

City of
Greeley
Colorado



2018

Budget



2018 BUDGET

CITY OF GREELEY, COLORADO
JANUARY 1, 2018 - DECEMBER 31, 2018

POLICY GUIDE OPERATING PLAN FINANCIAL STRATEGY BUDGET SUMMARY

City Council Members

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Citizen Budget Advisory Committee

Chris Leffler, Chair	Vern Stiner	Jake Mundt	Vicki Young	Dale Pratt
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Government Finance Officers Association of the United State and Canada (GFOA) presented a Distinguished Budget Presentation Award to the **City of Greeley, Colorado**, for its Biennial Budget for the biennium beginning **January 1, 2017**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Greeley
Colorado**

For the Biennium Beginning

January 1, 2017

A handwritten signature in black ink, which appears to read "Jeffrey R. Emswiler".

Executive Director

This award is valid for a period of two years only. We believe our current budget continues to conform to program requirements, and we are submitting it to the GFOA to determine its eligibility for another award.



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August 18, 2017

Dear Councilmember:

With this letter I transmit the Proposed 2018 Budget. The total budget is a recommended level of \$367,858,520. This amount represents spending for the city's general purposes, provision of our utility services, special purposes, internal service needs, and significant capital outlay to maintain our current infrastructure as well as building for our future needs.

The Proposed 2018 Budget represents the second year of a two-year budget. Last year with the Adopted 2017-2018 Budget a level of services was also adopted. Our policy is not to significantly change the level of services across all departments in the second year of the biennium. We do allocate any newly available resources to new and growing service needs identified throughout 2017.

General Fund.

The General Fund accounts for the costs of general activities of the City, including Police, Fire, Parks and Recreation, Transportation and Transit activities, planning, building and permitting, and general administrative functions.

The General Fund Proposed 2018 Budget is \$89,225,055. This amount is 1.8% above the 2018 Budget provided last year.

The highlights of the changes to the Proposed Budget include:

- 3 new Police Department positions: 2 Police officers and one Public Safety Technician
- 1 Fire position to address the Alternative Response Vehicle Program
- Additional resources for a new Ambulance Service model
- Additional dispatch support for our public safety needs
- Minimum wage costs due to state law changes
- Elimination of the STEP program

In addition to the highlights noted above, other costs will increase in the Proposed 2018 Budget. They include additional public safety dispatch and technology expenses with Weld County, general increases with the Humane Society, and allocation of costs for Real Estate management. Departments will present these changes in their budget presentations.

Quality of Life: The Proposed 2018 Budget also recommends the addition of 2 FTE's, seasonal costs and associated outlays for Park Maintenance from the Quality of Life Fund. Over the past 15 years, the City has added a significant number of acres of parks, open space, street medians, and other landscaped areas. The 2002 Quality of Life tax request permits the City to add operating costs as we add to the inventory. In the years 2014 – 2016, the City added 497 acres of natural areas to maintain. We currently have a total of 892 acres to maintain. In 2017 the City now has maintenance responsibility of over 19.5 miles of the Poudre River Trail - an increase of 11 miles.

Information Technology: There are no new positions recommended in the Proposed 2018 Budget. The long term Information Technology Replacement Plan identified \$750,000 of server and other equipment needs in 2019 that will now be spent in 2018. The Department will also develop an intern program with

AIMS Community College to help with the installation of the technology needs throughout the organization.

Summary

The City's practice is to adopt a biennial budget for the years 2017 and 2018. Our goal in the second year of a biennium is to limit changes to areas of major impact.

Our police and fire departments are working together with Weld County to develop new, efficient, and effective service delivery methods. Targeting dispatch needs at peak times will lower our response times. Deploying an Alternative Response Vehicle will address different types of emergency calls with a different service and cost model. As our city population and needs increase so does our need for additional police officers as recommended in this budget. This budget also proposes an additional Public Safety Technician position in support of the aforementioned new police officers.

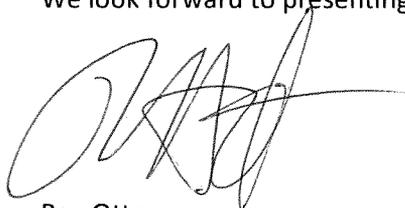
The Fire Department has been working throughout the summer to develop a long-term plan for ambulance service. The current contract with the County ends in October. The new proposed model will save both the hospital and City money while retaining a service quality our citizens have come to expect.

Achieving Community Excellence is our overarching mission. Our mission states:

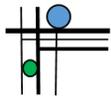
"Greeley promotes a healthy, diverse economy and high quality of life response to all its residents and neighborhoods, thoughtfully managing its human and natural resources in a manner that creates and sustains a safe, unique, vibrant and rewarding community in which to live, work, and play."

The Proposed 2018 Budget targets areas public safety and natural resource management that ensure we continue to Achieve Community Excellence for our community.

We look forward to presenting the details of the Proposed 2018 Budget over the next few weeks.



Roy Otto
City Manager



READER'S GUIDE

City of Greeley 2018 Budget

The purpose of this section of the budget document is to assist the reader in his or her efforts to understand the City's budget.

Financial Structure

Funds are the backbone of the City's financial structure. Funds are established to account for specific revenues and expenditures related to certain activities of the City.

As can be seen below, funds are organized into various groups to identify their purpose.

Governmental:

- General Fund - major fund to account for all financial resources except those required to be accounted for in another fund.
- Special Revenue Funds - to account for the proceeds of specific revenue sources other than those from expendable trusts or from major capital projects that are legally restricted for specified purposes.
- Debt Service Funds - to account for resources used to pay annual principal and interest payments on general long-term debt.
- Capital Projects Funds - to account for financial resources used for the acquisition or construction of major capital facilities other than those financed by proprietary funds.
- Permanent Funds - to account for resources that are legally restricted to the extent that only earnings, and not principal, may be used to support the City's operation.

Proprietary:

- Enterprise Funds - to report any activity for which a fee is charged to external users for goods or services.
- Internal Service Funds - to report any activity that provides goods or services to other funds or departments on a cost-reimbursement basis.

Organizational Structure

Just as the collecting and spending of money has structure, the way that work is accomplished in any organization also has structure. The organizational structure of the City is displayed in several ways:

- A city-wide organization chart in this section.
- Department organization charts in the Department Summaries section.
- A description entitled "How the Department is Organized" in each department narrative.

The City uses specific terminology to represent various levels of organizational structure. The terms are activity, division, and department.

Activity

The activity is the most basic unit of organizational structure. An activity identifies a grouping of similar, related work activities. Examples of programs include: Investigations (Police), Family FunPlex (Culture, Parks & Recreation), and Snow and Ice Removal (Public Works).

Budgets are prepared at the activity level. Once approved, the activity-level budgets are combined to determine division, department, fund, and total City budgets. Activities are, therefore, the basic unit of both the organizational and financial structure.

The City of Greeley has preferred to keep its budgeting presentation simple and traditional. Greeley presents its budget as a "Program Performance" budget which means that each activity is associated with performance indicators which measure output in relation to the resources allocated.

Division

Divisions are simply a collection of related programs. As an example, the Street Maintenance division consists of Snow and Ice Removal, Street Resurfacing, Patching, and Graffiti programs. Programs are organized into divisions which facilitate administration and coordination of their operations by a single manager. Typically, the larger departments have two or more divisions, each with several programs. Smaller departments may consist of several programs all reporting to a department head.

Department

Departments are traditionally the highest level organizational units of municipal government operations. Familiar department examples are Police, Public Works, Culture, Parks & Recreation, and Finance. Departments typically report to the City Manager. The City Manager, City Attorney, and Municipal Court Judge report directly to the City Council. The City's structure at the department level is presented in the organization charts in the Department Summaries section.

Capital Improvements

The City's proposed Capital Improvements Program (CIP) for 2018-2022 can be found on the website at <http://greeleygov.com/government/finance/budget>.

Personnel Summaries

Staffing levels have been detailed and summarized in several formats, beginning with a listing in each department's Budget Summary. There is also a Personnel Summaries section of the document that provides the staffing levels of all programs in the Full-Time Equivalent method of counting positions.

Feedback

What do you think? Your feedback is greatly valued. If you have suggestions or questions regarding the budget, please direct them to:

Budget Office
City of Greeley
1000 10th Street
Greeley, CO 80631
Phone: (970) 350-9735
Email: robert.miller@greeleygov.com



CITY GOVERNMENT FORM AND STRUCTURE

The municipal government provided by the Charter of the City of Greeley, Colorado, is a Council-Manager form of government. Pursuant to the provisions of the Constitution of the State of Colorado and subject only to limitations imposed therein and by the Charter of the City of Greeley, all powers of the City are vested in an elective City Council.

POWERS OF THE CITY

The City has all powers of local self-government and home rule and all powers possible for a City to have under the constitution and laws of Colorado. Such powers are exercised in conformity with the provisions of the City of Greeley Charter, or in such a manner as may be provided by the Council, not consistent with the Charter.

City Council Membership

Policy-making and legislative authority are vested in the City Council consisting of the Mayor and six other members. The Council is elected on a non-partisan basis. Council members serve four-year terms and the Mayor is elected to serve a two-year term. Four of the Council members are elected by ward. The Mayor, two council ward seats and one council at-large seat are elected at every general municipal election.

Mayor

The Mayor presides over meetings of the City Council and has the same right to speak and vote therein as any other member. The Mayor is a conservator of the peace, and in emergencies may exercise within the City the powers conferred by the Governor of the State of Colorado for purposes of military law.

General Powers:

- A. The Council appoints and removes the City Manager.
- B. The Council adopts the budget of the City.
- C. The Council approves the minimum and maximum schedule of compensation for boards, commissions, and all employees of the City.
- D. The Council, or duly authorized committee thereof, may investigate any agency and the official acts of any officer or employee thereof, and may compel, by subpoena, the attendance and testimony of witnesses and production of books and documents.
- E. The Council provides for enforcement of its ordinances.
- F. The Council may enter into contracts and leases on behalf of the municipal government with the approval of the City Attorney and the City Manager.
- G. The Council, by ordinance, may enter into contracts with other governmental bodies.
- H. The Council provides for independent audits of all funds and accounts of the City.
- I. The Council, by ordinance, may create new offices, departments, or agencies.
- J. The Council may provide for licenses, permits, and fees for regulatory or revenue purposes.

City Manager

The City Manager is the Chief Administrative Officer of the City and is responsible to the Council for proper administration of all of the City's affairs. To that end, he or she has power and is required to:

General Powers:

- A. Be responsible for enforcement of the laws and ordinances of the City.
- B. Appoint, suspend, and remove heads of all departments except as otherwise designated by the Charter.
- C. Prepare the budget annually and submit it to the Council and be responsible for its administration after adoption.
- D. Prepare and submit to the Council as of the end of the fiscal year, a complete report on finances and administrative activities of the City for the preceding year.
- E. Keep the Council advised of the financial condition and future needs of the City and make recommendations to the Council.
- F. Exercise supervision and control over all administrative departments and agencies unless otherwise provided by the Charter.

- G. Be responsible for enforcement of all terms and conditions imposed in favor of the City or its inhabitants in any contract or public utility franchise.
- H. Inform the public clearly on City government functions and activities.
- I. Perform other duties as may be prescribed by the Charter or required of him or her by the Council not inconsistent with the Charter.

REVENUE

The budget process involves an annual review of estimated revenue and fee schedules. Estimated revenues are conservatively projected with rate increases and decreases based upon:

- projected growth and development in Greeley
- related costs of services provided
- estimated number of persons benefitting from the services
- expected inflation and its impact on the provision of services

Prior to August of 1983, the Charter of the City of Greeley prohibited earmarking sales tax revenues for specific purposes. In 1985, sales tax revenue bonds were first issued to finance capital improvements. At this time there are a few issues outstanding: 2003, 2005, 2005B and 2012. Sales tax collected will first be used to service this debt in accordance with the bond ordinances and the remaining balance will be transferred to capital project funds or the General Fund.

The City of Greeley imposes a number of miscellaneous licenses, fees, and taxes which are reviewed annually in conjunction with the Revenue Policy, to determine rate and fee schedules for the ensuing year. User charges are set annually for the various enterprises to cover estimated operation, maintenance, and overhead costs.

The City provides a variety of services that enhance the quality of life of its citizens such as:

- parks and trails
- museums
- recreation centers
- Union Colony Civic Center

These extra services are funded partially by private contributions and efforts will continue to secure donations as they are an integral part of the future success of these programs.

EXPENDITURES

Budgeted expenditures are limited to projected revenues and fund surpluses. Annual budget priorities are established on the basis of Council Priorities with the following considerations taking precedence:

- debt payments
- public safety
- utility services

Other public services and programs will be provided to the extent allowed by the economy at that time.

LEASE PURCHASE

In 1986, the City of Greeley began using lease/purchase financing for the provision of new and replacement equipment, vehicles and rolling stock in order to:

- ensure the timely replacement of equipment and vehicles
- ensure that vehicle replacement requirements were included in the operating budget

Advantages that a lease/purchase financing method can offer over a cash financing method are:

- it decreases the impact of inflation on the purchase of new and replacement equipment
- it reduces the initial impact of the cost to user departments by enabling acquisition costs to be spread over the useful life of large ticket equipment
- it safeguards the opportunity to use cash assets to earn higher interest than the interest cost of lease/purchasing

Depending upon interest rates and the projected equipment needs for future years, over-reliance upon lease/purchase as an equipment financing mechanism can result in compounded future costs.

INVESTMENTS

For cash management purposes, the City of Greeley currently pools excess cash from all funds and invests in government bonds and other eligible securities.

Since most City funds are scheduled for specific purposes, maturities are selected to coincide with the periods during which monies will be spent even though new money is coming in to replace expended funds. Because of the positive nature of the yield curve (i.e., longer term rates are higher than shorter term rates), the City attempts to stagger the maturity dates on investments to meet anticipated cash flow needs based on a cash flow model and a yield curve. Thus, a basically passive portfolio strategy is employed. However, active trading is encouraged to take advantage of short-term market swings when conditions warrant a more active strategy. It is the intention of the investment pool to maximize interest income according to risk, marketability, and diversification.

Eligible Investments:

- Treasury Obligations: Treasury bills, Treasury notes, Treasury bonds and Treasury STRIPS with maturities not exceeding five years from the date of purchase.
- Federal Instrumentality Securities: Debentures, discount notes, global securities, callable securities and stripped principal of coupons with maturities not exceeding five years from the date of purchase issued by the following only: Federal National Mortgage Association, Federal Farm Credit Banks, Federal Home Loan Banks, Federal Home Loan Mortgage Corporation, and Student Loan Marketing Association.
- Prime Commercial Paper issued on U.S. companies and denominated in U.S. currency with a maturity not exceeding 180 days from the date of purchase which is rated in its highest rating category at the time of purchase by one or more nationally recognized organizations which regularly rates such obligations.
- Eligible Bankers Acceptances with an original maximum maturity not exceeding 90 days issued on domestic banks or branches of foreign banks domiciled in the U.S. and operating under U.S. bank laws with a minimum of \$250 million combined capital and surplus, whose senior long-term debt is rated at the time of purchase AA by Standard & Poor's, AA by Moody's or AA by Fitch IBCA, Duff and Phelps, and deposits of the issuing bank must be insured by the Federal Deposit Insurance Corporation.
- Repurchase Agreements with a defined termination date of 180 days or less collateralized by U.S. Treasury and agency securities listed under Treasury Obligations and Federal Instrumentality Securities with a maturity not exceeding ten years. Title must transfer to the City or the City must have a perfected security interest.
- Local Government Investment Pools authorized under CRS 24-75-701, 702 which are no-load, have an objective of maintaining a constant daily net asset value per share, limit assets of the fund to securities authorized in this investment policy, have a maximum stated maturity and weighted average maturity in accordance with Federal Securities Law Regulation 2A-7 and have a rating AAA by Standard & Poor's or AAA by Moody's or AAA/V-1+ by Fitch IBCA, Duff & Phelps.
- Time Certifications of Deposit or savings accounts in state or national banks or in state or federally chartered savings and loans which are state approved depositories and are insured by the FDIC. Certificates of deposit which exceed the FDIC insured amount shall be collateralized in accordance with the Colorado Public Deposit Protection Act.
- Money Market Mutual Funds registered in the Investment Company Act of 1940 which are no-load, have a policy to maintain a constant daily net asset value per share, limit assets of the fund to those securities authorized in this policy, have a maximum state maturity and weighted average maturity in accordance with Federal Securities Regulation 2A-7 and are rated either AAA by Standard & Poor's or AAA by Moody's or Fitch Investors Service.

In all cases, collateral shall have at the least, a market value equal to the investment funds involved.

An average rate of return for the current analysis of the City's investment portfolio will be performed and include the following:

- average maturity of the investment portfolio for the current quarter as compared with the previous three
- a listing of investments by type and institution which shows the applicable percentages of the total portfolios

DEBT

The City borrows money and issues short-term notes, general obligation bonds, revenue bonds, special or local improvement bonds, and any securities not in contravention of the Charter of the City of Greeley.

It is a high priority of the City of Greeley to maintain good communications with bond rating companies and to earn good bond ratings. The City has developed the following policies to ensure that debt is soundly financed:

- revenue sources to be used to finance debt are conservatively estimated

- the term of debt will not exceed the life of the project being financed by the debt

Future projects are considered to determine future financing needs and the availability of unrestricted resources to finance both current and future debt.

In addition, the City Council observes the following restrictive provisions in all issues of bonds by the municipality in accordance with the City Charter:

- total general obligation debt will not exceed 10% of the total assessed valuation for tax purposes
- the interest rate shall not exceed the market rate
- no bonds shall be issued at less than par value
- the sale of all bonds shall be based upon competitive bids
- all bonds issued by the City shall contain a provision for redemption prior to maturity

Annual budgets include debt service payments and reserve requirements for all debt currently outstanding and for all proposed debt issues.

RESERVES

In 2010 the City Council adopted a fund balance and working capital balance policy for the General, Sewer, Water and Stormwater funds. On November 1, 2016 the reserve policy was updated and adopted by City Council to adjust for extraordinary expenditures.

- General fund unrestricted fund balance shall be two months of operating expenditures, plus operating transfers out, less any extraordinary expenditure items, calculated as the end of the most recent fiscal year.
- Sewer, Water and Stormwater funds working capital balances shall be maintained at 25% of operating expenses less depreciation at the end of the most recent fiscal year.
- Use of fund balance or working capital must be appropriated by City Council.

Debt reserves are established to protect bond holders from payment defaults. Adequate debt reserves are essential in maintaining good bond ratings and for the marketability of bonds. The amounts of debt reserves are established by ordinance in association with each bond issue.

BUDGET PROCEDURES

Prior to the beginning of the budget process the City Manager meets with the City Council to review current council priorities and define new priorities. Following the identification of Council's priorities the City Manager develops an appropriate work program.

In March, the budget process begins with the departments updating their priorities and performance measures. During this budget cycle, the emphasis continues to be on updating and modifying performance measures. The departments are asked to develop performance measures that would measure quality and efficiency and not workload measures.

During the month of April, budget preparation manuals are distributed to the departments providing guidelines and instructions for preparing their budgets. Both the revenue and the expenditure budgets are submitted during May and June. Most departments have citizen advisory boards that help the department head determine project priorities to be proposed in the operating budget.

All requests are summarized and compared to prior year actual expenditure totals and the current budget for City Manager review meetings which involve analysis by the City Manager, Finance Director, Deputy Finance Director, and Budget Officer. Meetings are conducted to evaluate all requests using a City-wide perspective and to compare proposed expenditures to projected revenues with the objective of balancing the budget.

