,813,013
Design	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-
Project Management	15,000	15,000	-	-	-	30,000
Capital	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Operating	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Cost	\$530,000	\$882,000	\$-	\$-	\$2,431,013	\$3,843,013



SCHEDULE OF CAPITAL OUTLAY

2013 BUDGET (REPLACEMENTS AND NEW)

Year	Fund & Dept	Unit #	Description	Purchase Price	
2013	Equipment Maintenance				
	Community Dev	CG213	Dodge Ram 1500	\$ 27,000	
	Culture, Parks & Rec	CG5013	John Deere 328D	2,160	
		CG171	Ford E350 Van	29,160	
		CG479	Nissan 50 Endurro	22,680	
		CG480	Nissan 50 Optimum	22,680	
		CG192	Dodge Ram 1500	22,680	
		CG241	Dodge Ram 2500HD	32,400	
		Police	CG069	Mazda Passenger Van	30,240
			CG081	Ford Crown Victoria	59,400
			CG137	Ford Crown Victoria	59,400
			CG2017	Ford Crown Victoria	59,400
			CG2002	Ford Crown Victoria	59,400
			CG2003	Ford Crown Victoria	59,400
			CG2020	Ford Crown Victoria	59,400
		Public Works	CG2023	Ford Crown Victoria	59,400
	CG2814		Harley Davidson Cycle	16,200	
	CG2815		Harley Davidson Cycle	16,200	
			Four Post Jack for Transit	52,000	
	CG5012		John Deere 320D	2,160	
		CG504	John Deere 6300	68,040	
		CG389	GMC C Series	222,480	
Equipment Maintenance Total				981,880	
Fire Equipment Acq & Repl					
	Fire		Staff SUV	51,166	
			Pumper Truck	662,212	
			Crew Cab Pickup	48,024	
Fire Equip Acq & Repl Total				761,402	
General					
	Culture, Parks & Rec		John Deere Tractor w/cab & attachments	45,000	
			John Deere Pro Gator w/ cab	35,000	
			48" Push Mower	6,350	
	Fire		Thermal Imaging Device	7,100	
	Police		145 7000 MHZ Radios	700,000	
	Public Works		Replace 3 Paratransit Buses	209,700	
General Total				1,003,150	

2013 BUDGET (REPLACEMENTS AND NEW CONTINUED)

Year	Fund & Dept	Unit #	Description	Purchase Price
	Information Technology			
	Finance		Purchasing Card Software	9,200
			Workflow Software	7,260
			Data Storage, Servers, Related Equipment	76,300
	Information Technology Total			92,760
	Public Safety Combined Services			
	Police		Servers, Licenses, Software	216,240
	Public Safety Combined Services Total			216,240
	Sewer Capital Replacement			
	Sewer		Ford 1 Ton Van, Video Inspection Unit	175,000
			Chevrolet 1/2 Ton 4X4	35,000
			Ford 1/2 Ton Extended Cab 4X4	20,000
			Chevrolet Equinox Model 1LK26	27,000
			1 Ton 4X2 Flatbed W/Stellar EC3200 Crane	45,000
			Kubota Utility Vehicle W/Plow Attachment	17,950
	Sewer Capital Replacement Total			319,950
	Stormwater Replacement			
	Public Works		Backhoe	185,760
			2 Street Sweepers	302,400
	Stormwater Replacement Total			488,160
	Streets & Roads			
	Public Works		Asphalt Saw	8,000
	Streets & Roads Total			8,000
	Water Capital Replacement			
	Water		GMC 1500 4X4 1/2 Ton Pickup	48,000
			GMC 1500 EC4 1/2 Ton Pickup	46,000
			GMC 1500 EC4 1/2 Ton Pickup W/Ut Box	20,000
			GMC 1500 EC4 1/2 Ton Pickup	35,000
			GMC 1500 EC4 1/2 Ton Pickup W/Ut Box	37,000
			GMC 1500 EC4 4X4 1/2 Ton Pickup	48,000
			185 CFM Air Compressor	14,500
			80 HP Tractor John Deer or equal	92,000
			GMC 1500 1/2 Ton Pickup	25,000
			GMC 1500 EC4 1/2 Ton Pickup W/Ut Box	45,000
	Water Capital Replacement Total			410,500
2013 Total				4,282,042

2014 BUDGET (REPLACEMENTS AND NEW)

Year	Fund & Dept	Unit #	Description	Purchase Price
2014	Cemetery			
	Culture, Parks & Rec		Commercial Mower Replacement	17,781
	Cemetery Total			17,781
	Equipment Maintenance			
	Culture, Park & Rec	CG105	Ford Van XL350	31,492
		CG292	Dodge Ram 2500	44,323
		CG191	Dodge 1500	24,494
		CG5013	John Deere 328D	2,333
	Police	CG002	Ford Taurus	29,160
		CG006	Ford Taurus	29,160
		CG016	Ford Taurus	29,160
		CG017	Ford Taurus	29,160
		CG037	Ford Crown Victoria	64,152
		CG040	Ford Taurus	29,160
		CG060	GMC Safari	30,326
		CG184	Chevrolet Astro Van	32,659
		CG2027	Ford Crown Victoria	64,152
		CG2022	Ford Crown Victoria	64,152
		CG2024	Ford Crown Victoria	64,152
		CG2025	Ford Crown Victoria	64,152
		CG2030	Ford Crown Victoria	64,152
		CG2031	Ford Crown Victoria	64,152
		CG2032	Ford Crown Victoria	64,152
		CG2101	Ford Expedition	45,490
		CG2000	Chevrolet Trail Blazer	45,490
		CG2103	Chevrolet Tahoe	45,490
	Public Works	CG117	Chevrolet Sierra	31,726
		CG185	Dodge Intrepid	34,992
		CG398	Freightliner FLD112SD	222,480
		CG5012	John Deere 320D	2,333
	Equipment Maintenance Total			1,252,644
	Fire Equipment Acq & Repl			
	Fire		Self Contained Breathing Apparatus	780,948
			Staff Car	29,200
			Staff Car	29,187
			Staff SUV	63,135
			Pumper Truck	694,073
	Fire Equip Acq & Repl Total			1,596,543
	General			
	Comm Dev		Three 30" Computer Monitors	4,500
	Fire		Thermal Imaging Device	7,100
	Police		145 7000 MHZ Radios	700,000
	Public Works		Replace 4 Paratransit Buses	279,600
	General Total			991,200

2014 BUDGET (REPLACEMENTS AND NEW CONTINUED)

Year	Fund & Dept	Unit #	Description	Purchase Price
	Information Technology			
	Finance		Data Storage, Servers, Related Equipment	162,479
			Plotter	10,000
	Information Technology Total			172,479
	Public Safety Combined Services			
	Police		Servers, Licenses, Software	186,750
	Public Safety Combined Services Total			186,750
	Sewer Capital Replacement			
	Sewer		Sterling LT9500 Aquatech B52	340,000
			1/2 Ton Pickup	25,000
	Sewer Capital Replacement Total			365,000
	Stormwater Replacement			
	Public Works		Backhoe	326,592
	Stormwater Replacement Total			326,592
	Streets & Roads			
	Public Works		Asphalt Saw	8,000
	Streets & Roads Total			8,000
	Water Capital Replacement			
	Water		GMC 3500 EC4 4X4 Flatbed 1 Ton	55,000
			GMC 1500 EC4 1/2 Ton Pickup W/Ut Box	74,000
			Volvo EC210 Excavator	275,000
			GMC 1500 EC4 1/2 Ton Pickup	26,500
	Water Capital Replacement Total			430,500
2014 Total				5,347,489