In July, the five year capital improvement plan is updated.

The City Manager is required by Charter to prepare and submit to the City Council on or before the fifteenth of September each year, a recommended budget covering the next fiscal year. The following information is required:

- detailed estimates with supporting explanations of all proposed expenditures for each agency of the City, showing the expenditures for corresponding items for the last preceding fiscal year in full, and estimated expenditures for the current fiscal year
- statements of the bonded and other indebtedness of the City, showing the debt redemption and interest requirements, the debt authorized and unissued, and the condition of sinking funds, if any
- detailed estimates of all anticipated revenues of the City from sources other than taxes with a comparative statement of the amounts received by the City from each of the same similar sources for the last preceding fiscal year in full, and estimated revenues for the current fiscal year
- a statement of the estimated balance or deficit for the end of the current fiscal year
- an estimate of the amount of money to be raised from current and delinquent taxes and the amount to be raised from bond issues which, together with any available unappropriated surplus and any revenues from other sources, will be necessary to meet the proposed expenditures
- such other supporting information as the City Council may request, or as may be otherwise required by the Charter

CITIZEN BUDGET ADVISORY COMMITTEE REVIEW

The purpose of the nine-member committee appointed by the City Council is to provide citizen involvement in the budget process. The functions of the Committee shall include, but not be limited to:

- becoming familiar with City operations, and commenting on revenue requirements, expenditures, staffing levels, alternative service delivery and how the budget will meet the needs of the community
- giving special review attention to specific areas, as directed by City Council or by consensus of the committee
- commenting, through an annual report, on the City budget to City Council

BUDGET HEARING AND ADOPTION

A public hearing on the proposed budget is held before its final adoption at such time and place as the City Council directs. The proposed budget is balanced, meaning that expenditures do not exceed available resources. Notice of the public hearing, a brief summary of the proposed budget, and notice that the proposed budget is on file in the office of the City Clerk are published at least two weeks in advance of the hearing. The complete proposed budget is placed on file for public inspection during office hours for a period of not less than one week prior to the public hearing. The proposed budget is also available for viewing on the City's official web site.

The budget is normally adopted based on an estimated property assessment provided in August by Weld County. The county provides the final certified tax assessment by December 10th. Prior to December 15th of each year, the City Council sets a tax levy

and certifies this levy to the County Commissioners. Upon completion of two public hearings and the tax levy certification, the City Council adopts the budget and makes necessary appropriations by ordinance no later than December 15th, per the City of Greeley Charter.

CHANGES IN APPROPRIATIONS

The City Council may transfer any uncommitted, unreserved, unencumbered, or unexpended appropriations balance or portion thereof from one department, office, or agency to another except as otherwise provided in the Charter. The City Council may make additional appropriations during the fiscal year for unanticipated expenditures, but such additional appropriations shall not exceed the amount by which actual and anticipated revenues of the year are exceeding the revenues as estimated in the budget unless the appropriations are necessary to relieve an emergency endangering the public health, peace, or safety. The ordinance is put on the agenda as a public hearing on the first and second reading before it is formally adopted.

ACCOUNTING AND BUDGETARY BASIS

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied. For both accounting and budgetary purposes, the following basis is applied.

Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 180 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, claims and judgments, are recorded only when payment is due.

Cigarette tax, sales tax, auto use tax, general use tax, franchise fees, royalties, special assessments, taxpayer-assessed taxes, interest revenue, and charges for services are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received.

Proprietary funds utilize the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

Budgets are adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP), except for the following: proceeds from long-term debt are budgeted as revenue in the proprietary funds; note, lease and bond payments are budgeted as expenses in the proprietary funds; repayments of advances to/from other City funds are budgeted as revenues and expenditures/expenses in all fund types; purchases of fixed assets are budgeted as capital outlay expenses in the proprietary funds; and depreciation in proprietary funds is not budgeted.

The only Enterprise funds that fund depreciation are the Water, Sewer, and Stormwater funds. Depreciation may be shown in other funds for accounting purposes, and in most cases is not considered in the rate setting process.

BUDGET CALENDAR

PROCESS	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
Update department priorities and performance measures												
Budget Kick-Off meetings, Budget Manual Distribution												
Departments prepare Revenue and Expenditure Budgets												
Update Five Year Capital Improvement Plan												
City Manager Review												
Proposed Budget Preparation												
Citizen Budget Advisory Committee Presentation												
Council Workshop												
Public Hearings/Budget Approval and Mill Levy Set												



BUDGET DOCUMENT LAYOUT

The 2018 budget document layout has not changed from previous years. The Revenue section is different from the Comprehensive Annual Financial Report in that it does not distinguish between operating and non-operating revenue. The Other Financial Sources (Uses) section of the fund balance summaries include transfers, loan proceeds, bond proceeds, and like sources and uses. For budget purposes, all expected revenue is applied to the expected expenditures. The Total columns on the fund balance schedules are a multi-year presentation of the City of Greeley's total resources.

The following is a listing of sections and a description of the contents:

- The **Reader's Guide** contains information for reading and understanding the document, including policies, procedures, a budget calendar, department priorities and performance measures, organization chart, and core values.
- The **Personnel Summaries** tab describes the standard and FTE count and changes in FTEs for 2016-2018. Various summary reports and a comparison of positions are also included.
- The **Fund Summaries** tabs have schedules which serve as organizational guides to fund structure and the departments that manage resources within the funds. The impact of the changes in the resources on the balance of each fund or fund type is included in the notes immediately preceding the schedules in the Fund Summaries section.

An account of the revenues, expenditures, balances of each individual fund and the purpose of each fund are documented in subsequent sections. The objective of this type of organization is to show the most general, "big picture" information for quick reference and gradually break summaries down into more detailed information at the department, division, and program levels in later sections. Additional detail can be found in the Capital Improvement Plan.

- The **Department Summaries** tabs give a description of the purpose and responsibilities of each of the departments and divisions. Each department tab contains the following: an organization chart, a department budget summary, general description and organization of the department, FTE summary, and achievements. Within each department, each of the following are documented for the divisions: purpose, division budget summary and a program description.

All narratives start with a summary of resources in both a historical and cross-indexed format. Financial and staffing data are provided in terms of the prior year, the current year, and future years. The first column reflects actual expenditures and revenues for the prior year. The second column details budgeted expenditures and revenues for the current year which is the year the future years budgets are prepared. The first two columns provide historical comparative data for the future year's budget columns. The third and fourth columns present the amounts budgeted originally for 2018 and the revised 2018 budget. The reader is better able to understand the basis for the future year's budgets through comparison with historical expenditure and revenue patterns, as well as from workload and operational requirements as explained in the remainder of the narrative. The fifth column identifies the change from 2018 original budget to 2018 revised budget. The sixth column identifies the change from 2018's original budget to 2018's revised budget. This change is expressed as a percentage for expenditures and revenue comparisons.



2017 CITY COUNCIL PRIORITIES

Each year the Greeley City Council reviews the vision statement and current realities and establishes priorities that they believe will maintain and improve the community. These are the 2017 priorities and objectives.

Image

Community promotion & marketing
Healthy neighborhoods
Appealing community entryways & corridors
Youth success
Quality of life

Safety

Crime prevention & suppression
Emergency readiness & response
Traffic safety

Economic Health & Development

Engaged business and industry relationships
Active support of business development
Economic initiatives

Infrastructure & Growth

Public facilities & equipment
Environmental infrastructure
Human infrastructure
Civic Infrastructure



CITY COUNCIL'S 2017 PRIORITIES WITH OBJECTIVES

The goal for each priority is listed along with a description of the objectives.

PRIORITY: Image

GOAL: Reinforce Greeley's vision as an attractive and vibrant community in which to live, learn, work, and play.

I. COMMUNITY PROMOTION & MARKETING:

Deliberate efforts to positively affirm Greeley's character and attributes.

II. HEALTHY NEIGHBORHOODS:

Develop and sustain neighborhoods that reflect a safe, attractive, and appealing place to live.

III. APPEALING COMMUNITY ENTRYWAYS & CORRIDORS:

Present a pleasant, positive, and welcoming impression of Greeley to residents and visitors.

IV. YOUTH SUCCESS:

Help create a community environment that supports youth success.

V. QUALITY OF LIFE:

Devote public resources to help create an exceptional community experience.

PRIORITY: Safety

Goal: manage the health, safety & welfare in a way that promotes a sense of security and well-being for residents, businesses and visitors.

I. CRIME PREVENTION & SUPPRESSION:

Foster a safe environment for Greeley residents and businesses.

II. EMERGENCY READINESS & RESPONSE:

Minimize loss of life and property through risk prevention and preparation, capability & effectiveness of response.

III. TRAFFIC SAFETY

Create an environment that promotes the safe movement of people, goods and services.

PRIORITY: Economic Health & Development

GOAL: Foster and maintain public and private investment in business development.

I. ENGAGED BUSINESS AND INDUSTRY RELATIONSHIPS

Foster and sustain active and productive relationships with key employers and businesses to secure and expand their local success.

II. ACTIVE SUPPORT OF BUSINESS DEVELOPMENT

Promote a business-friendly environment and system of municipal services that support commercial enterprise.

III. ECONOMIC INITIATIVES:

Develop opportunities to target public investment toward specific, high value economic development projects and markets.

PRIORITY: Infrastructure & Growth

Goal: Establish the capital & human infrastructure to support & maintain a safe, competitive, appealing, and dynamic community.

I. PUBLIC FACILITIES & EQUIPMENT:

Provide a framework of public services, facilities and equipment that support a safe, pleasing and successful community.

II. ENVIRONMENTAL INFRASTRUCTURE:

Improve and maintain the City's natural resources for the benefit of the community.

III. HUMAN INFRASTRUCTURE:

Invest in employee development.

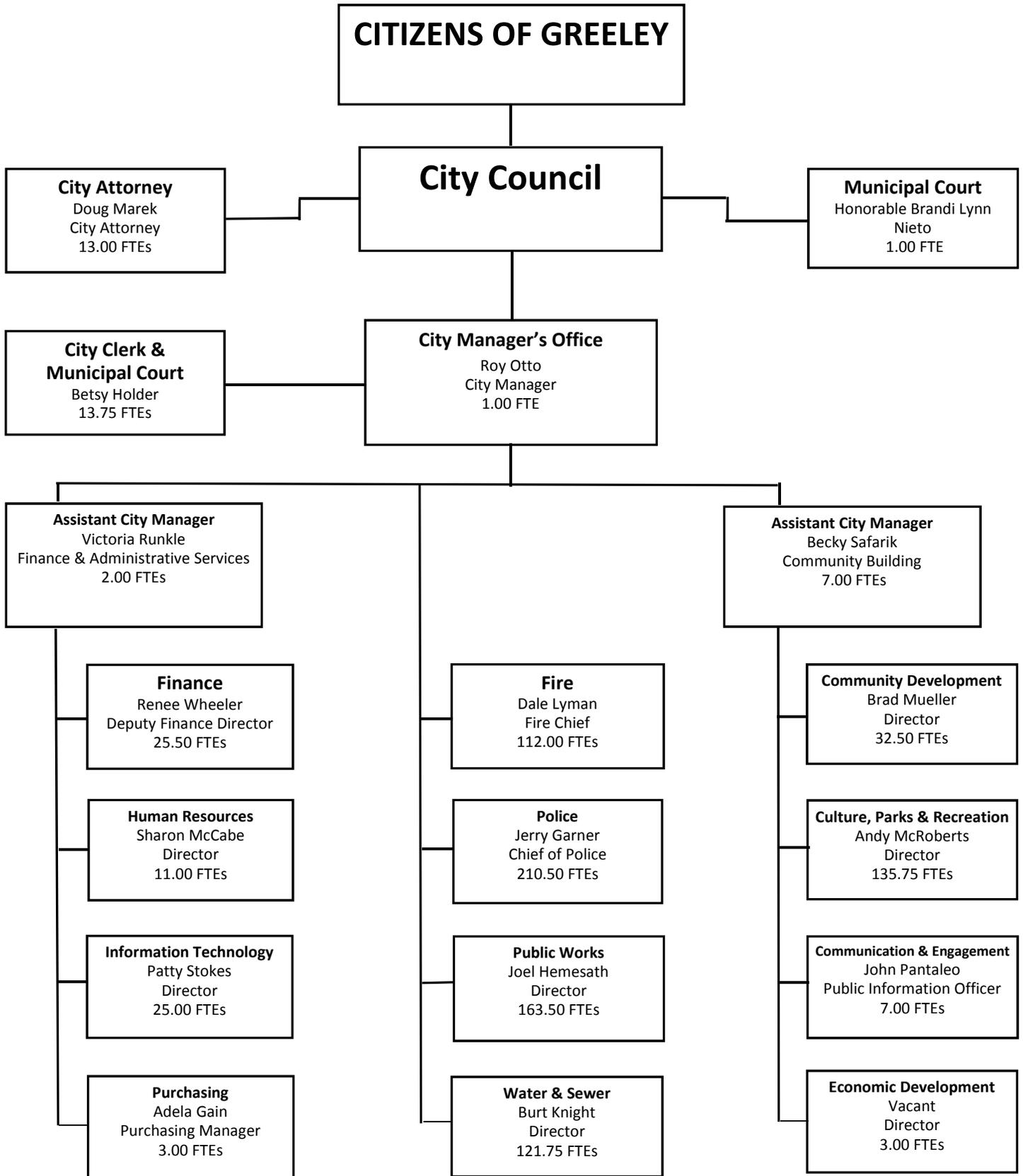
IV. CIVIC INFRASTRUCTURE:

Create a community that recognizes and capitalizes on the power of aligned principled relationships to address any challenges we face





2018 ORGANIZATIONAL CHART





FTE SUMMARY BY DEPARTMENT

FTE Summary by Department

Department/Division	2010	2011	2012	2013	2014	2015	2016	2017 Revised	2018 Budget
City Attorney									
Law	8.00	8.00	8.00	11.75	11.75	13.00	13.00	13.00	13.00
Total City Attorney	8.00	8.00	8.00	11.75	11.75	13.00	13.00	13.00	13.00
City Clerk									
Legislative	4.00	4.00	4.00	4.50	4.50	4.50	4.50	4.50	4.50
Total City Clerk	4.00	4.00	4.00	4.50	4.50	4.50	4.50	4.50	4.50
City Manager									
City Manager's Office	1.00	1.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Public Information	2.00	2.00	3.00	3.00	3.00	5.00	5.00	5.00	5.00
Economic Development*****	1.00	1.00	1.00	-	-	-	-	-	-
GATV/Channel 8	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Urban Renewal	-	-	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Total City Manager	5.00	5.00	14.00	13.00	13.00	15.00	15.00	15.00	15.00
Community Development									
Building Inspection	7.00	7.00	7.00	7.00	9.00	9.00	9.00	9.00	9.00
Economic Development*****	-	-	-	1.00	1.00	-	-	-	-
Engineering Development Review	3.50	3.50	3.50	3.50	4.50	5.50	5.50	5.50	5.50
Natural Resources	10.00	9.00	8.00	8.00	9.00	8.00	7.00	7.00	7.00
Neighborhood Resources	2.00	1.00	-	-	-	-	-	-	-
Planning	9.00	9.00	7.75	8.00	10.00	11.00	11.00	11.00	11.00
Urban Renewal	4.00	4.00	-	-	-	-	-	-	-
Total Community Dev	35.50	33.50	26.25	27.50	33.50	33.50	32.50	32.50	32.50
Culture, Parks & Recreation									
Administration	3.75	3.75	3.75	5.75	6.00	6.50	6.50	6.50	6.50
Culture, Public Art & Museums	9.25	8.75	9.00	11.00	11.00	11.75	11.75	11.75	11.75
Facility Services	12.00	11.00	11.00	-	-	-	-	-	-
Golf Courses	9.00	8.00	8.00	8.00	8.00	8.00	8.00	8.00	8.00
Island Grove	13.00	13.00	13.00	14.00	14.00	14.00	14.00	14.00	14.00
Marketing	7.00	6.50	6.50	6.50	6.50	5.75	5.75	5.75	5.75
Museum	7.75	10.25	10.25	11.00	11.00	12.25	12.25	11.50	11.50
Parks**	-	-	34.75	34.75	38.75	39.75	40.75	40.75	42.75
Recreation	22.25	22.25	23.25	29.75	29.75	29.50	29.50	29.50	29.50
Youth Enrichment	4.75	4.75	4.75	6.50	6.00	6.00	6.00	6.00	6.00
Total Culture, Parks & Rec	88.75	88.25	124.25	127.25	131.00	133.50	134.50	133.75	135.75
Economic Development									
Economic Development*****	-	-	-	-	-	3.00	3.00	3.00	3.00
Total Economic Development	-	-	-	-	-	3.00	3.00	3.00	3.00
Finance									
Fiscal Management	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Financial Services	20.75	20.75	20.25	20.25	20.25	22.50	23.50	25.50	25.50
Information Technology****	20.50	20.50	-	-	-	-	-	-	-
Purchasing	4.00	4.00	4.00	4.00	4.00	4.00	3.00	3.00	3.00
Total Finance	47.25	47.25	26.25	26.25	26.25	28.50	28.50	30.50	30.50

Department/Division	2010	2011	2012	2013	2014	2015	2016	2017 Revised	2018 Budget
Fire									
Administration	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Community Safety	3.00	3.00	3.00	3.00	3.00	4.00	4.00	4.00	4.00
Operations	102.00	101.00	101.00	101.00	102.00	102.00	102.00	102.00	106.00
Training	-	-	-	-	-	-	-	-	-
Total Fire	107.00	106.00	106.00	106.00	107.00	108.00	108.00	108.00	112.00
Human Resources									
Health	1.98	1.98	1.98	2.05	2.30	2.30	2.30	2.05	2.05
Liability	1.00	1.00	1.00	1.30	1.30	1.30	1.30	1.30	1.30
Operations	4.90	4.90	4.65	4.85	6.10	6.10	6.10	7.10	7.10
Worker's Compensation	0.63	0.63	0.63	0.56	0.55	0.55	0.55	0.55	0.55
Total Human Resources	8.50	8.50	8.25	8.75	9.25	10.25	10.25	11.00	11.00
Information Technology									
Information Technology****	-	-	21.75	21.75	22.75	24.00	24.00	25.00	25.00
Total Information Technology	-	-	21.75	21.75	22.75	24.00	24.00	25.00	25.00
Municipal Court									
Municipal Court	8.85	8.25	8.25	8.25	8.25	8.25	9.25	9.25	9.25
Ticket Collection	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Municipal Court	9.85	9.25	9.25	9.25	9.25	9.25	10.25	10.25	10.25
Police									
Operations*	-	-	-	-	-	-	164.00	167.00	170.00
Investigations	78.50	78.50	78.50	24.50	24.50	24.50	-	-	-
Parking Enforcement	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Patrol**	117.90	115.50	117.50	117.50	122.50	122.50	-	-	-
Services / Support Services	53.00	49.50	49.50	49.50	52.50	52.50	38.50	38.50	38.50
Total Police	251.40	245.50	247.50	193.50	201.50	201.50	204.50	207.50	210.50
Public Works									
Administration	3.00	2.90	2.90	2.90	2.90	2.90	2.90	2.90	2.90
Engineering	18.50	19.50	19.50	19.50	19.50	22.50	23.50	24.50	24.50
Equipment Maintenance	14.25	14.25	14.25	14.25	14.50	15.50	9.00	9.00	9.00
Facilities Management	18.00	17.00	17.00	17.00	18.00	18.00	19.00	19.00	19.00
Parks	33.75	34.75	-	-	-	-	-	-	-
Stormwater	16.00	16.10	17.10	17.10	20.10	20.10	20.10	20.10	20.10
Street Maintenance	19.00	19.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00
Transit Services	36.00	33.30	33.30	35.30	36.30	37.50	50.00	50.00	50.00
Transportation Services	16.00	16.00	16.00	16.00	16.00	16.00	16.00	16.00	16.00
Total Public Works	174.50	172.80	142.05	144.05	149.30	154.50	162.50	163.50	163.50
Sewer									
Sewer General Management	3.30	4.20	4.20	4.00	4.00	4.00	4.20	4.20	4.20
Wastewater Collection	14.00	14.00	13.50	13.50	13.50	13.50	12.50	12.50	12.50
Wastewater Treatment	23.00	23.00	23.00	23.00	23.00	23.00	22.50	22.50	22.50
Total Sewer	40.30	41.20	40.70	40.50	40.50	40.50	39.20	39.20	39.20
Water									
Water General Management	16.75	15.85	16.85	13.30	13.30	14.30	15.10	15.10	15.10
Transmission/Distribution	30.25	30.25	30.25	30.25	31.25	31.50	29.50	29.50	29.50
Treatment and Supply	33.45	33.45	35.45	35.45	35.45	35.45	37.95	37.95	37.95
Total Water	80.45	79.55	82.55	79.00	80.00	81.25	82.55	82.55	82.55
Grand Total Regular Positions	860.50	848.80	860.80	813.05	839.55	860.25	872.25	879.25	888.25

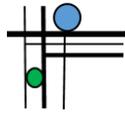
* In 2016 the Police Department created the Operations division

** In 2016 the Police Department reclassified the Patrol division into Operations.

**** In 2012 Information Technology was moved out of Finance and was established as its own department.

***** In 2013 Economic Development was moved from the City Manager's Office to Community Development.

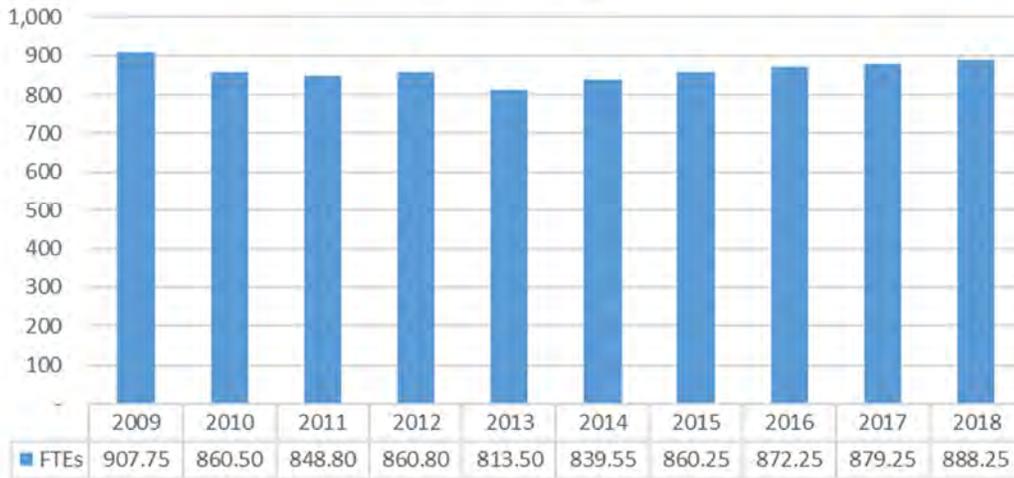
***** In 2015 Economic Development was moved from Community Development and was established as its own department.



DISCUSSION OF FTE CHANGES

There has been an increase of 1.75 FTEs during 2017. A SCADA Technician was added in Information Technology for SCADA operations and .75 FTEs in Human Resources to replace outsource activities using existing budget. In 2018 there is a proposed increase of 9.0 FTEs. Culture Parks and Recreation will use existing Quality of Life funding to add a Parks Maintenance Technician and Trails/Open Lands Crew Leader. Fire is requesting 4 FTEs with one being used for the new Alternative Response Program and three for the new Ambulance Service. Police is requesting two Police Officers and Public Safety Technician. This brings the total FTE count to 888.25 in 2018; which is still below the high of 907.75 in 2009.

FTE Trending



This following section is provided to help illustrate how the City of Greeley has made changes in staffing due to programming modifications and changes in the economy. Revisions have also been made in an effort to better serve the citizens of Greeley.

2017 FTEs **877.50**

2017 MID-YEAR FTE CHANGES

Human Resources

Compensation Analyst 0.50

Senior Administrative Specialist 0.25

Information Technology

SCADA Technician 1.0

2017 Mid-Year FTE Changes **1.75**

2017 Revised FTEs **879.20**

2018 PROPOSED FTE CHANGES

Fire

Alternative Vehicle Response Program	1.0
Ambulance Service Program	3.0

Police

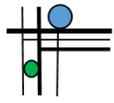
Police Officer	2.0
Public Safety Technician	1.0

Culture, Parks and Recreation

Parks Maintenance Technician I	1.0
Trails/Open Lands Crew Leader	1.0

2018 FTE Changes 9.0

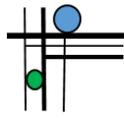
2018 Proposed FTEs 888.25



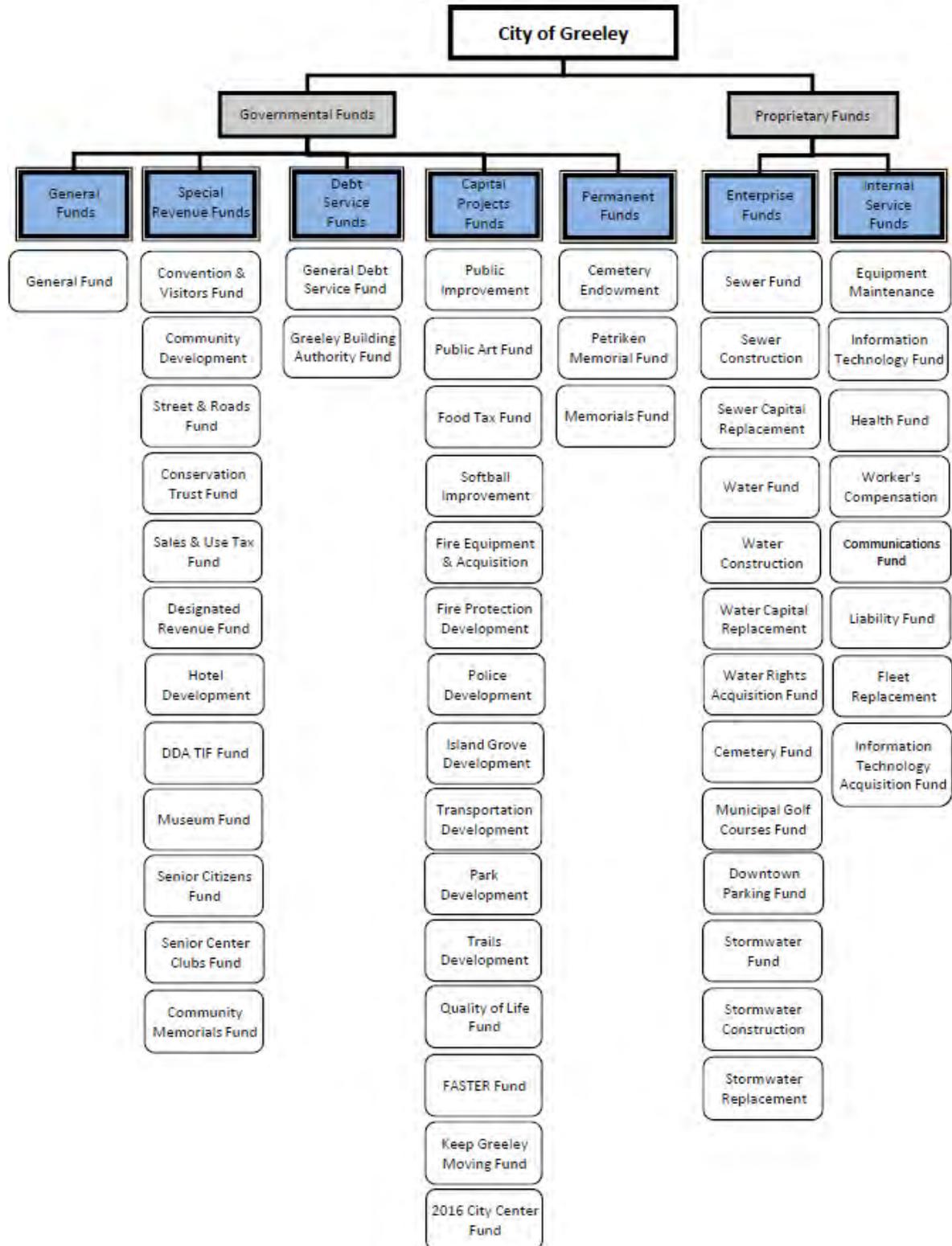
2018 BUDGETED FUND BALANCE WORKSHEET

Fund Description	Projected Fund Balance 1/1/2018	2018 Revenue Budget	2018 Expenditure Budget	Projected Fund Balance 12/31/2018
000 - General				
001 - General	15,182,789	87,747,609	89,225,055	13,705,343
100 - Special Revenue				
102 - Convention & Visitors	476,844	548,000	659,150	365,694
103 - Community Development	1,259,186	850,000	850,000	1,259,186
104 - Streets & Roads	-33,164	10,752,664	10,719,500	-
105 - Conservation Trust	368,846	1,001,000	943,750	426,096
106 - Sales & Use Tax	-	66,051,102	66,051,102	-
108 - Designated Revenue	4,238,746	1,588,043	753,450	5,073,339
110 - Conference Center Development	-	-	-	-
111 - Downtown Development Authority TIF	805,729	165,000	200,000	770,729
602 - Museum	139,098	1,000	250	139,848
604 - Senior Citizen	31,870	300	50	32,120
606 - Senior Center Clubs	39,520	15,385	19,885	35,020
607 - Community Memorials	106,030	400	595	105,835
200 - Debt Service				
200 - General Debt Service	2,295,447	6,168,417	7,319,158	1,144,706
201 - Greeley Building Authority	-436,230	166,012	166,012	-436,230
300 - Capital Projects				
301 - Public Improvement	10,755	1,899,921	1,897,898	12,778
303 - Public Art	905,245	298,326	375,364	828,207
304 - Food Tax	332,305	7,196,268	7,327,806	200,767
305 - Softball Improvement	54,449	12,150	100	66,499
306 - Fire Equip & Acquisition Replacement	-626,914	989,336	1,071,046	-708,624
307 - Fire Protection Development	2,077,750	181,338	2,000	2,257,088
308 - Police Development	401,725	52,777	40,550	413,952
309 - Island Grove Development	-210,876	170,720	87,853	-128,009
312 - Transportation Development	5,447,187	4,869,312	10,102,169	214,330
314 - Park Development	-	964,244	964,244	-
316 - Trails Development	862,498	103,183	855,660	110,021
318 - Quality of Life	1,230,859	4,993,919	6,030,476	194,302
320 - FASTER	579,831	563,304	1,089,876	53,259
321 - Keep Greeley Moving	1,054,985	13,665,433	13,665,433	1,054,985
322 - 2016 City Center	267,661	-	267,661	-

Fund Description	Projected Fund Balance 1/1/2018	2018 Revenue Budget	2018 Expenditure Budget	Projected Fund Balance 12/31/2018
400 - Enterprise				
401 - Sewer	6,786,830	6,225,016	6,484,976	6,526,870
402 - Sewer Construction	1,607,533	3,051,555	3,393,240	1,265,848
403 - Sewer Capital Replacement	-1,489,987	15,060,156	6,683,762	6,886,407
404 - Water	16,472,426	16,473,624	19,408,427	13,537,623
405 - Water Construction	-9,122,107	52,064,507	44,484,908	-1,542,508
406 - Water Capital Replacement	-17,528,337	28,247,638	10,103,429	615,872
407 - Water Rights Acquisition	8,667,269	4,456,352	8,460,247	4,663,374
408 - Cemetery	516,063	634,760	634,760	516,063
409 - Municipal Golf Courses	550,788	1,785,614	1,785,614	550,788
410 - Downtown Parking	115,526	214,600	221,509	108,617
411 - Stormwater	4,526,764	2,198,863	2,550,300	4,175,327
412 - Stormwater Construction	383,223	2,450,723	2,336,041	497,905
413 - Stormwater Replacement	275,299	1,230,281	1,470,507	35,073
420 - Sewer Debt Service	1,018,193	976,361	528,844	1,465,710
421 - Water Debt Service	4,120,853	12,996,915	8,889,649	8,228,119
422 - Stormwater Debt Service	139,067	564,850	564,850	139,067
500 - Internal Service				
502 - Equipment Maintenance	552,531	3,101,236	3,046,877	606,890
503 - Information Technology	289,062	3,958,888	4,012,369	235,581
504 - Health	2,819,478	14,276,564	14,354,538	2,741,504
505 - Workers' Compensation	2,254,018	1,611,466	1,611,466	2,254,018
506 - Communications	500,975	302,100	201,600	601,475
507 - Liability	930,786	1,599,793	1,592,286	938,293
512 - Fleet Replacement	1,603,185	2,484,235	2,959,194	1,128,226
513 - Information Technology Acquisition	1,955,968	67,643	1,350,751	672,860
600 - Permanent				
601 - Cemetery Endowment	2,060,366	42,206	42,206	2,060,366
603 - Petriken Memorial	2,089	10	2	2,097
605 - Memorials	306,743	15,000	75	321,668
Total	\$ 67,176,775	\$ 387,106,119	\$ 367,858,520	\$ 86,424,374



FUND STRUCTURE





2018 FUND BALANCE SCHEDULE ALL FUNDS

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 158,786,196	\$ 183,548,771	\$ 91,898,775	\$ 91,898,775	-	-
Revenue Sources						
Charges for Services	110,136,643	111,193,304	110,459,743	106,407,252	(4,052,491)	-3.67%
Fines & Forfeits	2,168,516	2,341,000	2,368,840	2,330,100	(38,740)	-1.64%
Intergovernmental Revenue	16,187,762	25,180,219	15,017,089	14,971,949	(45,140)	-0.30%
Licenses & Permits	2,442,765	2,031,700	2,034,450	2,041,890	7,440	0.37%
Taxes	86,130,812	86,400,069	88,631,319	88,631,319	-	-
Miscellaneous Revenue	24,365,987	6,347,524	1,138,407	2,793,323	1,654,916	145%
Total Revenue Sources	\$ 241,432,486	\$ 233,493,816	\$ 219,649,848	\$ 217,175,833	(\$ 2,474,015)	-1.13%
Expenditures by Category						
Salaries & Benefits	76,369,455	80,946,879	85,282,375	86,389,147	1,106,772	1.30%
Supplies & Services	76,210,500	64,384,390	61,491,669	61,989,192	497,523	0.81%
Capital	77,265,294	161,702,500	110,240,766	140,001,109	29,760,343	27.00%
Debt	17,863,133	18,671,673	18,301,920	18,296,620	(5,300)	-0.03%
Total Expenditures by Category	\$ 247,708,383	\$ 325,705,442	\$ 275,316,730	\$ 306,676,068	\$ 31,359,338	11.39%
Expenditures by Department						
Capital Projects	31,096,356	82,491,426	32,092,672	34,397,255	2,304,583	7.18%
City Attorneys Office	1,478,217	1,718,995	1,813,268	1,813,268	-	-
City Clerk	605,649	684,796	646,097	655,867	9,770	1.51%
City Managers Office	3,288,873	3,042,376	3,113,569	3,081,569	(32,000)	-1.03%
Community Development	3,068,570	3,501,728	3,539,283	3,614,523	75,240	2.13%
Culture, Parks & Recreation	19,723,340	20,148,233	20,658,983	21,177,746	518,763	2.51%
Economic Development	668,965	704,867	731,076	731,076	-	-
Finance	2,705,762	3,120,570	3,214,612	3,366,612	152,000	4.73%
Fire	14,532,655	14,150,492	14,793,959	14,995,956	201,997	1.37%
Human Resources	17,365,832	18,762,111	18,659,667	18,659,667	-	-
Information Technology	4,025,394	5,730,930	4,503,379	5,278,120	774,741	17.20%
Municipal Court	1,001,687	1,108,483	1,157,017	1,157,017	-	-
Non-Departmental	25,367,630	9,737,157	8,383,240	8,563,018	179,778	2.14%
Police	25,305,916	26,139,092	27,080,095	27,581,018	500,923	1.85%
Public Works	28,598,346	41,669,189	29,839,546	31,028,638	1,189,092	3.98%
Sewer	8,392,632	24,846,319	9,024,594	16,490,382	7,465,788	82.73%
Water*	60,482,559	68,148,678	96,065,673	114,084,336	18,018,663	18.76%
Total Expenditures by Department	\$ 247,708,383	\$ 325,705,442	\$ 275,316,730	\$ 306,676,068	\$ 31,359,338	11.39%
Other Financing Sources (Uses):						
Bond Proceeds	31,038,472	1,802,895	260,000	84,025,834	83,765,834	32,218%
Transfers In	96,994,403	87,095,031	85,186,400	85,904,452	718,052	0.84%
Transfers Out	(96,994,403)	(88,336,296)	(85,186,400)	(85,904,452)	(718,052)	0.84%
Total Other Financing Sources (Uses):	\$ 31,038,472	\$ 561,630	\$ 260,000	\$ 84,025,834	\$ 83,765,834	32,218%
Expenditures by Fund Type						
General	82,751,376	83,775,139	82,059,686	83,558,729	1,499,043	1.83%
Special Revenue	22,487,978	12,159,370	12,539,579	12,545,079	5,500	0.04%
Debt Service	6,438,413	7,641,982	7,485,170	7,485,170	-	-
Capital Projects	31,096,356	82,491,426	32,092,672	34,397,255	2,304,583	7.18%
Enterprise*	79,235,959	109,910,206	112,961,706	139,645,177	26,683,471	23.62%
Internal Service	25,693,146	29,726,742	28,177,340	29,044,081	866,741	3.08%
Permanent	5,155	577	577	577	-	-
Total Expenditures by Fund	\$ 247,708,383	\$ 325,705,442	\$ 275,316,730	\$ 306,676,068	\$ 31,359,338	11.39%
Projected Ending Fund Balance & Reserves	\$ 183,548,771	\$ 91,898,775	\$ 36,491,893	\$ 86,424,374	\$ 49,932,481	137%