APPENDIX A

2012 ADDITIONAL APPROPRIATIONS

FUND	#	ORIG 2012	RE-BUDGETED	ORDINANCE	ORDINANCE	ORDINANCE	ORDINANCE	ORDINANCE	ORDINANCE
		ORD 32, 2011		# 9	# 14	# 25	# 33	# 39	# 44
General	001	\$ 62,603,431	\$ -	\$ 455,406	\$ 4,119,000	\$ 404,072	\$ 204,119	\$ 408,847	\$ 498,367
Contingency Reserve	003	-	-	-	-	-	-	-	-
Convention & Visitor	102	220,045	-	215,100	-	-	-	-	210
Community Development	103	261,616	-	2,902,259	1,203,745	681,763	-	-	11,433
Streets & Roads	104	6,687,368	-	262,941	70,092	5,000	-	83,565	-
Conservation Trust	105	850,000	-	-	-	-	-	-	-
Sales & Use Tax	106	43,989,025	-	65	1,915,000	-	-	-	-
Improvement Dist Collections	107	7,500	-	110,000	-	-	-	-	(117,500)
Restricted Fees	108	65,529	-	59,373	49,000	79,210	-	4,427	27,275
GURA Economic Development	150	-	-	-	-	-	-	-	-
GURA Weatherization	151	-	-	-	-	-	-	-	-
GURA Tax Increment Funds	152	-	-	-	-	-	-	-	-
ARRA-NSP Grant	153	-	-	-	-	-	-	-	-
Energy Efficiency/Cons Blk Grnt	154	-	-	-	-	-	-	-	-
DDA Operating	160	-	-	-	-	-	-	-	-
General Debt Service	200	6,294,069	-	-	-	-	-	-	20,399,346
Greeley Bldg Authority	201	223,680	-	-	-	-	-	-	1,231,051
GURA Tax Increment	250	-	-	-	-	-	-	-	-
DDA TIF	260	-	-	-	-	-	-	-	-
Public Improvement	301	815,825	2,166,101	1,843,784	4,230,786	15,436	68,346	289,000	565,300
Food Tax	304	4,125,450	460,392	-	4,775,000	-	-	-	(4,500)
Softball Improvement	305	-	-	-	-	400	3,500	-	15
Fire Equip & Acquisition Replace	306	413,543	-	-	-	40,580	-	-	500
Fire Protection Development	307	-	-	-	-	-	-	-	800
Police Development	308	-	-	-	-	-	-	-	60
Island Grove Development	309	130,043	-	-	-	-	-	-	40
General Improvement District	311	-	-	-	-	-	-	-	-
Road Development	312	1,401,000	110,923	44,119	200,000	-	-	-	2,500
Park Development	314	330,000	-	-	-	-	-	-	1,200
2000 Bond Issue	315	-	-	-	-	-	-	-	-
Trails Development	316	-	-	-	366,846	-	-	-	250
2003 Bond Issue	317	-	-	-	-	-	-	-	-
Quality of Life	318	1,440,910	455,141	457,530	175,000	-	52,024	-	3,000
GURA Housing Replacement	350	-	-	-	-	-	-	-	-
Sewer	401	9,181,454	-	507	-	-	-	-	-
Sewer Construction	402	754,502	753,558	-	-	-	-	-	-
Sewer Replacement	403	3,669,976	498,511	-	-	-	-	-	-
Water	404	32,079,568	-	1,426	(183,188)	1,009,000	217,222	4,710,000	50,000
Water Construction	405	25,203,149	4,899,131	31,600	-	5,141,650	-	-	-
Water Replacement	406	9,089,343	801,550	176,000	-	489,495	-	-	-
Water Rights Acquisition	407	15,237,043	3,877,475	-	-	89,000	-	-	-
Cemetery	408	446,251	-	-	-	6,400	-	10,000	-
Golf Course	409	2,252,541	-	(27,206)	-	-	4,300	254,320	35,000
Downtown Parking	410	202,554	-	21	-	-	-	-	-
Stormwater	411	4,863,257	-	311	-	85,000	790,968	-	-
Stormwater Construction	412	4,284,259	1,218,246	-	202,000	-	790,968	-	-
Stormwater Replacement	413	929,157	76,047	-	345,726	-	-	-	-
Public Safety Combined Services	415	6,852,274	-	20,965	-	865,431	207,417	6,046	69,630
Equipment Maintenance	502	5,442,786	-	89	861,178	-	-	104,000	1,000
Information Technology	503	3,044,439	-	121,194	17,346	150,000	-	-	21,465
Health	504	10,616,688	-	-	-	-	1,600,000	-	-
Workers Compensation	505	1,527,434	-	-	-	-	-	-	770
Communications	506	155,600	-	-	-	-	-	-	-
Liability	507	800,249	-	-	129,505	-	-	-	-
Cemetery Endowment	601	64,193	-	-	-	-	-	-	370
Museum	602	-	-	-	-	23,000	-	-	213
Petriken Memorial	603	-	-	-	-	-	-	-	7
Senior Citizens	604	-	-	-	-	-	-	-	43
Memorials	605	-	-	-	-	-	-	-	15
Senior Center Clubs	606	21,975	-	-	-	-	-	-	33
Community Memorials	607	-	-	-	-	-	-	-	4,850
		\$ 266,577,726	\$ 15,317,075	\$ 6,675,484	\$ 18,477,036	\$ 9,085,437	\$ 3,938,864	\$ 5,870,205	\$ 22,802,743

Note: Detail transactions of each additional appropriation ordinance are available for review in the City Clerk's Office. Figures do include inter-fund transfers.

FUND	#	SUB-TOTAL CITY	GURA BUDGET	DDA BUDGET	TOTAL ENTITY
General	001	\$ 68,693,242	\$ -	\$ -	\$ 68,693,242
Contingency Reserve	003	-	-	-	-
Convention & Visitor	102	435,355	-	-	435,355
Community Development	103	5,060,816	-	-	5,060,816
Streets & Roads	104	7,108,966	-	-	7,108,966
Conservation Trust	105	850,000	-	-	850,000
Sales & Use Tax	106	45,904,090	-	-	45,904,090
Improvement Dist Collections	107	-	-	-	-
Restricted Fees	108	284,814	-	-	284,814
GURA Economic Development	150	-	796,949	-	796,949
GURA Weatherization	151	-	-	-	-
GURA Tax Increment Funds	152	-	166,264	-	166,264
ARRA-NSP Grant	153	-	841,673	-	841,673
Energy Efficiency/Cons Blk Grnt	154	-	82,300	-	82,300
DDA Operating	160	-	-	253,430	253,430
General Debt Service	200	26,693,415	-	-	26,693,415
Greeley Bldg Authority	201	1,454,731	-	-	1,454,731
GURA Tax Increment	250	-	-	-	-
DDA TIF	260	-	-	29,000	29,000
Public Improvement	301	9,994,578	-	-	9,994,578
Food Tax	304	9,356,342	-	-	9,356,342
Softball Improvement	305	3,915	-	-	3,915
Fire Equip & Acquisition Replace	306	454,623	-	-	454,623
Fire Protection Development	307	800	-	-	800
Police Development	308	60	-	-	60
Island Grove Development	309	130,083	-	-	130,083
General Improvement District	311	-	-	-	-
Road Development	312	1,758,542	-	-	1,758,542
Park Development	314	331,200	-	-	331,200
2000 Bond Issue	315	-	-	-	-
Trails Development	316	367,096	-	-	367,096
2003 Bond Issue	317	-	-	-	-
Quality of Life	318	2,583,605	-	-	2,583,605
GURA Housing Replacement	350	-	-	-	-
Sewer	401	9,181,961	-	-	9,181,961
Sewer Construction	402	1,508,060	-	-	1,508,060
Sewer Replacement	403	4,168,487	-	-	4,168,487
Water	404	37,884,028	-	-	37,884,028
Water Construction	405	35,275,530	-	-	35,275,530
Water Replacement	406	10,556,388	-	-	10,556,388
Water Rights Acquisition	407	19,203,518	-	-	19,203,518
Cemetery	408	462,651	-	-	462,651
Golf Course	409	2,518,955	-	-	2,518,955
Downtown Parking	410	202,575	-	-	202,575
Stormwater	411	5,739,536	-	-	5,739,536
Stormwater Construction	412	6,495,473	-	-	6,495,473
Stormwater Replacement	413	1,350,930	-	-	1,350,930
Public Safety Combined Services	415	8,021,763	-	-	8,021,763
Equipment Maintenance	502	6,409,053	-	-	6,409,053
Information Technology	503	3,354,444	-	-	3,354,444
Health	504	12,216,688	-	-	12,216,688
Workers Compensation	505	1,528,204	-	-	1,528,204
Communications	506	155,600	-	-	155,600
Liability	507	929,754	-	-	929,754
Cemetery Endowment	601	64,563	-	-	64,563
Museum	602	23,213	-	-	23,213
Petriken Memorial	603	7	-	-	7
Senior Citizens	604	43	-	-	43
Memorials	605	15	-	-	15
Senior Center Clubs	606	22,008	-	-	22,008
Community Memorials	607	4,850	-	-	4,850
		\$ 348,744,570	\$ 1,887,186	\$ 282,430	\$ 350,914,186

FUND APPROPRIATION COMPARISON (INCLUDING TRANSFERS)