*2018 Cash flow adjustment Fund 406
City of Greeley, Colorado



To account for all financial resources except those required to be accounted for in another fund.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 21,705,198	\$ 19,239,654	\$ 15,182,789	\$ 15,182,789	-	-
Revenue Sources						
Charges for Services	9,760,857	9,759,588	9,989,670	10,708,957	719,287	7.20%
Court Fines	1,427,058	1,450,000	1,450,000	1,500,000	50,000	3.45%
Fines & Forfeits	574,584	692,000	719,840	666,100	(53,740)	-7.47%
Federal Intergovernmental Revenue	3,304,248	5,921,816	3,226,708	3,226,708	-	-
State Intergovernmental Revenue	280,561	322,817	79,512	74,512	(5,000)	-6.29%
County Intergovernmental Revenue	780,663	877,644	919,051	931,705	12,654	1.38%
Intergovernmental Revenue	309,016	190,675	191,398	191,398	-	-
State Shared Revenue	225,696	225,000	225,000	225,000	-	-
Severance Taxes	1,139,373	1,500,000	1,500,000	750,000	(750,000)	-50.00%
Federal Mineral Lease	954,044	500,000	500,000	750,000	250,000	50.00%
County Buildings	471,566	528,836	543,751	571,957	28,206	5.19%
Licenses & Permits	2,192,662	1,801,550	1,804,300	1,804,300	-	-
Taxes	9,878,683	10,066,000	10,290,784	10,290,784	-	-
Miscellaneous Revenue	1,067,271	710,265	311,550	387,619	76,069	24.42%
Rents from Facilities	1,002,419	952,206	975,506	985,399	9,893	1.01%
Royalties	529,123	220,000	120,000	220,000	100,000	83.33%
Purchasing Card Rebate	116,017	125,000	125,000	125,000	-	-
Total Revenue Sources	\$ 34,013,840	\$ 35,843,397	\$ 32,972,070	\$ 33,409,439	\$ 437,369	1.33%
Expenditures by Category						
Salaries & Benefits	54,783,712	58,268,929	61,208,680	62,279,524	1,070,844	1.75%
Supplies & Services	26,610,594	20,785,009	19,553,943	19,982,142	428,199	2.19%
Capital	1,317,293	4,681,423	1,257,285	1,257,285	-	-
Debt	39,778	39,778	39,778	39,778	-	-
Total Expenditures by Category	\$ 82,751,376	\$ 83,775,139	\$ 82,059,686	\$ 83,558,729	\$ 1,499,043	1.83%
Expenditures by Department						
City Attorneys Office	1,478,217	1,718,995	1,813,268	1,813,268	-	-
City Clerk	605,649	684,796	646,097	655,867	9,770	1.51%
City Managers Office	1,841,254	2,115,643	2,166,640	2,134,640	(32,000)	-1.48%
Community Development	3,068,425	3,501,728	3,539,283	3,538,533	(750)	-0.02%
Culture, Parks & Recreation	16,202,119	17,232,969	17,785,995	18,197,330	411,335	2.31%
Economic Development	418,965	454,867	481,076	481,076	-	-
Finance	2,325,530	2,672,888	2,763,385	2,915,385	152,000	5.50%
Fire	14,532,655	14,150,492	14,793,959	14,995,956	201,997	1.37%
Human Resources	859,447	1,070,844	1,101,377	1,101,377	-	-
Municipal Court	914,939	1,031,249	1,075,579	1,075,579	-	-
Non-Departmental	8,206,774	1,790,830	593,725	849,493	255,768	43.08%
Police	25,190,265	26,002,994	26,937,646	27,438,569	500,923	1.86%
Public Works	7,107,138	11,346,844	8,361,656	8,361,656	-	-
Total Expenditures by Department	\$ 82,751,376	\$ 83,775,139	\$ 82,059,686	\$ 83,558,729	\$ 1,499,043	1.83%

Other Financing Sources (Uses):	2017 Revised		2018 Revised		\$ Change	% Change
	2016 Actual	Budget	2018 Budget	Budget		
Transfers In	53,519,638	52,184,840	53,703,455	54,338,170	634,715	1.18%
Transfers Out	(7,247,646)	(8,489,156)	(5,551,412)	(5,666,326)	(114,914)	2.07%
Total Other Financing Sources (Uses):	\$ 46,271,992	\$ 43,695,684	\$ 48,152,043	\$ 48,671,844	\$ 519,801	1.08%
Projected Ending Fund Balance & Reserves	\$ 19,239,654	\$ 15,182,789	\$ 14,247,216	\$ 13,705,343	(\$ 541,873)	-3.80%



SPECIAL REVENUE FUNDS

To account for specific revenues that are legally restricted to expenditure for particular purposes.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 6,573,729	\$ 6,977,030	\$ 7,432,705	\$ 7,432,705	-	-
Revenue Sources						
Charges for Services	1,330,485	1,530,895	1,625,895	1,707,618	81,723	5.03%
Fines & Forfeits	11,780	14,000	14,000	14,000	-	-
Intergovernmental Revenue	5,563,139	5,192,875	5,217,875	5,217,875	-	-
Licenses & Permits	167,164	158,150	158,150	165,590	7,440	4.70%
Taxes	65,762,586	65,756,997	67,475,102	67,475,102	-	-
Miscellaneous Revenue	12,428,881	56,739	56,739	56,739	-	-
Total Revenue Sources	\$ 85,264,035	\$ 72,709,656	\$ 74,547,761	\$ 74,636,924	\$ 89,163	0.12%
Revenue by Fund						
Convention & Visitors (102)	486,404	528,000	548,000	548,000	-	-
Community Development (103)	1,490,147	850,000	850,000	850,000	-	-
Streets & Roads (104)	5,470,578	5,651,574	5,760,574	5,798,737	38,163	0.66%
Conservation Trust (105)	1,100,852	976,000	1,001,000	1,001,000	-	-
Sales & Use Tax (106)	65,427,270	64,366,997	66,051,102	66,051,102	-	-
Designated Revenue (108)	378,696	156,000	156,000	206,000	50,000	32.05%
Conference Center Development (110)	8,638,000	-	-	-	-	-
Downtown Development Authority TIF (111)	2,233,117	165,000	165,000	165,000	-	-
Museum (602)	17,770	1,000	1,000	1,000	-	-
Senior Citizen (604)	2,190	300	300	300	-	-
Senior Center Clubs (606)	17,116	14,385	14,385	15,385	1,000	6.95%
Community Memorials (607)	1,894	400	400	400	-	-
Total Revenue by Fund	\$ 85,264,035	\$ 72,709,656	\$ 74,547,761	\$ 74,636,924	\$ 89,163	0.12%
Expenditures by Category						
Salaries & Benefits	4,790,523	5,552,807	5,905,231	5,885,231	(20,000)	-0.34%
Supplies & Services	17,274,730	6,517,063	6,634,348	6,659,848	25,500	0.38%
Capital	422,725	89,500	-	-	-	-
Total Expenditures by Category	\$ 22,487,978	\$ 12,159,370	\$ 12,539,579	\$ 12,545,079	\$ 5,500	0.04%
Expenditures by Department						
City Managers Office	1,447,619	926,733	946,929	946,929	-	-
Community Development	145	-	-	-	-	-
Culture, Parks & Recreation	94,492	92,500	67,300	72,800	5,500	8.17%
Economic Development	250,000	250,000	250,000	250,000	-	-
Finance	183,246	218,847	221,505	221,505	-	-
Non-Departmental	10,721,037	303,845	303,845	303,845	-	-
Police	31,000	30,500	30,500	30,500	-	-
Public Works	9,760,440	10,336,945	10,719,500	10,719,500	-	-
Total Expenditures by Department	\$ 22,487,978	\$ 12,159,370	\$ 12,539,579	\$ 12,545,079	\$ 5,500	0.04%

Expenditures by Fund	2017 Revised		2018 Budget	2018 Revised	\$ Change	% Change
	2016 Actual	Budget		Budget		
Convention & Visitors (102)	262,082	262,115	262,115	262,115	-	-
Community Development (103)	1,310,937	850,000	850,000	850,000	-	-
Streets & Roads (104)	9,710,712	10,336,945	10,719,500	10,719,500	-	-
Conservation Trust (105)	29,739	250	250	250	-	-
Sales & Use Tax (106)	1,076,013	318,847	321,505	321,505	-	-
Designated Revenue (108)	1,266,105	172,733	170,929	170,929	-	-
Conference Center Development (110)	8,638,000	-	-	-	-	-
Downtown Development Authority TIF (111)	157,062	200,000	200,000	200,000	-	-
Museum (602)	14,433	3,450	250	250	-	-
Senior Citizen (604)	244	50	50	50	-	-
Senior Center Clubs (606)	21,017	14,385	14,385	19,885	5,500	38.23%
Community Memorials (607)	1,634	595	595	595	-	-
Total Expenditures by Fund	\$ 22,487,978	\$ 12,159,370	\$ 12,539,579	\$ 12,545,079	\$ 5,500	0.04%
Other Financing Sources (Uses):						
Transfers In	6,950,791	5,871,169	6,340,969	6,335,970	(4,999)	-0.08%
Transfers Out	(69,323,547)	(65,965,780)	(67,652,653)	(67,652,653)	-	-
Total Other Financing Sources (Uses):	(\$ 62,372,756)	(\$ 60,094,611)	(\$ 61,311,684)	(\$ 61,316,683)	(\$ 4,999)	0.01%
Projected Ending Fund Balance & Reserves	\$ 6,977,030	\$ 7,432,705	\$ 8,129,203	\$ 8,207,867	\$ 78,664	0.97%



CONVENTION AND VISITORS FUND

To account for the collection of the City's three percent lodging tax that is utilized to support convention and visitor activities; created per Greeley Municipal Code 4.08.050.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 740,138	\$ 614,459	\$ 476,844	\$ 476,844	-	-
Revenue Sources						
	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Lodger's Room Tax	481,626	525,000	545,000	545,000	-	-
Miscellaneous Revenue	4,777	3,000	3,000	3,000	-	-
Total Revenue Sources	\$ 486,404	\$ 528,000	\$ 548,000	\$ 548,000	-	-
Expenditures by Category						
	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Supplies & Services	262,082	262,115	262,115	262,115	-	-
Total Expenditures by Category	\$ 262,082	\$ 262,115	\$ 262,115	\$ 262,115	-	-
Expenditures by Department						
	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Culture, Parks & Recreation	11,615	11,615	11,615	11,615	-	-
Economic Development	250,000	250,000	250,000	250,000	-	-
Non-Departmental	468	500	500	500	-	-
Total Expenditures by Department	\$ 262,082	\$ 262,115	\$ 262,115	\$ 262,115	-	-
Other Financing Sources (Uses):						
	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Transfers Out	(350,000)	(403,500)	(397,035)	(397,035)	-	-
Total Other Financing Sources (Uses):	(\$ 350,000)	(\$ 403,500)	(\$ 397,035)	(\$ 397,035)	-	-
Projected Ending Fund Balance & Reserves	\$ 614,459	\$ 476,844	\$ 365,694	\$ 365,694	-	-



COMMUNITY DEVELOPMENT FUND

To account for federal grant revenues which are utilized to administer rehabilitation loan and grant programs, special projects for the benefit of the elderly and handicapped, and various other projects in accordance with Housing and Urban Development regulations.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 1,079,976	\$ 1,259,186	\$ 1,259,186	\$ 1,259,186	-	-
Revenue Sources						
Federal Intergovernmental Revenue	1,166,279	850,000	850,000	850,000	-	-
Miscellaneous Revenue	323,869	-	-	-	-	-
Total Revenue Sources	\$ 1,490,147	\$ 850,000	\$ 850,000	\$ 850,000	-	-
Expenditures by Category						
Salaries & Benefits	252,608	318,634	338,499	338,499	-	-
Supplies & Services	854,245	531,366	511,501	511,501	-	-
Capital	204,084	-	-	-	-	-
Total Expenditures by Category	\$ 1,310,937	\$ 850,000	\$ 850,000	\$ 850,000	-	-
Expenditures by Department						
City Managers Office	1,310,937	850,000	850,000	850,000	-	-
Total Expenditures by Department	\$ 1,310,937	\$ 850,000	\$ 850,000	\$ 850,000	-	-
Projected Ending Fund Balance & Reserves	\$ 1,259,186	\$ 1,259,186	\$ 1,259,186	\$ 1,259,186	-	-



STREETS AND ROADS FUND

To account for the collection of highway user taxes, road and bridge taxes and registration and ownership fees which are utilized to operate and maintain the streets, roads, traffic lights and signs within the city; created per City Charter Section 5-5.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 211,225	\$ 89,500	(\$ 33,164)	(\$ 33,164)	-	-
Revenue Sources						
Charges for Services	1,178,266	1,451,515	1,546,515	1,577,238	30,723	1.99%
Intergovernmental Revenue						
State Intergovernmental Revenue	8,000	-	-	-	-	-
County Intergovernmental Revenue	575	575	575	575	-	-
Intergovernmental Revenue	300	300	300	300	-	-
Highway User Taxes	2,144,917	2,200,000	2,200,000	2,200,000	-	-
Road & Bridge Taxes	778,452	800,000	800,000	800,000	-	-
Special Registration Fees	317,540	320,000	320,000	320,000	-	-
Licenses & Permits	166,739	158,150	158,150	165,590	7,440	4.70%
Taxes	643,621	700,000	714,000	714,000	-	-
Miscellaneous Revenue	232,168	21,034	21,034	21,034	-	-
Total Revenue Sources	\$ 5,470,578	\$ 5,651,574	\$ 5,760,574	\$ 5,798,737	\$ 38,163	0.66%
Expenditures by Category						
Salaries & Benefits	4,484,450	5,119,487	5,454,840	5,434,840	(20,000)	-0.37%
Supplies & Services	5,007,621	5,127,958	5,264,660	5,284,660	20,000	0.38%
Capital	218,641	89,500	-	-	-	-
Total Expenditures by Category	\$ 9,710,712	\$ 10,336,945	\$ 10,719,500	\$ 10,719,500	-	-
Expenditures by Department						
Public Works	9,710,712	10,336,945	10,719,500	10,719,500	-	-
Total Expenditures by Department	\$ 9,710,712	\$ 10,336,945	\$ 10,719,500	\$ 10,719,500	-	-
Other Financing Sources (Uses):						
Transfers In	4,118,408	4,562,707	4,958,926	4,953,927	(4,999)	-0.10%
Total Other Financing Sources (Uses):	\$ 4,118,408	\$ 4,562,707	\$ 4,958,926	\$ 4,953,927	(\$ 4,999)	-0.10%
Projected Ending Fund Balance & Reserves	\$ 89,500	(\$ 33,164)	(\$ 33,164)	-	\$ 33,164	-100%



To account for revenues received from the Colorado State Lottery which are utilized for the acquisition, development, and maintenance of new and existing conservation sites in accordance with Colorado Revised Statute 29-21-101.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 251,024	\$ 349,604	\$ 368,846	\$ 368,846	-	-
Revenue Sources						
Lottery Funds	1,100,076	975,000	1,000,000	1,000,000	-	-
Miscellaneous Revenue	776	1,000	1,000	1,000	-	-
Total Revenue Sources	\$ 1,100,852	\$ 976,000	\$ 1,001,000	\$ 1,001,000	-	-
Expenditures by Category						
Supplies & Services	29,739	250	250	250	-	-
Total Expenditures by Category	\$ 29,739	\$ 250	\$ 250	\$ 250	-	-
Expenditures by Department						
Non-Departmental	29,739	250	250	250	-	-
Total Expenditures by Department	\$ 29,739	\$ 250	\$ 250	\$ 250	-	-
Other Financing Sources (Uses):						
Transfers Out	(972,533)	(956,508)	(943,500)	(943,500)	-	-
Total Other Financing Sources (Uses):	(\$ 972,533)	(\$ 956,508)	(\$ 943,500)	(\$ 943,500)	-	-
Projected Ending Fund Balance & Reserves	\$ 349,604	\$ 368,846	\$ 426,096	\$ 426,096	-	-



SALES AND USE TAX FUND

To account for the collection of the City's 3.46% sales and use tax which is utilized in accordance with the March 1, 1998 Revenue Bonds, the October 1, 2000 Revenue Bonds, the 2003 Revenue Bonds, the 2005 Revenue Bonds, and the 2005B Refunding Revenue Bonds.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	-	-	-	-	-	-
Revenue Sources						
Sales & Use Tax						
General Sales Tax	46,855,692	48,389,519	49,794,342	49,794,342	-	-
Other Taxes	393,565	413,338	413,190	413,190	-	-
Food Tax	8,170,206	7,999,214	8,159,198	8,159,198	-	-
General Use Tax	2,303,434	1,633,160	1,663,872	1,663,872	-	-
Island Grove Taxes	17,494	26,000	26,520	26,520	-	-
Building Use Tax	3,073,692	2,730,986	2,727,787	2,727,787	-	-
Auto Use Tax	3,537,175	3,174,780	3,266,193	3,266,193	-	-
Miscellaneous Revenue	1,076,013	-	-	-	-	-
Total Revenue Sources	\$ 65,427,270	\$ 64,366,997	\$ 66,051,102	\$ 66,051,102	-	-
Expenditures by Category						
Salaries & Benefits	19,684	37,089	39,469	39,469	-	-
Supplies & Services	1,056,330	281,758	282,036	282,036	-	-
Total Expenditures by Category	\$ 1,076,013	\$ 318,847	\$ 321,505	\$ 321,505	-	-
Expenditures by Department						
Finance	183,246	218,847	221,505	221,505	-	-
Non-Departmental	892,767	100,000	100,000	100,000	-	-
Total Expenditures by Department	\$ 1,076,013	\$ 318,847	\$ 321,505	\$ 321,505	-	-
Other Financing Sources (Uses):						
Transfers Out	(64,351,257)	(64,048,150)	(65,729,597)	(65,729,597)	-	-
Total Other Financing Sources (Uses):	(\$ 64,351,257)	(\$ 64,048,150)	(\$ 65,729,597)	(\$ 65,729,597)	-	-
Projected Ending Fund Balance & Reserves	-	-	-	-	-	-



DESIGNATED REVENUE FUND

To account for the collection of court imposed surcharges and other committed or assigned revenues.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 3,616,379	\$ 3,504,639	\$ 4,238,746	\$ 4,238,746	-	-
Revenue Sources						
Charges for Services	145,229	75,000	75,000	125,000	50,000	66.67%
Fines & Forfeits	11,780	14,000	14,000	14,000	-	-
Intergovernmental Revenue	47,000	47,000	47,000	47,000	-	-
Licenses & Permits	425	-	-	-	-	-
Miscellaneous Revenue	174,263	20,000	20,000	20,000	-	-
Total Revenue Sources	\$ 378,696	\$ 156,000	\$ 156,000	\$ 206,000	\$ 50,000	32.05%
Expenditures by Category						
Salaries & Benefits	33,782	77,597	72,423	72,423	-	-
Supplies & Services	1,232,323	95,136	98,506	98,506	-	-
Total Expenditures by Category	\$ 1,266,105	\$ 172,733	\$ 170,929	\$ 170,929	-	-
Expenditures by Department						
City Managers Office	136,682	76,733	96,929	96,929	-	-
Culture, Parks & Recreation	46,766	63,000	41,000	41,000	-	-
Non-Departmental	1,002,929	3,000	3,000	3,000	-	-
Police	30,000	30,000	30,000	30,000	-	-
Public Works	49,728	-	-	-	-	-
Total Expenditures by Department	\$ 1,266,105	\$ 172,733	\$ 170,929	\$ 170,929	-	-
Other Financing Sources (Uses):						
Transfers In	1,332,383	1,308,462	1,382,043	1,382,043	-	-
Transfers Out	(556,715)	(557,622)	(582,521)	(582,521)	-	-
Total Other Financing Sources (Uses):	\$ 775,669	\$ 750,840	\$ 799,522	\$ 799,522	-	-
Projected Ending Fund Balance & Reserves	\$ 3,504,639	\$ 4,238,746	\$ 5,023,339	\$ 5,073,339	\$ 50,000	1.00%



CONFERENCE CENTER DEVELOPMENT FUND

To account for property tax increment, sales tax, lodger's tax, public improvement fees, payments in lieu of taxes and rent revenues generated by the Conference Center.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	-	-	-	-	-	-
Revenue Sources						
Miscellaneous Revenue	8,638,000	-	-	-	-	-
Total Revenue Sources	\$ 8,638,000	-	-	-	-	-
Expenditures by Category						
Supplies & Services	8,638,000	-	-	-	-	-
Total Expenditures by Category	\$ 8,638,000	-	-	-	-	-
Expenditures by Department						
Non-Departmental	8,638,000	-	-	-	-	-
Total Expenditures by Department	\$ 8,638,000	-	-	-	-	-
Other Financing Sources (Uses):						
Transfers In	1,500,000	-	-	-	-	-
Transfers Out	(1,500,000)	-	-	-	-	-
Total Other Financing Sources (Uses):	-	-	-	-	-	-
Projected Ending Fund Balance & Reserves	-	-	-	-	-	-



DOWNTOWN DEVELOPMENT AUTHORITY TIF FUND

To account for the tax increment revenue generated from property taxes within the authority.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 264,673	\$ 840,729	\$ 805,729	\$ 805,729	-	-
Revenue Sources						
Property Tax	286,082	165,000	165,000	165,000	-	-
Miscellaneous Revenue	1,947,036	-	-	-	-	-
Total Revenue Sources	\$ 2,233,117	\$ 165,000	\$ 165,000	\$ 165,000	-	-
Expenditures by Category						
Supplies & Services	157,062	200,000	200,000	200,000	-	-
Total Expenditures by Category	\$ 157,062	\$ 200,000	\$ 200,000	\$ 200,000	-	-
Expenditures by Department						
Non-Departmental	157,062	200,000	200,000	200,000	-	-
Total Expenditures by Department	\$ 157,062	\$ 200,000	\$ 200,000	\$ 200,000	-	-
Other Financing Sources (Uses):						
Transfers Out	(1,500,000)	-	-	-	-	-
Total Other Financing Sources (Uses):	(\$ 1,500,000)	-	-	-	-	-
Projected Ending Fund Balance & Reserves	\$ 840,729	\$ 805,729	\$ 770,729	\$ 770,729	-	-



To account for donations and interest earnings on donations bequeathed to the City for Museums.

	2017 Revised		2018 Revised		\$ Change	% Change
	2016 Actual	Budget	2018 Budget	Budget		
Projected Beginning Fund Balance & Reserves	\$ 201,253	\$ 141,548	\$ 139,098	\$ 139,098	-	-
Revenue Sources						
Miscellaneous Revenue	17,770	1,000	1,000	1,000	-	-
Total Revenue Sources	\$ 17,770	\$ 1,000	\$ 1,000	\$ 1,000	-	-
Expenditures by Category						
Supplies & Services	14,433	3,450	250	250	-	-
Total Expenditures by Category	\$ 14,433	\$ 3,450	\$ 250	\$ 250	-	-
Expenditures by Department						
Culture, Parks & Recreation	14,433	3,450	250	250	-	-
Total Expenditures by Department	\$ 14,433	\$ 3,450	\$ 250	\$ 250	-	-
Other Financing Sources (Uses):						
Transfers Out	(63,042)	-	-	-	-	-
Total Other Financing Sources (Uses):	(\$ 63,042)	-	-	-	-	-
Projected Ending Fund Balance & Reserves	\$ 141,548	\$ 139,098	\$ 139,848	\$ 139,848	-	-



To account for contributions from individuals, corporations, and organizations for capital improvements to the Senior Activity Center.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 59,674	\$ 31,620	\$ 31,870	\$ 31,870	-	-
Revenue Sources						
Miscellaneous Revenue	2,190	300	300	300	-	-
Total Revenue Sources	\$ 2,190	\$ 300	\$ 300	\$ 300	-	-
Expenditures by Category						
Supplies & Services	244	50	50	50	-	-
Total Expenditures by Category	\$ 244	\$ 50	\$ 50	\$ 50	-	-
Expenditures by Department						
Culture, Parks & Recreation	244	50	50	50	-	-
Total Expenditures by Department	\$ 244	\$ 50	\$ 50	\$ 50	-	-
Other Financing Sources (Uses):						
Transfers Out	(30,000)	-	-	-	-	-
Total Other Financing Sources (Uses):	(\$ 30,000)	-	-	-	-	-
Projected Ending Fund Balance & Reserves	\$ 31,620	\$ 31,870	\$ 32,120	\$ 32,120	-	-



SENIOR CENTER CLUBS FUND

To account for all dues, interest earnings, and expenses related to Senior Center clubs; created per Greeley Municipal Code 4.42.040.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 43,421	\$ 39,520	\$ 39,520	\$ 39,520	-	-
Revenue Sources						
Charges for Services	6,503	4,380	4,380	5,380	1,000	22.83%
Miscellaneous Revenue	10,614	10,005	10,005	10,005	-	-
Total Revenue Sources	\$ 17,116	\$ 14,385	\$ 14,385	\$ 15,385	\$ 1,000	6.95%
Expenditures by Category						
Supplies & Services	21,017	14,385	14,385	19,885	5,500	38.23%
Total Expenditures by Category	\$ 21,017	\$ 14,385	\$ 14,385	\$ 19,885	\$ 5,500	38.23%
Expenditures by Department						
Culture, Parks & Recreation	21,017	14,385	14,385	19,885	5,500	38.23%
Total Expenditures by Department	\$ 21,017	\$ 14,385	\$ 14,385	\$ 19,885	\$ 5,500	38.23%
Projected Ending Fund Balance & Reserves	\$ 39,520	\$ 39,520	\$ 39,520	\$ 35,020	(\$ 4,500)	-11.39%



COMMUNITY MEMORIALS FUND

To account for donations and interest earnings on donations bequeathed to the City for specific purposes.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 105,965	\$ 106,225	\$ 106,030	\$ 106,030	-	-
Revenue Sources						
Charges for Services	488	-	-	-	-	-
Miscellaneous Revenue	1,406	400	400	400	-	-
Total Revenue Sources	\$ 1,894	\$ 400	\$ 400	\$ 400	-	-
Expenditures by Category						
Supplies & Services	1,634	595	595	595	-	-
Total Expenditures by Category	\$ 1,634	\$ 595	\$ 595	\$ 595	-	-
Expenditures by Department						
Community Development	145	-	-	-	-	-
Culture, Parks & Recreation	417	-	-	-	-	-
Non-Departmental	72	95	95	95	-	-
Police	1,000	500	500	500	-	-
Total Expenditures by Department	\$ 1,634	\$ 595	\$ 595	\$ 595	-	-
Projected Ending Fund Balance & Reserves	\$ 106,225	\$ 106,030	\$ 105,835	\$ 105,835	-	-



DEBT SERVICE FUNDS

Debt service funds are established to account for the accumulation of resources for, and payment of, general long-term debt principal and interest.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 1,008,753	\$ 3,154,552	\$ 1,859,217	\$ 1,859,217	-	-
Revenue Sources						
Miscellaneous Revenue	60,820	47,892	48,012	48,012	-	-
Total Revenue Sources	\$ 60,820	\$ 47,892	\$ 48,012	\$ 48,012	-	-
Revenue by Fund						
General Debt Service (200)	15,068	2,000	2,000	2,000	-	-
Greeley Building Authority (201)	45,752	45,892	46,012	46,012	-	-
Total Revenue by Fund	\$ 60,820	\$ 47,892	\$ 48,012	\$ 48,012	-	-
Expenditures by Category						
Supplies & Services	2,685	2,000	2,000	2,000	-	-
Debt	6,435,728	7,639,982	7,483,170	7,483,170	-	-
Total Expenditures by Category	\$ 6,438,413	\$ 7,641,982	\$ 7,485,170	\$ 7,485,170	-	-
Expenditures by Department						
Non-Departmental	6,438,413	7,641,982	7,485,170	7,485,170	-	-
Total Expenditures by Department	\$ 6,438,413	\$ 7,641,982	\$ 7,485,170	\$ 7,485,170	-	-
Expenditures by Fund						
General Debt Service (200)	6,284,661	7,482,090	7,319,158	7,319,158	-	-
Greeley Building Authority (201)	153,752	159,892	166,012	166,012	-	-
Total Expenditures by Fund	\$ 6,438,413	\$ 7,641,982	\$ 7,485,170	\$ 7,485,170	-	-
Other Financing Sources (Uses):						
Bond Proceeds	2,377,285	-	-	-	-	-
Transfers In	6,146,108	6,298,755	6,355,208	6,286,417	(68,791)	-1.08%
Total Other Financing Sources (Uses):	\$ 8,523,393	\$ 6,298,755	\$ 6,355,208	\$ 6,286,417	(\$ 68,791)	-1.08%
Projected Ending Fund Balance & Reserves	\$ 3,154,552	\$ 1,859,217	\$ 777,267	\$ 708,476	(\$ 68,791)	-8.85%



GENERAL DEBT SERVICE FUND

To account for the accumulation of resources for periodic payments of principal and interest on notes and contracts, bond issues, and capital leases.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 1,444,983	\$ 3,590,782	\$ 2,295,447	\$ 2,295,447	-	-
Revenue Sources						
Miscellaneous Revenue	15,068	2,000	2,000	2,000	-	-
Total Revenue Sources	\$ 15,068	\$ 2,000	\$ 2,000	\$ 2,000	-	-
Expenditures by Category						
Supplies & Services	2,685	2,000	2,000	2,000	-	-
Debt	6,281,976	7,480,090	7,317,158	7,317,158	-	-
Total Expenditures by Category	\$ 6,284,661	\$ 7,482,090	\$ 7,319,158	\$ 7,319,158	-	-
Expenditures by Department						
Non-Departmental	6,284,661	7,482,090	7,319,158	7,319,158	-	-
Total Expenditures by Department	\$ 6,284,661	\$ 7,482,090	\$ 7,319,158	\$ 7,319,158	-	-
Other Financing Sources (Uses):						
Bond Proceeds	2,377,285	-	-	-	-	-
Transfers In	6,038,108	6,184,755	6,235,208	6,166,417	(68,791)	-1.10%
Total Other Financing Sources (Uses):	\$ 8,415,393	\$ 6,184,755	\$ 6,235,208	\$ 6,166,417	(\$ 68,791)	-1.10%
Projected Ending Fund Balance & Reserves	\$ 3,590,782	\$ 2,295,447	\$ 1,213,497	\$ 1,144,706	(\$ 68,791)	-5.67%



GREELEY BUILDING AUTHORITY FUND

To account for periodic payments of principal and interest on the 2000 Certificates of Participation for funding construction of the Island Grove Event Center.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	(\$ 436,230)	(\$ 436,230)	(\$ 436,230)	(\$ 436,230)	-	-
Revenue Sources						
Miscellaneous Revenue	45,752	45,892	46,012	46,012	-	-
Total Revenue Sources	\$ 45,752	\$ 45,892	\$ 46,012	\$ 46,012	-	-
Expenditures by Category						
Debt	153,752	159,892	166,012	166,012	-	-
Total Expenditures by Category	\$ 153,752	\$ 159,892	\$ 166,012	\$ 166,012	-	-
Expenditures by Department						
Non-Departmental	153,752	159,892	166,012	166,012	-	-
Total Expenditures by Department	\$ 153,752	\$ 159,892	\$ 166,012	\$ 166,012	-	-
Other Financing Sources (Uses):						
Transfers In	108,000	114,000	120,000	120,000	-	-
Total Other Financing Sources (Uses):	\$ 108,000	\$ 114,000	\$ 120,000	\$ 120,000	-	-
Projected Ending Fund Balance & Reserves	(\$ 436,230)	(\$ 436,230)	(\$ 436,230)	(\$ 436,230)	-	-





CAPITAL PROJECT FUNDS

Capital project funds are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds and trust funds.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 27,665,667	\$ 57,400,300	\$ 12,387,460	\$ 12,387,460	-	-
Revenue Sources						
Charges for Services	4,699,806	6,056,100	2,682,548	2,702,548	20,000	0.75%
Intergovernmental Revenue	3,137,090	9,481,523	2,613,494	3,032,494	419,000	16.03%
Taxes	10,489,544	10,577,072	10,865,433	10,865,433	-	-
Miscellaneous Revenue	1,310,284	1,077,802	668,956	448,580	(220,376)	-32.94%
Total Revenue Sources	\$ 19,636,725	\$ 27,192,497	\$ 16,830,431	\$ 17,049,055	\$ 218,624	1.30%
Revenue by Fund						
Public Improvement (301)	682,876	5,776,085	1,573,345	1,573,345	-	-
Public Art (303)	21,189	15,232	4,800	8,500	3,700	77.08%
Food Tax (304)	110,172	7,002	3,819	23,819	20,000	524%
Softball Improvement (305)	13,086	11,550	11,800	12,150	350	2.97%
Fire Equip & Acquisition Replacement (306)	1,023,620	531,518	713,502	482,774	(230,728)	-32.34%
Fire Protection Development (307)	380,445	398,355	177,452	181,338	3,886	2.19%
Police Development (308)	93,205	115,877	51,261	52,777	1,516	2.96%
Island Grove Development (309)	165,332	140,900	143,800	144,200	400	0.28%
Transportation Development (312)	3,435,495	4,193,279	1,269,312	1,269,312	-	-
Park Development (314)	1,306,216	2,241,265	963,744	964,244	500	0.05%
Trails Development (316)	152,712	232,862	103,183	103,183	-	-
Quality of Life (318)	1,158,686	398,799	385,676	804,676	419,000	109%
FASTER (320)	587,607	552,701	563,304	563,304	-	-
Keep Greeley Moving (321)	10,493,452	10,577,072	10,865,433	10,865,433	-	-
2016 City Center (322)	12,631	2,000,000	-	-	-	-
Total Revenue by Fund	\$ 19,636,725	\$ 27,192,497	\$ 16,830,431	\$ 17,049,055	\$ 218,624	1.30%
Expenditures by Category						
Salaries & Benefits	1,065,484	58,711	79,985	79,985	-	-
Supplies & Services	311,618	374,317	54,170	58,923	4,753	8.77%
Capital	29,095,630	81,733,435	31,692,053	33,997,183	2,305,130	7.27%
Debt	623,623	324,963	266,464	261,164	(5,300)	-1.99%
Total Expenditures by Category	\$ 31,096,356	\$ 82,491,426	\$ 32,092,672	\$ 34,397,255	\$ 2,304,583	7.18%
Expenditures by Department						
Capital Projects	31,096,356	82,491,426	32,092,672	34,397,255	2,304,583	7.18%
Total Expenditures by Department	\$ 31,096,356	\$ 82,491,426	\$ 32,092,672	\$ 34,397,255	\$ 2,304,583	7.18%

Expenditures by Fund	2017 Revised		2018 Budget	2018 Revised Budget	\$ Change	% Change
	2016 Actual	Budget				
Public Improvement (301)	2,709,892	10,747,476	1,897,898	1,897,898	-	-
Public Art (303)	477,471	667,459	367,044	375,364	8,320	2.27%
Food Tax (304)	2,212,041	6,686,446	4,283,795	4,527,806	244,011	5.70%
Softball Improvement (305)	26	30	35	100	65	186%
Fire Equip & Acquisition Replacement (306)	979,018	1,740,054	452,780	619,042	166,262	36.72%
Fire Protection Development (307)	1,637	1,076	1,325	2,000	675	50.94%
Police Development (308)	34,628	50,228	299	40,550	40,251	13,462%
Island Grove Development (309)	230,911	96,918	93,118	87,853	(5,265)	-5.65%
Transportation Development (312)	7,761,926	10,111,480	9,865,945	10,002,169	136,224	1.38%
Park Development (314)	47	-	-	50	50	-
Trails Development (316)	6,765	93,290	364,255	847,195	482,940	133%
Quality of Life (318)	4,051,173	15,948,086	4,080,445	5,168,495	1,088,050	26.66%
FASTER (320)	319,786	632,366	620,300	763,300	143,000	23.05%
Keep Greeley Moving (321)	8,158,826	9,366,001	10,065,433	10,065,433	-	-
2016 City Center (322)	4,152,210	26,350,516	-	-	-	-
Total Expenditures by Fund	\$ 31,096,356	\$ 82,491,426	\$ 32,092,672	\$ 34,397,255	\$ 2,304,583	7.18%
Other Financing Sources (Uses):						
Bond Proceeds	27,932,185	1,130,831	260,000	275,834	15,834	6.09%
Transfers In	28,284,144	18,189,367	18,367,400	18,635,342	267,942	1.46%
Transfers Out	(15,022,064)	(9,034,109)	(8,886,365)	(9,380,881)	(494,516)	5.56%
Total Other Financing Sources (Uses):	\$ 41,194,265	\$ 10,286,089	\$ 9,741,035	\$ 9,530,295	(\$ 210,740)	-2.16%
Projected Ending Fund Balance & Reserves	\$ 57,400,300	\$ 12,387,460	\$ 6,866,254	\$ 4,569,555	(\$ 2,296,699)	-33.45%



PUBLIC IMPROVEMENT FUND

To account for the cost of purchasing major equipment, constructing major capital facilities, and improving existing facilities. Revenues are derived from grant monies, intergovernmental agreements, and operating transfers.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 5,009,915	\$ 3,901,349	\$ 10,755	\$ 10,755	-	-
Revenue Sources						
Intergovernmental Revenue	580,941	5,225,910	1,571,020	1,571,020	-	-
Miscellaneous Revenue	101,935	550,175	2,325	2,325	-	-
Total Revenue Sources	\$ 682,876	\$ 5,776,085	\$ 1,573,345	\$ 1,573,345	-	-
Expenditures by Category						
Salaries & Benefits	29,175	-	-	-	-	-
Supplies & Services	14,220	1,128	302	302	-	-
Capital	2,666,498	10,746,348	1,897,596	1,897,596	-	-
Total Expenditures by Category	\$ 2,709,892	\$ 10,747,476	\$ 1,897,898	\$ 1,897,898	-	-
Expenditures by Department						
Capital Projects	2,709,892	10,747,476	1,897,898	1,897,898	-	-
Total Expenditures by Department	\$ 2,709,892	\$ 10,747,476	\$ 1,897,898	\$ 1,897,898	-	-
Other Financing Sources (Uses):						
Transfers In	2,710,313	1,080,797	326,576	326,576	-	-
Transfers Out	(1,791,864)	-	-	-	-	-
Total Other Financing Sources (Uses):	\$ 918,450	\$ 1,080,797	\$ 326,576	\$ 326,576	-	-
Projected Ending Fund Balance & Reserves	\$ 3,901,349	\$ 10,755	\$ 12,778	\$ 12,778	-	-



To account for the cost associated with the City’s public art program; created per Greeley Municipal Code 2.33.045. Revenues are derived from a transfer from General fund and transfers of 1% of the estimated project costs in other funds.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 1,249,474	\$ 1,315,694	\$ 905,245	\$ 905,245	-	-
Revenue Sources						
Charges for Services	3,445	1,000	1,000	1,000	-	-
Miscellaneous Revenue	17,744	14,232	3,800	7,500	3,700	97.37%
Total Revenue Sources	\$ 21,189	\$ 15,232	\$ 4,800	\$ 8,500	\$ 3,700	77.08%
Expenditures by Category						
Salaries & Benefits	65,116	36,711	59,985	59,985	-	-
Supplies & Services	20,626	27,908	24,274	24,905	631	2.60%
Capital	391,729	602,840	282,785	290,474	7,689	2.72%
Total Expenditures by Category	\$ 477,471	\$ 667,459	\$ 367,044	\$ 375,364	\$ 8,320	2.27%
Expenditures by Department						
Capital Projects	477,471	667,459	367,044	375,364	8,320	2.27%
Total Expenditures by Department	\$ 477,471	\$ 667,459	\$ 367,044	\$ 375,364	\$ 8,320	2.27%
Other Financing Sources (Uses):						
Transfers In	522,502	241,778	253,062	289,826	36,764	14.53%
Total Other Financing Sources (Uses):	\$ 522,502	\$ 241,778	\$ 253,062	\$ 289,826	\$ 36,764	14.53%
Projected Ending Fund Balance & Reserves	\$ 1,315,694	\$ 905,245	\$ 796,063	\$ 828,207	\$ 32,144	4.04%