#	Title	2012 Revised Budget	2013 Budget	2014 Budget	\$ 12 vs 13	% 12 vs 13	\$ 13 vs 14	% 13 vs 14
001	General	68,693,242	68,444,907	70,190,966	(248,335)	-0.36%	1,746,059	2.55%
102	Convention & Visitors	435,355	341,545	330,045	(93,810)	-21.55%	(11,500)	-3.37%
103	Community Development	5,060,816	282,929	295,400	(4,777,887)	-94.41%	12,471	4.41%
104	Streets & Roads	7,108,966	7,688,692	7,720,236	579,726	8.15%	31,544	0.41%
105	Conservation Trust	850,000	835,002	840,002	(14,998)	-1.76%	5,000	0.60%
106	Sales & Use Tax	45,904,090	48,356,888	49,260,616	2,452,798	5.34%	903,728	1.87%
108	Designated Revenue	284,814	822,340	901,633	537,526	188.73%	79,293	9.64%
200	General Debt Service	26,693,415	6,248,432	6,470,334	(20,444,983)	-76.59%	221,902	3.55%
201	Greeley Building Authority	1,454,731	139,500	143,240	(1,315,231)	-90.41%	3,740	2.68%
301	Public Improvement	9,994,578	810,218	1,704,714	(9,184,360)	-91.89%	894,496	110.40%
304	Food Tax	9,356,342	4,757,321	4,799,070	(4,599,021)	-49.15%	41,749	0.88%
305	Softball Improvement	3,915	14	14	(3,901)	-99.64%	-	0.00%
306	Fire Equip & Acquisition Replacement	454,623	1,236,251	2,298,184	781,628	171.93%	1,061,933	85.90%
307	Fire Protection Development	800	600	600	(200)	-25.00%	-	0.00%
308	Police Development	60	100	100	40	66.67%	-	0.00%
309	Island Grove Development	130,083	121,373	117,573	(8,710)	-6.70%	(3,800)	-3.13%
312	Road Development	1,758,542	2,600	1,426,094	(1,755,942)	-99.85%	1,423,494	54749.77%
314	Park Development	331,200	600,700	700	269,500	81.37%	(600,000)	-99.88%
316	Trails Development	367,096	300	43,730	(366,796)	-99.92%	43,430	14476.67%
318	Quality of Life	2,583,605	1,769,671	1,056,744	(813,934)	-31.50%	(712,927)	-40.29%
401	Sewer	9,181,961	10,222,678	10,063,103	1,040,717	11.33%	(159,575)	-1.56%
402	Sewer Construction	1,508,060	1,395,650	3,355,487	(112,410)	-7.45%	1,959,837	140.42%
403	Sewer Capital Replacement	4,168,487	4,748,541	4,383,535	580,054	13.92%	(365,006)	-7.69%
404	Water	37,884,028	32,137,508	34,839,325	(5,746,520)	-15.17%	2,701,817	8.41%
405	Water Construction	35,275,530	25,217,146	43,425,236	(10,058,384)	-28.51%	18,208,090	72.21%
406	Water Capital Replacement	10,556,388	14,216,649	9,657,654	3,660,261	34.67%	(4,558,995)	-32.07%
407	Water Rights Acquisition	19,203,518	15,731,927	17,301,367	(3,471,591)	-18.08%	1,569,440	9.98%
408	Cemetery	462,651	493,242	521,127	30,591	6.61%	27,885	5.65%
409	Municipal Golf Courses	2,518,955	2,189,086	2,228,436	(329,869)	-13.10%	39,350	1.80%
410	Downtown Parking	202,575	197,460	203,994	(5,115)	-2.52%	6,534	3.31%
411	Stormwater	5,739,536	3,418,783	3,232,499	(2,320,753)	-40.43%	(186,284)	-5.45%
412	Stormwater Construction	6,495,473	2,419,736	2,076,589	(4,075,737)	-62.75%	(343,147)	-14.18%
413	Stormwater Replacement	1,350,930	1,349,702	944,312	(1,228)	-0.09%	(405,390)	-30.04%
415	Public Safety Combined Services	8,021,763	7,850,060	8,109,474	(171,703)	-2.14%	259,414	3.30%
502	Equipment Maintenance	6,409,053	6,406,927	7,172,392	(2,126)	-0.03%	765,465	11.95%
503	Information Technology	3,354,444	3,359,845	3,324,324	5,401	0.16%	(35,521)	-1.06%
504	Health	12,216,688	11,743,014	12,626,095	(473,674)	-3.88%	883,081	7.52%
505	Worker's Compensation	1,528,204	1,434,515	1,590,271	(93,689)	-6.13%	155,756	10.86%
506	Communications	155,600	142,835	142,835	(12,765)	-8.20%	-	0.00%
507	Liability	929,754	853,944	902,287	(75,810)	-8.15%	48,343	5.66%
601	Cemetery Endowment	64,563	64,993	63,243	430	0.67%	(1,750)	-2.69%
602	Museum	23,213	150	150	(23,063)	-99.35%	-	0.00%
603	Petriken Memorial	7	3	3	(4)	-57.14%	-	0.00%
604	Senior Citizen	43	40	40	(3)	-6.98%	-	0.00%
605	Memorials	15	83	83	68	453.33%	-	0.00%
606	Senior Center Clubs	22,008	14,881	14,881	(7,127)	-32.38%	-	0.00%
607	Community Memorials	4,850	80	80	(4,770)	-98.35%	-	0.00%
Grand Total		\$ 348,744,570	\$ 288,068,861	\$ 313,778,817	\$ (60,675,709)	-17.40%	\$ 25,709,956	8.92%

APPENDIX B REVENUE GENERATED TO SUPPORT OPERATING ACTIVITIES

2013

Department	Total Expenses	Charges for Services	Licenses & Permits	Fines, Other	Intergov't (Grants)	Tax Revenue Required
City Manager	\$ 1,243,917	\$ 350	\$ 800	\$ -	\$ 47,000	\$ 1,195,767
City Council	109,226	-	-	-	-	109,226
City Clerk	499,497	-	40,000	5,000	-	454,497
Municipal Court	764,460	191,300	-	2,466,400	-	(1,893,240)
City Attorney	1,344,456	-	-	-	-	1,344,456
Human Resources	590,115	-	-	-	-	590,115
Community Development	2,358,689	157,105	642,271	343,775	5,000	1,210,538
Finance	1,955,611	-	-	40,000	-	1,915,611
Culture, Parks & Recreation	14,541,243	3,694,957	275	1,346,797	-	9,499,214
Police	22,094,393	50,300	14,000	312,520	297,672	21,419,901
Public Works (Transit & Buildings)	5,589,865	831,159	-	84,072	1,830,619	2,844,015
Fire	12,614,619	25,000	-	-	94,900	12,494,719
Other	1,540,524	4,520,000	40,000	9,491,325	1,690,000	(14,200,801)
Total General Fund	\$ 65,246,615	\$ 9,470,171	\$ 737,346	\$ 14,089,889	\$ 3,965,191	\$ 36,984,018

2014

Department	Total Expenses	Charges for Services	Licenses & Permits	Fines, Other	Intergov't (Grants)	Tax Revenue Required
City Manager	\$ 1,269,134	\$ 30,350	\$ 800	\$ -	\$ 47,000	\$ 1,190,984
City Council	109,271	-	-	-	-	109,271
City Clerk	448,444	-	40,000	5,000	-	403,444
Municipal Court	791,402	191,300	-	2,466,400	-	(1,866,298)
City Attorney	1,395,283	-	-	-	-	1,395,283
Human Resources	613,227	-	-	-	-	613,227
Community Development	2,421,606	157,105	658,685	343,775	5,000	1,257,041
Finance	2,027,796	-	-	40,000	-	1,987,796
Culture, Parks & Recreation	14,518,815	3,725,224	275	1,342,248	-	9,451,068
Police	22,920,980	50,800	14,000	315,520	297,672	22,242,988
Public Works (Transit & Buildings)	5,938,193	841,046	-	84,072	2,013,843	2,999,232
Fire	12,990,665	26,150	-	-	94,900	12,869,615
Other	1,296,219	4,580,000	40,000	10,062,215	1,790,000	(15,175,996)
Total General Fund	\$ 66,741,035	\$ 9,601,975	\$ 753,760	\$ 14,659,230	\$ 4,248,415	\$ 37,477,655

APPENDIX C

SCHEDULE OF TRANSFERS

Distributing & Receiving Fund	Description	2013	2014
General			
Streets & Roads	Amount that expenditures exceed revenues	\$ 2,524,257	\$ 2,547,801
Greeley Building Authority	Debt service payments in Greeley Building Authority	93,000	96,000
Fire Equipment & Acquisition	Pumper truck payment	-	159,510
Cemetery	Amount that expenditures exceed revenues and Cemetery Endowment interest earnings	117,393	143,628
Municipal Golf Courses	Amount that expenditures exceed revenues	463,642	502,992
General Total		3,198,292	3,449,931
Convention & Visitors			
General	Lodging tax revenue used to fund advertising at Island Grove Park	40,000	40,000
Convention & Visitors Total		40,000	40,000
Conservation Trust			
General	Lottery proceeds to be used for parks and recreation as received from the State of Colorado	835,000	840,000
Conservation Trust Total		835,000	840,000
Sales & Use Tax			
General	Balance of the sales tax proceeds after other transfers were calculated	35,488,328	36,171,092
	Sales Tax to fund maintenance on Police Facility	322,402	338,473
Designated Revenue	.16% Sales Tax after bond reserve requirement	36,346	71,578
General Debt Service	Debt service for 2003 sales tax revenue bond issue	1,788,800	1,859,963
	Debt service for 2005 sales tax revenue bond issue	1,869,475	1,530,313
	Debt service for 2005 sales tax refunding bond issue	1,524,488	-
	Debt service for 2012 sales tax refunding bond issue	671,400	2,456,300
Food Tax	Sales tax on food purchases to be used on capital improvements, repairs, and maintenance projects	4,749,549	4,844,540
Island Grove Development	Sales tax collected on all events held at Island Grove Regional Park Facility	17,341	17,341
Quality of Life	To fund Quality of Life projects	1,717,721	1,799,978
Sales & Use Tax Total		48,185,850	49,089,578
Designated Revenue			
General	Surcharge to cover Victim Services	43,540	50,833
	Repair to Police Facility	700,000	700,000
Designated Revenue Total		743,540	750,833
Public Improvement			
General	Funding for Public Art Coordinator position	60,883	63,929
Public Improvement Total		60,883	63,929