FOOD TAX FUND

To account for the cost of specific capital improvements and repairs and maintenance projects. Revenues are derived from taxes collected due to the repeal of the City sales tax exemption on sales of food for domestic consumption; sales tax on food extended to December 31, 2021.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 1,845,670	\$ 1,973,649	\$ 332,305	\$ 332,305	-	-
Revenue Sources						
Charges for Services	84,033	-	-	20,000	20,000	-
Intergovernmental Revenue	15,399	-	-	-	-	-
Miscellaneous Revenue	10,740	7,002	3,819	3,819	-	-
Total Revenue Sources	\$ 110,172	\$ 7,002	\$ 3,819	\$ 23,819	\$ 20,000	524%
Expenditures by Category						
Salaries & Benefits	24,216	-	-	-	-	-
Supplies & Services	104,609	200,700	382	3,000	2,618	685%
Capital	2,083,216	6,485,746	4,283,413	4,524,806	241,393	5.64%
Total Expenditures by Category	\$ 2,212,041	\$ 6,686,446	\$ 4,283,795	\$ 4,527,806	\$ 244,011	5.70%
Expenditures by Department						
Capital Projects	2,212,041	6,686,446	4,283,795	4,527,806	244,011	5.70%
Total Expenditures by Department	\$ 2,212,041	\$ 6,686,446	\$ 4,283,795	\$ 4,527,806	\$ 244,011	5.70%
Other Financing Sources (Uses):						
Transfers In	7,139,135	7,038,100	7,172,449	7,172,449	-	-
Transfers Out	(4,909,288)	(2,000,000)	(2,800,000)	(2,800,000)	-	-
Total Other Financing Sources (Uses):	\$ 2,229,847	\$ 5,038,100	\$ 4,372,449	\$ 4,372,449	-	-
Projected Ending Fund Balance & Reserves	\$ 1,973,649	\$ 332,305	\$ 424,778	\$ 200,767	(\$ 224,011)	-52.74%



SOFTBALL IMPROVEMENT FUND

To account for the cost of improving the facilities used for the City of Greeley adult softball programs; created per Greeley Municipal Code 4.48.010. Revenues are derived from non-city softball tournament fees.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 29,869	\$ 42,929	\$ 54,449	\$ 54,449	-	-
Revenue Sources						
Charges for Services	12,875	11,350	11,550	11,550	-	-
Miscellaneous Revenue	211	200	250	600	350	140%
Total Revenue Sources	\$ 13,086	\$ 11,550	\$ 11,800	\$ 12,150	\$ 350	2.97%
Expenditures by Category						
Supplies & Services	26	30	35	100	65	186%
Total Expenditures by Category	\$ 26	\$ 30	\$ 35	\$ 100	\$ 65	186%
Expenditures by Department						
Capital Projects	26	30	35	100	65	186%
Total Expenditures by Department	\$ 26	\$ 30	\$ 35	\$ 100	\$ 65	186%
Projected Ending Fund Balance & Reserves	\$ 42,929	\$ 54,449	\$ 66,214	\$ 66,499	\$ 285	0.43%



FIRE EQUIPMENT ACQUISITION/REPLACEMENT FUND

To account for the costs of replacing and acquiring major equipment for the fire department.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	(\$ 449,540)	(\$ 75,617)	(\$ 626,914)	(\$ 626,914)	-	-
Revenue Sources						
Intergovernmental Revenue	471,987	476,707	481,474	481,474	-	-
Miscellaneous Revenue	551,633	54,811	232,028	1,300	(230,728)	-99%
Total Revenue Sources	\$ 1,023,620	\$ 531,518	\$ 713,502	\$ 482,774	(\$ 230,728)	-32.34%
Expenditures by Category						
Supplies & Services	52,517	83,329	19,359	19,787	428	2.21%
Capital	754,969	1,428,605	260,000	425,834	165,834	63.78%
Debt	171,532	228,120	173,421	173,421	-	-
Total Expenditures by Category	\$ 979,018	\$ 1,740,054	\$ 452,780	\$ 619,042	\$ 166,262	36.72%
Expenditures by Department						
Capital Projects	979,018	1,740,054	452,780	619,042	166,262	36.72%
Total Expenditures by Department	\$ 979,018	\$ 1,740,054	\$ 452,780	\$ 619,042	\$ 166,262	36.72%
Other Financing Sources (Uses):						
Bond Proceeds	673,650	1,130,831	260,000	275,834	15,834	6.09%
Transfers In	-	-	-	230,728	230,728	-
Transfers Out	(344,328)	(473,592)	(520,795)	(452,004)	68,791	-13.21%
Total Other Financing Sources (Uses):	\$ 329,322	\$ 657,239	(\$ 260,795)	\$ 54,558	\$ 315,353	-121%
Projected Ending Fund Balance & Reserves	(\$ 75,617)	(\$ 626,914)	(\$ 626,987)	(\$ 708,624)	(\$ 81,637)	13.02%



FIRE PROTECTION DEVELOPMENT FUND

To account for the cost of fire protection improvements on new development; created per Greeley Municipal Code 4.64. Revenues are derived from the collection of fees from developers.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 1,361,662	\$ 1,680,471	\$ 2,077,750	\$ 2,077,750	-	-
Revenue Sources						
Charges for Services	365,215	390,669	167,988	167,988	-	-
Miscellaneous Revenue	15,230	7,686	9,464	13,350	3,886	41.06%
Total Revenue Sources	\$ 380,445	\$ 398,355	\$ 177,452	\$ 181,338	\$ 3,886	2.19%
Expenditures by Category						
Supplies & Services	1,637	1,076	1,325	2,000	675	50.94%
Total Expenditures by Category	\$ 1,637	\$ 1,076	\$ 1,325	\$ 2,000	\$ 675	50.94%
Expenditures by Department						
Capital Projects	1,637	1,076	1,325	2,000	675	50.94%
Total Expenditures by Department	\$ 1,637	\$ 1,076	\$ 1,325	\$ 2,000	\$ 675	50.94%
Other Financing Sources (Uses):						
Transfers Out	(60,000)	-	-	-	-	-
Total Other Financing Sources (Uses):	(\$ 60,000)	-	-	-	-	-
Projected Ending Fund Balance & Reserves	\$ 1,680,471	\$ 2,077,750	\$ 2,253,877	\$ 2,257,088	\$ 3,211	0.14%



POLICE DEVELOPMENT FUND

To account for the cost of developing police protection improvements on new development; created per Municipal Code 4.64. Revenues are derived from the collection of fees from developers.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 277,499	\$ 336,076	\$ 401,725	\$ 401,725	-	-
Revenue Sources						
Charges for Services	90,789	114,250	49,127	49,127	-	-
Miscellaneous Revenue	2,416	1,627	2,134	3,650	1,516	71.04%
Total Revenue Sources	\$ 93,205	\$ 115,877	\$ 51,261	\$ 52,777	\$ 1,516	2.96%
Expenditures by Category						
Supplies & Services	3,608	50,228	299	550	251	83.95%
Capital	31,020	-	-	40,000	40,000	-
Total Expenditures by Category	\$ 34,628	\$ 50,228	\$ 299	\$ 40,550	\$ 40,251	13,462%
Expenditures by Department						
Capital Projects	34,628	50,228	299	40,550	40,251	13,462%
Total Expenditures by Department	\$ 34,628	\$ 50,228	\$ 299	\$ 40,550	\$ 40,251	13,462%
Projected Ending Fund Balance & Reserves	\$ 336,076	\$ 401,725	\$ 452,687	\$ 413,952	(\$ 38,735)	-8.56%



ISLAND GROVE DEVELOPMENT FUND

To account for the cost of capital improvements at Island Grove Park. Revenues are derived from a park development fee charged on all concession sales at the park and on facility use fees.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	(\$ 232,774)	(\$ 280,858)	(\$ 210,876)	(\$ 210,876)	-	-
Revenue Sources						
Charges for Services	141,837	120,500	123,000	123,000	-	-
Miscellaneous Revenue	23,495	20,400	20,800	21,200	400	1.92%
Total Revenue Sources	\$ 165,332	\$ 140,900	\$ 143,800	\$ 144,200	\$ 400	0.28%
Expenditures by Category						
Supplies & Services	53	75	75	110	35	46.67%
Capital	26,117	-	-	-	-	-
Debt	204,741	96,843	93,043	87,743	(5,300)	-5.70%
Total Expenditures by Category	\$ 230,911	\$ 96,918	\$ 93,118	\$ 87,853	(\$ 5,265)	-5.65%
Expenditures by Department						
Capital Projects	230,911	96,918	93,118	87,853	(5,265)	-5.65%
Total Expenditures by Department	\$ 230,911	\$ 96,918	\$ 93,118	\$ 87,853	(\$ 5,265)	-5.65%
Other Financing Sources (Uses):						
Transfers In	17,494	26,000	26,520	26,520	-	-
Total Other Financing Sources (Uses):	\$ 17,494	\$ 26,000	\$ 26,520	\$ 26,520	-	-
Projected Ending Fund Balance & Reserves	(\$ 280,858)	(\$ 210,876)	(\$ 133,674)	(\$ 128,009)	\$ 5,665	-4.24%



TRANSPORTATION DEVELOPMENT FUND

To account for the cost of constructing new roads and improvements to existing roads; created per Greeley Municipal Code 4.64. Revenues are derived from the collection of fees from developers.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 6,371,190	\$ 7,798,388	\$ 5,447,187	\$ 5,447,187	-	-
Revenue Sources						
Charges for Services	2,549,213	2,947,972	1,267,628	1,267,628	-	-
Intergovernmental Revenue	824,382	1,228,906	-	-	-	-
Miscellaneous Revenue	61,900	16,401	1,684	1,684	-	-
Total Revenue Sources	\$ 3,435,495	\$ 4,193,279	\$ 1,269,312	\$ 1,269,312	-	-
Expenditures by Category						
Salaries & Benefits	207,485	-	-	-	-	-
Supplies & Services	6,620	2,132	2,169	2,169	-	-
Capital	7,547,821	10,109,348	9,863,776	10,000,000	136,224	1.38%
Total Expenditures by Category	\$ 7,761,926	\$ 10,111,480	\$ 9,865,945	\$ 10,002,169	\$ 136,224	1.38%
Expenditures by Department						
Capital Projects	7,761,926	10,111,480	9,865,945	10,002,169	136,224	1.38%
Total Expenditures by Department	\$ 7,761,926	\$ 10,111,480	\$ 9,865,945	\$ 10,002,169	\$ 136,224	1.38%
Other Financing Sources (Uses):						
Transfers In	5,800,000	3,600,000	3,600,000	3,600,000	-	-
Transfers Out	(46,371)	(33,000)	(98,637)	(100,000)	(1,363)	1.38%
Total Other Financing Sources (Uses):	\$ 5,753,629	\$ 3,567,000	\$ 3,501,363	\$ 3,500,000	(\$ 1,363)	-0.04%
Projected Ending Fund Balance & Reserves	\$ 7,798,388	\$ 5,447,187	\$ 351,917	\$ 214,330	(\$ 137,587)	-39.10%



PARK DEVELOPMENT FUND

To account for the cost of developing and improving city parks; created per Greeley Municipal Code 4.64. Revenues are derived from the collection of fees from developers.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	-	-	-	-	-	-
Revenue Sources						
Charges for Services	1,305,774	2,241,265	963,744	963,744	-	-
Miscellaneous Revenue	442	-	-	500	500	-
Total Revenue Sources	\$ 1,306,216	\$ 2,241,265	\$ 963,744	\$ 964,244	\$ 500	0.05%
Expenditures by Category						
Supplies & Services	47	-	-	50	50	-
Total Expenditures by Category	\$ 47	-	-	\$ 50	\$ 50	-
Expenditures by Department						
Capital Projects	47	-	-	50	50	-
Total Expenditures by Department	\$ 47	-	-	\$ 50	\$ 50	-
Other Financing Sources (Uses):						
Transfers Out	(1,306,169)	(2,241,265)	(963,744)	(964,194)	(450)	0.05%
Total Other Financing Sources (Uses):	(\$ 1,306,169)	(\$ 2,241,265)	(\$ 963,744)	(\$ 964,194)	(\$ 450)	0.05%
Projected Ending Fund Balance & Reserves	-	-	-	-	-	-



TRAILS DEVELOPMENT FUND

To account for the cost of acquisition and construction of linear parks and trails, open spaces, and trail systems; created per Greeley Municipal Code 4.64. Revenues are derived from the collection of fees from developers.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 690,368	\$ 836,315	\$ 862,498	\$ 862,498	-	-
Revenue Sources						
Charges for Services	146,625	229,094	98,511	98,511	-	-
Miscellaneous Revenue	6,086	3,768	4,672	4,672	-	-
Total Revenue Sources	\$ 152,712	\$ 232,862	\$ 103,183	\$ 103,183	-	-
Expenditures by Category						
Salaries & Benefits	1,131	-	-	-	-	-
Supplies & Services	659	528	655	655	-	-
Capital	4,975	92,762	363,600	846,540	482,940	133%
Total Expenditures by Category	\$ 6,765	\$ 93,290	\$ 364,255	\$ 847,195	\$ 482,940	133%
Expenditures by Department						
Capital Projects	6,765	93,290	364,255	847,195	482,940	133%
Total Expenditures by Department	\$ 6,765	\$ 93,290	\$ 364,255	\$ 847,195	\$ 482,940	133%
Other Financing Sources (Uses):						
Transfers Out	-	(113,389)	(3,636)	(8,465)	(4,829)	133%
Total Other Financing Sources (Uses):	-	(\$ 113,389)	(\$ 3,636)	(\$ 8,465)	(\$ 4,829)	133%
Projected Ending Fund Balance & Reserves	\$ 836,315	\$ 862,498	\$ 597,790	\$ 110,021	(\$ 487,769)	-81.60%



To account for the expenditures of the Quality of Life projects (recreational, parks, and cultural amenities) to be partially financed with a .3% increase in sales and use tax; created per Ordinance 50, 2002.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 11,512,333	\$ 13,150,317	\$ 1,230,859	\$ 1,230,859	-	-
Revenue Sources						
Intergovernmental Revenue	658,903	-	-	419,000	419,000	-
Miscellaneous Revenue	499,783	398,799	385,676	385,676	-	-
Total Revenue Sources	\$ 1,158,686	\$ 398,799	\$ 385,676	\$ 804,676	\$ 419,000	109%
Expenditures by Category						
Salaries & Benefits	143,570	-	-	-	-	-
Supplies & Services	102,647	6,832	4,995	4,995	-	-
Capital	3,804,957	15,941,254	4,075,450	5,163,500	1,088,050	26.70%
Total Expenditures by Category	\$ 4,051,173	\$ 15,948,086	\$ 4,080,445	\$ 5,168,495	\$ 1,088,050	26.66%
Expenditures by Department						
Capital Projects	4,051,173	15,948,086	4,080,445	5,168,495	1,088,050	26.66%
Total Expenditures by Department	\$ 4,051,173	\$ 15,948,086	\$ 4,080,445	\$ 5,168,495	\$ 1,088,050	26.66%
Other Financing Sources (Uses):						
Transfers In	5,040,509	4,202,692	4,188,793	4,189,243	450	0.01%
Transfers Out	(510,038)	(572,863)	(572,977)	(861,981)	(289,004)	50.44%
Total Other Financing Sources (Uses):	\$ 4,530,471	\$ 3,629,829	\$ 3,615,816	\$ 3,327,262	(\$ 288,554)	-7.98%
Projected Ending Fund Balance & Reserves	\$ 13,150,317	\$ 1,230,859	\$ 1,151,906	\$ 194,302	(\$ 957,604)	-83.13%



To account for the costs of roadway safety improvements, bridge repair, and transit support and expansion. Revenues are derived through vehicle registration fees and fines established or increased by the Colorado Funding Advancements for Surface Transportation and Economic Recovery Act (FASTER).

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 0	\$ 659,496	\$ 579,831	\$ 579,831	-	-
Revenue Sources						
Intergovernmental Revenue	585,478	550,000	561,000	561,000	-	-
Miscellaneous Revenue	2,129	2,701	2,304	2,304	-	-
Total Revenue Sources	\$ 587,607	\$ 552,701	\$ 563,304	\$ 563,304	-	-
Expenditures by Category						
Salaries & Benefits	10,600	-	-	-	-	-
Supplies & Services	253	351	300	300	-	-
Capital	308,933	632,015	620,000	763,000	143,000	23.06%
Total Expenditures by Category	\$ 319,786	\$ 632,366	\$ 620,300	\$ 763,300	\$ 143,000	23.05%
Expenditures by Department						
Capital Projects	319,786	632,366	620,300	763,300	143,000	23.05%
Total Expenditures by Department	\$ 319,786	\$ 632,366	\$ 620,300	\$ 763,300	\$ 143,000	23.05%
Other Financing Sources (Uses):						
Transfers In	391,988	-	-	-	-	-
Transfers Out	(313)	-	(326,576)	(326,576)	-	-
Total Other Financing Sources (Uses):	\$ 391,674	-	(\$ 326,576)	(\$ 326,576)	-	-
Projected Ending Fund Balance & Reserves	\$ 659,496	\$ 579,831	\$ 196,259	\$ 53,259	(\$ 143,000)	-72.86%



KEEP GREELEY MOVING FUND

To account for the costs of improvements and repairs for street related infrastructure improvements. Revenues are derived from .65% sales and use tax and a transfer of street development fees. Ordinance 1, 2016.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 0	\$ 1,443,914	\$ 1,054,985	\$ 1,054,985	-	-
Revenue Sources						
Taxes	10,489,544	10,577,072	10,865,433	10,865,433	-	-
Miscellaneous Revenue	3,908	-	-	-	-	-
Total Revenue Sources	\$ 10,493,452	\$ 10,577,072	\$ 10,865,433	\$ 10,865,433	-	-
Expenditures by Category						
Salaries & Benefits	584,192	22,000	20,000	20,000	-	-
Supplies & Services	559	-	-	-	-	-
Capital	7,574,075	9,344,001	10,045,433	10,045,433	-	-
Total Expenditures by Category	\$ 8,158,826	\$ 9,366,001	\$ 10,065,433	\$ 10,065,433	-	-
Expenditures by Department						
Capital Projects	8,158,826	9,366,001	10,065,433	10,065,433	-	-
Total Expenditures by Department	\$ 8,158,826	\$ 9,366,001	\$ 10,065,433	\$ 10,065,433	-	-
Other Financing Sources (Uses):						
Transfers In	4,909,288	2,000,000	2,800,000	2,800,000	-	-
Transfers Out	(5,800,000)	(3,600,000)	(3,600,000)	(3,600,000)	-	-
Total Other Financing Sources (Uses):	(\$ 890,712)	(\$ 1,600,000)	(\$ 800,000)	(\$ 800,000)	-	-
Projected Ending Fund Balance & Reserves	\$ 1,443,914	\$ 1,054,985	\$ 1,054,985	\$ 1,054,985	-	-



2016 CITY CENTER FUND

To account for the costs of constructing and equipping a fire station and a municipal building. Revenues are derived from the Certificates of Participation Series 2016, General Fund operating transfers, and a state grant.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	(\$ 0)	\$ 24,618,177	\$ 267,661	\$ 267,661	-	-
Revenue Sources						
Intergovernmental Revenue	-	2,000,000	-	-	-	-
Miscellaneous Revenue	12,631	-	-	-	-	-
Total Revenue Sources	\$ 12,631	\$ 2,000,000	-	-	-	-
Expenditures by Category						
Supplies & Services	3,538	-	-	-	-	-
Capital	3,901,321	26,350,516	-	-	-	-
Debt	247,351	-	-	-	-	-
Total Expenditures by Category	\$ 4,152,210	\$ 26,350,516	-	-	-	-
Expenditures by Department						
Capital Projects	4,152,210	26,350,516	-	-	-	-
Total Expenditures by Department	\$ 4,152,210	\$ 26,350,516	-	-	-	-
Other Financing Sources (Uses):						
Bond Proceeds	27,258,535	-	-	-	-	-
Transfers In	1,752,914	-	-	-	-	-
Transfers Out	(253,693)	-	-	(267,661)	(267,661)	-
Total Other Financing Sources (Uses):	\$ 28,757,756	-	-	(\$ 267,661)	(\$ 267,661)	-
Projected Ending Fund Balance & Reserves	\$ 24,618,177	\$ 267,661	\$ 267,661	-	(\$ 267,661)	-100%





PERMANENT FUNDS

Permanent funds are used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the City's programs.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 1,952,613	\$ 2,354,265	\$ 2,369,198	\$ 2,369,198	-	-
Revenue Sources						
Miscellaneous Revenue	467,519	64,736	57,216	57,216	-	-
Total Revenue Sources	\$ 467,519	\$ 64,736	\$ 57,216	\$ 57,216	-	-
Revenue by Fund						
Cemetery Endowment (601)	416,833	49,726	42,206	42,206	-	-
Petriken Memorial (603)	17	10	10	10	-	-
Memorials (605)	50,668	15,000	15,000	15,000	-	-
Total Revenue by Fund	\$ 467,519	\$ 64,736	\$ 57,216	\$ 57,216	-	-
Expenditures by Category						
Supplies & Services	5,155	577	577	577	-	-
Total Expenditures by Category	\$ 5,155	\$ 577	\$ 577	\$ 577	-	-
Expenditures by Department						
Culture, Parks & Recreation	4,420	77	77	77	-	-
Non-Departmental	735	500	500	500	-	-
Total Expenditures by Department	\$ 5,155	\$ 577	\$ 577	\$ 577	-	-
Expenditures by Fund						
Cemetery Endowment (601)	735	500	500	500	-	-
Petriken Memorial (603)	2	2	2	2	-	-
Memorials (605)	4,418	75	75	75	-	-
Total Expenditures by Fund	\$ 5,155	\$ 577	\$ 577	\$ 577	-	-
Other Financing Sources (Uses):						
Transfers Out	(60,712)	(49,226)	(41,706)	(41,706)	-	-
Total Other Financing Sources (Uses):	(\$ 60,712)	(\$ 49,226)	(\$ 41,706)	(\$ 41,706)	-	-
Projected Ending Fund Balance & Reserves	\$ 2,354,265	\$ 2,369,198	\$ 2,384,131	\$ 2,384,131	-	-



CEMETERY ENDOWMENT FUND

To account for all funds granted, bequeathed, or devised to the City in trust for the preservation of lots in Linn Grove Cemetery; created per Greeley Municipal Code 4.40.010.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 1,704,979	\$ 2,060,366	\$ 2,060,366	\$ 2,060,366	-	-
Revenue Sources						
Miscellaneous Revenue	416,833	49,726	42,206	42,206	-	-
Total Revenue Sources	\$ 416,833	\$ 49,726	\$ 42,206	\$ 42,206	-	-
Expenditures by Category						
Supplies & Services	735	500	500	500	-	-
Total Expenditures by Category	\$ 735	\$ 500	\$ 500	\$ 500	-	-
Expenditures by Department						
Non-Departmental	735	500	500	500	-	-
Total Expenditures by Department	\$ 735	\$ 500	\$ 500	\$ 500	-	-
Other Financing Sources (Uses):						
Transfers Out	(60,712)	(49,226)	(41,706)	(41,706)	-	-
Total Other Financing Sources (Uses):	(\$ 60,712)	(\$ 49,226)	(\$ 41,706)	(\$ 41,706)	-	-
Projected Ending Fund Balance & Reserves	\$ 2,060,366	\$ 2,060,366	\$ 2,060,366	\$ 2,060,366	-	-



PETRIKEN MEMORIAL FUND

To account for interest earnings on funds bequeathed to the City for the maintenance of the grave sites as specified by the J.G.B. Petriken will.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 2,066	\$ 2,081	\$ 2,089	\$ 2,089	-	-
Revenue Sources						
Miscellaneous Revenue	17	10	10	10	-	-
Total Revenue Sources	\$ 17	\$ 10	\$ 10	\$ 10	-	-
Expenditures by Category						
Supplies & Services	2	2	2	2	-	-
Total Expenditures by Category	\$ 2	\$ 2	\$ 2	\$ 2	-	-
Expenditures by Department						
Culture, Parks & Recreation	2	2	2	2	-	-
Total Expenditures by Department	\$ 2	\$ 2	\$ 2	\$ 2	-	-
Projected Ending Fund Balance & Reserves	\$ 2,081	\$ 2,089	\$ 2,097	\$ 2,097	-	-



To account for interest earnings on funds bequeathed to the City as specified by the donor.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 245,568	\$ 291,818	\$ 306,743	\$ 306,743	-	-
Revenue Sources						
Miscellaneous Revenue	50,668	15,000	15,000	15,000	-	-
Total Revenue Sources	\$ 50,668	\$ 15,000	\$ 15,000	\$ 15,000	-	-
Expenditures by Category						
Supplies & Services	4,418	75	75	75	-	-
Total Expenditures by Category	\$ 4,418	\$ 75	\$ 75	\$ 75	-	-
Expenditures by Department						
Culture, Parks & Recreation	4,418	75	75	75	-	-
Total Expenditures by Department	\$ 4,418	\$ 75	\$ 75	\$ 75	-	-
Projected Ending Fund Balance & Reserves	\$ 291,818	\$ 306,743	\$ 321,668	\$ 321,668	-	-



Enterprise funds are used to report and activity for which a fee is charged to external users for goods or services.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 88,731,100	\$ 82,984,625	\$ 41,761,403	\$ 41,761,403	-	-
Revenue Sources						
Charges for Services	69,973,673	68,216,709	69,043,561	64,063,320	(4,980,241)	-7.21%
Fines & Forfeits	155,094	185,000	185,000	150,000	(35,000)	-18.92%
Intergovernmental Revenue	22,367	439,033	300	300	-	-
Licenses & Permits	82,938	72,000	72,000	72,000	-	-
Miscellaneous Revenue	6,771,108	2,737,367	-1,401,688	287,642	1,689,330	-121%
Total Revenue Sources	\$ 77,005,180	\$ 71,650,109	\$ 67,899,173	\$ 64,573,262	(\$ 3,325,911)	-4.90%
Revenue by Fund						
Sewer (401)	8,284,254	6,599,339	6,660,691	6,225,016	(435,675)	-6.54%
Sewer Construction (402)	2,280,963	3,127,016	3,399,021	3,051,555	(347,466)	-10.22%
Sewer Capital Replacement (403)	3,065,090	3,025,890	3,133,104	3,060,156	(72,948)	-2.33%
Water (404)	22,168,275	18,210,895	18,708,202	16,391,471	(2,316,731)	-12.38%
Water Construction (405)	11,478,978	7,104,130	7,153,816	4,314,507	(2,839,309)	-39.69%
Water Capital Replacement (406)	7,822,019	8,404,828	8,505,780	8,247,638	(258,142)	-3.03%
Water Rights Acquisition (407)	4,120,393	2,685,863	462,165	456,352	(5,813)	-1.26%
Cemetery (408)	760,164	359,170	359,170	359,170	-	-
Municipal Golf Courses (409)	1,735,473	1,697,106	1,714,061	1,734,804	20,743	1.21%
Downtown Parking (410)	226,911	249,600	249,600	214,600	(35,000)	-14.02%
Stormwater (411)	2,454,584	4,883,964	2,529,485	2,198,863	(330,622)	-13.07%
Stormwater Construction (412)	2,105,775	2,846,562	1,926,832	2,450,723	523,891	27.19%
Stormwater Replacement (413)	1,046,589	920,569	1,248,101	1,230,281	(17,820)	-1.43%
Sewer Debt Service (420)	15,817	530,578	536,185	976,361	440,176	82.09%
Water Debt Service (421)	8,985,574	10,438,949	10,748,110	12,996,915	2,248,805	20.92%
Stormwater Debt Service (422)	454,321	565,650	564,850	564,850	-	-
Total Revenue by Fund	\$ 77,005,180	\$ 71,650,109	\$ 67,899,173	\$ 64,473,262	(\$ 3,425,911)	-5.05%
Expenditures by Category						
Salaries & Benefits	12,554,801	13,708,933	14,523,301	14,559,229	35,928	0.25%
Supplies & Services	12,053,248	13,461,020	13,734,942	13,735,013	71	0.00%
Capital	44,371,758	72,519,083	74,499,617	101,147,089	26,647,472	35.77%
Debt	10,256,152	10,221,170	10,203,846	10,203,846	-	-
Total Expenditures by Category	\$ 79,235,959	\$ 109,910,206	\$ 112,961,706	\$ 139,645,177	\$ 26,683,471	23.62%

Expenditures by Department	2017 Revised			2018 Revised	\$ Change	% Change
	2016 Actual	Budget	2018 Budget	Budget		
Culture, Parks & Recreation	3,179,475	2,284,023	2,410,446	2,420,374	9,928	0.41%
Finance	31,233	27,235	28,122	28,122	-	-
Municipal Court	86,748	77,234	81,438	81,438	-	-
Non-Departmental	671	-	-	-	-	-
Police	84,652	105,598	111,949	111,949	-	-
Public Works	6,977,990	14,421,119	5,239,484	6,428,576	1,189,092	22.69%
Sewer	8,392,632	24,846,319	9,024,594	16,490,382	7,465,788	82.73%
Water	60,482,559	68,148,678	96,065,673	114,084,336	18,018,663	18.76%
Total Expenditures by Department	\$ 79,235,959	\$ 109,910,206	\$ 112,961,706	\$ 139,645,177	\$ 26,683,471	23.62%
Expenditures by Fund						
Sewer (401)	4,997,545	5,724,894	6,017,044	6,017,044	-	-
Sewer Construction (402)	327,263	6,565,397	63,989	3,260,732	3,196,743	4,996%
Sewer Capital Replacement (403)	2,568,508	12,024,884	2,414,717	6,683,762	4,269,045	177%
Water (404)	14,537,189	16,917,650	17,530,011	17,530,011	-	-
Water Construction (405)	17,311,658	12,933,123	38,232,752	44,379,000	6,146,248	16.08%
Water Capital Replacement (406)	10,277,380	19,433,656	23,849,458	34,825,429	10,975,971	46.02%
Water Rights Acquisition (407)	9,768,310	9,965,121	7,563,803	8,460,247	896,444	11.85%
Cemetery (408)	471,573	579,826	634,760	634,760	-	-
Municipal Golf Courses (409)	2,707,901	1,704,197	1,775,686	1,785,614	9,928	0.56%
Downtown Parking (410)	203,304	210,067	221,509	221,509	-	-
Stormwater (411)	1,714,297	2,244,338	2,288,537	2,314,537	26,000	1.14%
Stormwater Construction (412)	3,862,037	9,009,218	1,018,980	2,078,682	1,059,702	104%
Stormwater Replacement (413)	884,279	2,601,913	1,367,117	1,470,507	103,390	7.56%
Sewer Debt Service (420)	499,317	531,144	528,844	528,844	-	-
Water Debt Service (421)	8,588,022	8,899,128	8,889,649	8,889,649	-	-
Stormwater Debt Service (422)	517,377	565,650	564,850	564,850	-	-
Total Expenditures by Fund	\$ 79,235,959	\$ 109,910,206	\$ 112,961,706	\$ 139,645,177	\$ 26,683,471	23.62%
Other Financing Sources (Uses):						
Bond Proceeds	278,477	-	-	83,750,000	83,750,000	-
Transfers In	581,262	1,834,900	419,368	308,553	(110,815)	-26.42%
Transfers Out	(4,375,435)	(4,798,025)	(3,054,264)	(3,077,886)	(23,622)	0.77%
Total Other Financing Sources (Uses):	(\$ 3,515,696)	(\$ 2,963,125)	(\$ 2,634,896)	\$ 80,980,667	\$ 83,615,563	-3,173%
Projected Ending Fund Balance & Reserves	\$ 82,984,625	\$ 41,761,403	(\$ 5,936,026)	\$ 47,670,155	\$ 53,606,181	-903%



To account for user charges and expenses for operations and maintenance of the City's sewer system.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 3,754,364	\$ 6,521,570	\$ 6,786,830	\$ 6,786,830	-	-
Revenue Sources						
Charges for Services	6,263,817	6,474,339	6,535,691	6,100,016	(435,675)	-6.67%
Licenses & Permits	33,853	32,000	32,000	32,000	-	-
Miscellaneous Revenue	1,986,584	93,000	93,000	93,000	-	-
Total Revenue Sources	\$ 8,284,254	\$ 6,599,339	\$ 6,660,691	\$ 6,225,016	(\$ 435,675)	-6.54%
Expenditures by Category						
Salaries & Benefits	2,993,296	3,393,865	3,595,071	3,595,071	-	-
Supplies & Services	2,004,248	2,331,029	2,421,973	2,421,973	-	-
Total Expenditures by Category	\$ 4,997,545	\$ 5,724,894	\$ 6,017,044	\$ 6,017,044	-	-
Expenditures by Department						
Sewer	4,997,545	5,724,894	6,017,044	6,017,044	-	-
Total Expenditures by Department	\$ 4,997,545	\$ 5,724,894	\$ 6,017,044	\$ 6,017,044	-	-
Other Financing Sources (Uses):						
Transfers Out	(519,503)	(609,185)	(467,932)	(467,932)	-	-
Total Other Financing Sources (Uses):	(\$ 519,503)	(\$ 609,185)	(\$ 467,932)	(\$ 467,932)	-	-
Projected Ending Fund Balance & Reserves	\$ 6,521,570	\$ 6,786,830	\$ 6,962,545	\$ 6,526,870	(\$ 435,675)	-6.26%



SEWER CONSTRUCTION FUND

To account for major sewer system construction projects. Revenues are derived from revenue bonds and development fees.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 3,277,732	\$ 5,149,389	\$ 1,607,533	\$ 1,607,533	-	-
Revenue Sources						
Charges for Services	2,250,597	3,121,885	3,391,955	3,044,609	(347,346)	-10.24%
Miscellaneous Revenue	30,366	5,131	7,066	6,946	(120)	-1.70%
Total Revenue Sources	\$ 2,280,963	\$ 3,127,016	\$ 3,399,021	\$ 3,051,555	(\$ 347,466)	-10.22%
Expenditures by Category						
Salaries & Benefits	27,041	-	-	-	-	-
Supplies & Services	3,576	718	989	732	(257)	-25.99%
Capital	296,646	6,564,679	63,000	3,260,000	3,197,000	5,075%
Total Expenditures by Category	\$ 327,263	\$ 6,565,397	\$ 63,989	\$ 3,260,732	\$ 3,196,743	4,996%
Expenditures by Department						
Sewer	327,263	6,565,397	63,989	3,260,732	3,196,743	4,996%
Total Expenditures by Department	\$ 327,263	\$ 6,565,397	\$ 63,989	\$ 3,260,732	\$ 3,196,743	4,996%
Other Financing Sources (Uses):						
Transfers Out	(82,043)	(103,475)	(104,508)	(132,508)	(28,000)	26.79%
Total Other Financing Sources (Uses):	(\$ 82,043)	(\$ 103,475)	(\$ 104,508)	(\$ 132,508)	(\$ 28,000)	26.79%
Projected Ending Fund Balance & Reserves	\$ 5,149,389	\$ 1,607,533	\$ 4,838,057	\$ 1,265,848	(\$ 3,572,209)	-73.84%



SEWER CAPITAL REPLACEMENT FUND

To account for the cost of replacing exhausted components of the City's sewer system. Revenues are derived from replacement funds held in reserve.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 7,012,425	\$ 7,509,007	(\$ 1,489,987)	(\$ 1,489,987)	-	-
Revenue Sources						
Charges for Services	3,004,667	3,016,279	2,999,351	3,067,126	67,775	2.26%
Intergovernmental Revenue	1,028	-	-	-	-	-
Miscellaneous Revenue	59,396	9,611	133,753	-6,970	(140,723)	-105%
Total Revenue Sources	\$ 3,065,090	\$ 3,025,890	\$ 3,133,104	\$ 3,060,156	(\$ 72,948)	-2.33%
Expenditures by Category						
Salaries & Benefits	43,803	-	-	-	-	-
Supplies & Services	6,281	1,346	97	1,262	1,165	1,201%
Capital	2,518,424	12,023,538	2,414,620	6,682,500	4,267,880	177%
Total Expenditures by Category	\$ 2,568,508	\$ 12,024,884	\$ 2,414,717	\$ 6,683,762	\$ 4,269,045	177%
Expenditures by Department						
Sewer	2,568,508	12,024,884	2,414,717	6,683,762	4,269,045	177%
Total Expenditures by Department	\$ 2,568,508	\$ 12,024,884	\$ 2,414,717	\$ 6,683,762	\$ 4,269,045	177%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	12,000,000	12,000,000	-
Total Other Financing Sources (Uses):	-	-	-	\$ 12,000,000	\$ 12,000,000	-
Projected Ending Fund Balance & Reserves	\$ 7,509,007	(\$ 1,489,987)	(\$ 771,600)	\$ 6,886,407	\$ 7,658,007	-992%



SEWER DEBT SERVICE FUND

To account for debt service payments of the City's sewer system.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 1,502,258	\$ 1,018,759	\$ 1,018,193	\$ 1,018,193	-	-
Revenue Sources						
Charges for Services	-	530,578	536,185	976,361	440,176	82.09%
Miscellaneous Revenue	15,817	-	-	-	-	-
Total Revenue Sources	\$ 15,817	\$ 530,578	\$ 536,185	\$ 976,361	\$ 440,176	82.09%
Expenditures by Category						
Supplies & Services	1,917	-	-	-	-	-
Debt	497,399	531,144	528,844	528,844	-	-
Total Expenditures by Category	\$ 499,317	\$ 531,144	\$ 528,844	\$ 528,844	-	-
Expenditures by Department						
Sewer	499,317	531,144	528,844	528,844	-	-
Total Expenditures by Department	\$ 499,317	\$ 531,144	\$ 528,844	\$ 528,844	-	-
Projected Ending Fund Balance & Reserves	\$ 1,018,759	\$ 1,018,193	\$ 1,025,534	\$ 1,465,710	\$ 440,176	42.92%