Distributing & Receiving Fund	Description	2013	2014
Fire Equipment & Acquisition Replacement			
General Debt Service	2008 Fire Truck Lease	154,402	154,402
	2009 Fire Truck Lease	142,223	142,223
	2010 Fire Truck Lease	83,275	80,578
	Pumper Truck Payment	94,644	324,133
General Debt Service Total		474,544	701,336
Park Development			
Quality of Life	To fund Quality of Life projects after bond reserve requirement	\$ 600,000	\$ -
Park Development Total		600,000	-
Road Development			
Public Improvement	1% of construction costs for Art in Public Places	\$ -	\$ 14,094
Road Development Total		-	14,094
Trails Development			
Public Improvement	1% of construction costs for Art in Public Places	\$ -	\$ 430
Trails Development Total		-	430
Quality of Life			
General	Maintenance on new community and neighborhood parks added through Quality of Life funds	281,662	292,044
	Quality of Life funds for Greeley Historical Museum maintenance	129,261	131,714
Public Improvement	1% of construction costs for Art in Public Places	3,245	2,604
Quality of Life Total		414,168	426,362
Sewer			
General	Estimated cost of administrative and utility billing services provided by the General Fund	293,062	295,963
Sewer Construction	Debt assistance for proposed debt in Sewer Construction projects	372,964	371,992
Sewer Capital Replacement	Debt assistance for proposed debt in Sewer Replacement projects	1,520,248	1,192,982
Water	Administrative charges for service and meter readings	82,153	82,153
Sewer Total		2,268,427	1,943,090
Sewer Construction			
General	Sewer Construction Fund's share of the estimated cost for Engineering Development Review Coordination	47,326	48,550
Sewer	Debt service payment to Water Fund of 30% on 1994 CWRPDA bond issues	372,964	371,992
Water	1% of construction costs for Art in Public Places	7,666	27,202
Sewer Construction Total		427,956	447,744
Sewer Capital Replacement			
Sewer	Pay debt service on the portion of bond that financed replacements	870,248	867,982
Sewer Capital Replacement Total		870,248	867,982

Distributing & Receiving Fund	Description	2013	2014
Water			
General	Estimated cost of administrative and utility billing services provided by the General Fund	1,520,132	1,533,443
Public Improvement	1% of construction costs for Art	526,367	551,115
Water Construction	Water Construction (Ft Lupton Windy Gap Debt)	3,716,235	4,703,221
Water Rights Acquisition	Transfer of 1.5% of water rates for future water acquisition	4,611,127	5,308,592
Water Capital Replacement	Debt service payment to Water Fund on bond issues.	966,162	1,194,132
Water Total		11,340,023	13,290,503
Water Construction			
General	Water Construction Fund's share of the estimated cost for Engineering Development Review Coordination	47,326	48,550
Water	1% of construction costs for Art in Public Places	168,255	141,446
	Water Construction (Ft Lupton Windy Gap Debt)	10,559	209,837
Water Construction Total		226,140	399,833
Water Capital Replacement			
Water	Debt service payment to Water Fund on bond issues	553,275	553,665
Water Construction	Water Construction projects	7,500,000	3,000,000
Water Capital Replacement Total		8,053,275	3,553,665
Water Rights Acquisition			
Water	Payback to Water Fund for 1 FTE position to be funded by Water Acquisition	140,000	145,600
Water Rights Acquisition Total		140,000	145,600
Stormwater			
General	Estimated cost of administrative and utility billing services provided by the General Fund	131,582	131,088
Stormwater Construction	Transfer stormwater fees to cover stormwater projects	1,516,152	1,319,145
Stormwater Total		1,647,734	1,450,233
Stormwater Construction			
General	Stormwater Construction Fund's share of the estimated cost for Engineering Development Review Coordination	108,174	110,972
Public Improvement	1% of construction costs for Art in Public Places	15,714	12,225
Stormwater Construction Total		123,888	123,197
Public Safety Combined Services			
General	Chargebacks from the general fund for indirect expenses related to accounting, purchasing, attorney and HR	50,357	50,357
Public Safety Combined Services Total		50,357	50,357
Cemetery Endowment			
Cemetery	Anticipated interest earnings on cemetery endowment investments. By ordinance the interest is restricted to operations of the Cemetery	64,323	62,573
Cemetery Endowment Total		64,323	62,573
Total Appropriations		\$ 79,764,648	\$ 77,711,270

APPENDIX D

DEMOGRAPHICS SUMMARY

**Unless otherwise noted, the information is for the City of Greeley.*

Date of Incorporation:

April 6, 1886

Date Home Rule Charter Adopted:

June 24, 1958

Form of Government:

Council-Manager

POPULATION

1960	26,314
1970	38,902
1980	53,006
1990	60,536
2000	79,041
2010	92,899
2011	92,923
2012	93,126
2013	93,593
2014	94,527

Race/Ethnicity

One Race

White	67.3%
Black	1.0%
American Indian	.6%
Asian	1.2%
Pacific Islander	.1%
Other	1.3%
Hispanic or Latino	28.5%
Not Hispanic or Latino	71.5%

	<u>2000</u>	<u>2010</u>	<u>2012</u>
Male	49.0%	49.1%	50.0%
Female	51.0%	50.9%	50.0%

Age Distribution - 2011

<u>Age</u>	<u>City of Greeley</u>	<u>Weld County</u>
Under 14	21.65%	23.00%
15-44	49.56%	42.70%
45-74	23.71%	30.10%
Over 75	5.08%	4.2%

EMPLOYMENT AND WAGES

Average Annual Wages for Weld County

<u>Industry</u>	<u>Employees in 2010</u>	<u>Employees in 2011</u>	<u>% Change</u>	<u>2010</u>	<u>2011</u>	<u>% Change</u>
<u>Private Sector</u>						
Agriculture	3,465	3,448	-0.49%	\$ 29,224	\$ 32,223	10.26%
Mining	2,999	4,116	37.25%	\$ 63,856	\$ 74,553	16.75%
Utilities	250	275	10.00%	\$ 66,248	\$ 76,139	14.93%
Construction	6,292	6,392	1.59%	\$ 43,940	\$ 47,809	8.81%
Manufacturing	10,155	11,201	10.30%	\$ 43,472	\$ 41,696	-4.09%

<u>Industry</u>	<u>Employees in 2010</u>	<u>Employees in 2011</u>	<u>% Change</u>	<u>2010</u>	<u>2011</u>	<u>% Change</u>
Transportation & Warehousing	2,181	2,500	14.63%	\$ 40,820	\$ 45,032	10.32%
Wholesale Trade	3,453	3,605	4.40%	\$ 110,344	\$ 55,928	-49.31%
Retail Trade	7,841	7,849	0.10%	\$ 24,856	\$ 26,621	7.10%
Information	1,206	773	-35.90%	\$ 43,472	\$ 44,445	2.24%
Finance and Insurance	3,562	2,897	-18.67%	\$ 44,906	\$ 52,300	16.47%
Real Estate ,Rental & Leasing	960	936	-2.50%	\$ 30,420	\$ 35,284	15.99%
Professional & Technical Svs	1,856	2,031	9.43%	\$ 49,920	\$ 51,733	3.63%
Management of Companies	926	1,340	44.71%	\$ 78,832	\$ 127,572	61.83%
Administrative & Waste Svs	3,807	4,177	9.72%	\$ 25,896	\$ 29,361	13.38%
Educational Svs	360	361	0.28%	\$ 23,192	\$ 24,347	4.98%
Health Care & Social Asst	7,828	8,049	2.82%	\$ 39,624	\$ 40,877	3.16%
Arts, Entertainment & Rec	963	767	-20.35%	\$ 14,196	\$ 15,881	11.87%
Accommodation & Food Svs	6,026	5,995	-0.51%	\$ 12,376	\$ 13,426	8.48%
Other	1,925	1,764	-8.36%	\$ 26,572	\$ 27,331	2.86%
<u>Government</u>	14,037	13,634	-2.87%	\$ 33,436	\$ 37,108	10.98%

2011 Weld County
Labor Force/Employment

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Labor Force	122,101	116,606	118,198	122,877
Employment	114,455	106,602	106,663	111,434
Unemployment Number	7,646	10,004	11,535	11,443
Unemployment Rate	6.3%	8.6%	9.8%	9.3%

Median Wages for Greeley- Sample Occupations

<u>Occupation</u>	<u>Median Hourly Wage</u>
Accountant and Auditors	\$26.13
Bookkeeper, Accounting & Audit Clerks	\$15.93
Data Entry Keyers	\$11.94
Electrical Engineers	\$38.72
Excavating, Loading Machine & Dragline Operators	\$20.34
Executive Secretaries & Administrative Assistants	\$21.23
Machinists	\$15.60
Managers	\$42.28
Packaging, Filling Machine Operators & Tenders	\$8.90
Truck Drivers - Heavy & Tractor-Trailer	\$17.36
Welder, Cutters, Solderers & Brazers	\$17.18

MAJOR EMPLOYERS

Company	Product/Service	Location	Jobs
JBS Swift Beef Company	Beef Packing Plant	Greeley	4,500
Banner Health (NCMC)	Regional hospital	Greeley	3,000
Vestas Blades America, Inc.	Manufacture of wind turbine blades	Windsor	1,600
State Farm Insurance Companies	Insurance	Greeley	1,460
Carestream Health, Inc.	Medical & Dental Imaging	Windsor	520
TeleTech	Financial Services Support	Greeley	500
Halliburton Energy Services, Inc	Oil & Gas Development	Denver	430
McLane Western	Grocery Warehouse/Distribution	Longmont	390
StarTek Inc.	Outsourcing Service Provider	Greeley	370
Evangelical Lutheran Good Samaritan Society	Retirement & Long-Term Care Services	Greeley	330

CITY SERVICES

Fire stations		6
Police vehicles:		
Investigations		19
Traffic		9
Traffic Bikes		8
Patrol Cars		30
Supervisor		6
Animal Control		3
Administration		6
Victim Services		1
Trailer (tact)		9
School Resource Office/Neighborhood Action Team		7
Transit fixed routes (six year-round, two seasonal)		8
Paratransit vans		7
Number of street lights		5,466
Miles of paved streets		359
Water Enterprise System:		
Number of User Accounts		26,157
Annual Usage		8.53 billion gallons
Plant Capacity		70 million gallons daily
Distribution:		
Miles of Transmission Lines to Greeley		155.5 miles
Storage Reservoirs		69.75 million gallons
Miles of Distribution Lines in Greeley		461 miles
Sewer Enterprise System:		
Number of User Accounts		24,495
Plant Capacity		14.7 million gallons daily
Miles of Sewer Lines		350 miles

2011 TAXES

Top Ten Tax Generators:

<u>Taxpayer</u>	<u>Amount Collected</u>	<u>% of Total Collections</u>
Discount Store	\$2,814,490	6.00%
Utility Company	\$1,742,583	3.71%
Discount Store	\$1,730,686	3.69%
Re-sale Company	\$1,343,237	2.86%

Manufacturing	\$1,244,103	2.65%
Discount Store	\$1,091,556	2.33%
Grocery Store	\$1,072,686	2.29%
Home Improvement Store	\$952,535	2.03%
Utility Company	\$926,295	1.97%
Grocery Store	\$921,150	1.96%

<u>Type of Tax</u>	<u>Taxing Entity</u>	<u>Tax Rates</u>
Retail Sales Tax:	State of Colorado (excluding food)	2.90%
	City of Greeley (including food)	3.46%
State Corporate & Personal Income Tax:	Federal Taxable Income	4.63%
Property Taxes:	The State does not levy property tax. Industrial property is assessed for tax purposes at 29% of market value.	

EDUCATION

There are 13 public school districts in Weld County. School District 6 is the Greeley/Evans school district with a Fall 2010 enrollment of 19,623.

- Elementary Schools 15
- Middle Schools 4
- High Schools 4
- Alternative High Schools 1
- Charter Schools 5
- Kindergarten – 8th Grade 2

University of Northern Colorado: Fall 2011 Enroll=11,332; Major Degree Programs: Elementary Education, General Business, and Nursing

Aims Community College: The largest comprehensive community college in Colorado with 1,500 day, evening, and weekend classes. Greeley Enrollment: Fall 2011=5,290

Weld County is privileged to have within easy commuter distance, five additional major universities:

- Colorado State University at Fort Collins
- University of Colorado at Boulder
- University of Colorado at Denver
- Denver University at Denver
- Colorado School of Mines at Golden

ECONOMY

<u>2012 Rate of Inflation</u>		<u>Weld County Average Household</u>			
<u>Income</u>		2010	% Change	2011	% Change
Denver/Boulder/Greeley	1.73%				
United States	1.70%	\$54,578	-12.3%	\$55,588	1.8%

Weld County Average Per Capita Income

Weld County	Colorado	U.S.
\$29,986	\$44,053	\$27,915

AGRICULTURE

Weld County is an agricultural empire of 2.5 million acres of which 75% is devoted to farming and raising livestock. Weld County ranks fifth in the nation and first state-wide in the value of agricultural products sold. The bulk of the county's agriculture economy is centered in livestock production. (Ag census conducted every five years.)

	<u>1992</u>	<u>1997</u>	<u>2002</u>	<u>2007</u>
Total Farms	2,909	2,959	3,121	3,921
Farms with sales of \$100,000+	773	702	540	644
Total farm production expenses (\$000)	1,054,982	1,002,474	1,086,020	1,377,792
Value of agriculture products sold (\$000)	1,180,067	1,286,636	1,127,854	1,539,071
Total crop land (in acres)	927,746	882,260	878,101	987,892
Harvested crop land (in acres)	558,312	547,532	422,385	487,855
Irrigated land (in acres)	407,293	393,030	326,494	327,836

RETAIL

Shopping Center: Greeley Mall (50 stores)

Located on U.S. 34 Bypass Major Anchors: Cinemark 12, Sears, and JC Penney
 Strategically-placed neighborhood retail centers throughout the county make local shopping convenient.

Shopping Center: Centerplace (33 stores)

Located on U.S. 34 and 47th Avenue Major Anchors: Target, Kohl's, Best Buy, Ross, Safeway, Sports Authority, and TJ Maxx

LOCATION AND CLIMATE

Land Area-Weld County	3,999 square miles
Latitude	40.25° North
Longitude	104.37° West
Elevation	4,658 feet
Days of Sunshine	340
Total Mean Annual – Precipitation	13.74 inches
Total Mean Annual – Snowfall	33.70 inches
Average Temperatures:	
April	63 High - 36 Low
July	89 High - 59 Low
October	66 High - 37 Low
December	41 High - 17 Low

AREA IN SQUARE MILES – GREELEY

1960	4.9
1970	8.5
1980	15.9
1990	27.4
2000	33.9
2001	41.8
2005	45.2
2008	46.4
2010	46.7
2011	47.3

CONSTRUCTION AND REAL ESTATE

Construction	<u>Dec. 11</u>	<u>Dec. 12</u>	<u>Year to Date 11</u>	<u>Year to Date 12</u>
Total Building Permits	161	150	2,535	3,279
Total Value	\$4,670,594	\$2,350,343	\$70,909,238	\$106,432,318
Single Family Dwelling Permits	4	5	35	55
Total Value	\$721,106	\$738,284	\$5,412,727	\$8,729,064
Residential Additions and Remodels	40	27	694	769
Total Value	\$285,978	\$360,849	\$5,093,256	\$6,768,847
Commercial Permits	1	0	17	9
Total Value	\$180,000	\$0	\$32,946,120	\$49,259,303
Commercial – Additions and Remodels	25	22	471	347
Total Value	\$3,199,150	\$669,745	\$15,445,321	\$22,593,006
Number of 2010 Residential Homes Sales-Greeley/Weld (from 12/09 to 12/10)			1,868	
2010 Median Sales Price-Greeley/Weld			\$129,091	
Greeley 2011 Vacancy Rate (Multi-Family Only)			5.6%	

COMMUNITY SERVICES

Number of Hotels/Motels: 28 - Rooms: 1,262

Bed and Breakfasts: 8 - 43 rooms

Newspapers: Major Daily - Greeley Tribune (daily circulation 28,000)
Weeklies serve many of the smaller Weld communities.

Radio Stations:

<i>AM</i>	<i>FM</i>
KJMP 870	KUNC 91.5
KJJD 1170	KKQZ 94.3
KFKA 1310	KSME 96.1
KHNC 1360	KUAD 99.1
KGRE 1450	KTRR 102.5
	KELS 104.7

Healthcare: Hospital: North Colorado Medical Center – Regional Hospital
Licensed beds: 398
Population Service Area: 382,000+
Physicians: 330

Recreational: Over 35 parks throughout the county
Five public or private golf courses
Within a day's drive to two national parks and nine national forests.
There are over 2,000 trout lakes and numerous ski areas.

Events: January - Colorado Farm Show
February – UNC Gala
April - UNC Jazz Festival
May – Cinco de Mayo Festival/Semana Latina

Late June-July 4 - Greeley Independence Stampede
 July - Arts Picnic and Weld County Fair
 August - High Plains Chautauqua
 September - Potato Day, Greeley Fiesta, Oktoberfest
 December - Festival of Trees

Cultural: Union Colony Civic Center - 1,700 seat performing arts facility and home to the Greeley Philharmonic Orchestra and Greeley Chorale UNC Performing Arts Series

ELECTIONS

Last General Election, County-wide November 6, 2012
 Number of active registered: 40,782
 Number of votes cast: 37,966
 Percentage of registered voters voting: 93.0%

Last Municipal Election November 1, 2011:
 Number of active registered voters: 32,108
 Number of votes cast: 14,068
 Percentage of registered voters voting: 43.8%

TRANSPORTATION

Air ----- **International Airport:**
 Denver International Airport – 50 miles from Greeley

General Aviation Airports:
 Greeley/Weld County
 Erie Airport
 Fort Collins-Loveland

Rail ----- **Freight:**
 Union Pacific, Burlington Northern Santa Fe, Great Western Railway of Colorado and Union Pacific

Truck ----- 15 motor freight companies service Weld County

Distance to Greeley from selected cities: Distance from Denver, Colorado:

City	Miles	<u>2010</u> <u>Estimated</u> <u>Population</u>	City/State	<u>Air</u> <u>Travel</u> <u>(Hours)</u>	<u>Freight</u> <u>by Rail</u> <u>(Days)</u>	<u>Freight</u> <u>by Truck</u> <u>(Days)</u>	<u>Ground</u> <u>Distance</u> <u>(Miles)</u>
Loveland	19	66,859	Albuquerque, NM	1	2	2	437
Fort Collins	29	143,986	Atlanta, GA	2	5	7	1,430
Estes Park	45	5,858	Chicago, IL	2	2	3	1,021
Boulder	50	97,385	Houston, TX	2	3	3	1,034
Denver	50	600,158	Kansas City, KS	1 ¼	2	2	606
Cheyenne, WY	50	57,478	Los Angeles, CA	2	3	4	1,031
			Minneapolis, MN	1 ½	3	3	917
			New York City, NY	3 ¼	5	8	1,794
			Orlando, FL	2 ¾	5	8	1,805
			Phoenix, AZ	1 ½	3	3	813
			Seattle, WA	2 ¼	3	4	1,341
			Washington, DC	3	5	8	1,620

GREELEY'S LOCATION



APPENDIX E

CITIZEN BOARDS AND COMMISSIONS

Building Authority: Assists in carrying out the projects such as assistance by borrowing or lending funds and the building of facilities.

Citizen Budget Advisory Committee: Reviews preliminary biennial budget proposals developed by staff, assuring that they meet the needs of the city.

Citizen Transportation Advisory Board: Studies and makes recommendations in all matters affecting the city's transportation services, traffic, and transportation related activities.

Civil Service Commission: Administers the city's Civil Service Rules and participates in the hiring and promotion of police officers and firefighters.

Commission on Disabilities: Promotes the full inclusion and integration of people with disabilities into all parts of society.

Construction Trades Advisory and Appeals Board: Provides review, interpretation, and appeal of, and to, the building, electrical, plumbing mechanical and fuel gas codes. Including concerns related to unsafe buildings, use of alternate materials, property maintenance, and existing building code matters.

Downtown Development Authority: Supervises and controls the affairs of the DDA which has a general purpose of planning and improving the central business district, known as the Town Center.

Golf Board: Considers and promotes golf activities for all age groups, makes recommendations relative to golf facilities, and conducts studies of course needs and new or proposed golf programs.

Greeley Art Commission: Reviews and accepts artwork which is proposed for donation to the City of Greeley for public display, manages the sculpture on loan program, and works with various departments on the 1% for Art Program.

Greeley Urban Renewal Authority: (GURA) Manages a program that provides a wide range of housing and neighborhood assistance to individuals with lower income and manages commercial rehabilitation and development.

Greeley/Weld Airport Authority: Provides policy guidance concerning daily and long range operations and property management at the Greeley-Weld County Airport.

Historic Preservation Commission: To designate, preserve, protect, enhance, and perpetuate those sites, structures, objects and districts which reflect outstanding elements of the city's cultural, artistic, social, ethnic, economic, political, architectural, historic, technological, institutional, or other heritage; and also to establish a method to draw a reasonable balance between the protection of private property rights and the public's interest in preserving the city's unique historic character by creating a quasi-judicial Commission to review and approve or deny any proposed demolition of, moving of, or alteration to properties of historic value.

Housing Authority: Provides safe, decent housing to individuals with lower income within the City of Greeley.

Human Relations Commission: Fosters mutual respect and understanding for the promotion of amicable relations amongst all members of the Greeley community.

Island Grove Park Advisory Board: Provides guidance in operations and planning on matters relating to Island Grove Regional Park.

Jesus Rodarte Cultural Center Advisory Board: Reviews the annual budget and capital improvement plan for the Center, and makes recommendations/comments regarding the Center's operation to the City Council.

Judicial Review Board: Investigates, evaluates, and makes recommendations to City Council on the retention of the Municipal Court Judge.

Museum Board: Reviews each museum program, approves specific policies, and assists with fund-raising and long-range museum planning.

Parks and Recreation Advisory Board: Considers all leisure time activities for various age groups, makes recommendations concerning best use of recreational facilities, and conducts studies relating to new leisure time needs and programming.

Planning Commission: Makes, amends, and adds to the city's Master Plan for physical development; exercises control over platting or subdivision of land; drafts official zoning maps, recommends amendments to map makes and recommends plans for areas in need of redevelopment and submits annual capital improvements plan to City Council.

Stormwater Board: Makes recommendations to the City Council on all matters concerning stormwater management, priorities, policies, funding, procedures, and on the facilities needed to provide an adequate stormwater system.

Union Colony Civic Center Advisory Board: Advises and supports the Union Colony Civic Center in making sure the programs, events, and policies meet community needs.

Water and Sewer Board: Establishes minimum rates and plant investment fees for both water and sewer, and acquires, develops, and protects the water supplies decreed, adjudicated, or contracted for the city.

Youth Commission: Fosters a greater understanding of youth concerns and contributions, as well as encourages greater youth participation in the community.

APPENDIX F**THE CITY OF GREELEY, COLORADO****ORDINANCE NO. 43, 2012****AN ORDINANCE ADOPTING THE BUDGET FOR 2013 AND MAKING APPROPRIATIONS FOR 2013.**

WHEREAS, by virtue of the provisions contained in the Greeley Charter Sections 3-15 and 5-15 of the City of Greeley, Colorado, the City Council is required to adopt each annual budget and make the necessary appropriations by Ordinance; and

WHEREAS, the City Manager has submitted to the City Council proposed budget in accordance with Section 5-12 of the Greeley Charter; and

WHEREAS, the City Council of Greeley, Colorado, on December 4, 2012, held a public hearing in accordance with Section 5-13 of the Greeley Charter on said proposed budget, after first giving proper notice of said public hearing.

NOW THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF GREELEY, COLORADO;

Section 1. There is hereby adopted and approved for fiscal 2013 (January 1, 2013 to December 31, 2013) an annual budget, which consists of a document designated as such, and a tax levy of 11.274 mills.

Section 2. The annual budget for the year 2013, as adopted and approved, shall be on file in the City Clerk's office for public inspection during office hours of such office for the entire year of 2013.

Section 3. There are hereby appropriated from the General Fund for fiscal year 2013 the following amounts:

Fund Description	Amount	Transfers	Total
General	65,246,615	3,198,292	68,444,907

Section 4. There are hereby appropriated from the Special Revenue Funds for fiscal year 2013 the following amounts:

Fund Description	Amount	Transfers	Total
Convention & Visitors	301,545	40,000	341,545
Community Development	282,929	-	282,929
Streets & Roads	7,688,692	-	7,688,692
Conservation Trust	2	835,000	835,002
Sales & Use Tax	171,038	48,185,850	48,356,888
Improvement District Coll	-	-	-
Restricted Fees	78,800	743,540	822,340

Section 5. There are hereby appropriated from the Debt Service Funds for fiscal year 2013 the following amounts:

Fund Description	Amount	Transfers	Total
General Debt Service	6,248,432	-	6,248,432
Greeley Building Authority	139,500	-	139,500

Section 6. There are hereby appropriated from the Capital Projects Funds for fiscal year 2013 the following amounts:

Fund Description	Amount	Transfers	Total
Public Improvement	749,335	60,883	810,218
Food Tax	4,757,321	-	4,757,321
Softball Improvement	14	-	14
Fire Equip & Acquisition Replacement	761,707	474,544	1,236,251
Fire Protection Development	600	-	600
Police Development	100	-	100
Island Grove Development	121,373	-	121,373
Road Development	2,600	-	2,600
Park Development	700	600,000	600,700
Trails Development	300	-	300
Quality of Life	1,355,503	414,168	1,769,671

Section 7. There are hereby appropriated from the Permanent Funds for fiscal year 2013 the following amounts:

Fund Description	Amount	Transfers	Total
Cemetery Endowment	670	64,323	64,993
Museum	150	-	150
Petriken Memorial	3	-	3
Senior Citizen	40	-	40
Memorials	83	-	83
Senior Center Clubs	14,881	-	14,881
Community Memorials	80	-	80

Section 8. There are hereby appropriated from the Enterprise Funds for fiscal year 2013 the following amounts:

Fund Description	Amount	Transfers	Total
Sewer	7,954,251	2,268,427	10,222,678
Sewer Construction	967,694	427,956	1,395,650
Sewer Capital Replacement	3,878,293	870,248	4,748,541
Water	20,797,485	11,340,023	32,137,508
Water Construction	24,991,006	226,140	25,217,146
Water Capital Replacement	6,163,374	8,053,275	14,216,649
Water Rights Acquisition	15,591,927	140,000	15,731,927
Cemetery	493,242	-	493,242
Municipal Golf Courses	2,189,086	-	2,189,086
Downtown Parking	197,460	-	197,460
Stormwater	1,771,049	1,647,734	3,418,783
Stormwater Construction	2,295,848	123,888	2,419,736
Stormwater Replacement	1,349,702	-	1,349,702
Public Safety Combined Services	7,799,703	50,357	7,850,060

Section 9. There are hereby appropriated from the Internal Service Funds for fiscal year 2013 the following amounts:

Fund Description	Amount	Transfers	Total
Equipment Maintenance	6,406,927	-	6,406,927
Information Technology	3,359,845	-	3,359,845
Health	11,743,014	-	11,743,014
Worker's Compensation	1,434,515	-	1,434,515
Communications	142,835	-	142,835
Liability	853,944	-	853,944

Section 10. The appropriation made by this ordinance includes \$208,304,213 for expenditures and \$79,764,648 for transfers resulting in a total of \$288,068,861.

Section 11. This ordinance shall become effective five (5) days after its final publication as provided in Section 3-16 and 3-17 of the Greeley Charter.

PASSED AND ADOPTED, SIGNED AND APPROVED THIS December 4, 2012.



THE CITY OF GREELEY

BY: Joh Ann
Mayor Pro-Tem

CITY OF GREELEY

RESOLUTION NO. 84, 2012

RESOLUTION ESTABLISHING THE 2012 TAX LEVY AND DIRECTING THE CERTIFICATION OF THE SAME TO THE BOARD OF COUNTY COMMISSIONERS.

WHEREAS, the Charter of the City of Greeley, Colorado, as well as the laws of the State of Colorado, require the City Council to establish the tax levy so as to fix the rate of taxation by the City of Greeley upon property subject to the ad valorem property tax; and,

WHEREAS, the City Council has considered a proposed budget, and has considered the certificate from the Weld County Assessor showing that the total assessed valuation of property subject to the ad valorem property tax by the City of Greeley for the year of 2012 is \$778,054,690; and,

WHEREAS, based upon consideration of the data referred to above, the City Council has determined that the rate of taxation necessary to produce the required tax revenues for the 2013 budget is 11.274 mills.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF GREELEY, COLORADO:

Section 1. The tax levy to be applied to the valuation for assessment of property subject to taxation by the City of Greeley, Colorado, is hereby established at 11.274 mills.

Section 2. The City Clerk is hereby authorized and directed to sign a statement certifying to the Board of County Commissioners that the tax levy for 2012 has been established at 11.274 mills.

PASSED AND ADOPTED, SIGNED AND APPROVED THIS 4th DAY OF DECEMBER, 2012.

ATTEST:

THE CITY OF GREELEY



John Anderson

Mayor P/CO-TERM

APPENDIX G

GLOSSARY OF TERMS

- ACCOUNTABILITY:** The state of being obligated to explain one's actions, to justify what one does. Accountability requires governments to answer to the citizenry-to justify the raising of public resources and the purpose for which they are used.
- ACCRUAL BASIS:** The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions occur, rather than only in the periods in which the cash is received or paid by the government.
- ADA:** Americans with Disabilities Act
- AGENCY FUNDS:** Agency funds are used to report resources held by the reporting government in a purely custodial capacity.
- AICP:** American Institute of Certified Planners
- AMENDMENT ONE:** An amendment to the Colorado State Constitution that limits revenues and expenditures to the inflation rate, measured by the Denver-Boulder Consumer Price Index, Urban Area (CPI-U), and growth of the jurisdiction in the prior year. All new or increased taxes must be voted on by the public. Also establishes mandatory emergency reserves.
- APWA:** American Public Works Association
- APPROPRIATION:** The authority to spend and obligate a specified amount from a designated fund account for a specific project, purpose, or program activity.
- ASSESSED VALUATION:** A valuation set upon real estate or other property by the county assessor and the state as a basis for levying taxes.
- ATMS:** Advanced Traffic Management System
- AUTHORITY:** A government or public agency created to perform a single function or restricted group of related activities. An authority may be completely independent of other governments or be partially dependent upon other governments for its financing or the exercise of certain powers (i.e. Development Authority for downtown development).
- BASE BUDGET:** The budget that will deliver the same level of service as provided in the previous year. At the City of Greeley, capital outlay replacements are considered base budget items. A line item (account) increase greater than the inflationary amount deemed acceptable for the year, is still considered a base budget, unless the increase is due to a new level of service. This requires more detailed justification.
- BASIS OF ACCOUNTING:** A term used to refer to when revenues, expenditures, expenses, and transfers (and the related assets and liabilities) are recognized in the accounts and reported in the financial statements. (Basis types: cash, accrual, and modified accrual).
- BOD:** Biodegradable Organics Demand
- BOND:** A written promise to pay a specified sum of money (called the face value or principal amount) at a specified date or dates in the future, called maturity date(s), together with periodic interest at a specified time.
- BUDGET:** A proposed plan of expenditures and the work to be accomplished as supported by estimates of revenue for a given year.
- CAD:** Computer-Aided Dispatch
- CAFR:** Comprehensive Annual Financial Report
- CAO:** City Attorney's Office
- CAPITAL IMPROVEMENTS:** Expenditures related to the acquisition, expansion, or rehabilitation of an element of the city's physical structure, sometimes referred to as infrastructure; examples include buildings, streets, bridges, parks, and utility systems.

CAPITAL OUTLAY: Equipment, furniture, and furnishings of a lesser value than capital improvements (but over \$5000 per item) and typically requiring replacement on a short to medium-term basis. Examples include vehicles, desks, carpet, technical instruments, and microcomputers.

CAPITAL PROJECTS FUND: Fund type used to account for financial resources to be used for the acquisition or construction of major capital facilities.

CBAC: Citizen Budget Advisory Committee

CCCD: Citizen’s Committee for Community Development

CCO: City Clerk’s Office

CDBG: Community Development Block Grant

CDOT: Colorado Department of Transportation

CDPS: Colorado Discharge Permit System

CERTIFICATES OF PARTICIPATION (COPs): Financing instruments much like bonds. They are assignments of a proportionate individual interest in a lease purchase agreement. Certificates of Participation do not constitute a multi-fiscal year financial obligation. Principal and interest payments are subject to annual appropriation.

CIP: Capital Improvement Projects

CLE: Continuing Legal Education

CMO: City Manager’s Office

COE: Core of Engineers

COGI: City of Greeley Internet

COMPENSATED ABSENCES: Absences, such as vacation, illness, and holidays, for which it is expected employees will be paid. The term does not encompass severance or termination pay, post-retirement benefits, deferred compensation, or other long-term fringe benefits, such as group insurance and long term disability. At the City of Greeley, the only accumulated sick pay due employees are balances accrued prior to 1986.

COMPONENT UNIT: A legally separate organization for which the elected officials of the primary government are financially accountable.

COPS GRANTS: Federal grant program initiated during the Clinton Administration to increase the number of patrol officers on the street. Each year of the program has a title word to distinguish between grant award years (i.e., COPS Universal, COPS Ahead, COPS More). These are typically three year grants for 75% of the salary and benefits costs of patrol officers and sergeants.

COP SITES: Community Outreach Program Sites. The Police Department usually takes residence in an apartment or building on site. They, in conjunction with other city departments, run programming for the neighborhood residents (parenting skills, tutoring, conflict resolution, etc.).

COVA: Colorado Organization for Victim Assistance

CPC: Capital Project Committee

CVB: Convention and Visitor’s Bureau

CWCB: Colorado Water Conservation Board

CWR: Colorado Water Resources

DARE: Drug Awareness Resistance Education

DDA: Downtown Development Authority

DEA: Drug Enforcement Administration

DEBT LIMIT: The maximum amount of outstanding gross or net debt legally permitted. The City of Greeley’s legal debt limit is 10% of the assessed property values in the city limits.

DEBT SERVICE: Expenditures for principal and interest payments on loans, notes, and bonds incurred by the city.

DEBT SERVICE FUND: Governmental fund type used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

DEPRECIATION:	Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.
DEVELOPMENT FEES:	Fees charged to developers to cover, in whole or in part, the anticipated cost of improvements that will be necessary as a result of the development.
DOLA:	Department of Local Affairs
EECBG:	Energy Efficiency and Conservation Block Grant
EFFICIENCY:	A ratio between input (resources) and output (production). High efficiency generally means increased or maximum output in relation to input (cost or hours); or it can mean maintained output at a reduced cost or time frame.
EFFECTIVENESS:	The extent to which the outcome of an action or set of actions produces the desired results or impact.
EMS:	Emergency Medical Service
ENTERPRISE FUND:	Separate funds which totally support certain services from fees and charges. Examples include: water, golf, cemetery, and sewer.
EUDL:	Enforcing Underage Drinking Laws
EXPENDITURE:	Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service, capital outlays, intergovernmental grants, entitlements, and shared revenues.
EXPENSES:	Outflows or other using up of assets or incurrence of liabilities (or a combination of both) from delivering or producing goods, rendering services, or carrying out other activities that constitute the entity's ongoing major or central operations.
FIDUCIARY FUNDS:	Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs.
FISCAL YEAR:	The twelve-month period to which the operating budget applies. For the City of Greeley, this is January 1 to December 31.
FOOD TAX:	Sales tax assessed on food items. A rebate program is available for low-income families.
FTA:	Federal Transit Administration
FTE:	Full-time equivalent, regular full and part-time. Employee time converted using hours worked divided by 2080.
FUND:	A self-balancing set of accounts set aside and accounted for separately for the purpose of restricting specific revenues that are then spent for a specific set of activities.
FUND BALANCE:	The difference between fund assets and fund liabilities of governmental and similar trust funds.
FUND TYPE:	Any one of seven categories into which all funds are classified in governmental accounting. The seven fund types are: general, special revenue, debt service, capital projects, enterprise, internal service, and trust and agency.
FWA:	Future Water Acquisition
GAAP:	Generally Accepted Accounting Principles: Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. The primary authoritative body on the application of GAAP to state and local governments is the Governmental Accounting Standards Board.
GALLAGHER AMENDMENT:	Provision of the Colorado State Constitution regarding property tax revenue. Residential properties State-wide cannot generate more than 45% of the State property tax revenue. The assessment percentages applied to actual property values are adjusted to insure that residents only assume 45% of the State-wide property tax burden.
GARP:	Generally Accepted Recordkeeping Principles
GASB:	Governmental Accounting Standards Board
GBA:	Greeley Building Authority

GENERAL FUND:	A central fund into which most of the city's tax and unrestricted revenues are budgeted to support basic municipal services.
GIS:	Geographic Information Systems
GFOA:	Government Finance Officers Association
GOB:	General Obligation Bonds
GOVERNMENTAL FUNDS:	Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.
GRANT:	A contribution made from either the private sector to the city or by one governmental unit to another unit. The contribution is usually made to support a specified program, function, or project.
GREAT:	Gang Resistance Education and Training
GROW:	Gardeners Reaping Opportunities for Wellness
GTV8:	(Greeley) Government (Access) TeleVision (channel) 8
GURA:	Greeley Urban Renewal Authority
HAPP:	Homes Again Purchase Program
HERCP:	Horizontal Elliptical Reinforced Concrete Pipe
HIDTA:	High Intensity Drug Trafficking Areas
HOME GRANT:	Federal funding under the Cranston-Gonzales National Affordable Housing Act of 1990. Funds can be used for rehabilitation, acquisition, and new construction. It is different from Community Development Block Grant funding in that CDBG funds cannot be used for new construction.
HUD:	(US Department of) Housing and Urban Development
HVAC:	Heating, Ventilating, Air Conditioning
IMPACT FEES:	Fees charged to developers to cover, in whole or in part, the anticipated cost of improvements that will be necessary as a result of the development (i.e., parks, sidewalks, arterial streets, fire facilities, storm water drainage).
INFRASTRUCTURE:	Facilities on which the continuance and growth of a community depend such as roads, waterlines, sewers, public buildings, and parks, to name a few.
INTERFUND LOANS:	Amounts provided between funds and blended component units of the primary government with a requirement for repayment.
INTERFUND REIMBURSEMENTS:	Repayments from the funds or blended component units.
INTERFUND TRANSFERS:	Flows of assets (such as cash or goods) between funds and blended component units of the primary government without equivalent flows of assets in return and without a requirement for repayment.
INTERNAL SERVICE FUND:	A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, on a cost-reimbursement basis.
IT:	Information Technology
JAG:	Justice Assistance Grant
LEAF:	Law Enforcement Assistance Fund
LED:	Light Emitting Diode
LINE ITEM:	Also called account. Number and title assigned to record and accumulate revenues or expenditure transactions (i.e., salaries, office supplies, computer equipment).
MILL:	The property tax rate which in conjunction with assessed valuation is used to calculate a tax on property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed valuation.
MODIFIED ACCRUAL BASIS OF ACCOUNTING:	Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund

	liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.
MPO:	Metropolitan Planning Organization
MRESA:	Mid-Range Expected Service Area
NB2:	Neighborhood Building Blocks
NCMC:	North Colorado Medical Center
NCWCD:	Northern Colorado Water Conservancy District
NFRMPO:	North Front Range Metropolitan Planning Organization
NPDES:	National Pollution Discharge Elimination System
NONCASH EXPENDITURE:	Expenditures recorded that do not require a depletion of the city's bank account (i.e., depreciation, amortization).
OCDETF:	Organized Crime Drug Enforcement Task Force
ORDINANCE:	A formal legislative enactment by the Council. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the city.
OPERATIONAL OBJECTIVE:	Specific, measurable things to be accomplished within a specific time frame which have the characteristic of being controlled or affected by management decisions and direction.
PDA:	Power Development Authority
PERFORMANCE INDICATORS:	Statistical measures which are collected to reflect what is accomplished for the resources allocated.
PQI:	Pavement Quality Index
PROGRAM:	A set of activities under a specific organizational unit.
PROPRIETARY FUNDS:	Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal service funds.
RCP:	Reinforced Concrete Pipe
REFUNDING BONDS:	Bonds issued to retire bonds already outstanding, beneficial to an entity when lower interest rates are available (cash flow savings in future years). Only the callable portion of bonds can be retired. Funds from the refunding issue are typically held in escrow to retire non-callable portion of outstanding debt as the call dates are reached.
RESIDUAL EQUITY TRANSFER:	Nonrecurring or non-routine transfers of equity between funds. Used frequently when a fund is closed.
REVENUE:	The taxes, fees, charges, special assessments, grants, and other funds collected and received by the city in order to support the services provided.
REVISED BUDGET:	Most recent estimate of revenue and expenditures including additional appropriations made throughout the year and encumbrances carried over from the prior year.
RIGHT-OF-WAY:	The area of land over, under, or immediately adjacent to which facilities such as streets, power lines, water and sewer lines, bridges, and related apparatus or signage are constructed and upon which the city has the right of passage.
RMS:	Records Management System
ROW:	Right of Way
RTA:	Rural Transportation Authority
SCADA:	Supervisory Control and Data Acquisition
SIP:	State Implementation Plan
SOP:	Standard Operating Procedures
SPECIAL ASSESSMENTS:	A mandatory levy made against certain properties to defray all or part of the cost of specific capital improvements or service deemed to benefit primarily those properties.

SPECIAL REVENUE FUND: A governmental fund type used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

STEP: Summer Teen Employment Program

STIP: Statewide Transportation Improvement Program

SUPPLEMENTAL BUDGET: New services, new programs, new equipment, upgrade of equipment replacement, or new personnel to provide a level of service in excess of the current level of service.

SWORN: Fire and Police employees that take oaths as public safety officers at the City of Greeley.

TGYS: Tony Grampsas Youth Services

TIF: Tax Increment Financing Study

TIN/TP: Total Inorganic Nitrogen/Total Phosphorus

TIP: Transportation Improvement Plan

TSS: Total Suspended Solids

UCCC: Union Colony Civic Center

UCED: Upstate Colorado Economic Development

UNC: University of Northern Colorado

UPRR: Union Pacific Railroad

UPWP: Unified Planning Work Program

USACOE: United States Army Corps of Engineers

USER CHARGES: The payment of a fee for direct receipt of a public service by the party benefiting from the service.

USGA: United States Golf Association

VALE: Victims Assistance in Law Enforcement

VOCA: Victims of Crime Act Assistance Funds

WCS: Weld County Sheriff

WORKING CAPITAL: Current assets minus current liabilities.

WORKLOAD: A measure of quantity produced, processed, handled, or otherwise acted upon or by an organizational unit.

WORK PROGRAM: The detailed set of things to be accomplished within specified time periods for an organizational unit.

WPCF: Water Pollution Control Facility

WRCC: Windsor Reservoir and Canal Company

WSSC: Water Supply and Storage Company

WTP: Water Treatment Plant

WW: Waste Water

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