To account for user charges and expenses for operations and maintenance of the City's water system.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 11,070,236	\$ 17,029,112	\$ 16,472,426	\$ 16,472,426	-	-
Revenue Sources						
Charges for Services	19,691,115	18,060,895	18,558,202	16,241,471	(2,316,731)	-12.48%
Licenses & Permits	47,928	40,000	40,000	40,000	-	-
Miscellaneous Revenue	2,130,075	110,000	110,000	110,000	-	-
Royalties	299,158	-	-	-	-	-
Total Revenue Sources	\$ 22,168,275	\$ 18,210,895	\$ 18,708,202	\$ 16,391,471	(\$ 2,316,731)	-12.38%
Expenditures by Category						
Salaries & Benefits	6,256,620	7,192,519	7,623,865	7,623,865	-	-
Supplies & Services	8,273,874	9,725,131	9,906,146	9,906,146	-	-
Capital	6,695	-	-	-	-	-
Total Expenditures by Category	\$ 14,537,189	\$ 16,917,650	\$ 17,530,011	\$ 17,530,011	-	-
Expenditures by Department						
Water	14,537,189	16,917,650	17,530,011	17,530,011	-	-
Total Expenditures by Department	\$ 14,537,189	\$ 16,917,650	\$ 17,530,011	\$ 17,530,011	-	-
Other Financing Sources (Uses):						
Transfers In	82,153	82,153	82,153	82,153	-	-
Transfers Out	(1,754,362)	(1,932,084)	(1,878,416)	(1,878,416)	-	-
Total Other Financing Sources (Uses):	(\$ 1,672,209)	(\$ 1,849,931)	(\$ 1,796,263)	(\$ 1,796,263)	-	-
Projected Ending Fund Balance & Reserves	\$ 17,029,112	\$ 16,472,426	\$ 15,854,354	\$ 13,537,623	(\$ 2,316,731)	-14.61%



WATER CONSTRUCTION FUND

To account for major water system construction projects. Revenues are derived from revenue bonds and development fees.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 2,764,704	(\$ 3,170,639)	(\$ 9,122,107)	(\$ 9,122,107)	-	-
Revenue Sources						
Charges for Services	11,317,629	7,044,130	7,081,304	4,254,507	(2,826,797)	-39.92%
Miscellaneous Revenue	161,349	60,000	72,512	60,000	(12,512)	-17.26%
Total Revenue Sources	\$ 11,478,978	\$ 7,104,130	\$ 7,153,816	\$ 4,314,507	(\$ 2,839,309)	-39.69%
Expenditures by Category						
Salaries & Benefits	261,023	-	-	-	-	-
Supplies & Services	8,055	-	1,752	-	(1,752)	-100%
Capital	17,042,580	12,933,123	38,231,000	44,379,000	6,148,000	16.08%
Total Expenditures by Category	\$ 17,311,658	\$ 12,933,123	\$ 38,232,752	\$ 44,379,000	\$ 6,146,248	16.08%
Expenditures by Department						
Water	17,311,658	12,933,123	38,232,752	44,379,000	6,146,248	16.08%
Total Expenditures by Department	\$ 17,311,658	\$ 12,933,123	\$ 38,232,752	\$ 44,379,000	\$ 6,146,248	16.08%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	47,750,000	47,750,000	-
Transfers Out	(102,663)	(122,475)	(105,908)	(105,908)	-	-
Total Other Financing Sources (Uses):	(\$ 102,663)	(\$ 122,475)	(\$ 105,908)	\$ 47,644,092	\$ 47,750,000	-45,086%
Projected Ending Fund Balance & Reserves	(\$ 3,170,639)	(\$ 9,122,107)	(\$ 40,306,951)	(\$ 1,542,508)	\$ 38,764,443	-96.17%



WATER CAPITAL REPLACEMENT FUND

To account for the cost of replacing exhausted components of the City's water system. Revenues are derived from replacement funds held in reserve.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 20,677,852	\$ 18,222,491	\$ 7,193,663	\$ 7,193,663	-	-
Revenue Sources						
Charges for Services	7,553,605	7,953,637	8,505,780	8,247,638	(258,142)	-3.03%
State Intergovernmental Revenue	-	438,733	-	-	-	-
Miscellaneous Revenue	268,414	12,458	-	-	-	-
Total Revenue Sources	\$ 7,822,019	\$ 8,404,828	\$ 8,505,780	\$ 8,247,638	(\$ 258,142)	-3.03%
Expenditures by Category						
Salaries & Benefits	121,616	-	-	-	-	-
Supplies & Services	20,335	1,744	1,258	3,729	2,471	196%
Capital	10,135,429	19,431,912	23,848,200	34,821,700	10,973,500	46.01%
Total Expenditures by Category	\$ 10,277,380	\$ 19,433,656	\$ 23,849,458	\$ 34,825,429	\$ 10,975,971	46.02%
Expenditures by Department						
Water	10,277,380	19,433,656	23,849,458	34,825,429	10,975,971	46.02%
Total Expenditures by Department	\$ 10,277,380	\$ 19,433,656	\$ 23,849,458	\$ 34,825,429	\$ 10,975,971	46.02%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	20,000,000	20,000,000	-
Total Other Financing Sources (Uses):	-	-	-	\$ 20,000,000	\$ 20,000,000	-
Projected Ending Fund Balance & Reserves	\$ 18,222,491	\$ 7,193,663	(\$ 8,150,015)	\$ 615,872	\$ 8,765,887	-108%



WATER RIGHTS ACQUISITION FUND

To account for the purchase of water rights.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 21,594,444	\$ 15,946,527	\$ 8,667,269	\$ 8,667,269	-	-
Revenue Sources						
Charges for Services	3,654,893	365,000	365,000	365,000	-	-
Miscellaneous Revenue	372,291	2,250,863	27,165	21,352	(5,813)	-21.40%
Royalties	93,209	70,000	70,000	70,000	-	-
Total Revenue Sources	\$ 4,120,393	\$ 2,685,863	\$ 462,165	\$ 456,352	(\$ 5,813)	-1.26%
Expenditures by Category						
Supplies & Services	16,790	7,121	3,803	2,247	(1,556)	-40.92%
Capital	9,751,520	9,958,000	7,560,000	8,458,000	898,000	11.88%
Total Expenditures by Category	\$ 9,768,310	\$ 9,965,121	\$ 7,563,803	\$ 8,460,247	\$ 896,444	11.85%
Expenditures by Department						
Water	9,768,310	9,965,121	7,563,803	8,460,247	896,444	11.85%
Total Expenditures by Department	\$ 9,768,310	\$ 9,965,121	\$ 7,563,803	\$ 8,460,247	\$ 896,444	11.85%
Other Financing Sources (Uses):						
Bond Proceeds	-	-	-	4,000,000	4,000,000	-
Total Other Financing Sources (Uses):	-	-	-	\$ 4,000,000	\$ 4,000,000	-
Projected Ending Fund Balance & Reserves	\$ 15,946,527	\$ 8,667,269	\$ 1,565,631	\$ 4,663,374	\$ 3,097,743	198%



WATER DEBT SERVICE FUND

To account for debt service payments of the City's water system.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 2,183,479	\$ 2,581,032	\$ 4,120,853	\$ 4,120,853	-	-
Revenue Sources						
Charges for Services	8,945,995	10,438,949	10,748,110	12,996,915	2,248,805	20.92%
Miscellaneous Revenue	39,580	-	-	-	-	-
Total Revenue Sources	\$ 8,985,574	\$ 10,438,949	\$ 10,748,110	\$ 12,996,915	\$ 2,248,805	20.92%
Expenditures by Category						
Supplies & Services	160,594	-	-	-	-	-
Debt	8,427,428	8,899,128	8,889,649	8,889,649	-	-
Total Expenditures by Category	\$ 8,588,022	\$ 8,899,128	\$ 8,889,649	\$ 8,889,649	-	-
Expenditures by Department						
Water	8,588,022	8,899,128	8,889,649	8,889,649	-	-
Total Expenditures by Department	\$ 8,588,022	\$ 8,899,128	\$ 8,889,649	\$ 8,889,649	-	-
Projected Ending Fund Balance & Reserves	\$ 2,581,032	\$ 4,120,853	\$ 5,979,314	\$ 8,228,119	\$ 2,248,805	37.61%



To account for user charges and expenses for operating, financing, and maintaining the Linn Grove Cemetery; created per Greeley Municipal Code 4.40.020.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 166,760	\$ 516,063	\$ 516,063	\$ 516,063	-	-
Revenue Sources						
Charges for Services	316,332	341,270	341,270	341,270	-	-
Miscellaneous Revenue	3,817	900	900	900	-	-
Royalties	440,015	17,000	17,000	117,900	100,000	559%
Total Revenue Sources	\$ 760,164	\$ 359,170	\$ 359,170	\$ 459,170	\$ 100,000	27.84%
Expenditures by Category						
Salaries & Benefits	326,827	409,616	433,943	433,943	-	-
Supplies & Services	144,746	170,210	200,817	200,817	-	-
Total Expenditures by Category	\$ 471,573	\$ 579,826	\$ 634,760	\$ 634,760	-	-
Expenditures by Department						
Culture, Parks & Recreation	471,573	579,826	634,760	634,760	-	-
Total Expenditures by Department	\$ 471,573	\$ 579,826	\$ 634,760	\$ 634,760	-	-
Other Financing Sources (Uses):						
Transfers In	60,712	220,656	275,590	175,590	(100,000)	-36.29%
Total Other Financing Sources (Uses):	\$ 60,712	\$ 220,656	\$ 275,590	\$ 175,590	(\$ 100,000)	-36.29%
Projected Ending Fund Balance & Reserves	\$ 516,063	\$ 516,063	\$ 516,063	\$ 516,063	-	-



MUNICIPAL GOLF COURSES FUND

To account for user charges and expenses for operating, financing, and maintaining two municipal golf courses; created per Greeley Municipal Code 13.40.080.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 1,136,447	\$ 550,788	\$ 550,788	\$ 550,788	-	-
Revenue Sources						
Charges for Services	1,657,486	1,695,506	1,712,461	1,733,204	20,743	1.21%
Miscellaneous Revenue	77,987	1,600	1,600	1,600	-	-
Total Revenue Sources	\$ 1,735,473	\$ 1,697,106	\$ 1,714,061	\$ 1,734,804	\$ 20,743	1.21%
Expenditures by Category						
Salaries & Benefits	775,272	808,763	853,346	863,274	9,928	1.16%
Supplies & Services	939,469	669,186	700,837	700,837	-	-
Capital	178,679	-	-	-	-	-
Debt	814,481	226,248	221,503	221,503	-	-
Total Expenditures by Category	\$ 2,707,901	\$ 1,704,197	\$ 1,775,686	\$ 1,785,614	\$ 9,928	0.56%
Expenditures by Department						
Culture, Parks & Recreation	2,707,901	1,704,197	1,775,686	1,785,614	9,928	0.56%
Total Expenditures by Department	\$ 2,707,901	\$ 1,704,197	\$ 1,775,686	\$ 1,785,614	\$ 9,928	0.56%
Other Financing Sources (Uses):						
Bond Proceeds	278,477	-	-	-	-	-
Transfers In	108,293	7,091	61,625	50,810	(10,815)	-17.55%
Total Other Financing Sources (Uses):	\$ 386,770	\$ 7,091	\$ 61,625	\$ 50,810	(\$ 10,815)	-17.55%
Projected Ending Fund Balance & Reserves	\$ 550,788	\$ 550,788	\$ 550,788	\$ 550,788	-	-



DOWNTOWN PARKING FUND

To account for user charges and expenses for operating and maintaining the downtown parking areas.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 1,252,386	\$ 75,993	\$ 115,526	\$ 115,526	-	-
Revenue Sources						
Fines & Forfeits	155,094	185,000	185,000	150,000	(35,000)	-18.92%
Miscellaneous Revenue	71,816	64,600	64,600	64,600	-	-
Total Revenue Sources	\$ 226,911	\$ 249,600	\$ 249,600	\$ 214,600	(\$ 35,000)	-14.02%
Expenditures by Category						
Salaries & Benefits	157,412	171,856	182,823	182,823	-	-
Supplies & Services	45,892	38,211	38,686	38,686	-	-
Total Expenditures by Category	\$ 203,304	\$ 210,067	\$ 221,509	\$ 221,509	-	-
Expenditures by Department						
Finance	31,233	27,235	28,122	28,122	-	-
Municipal Court	86,748	77,234	81,438	81,438	-	-
Non-Departmental	671	-	-	-	-	-
Police	84,652	105,598	111,949	111,949	-	-
Total Expenditures by Department	\$ 203,304	\$ 210,067	\$ 221,509	\$ 221,509	-	-
Other Financing Sources (Uses):						
Transfers Out	(1,200,000)	-	-	-	-	-
Total Other Financing Sources (Uses):	(\$ 1,200,000)	-	-	-	-	-
Projected Ending Fund Balance & Reserves	\$ 75,993	\$ 115,526	\$ 143,617	\$ 108,617	(\$ 35,000)	-24.37%


STORMWATER FUND

To account for user charges and expenses for operating and maintaining the City's stormwater system. Revenues are derived from stormwater user fees.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 3,356,805	\$ 3,636,992	\$ 4,526,764	\$ 4,526,764	-	-
Revenue Sources						
Charges for Services	2,433,784	4,856,960	2,522,907	2,171,725	(351,182)	-13.92%
County Intergovernmental Revenue	300	300	300	300	-	-
Licenses & Permits	1,158	-	-	-	-	-
Miscellaneous Revenue	19,343	26,704	6,278	26,838	20,560	327%
Total Revenue Sources	\$ 2,454,584	\$ 4,883,964	\$ 2,529,485	\$ 2,198,863	(\$ 330,622)	-13.07%
Expenditures by Category						
Salaries & Benefits	1,295,544	1,732,314	1,834,253	1,860,253	26,000	1.42%
Supplies & Services	418,753	512,024	454,284	454,284	-	-
Total Expenditures by Category	\$ 1,714,297	\$ 2,244,338	\$ 2,288,537	\$ 2,314,537	\$ 26,000	1.14%
Expenditures by Department						
Public Works	1,714,297	2,244,338	2,288,537	2,314,537	26,000	1.14%
Total Expenditures by Department	\$ 1,714,297	\$ 2,244,338	\$ 2,288,537	\$ 2,314,537	\$ 26,000	1.14%
Other Financing Sources (Uses):						
Transfers Out	(460,101)	(1,749,854)	(235,763)	(235,763)	-	-
Total Other Financing Sources (Uses):	(\$ 460,101)	(\$ 1,749,854)	(\$ 235,763)	(\$ 235,763)	-	-
Projected Ending Fund Balance & Reserves	\$ 3,636,992	\$ 4,526,764	\$ 4,531,949	\$ 4,175,327	(\$ 356,622)	-7.87%



STORMWATER CONSTRUCTION FUND

To account for major stormwater construction projects. Revenues are derived from revenue bonds and development fees.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 6,975,316	\$ 5,301,831	\$ 383,223	\$ 383,223	-	-
Revenue Sources Mid Category						
Charges for Services	1,399,090	2,831,062	1,903,082	2,446,955	543,873	28.58%
Federal Intergovernmental Revenue	18,034	-	-	-	-	-
State Intergovernmental Revenue	3,006	-	-	-	-	-
Miscellaneous Revenue	685,646	15,500	23,750	3,768	(19,982)	-84.13%
Total Revenue Sources	\$ 2,105,775	\$ 2,846,562	\$ 1,926,832	\$ 2,450,723	\$ 523,891	27.19%
Expenditures by Category						
Salaries & Benefits	155,080	-	-	-	-	-
Supplies & Services	6,578	2,000	2,000	2,000	-	-
Capital	3,700,378	9,007,218	1,016,980	2,076,682	1,059,702	104%
Total Expenditures by Category	\$ 3,862,037	\$ 9,009,218	\$ 1,018,980	\$ 2,078,682	\$ 1,059,702	104%
Expenditures by Department						
Public Works	3,862,037	9,009,218	1,018,980	2,078,682	1,059,702	104%
Total Expenditures by Department	\$ 3,862,037	\$ 9,009,218	\$ 1,018,980	\$ 2,078,682	\$ 1,059,702	104%
Other Financing Sources (Uses):						
Transfers In	330,104	1,525,000	-	-	-	-
Transfers Out	(247,328)	(280,952)	(261,737)	(257,359)	4,378	-1.67%
Total Other Financing Sources (Uses):	\$ 82,776	\$ 1,244,048	(\$ 261,737)	(\$ 257,359)	\$ 4,378	-1.67%
Projected Ending Fund Balance & Reserves	\$ 5,301,831	\$ 383,223	\$ 1,029,338	\$ 497,905	(\$ 531,433)	-51.63%



STORMWATER REPLACEMENT FUND

To account for the cost of replacing exhausted components of the City's stormwater system. Revenues are derived from replacement funds held in reserve.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 1,803,769	\$ 1,956,643	\$ 275,299	\$ 275,299	-	-
Revenue Sources						
Charges for Services	1,031,650	920,569	1,248,101	1,227,781	(20,320)	-1.63%
Miscellaneous Revenue	14,938	-	-	2,500	2,500	-
Total Revenue Sources	\$ 1,046,589	\$ 920,569	\$ 1,248,101	\$ 1,230,281	(\$ 17,820)	-1.43%
Expenditures by Category						
Salaries & Benefits	141,266	-	-	-	-	-
Supplies & Services	1,607	1,300	1,300	1,300	-	-
Capital	741,406	2,600,613	1,365,817	1,469,207	103,390	7.57%
Total Expenditures by Category	\$ 884,279	\$ 2,601,913	\$ 1,367,117	\$ 1,470,507	\$ 103,390	7.56%
Expenditures by Department						
Public Works	884,279	2,601,913	1,367,117	1,470,507	103,390	7.56%
Total Expenditures by Department	\$ 884,279	\$ 2,601,913	\$ 1,367,117	\$ 1,470,507	\$ 103,390	7.56%
Other Financing Sources (Uses):						
Transfers Out	(9,435)	-	-	-	-	-
Total Other Financing Sources (Uses):	(\$ 9,435)	-	-	-	-	-
Projected Ending Fund Balance & Reserves	\$ 1,956,643	\$ 275,299	\$ 156,283	\$ 35,073	(\$ 121,210)	-77.56%



STORMWATER DEBT SERVICE FUND

To account for debt service payments of the City's stormwater system.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 202,123	\$ 139,067	\$ 139,067	\$ 139,067	-	-
Revenue Sources						
Charges for Services	453,014	565,650	564,850	564,850	-	-
Miscellaneous Revenue	1,307	-	-	-	-	-
Total Revenue Sources	\$ 454,321	\$ 565,650	\$ 564,850	\$ 564,850	-	-
Expenditures by Category						
Supplies & Services	534	1,000	1,000	1,000	-	-
Debt	516,843	564,650	563,850	563,850	-	-
Total Expenditures by Category	\$ 517,377	\$ 565,650	\$ 564,850	\$ 564,850	-	-
Expenditures by Department						
Public Works	517,377	565,650	564,850	564,850	-	-
Total Expenditures by Department	\$ 517,377	\$ 565,650	\$ 564,850	\$ 564,850	-	-
Projected Ending Fund Balance & Reserves	\$ 139,067	\$ 139,067	\$ 139,067	\$ 139,067	-	-



INTERNAL SERVICE FUNDS

Internal Service Funds are established to account for goods and services provided by one department of the City to other departments of the City, or to other agencies, on a cost- reimbursement basis.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 11,149,137	\$ 11,438,345	\$ 10,906,003	\$ 10,906,003	-	-
Revenue Sources						
Charges for Services	24,371,822	25,630,012	27,118,069	27,224,809	106,740	0.39%
Miscellaneous Revenue	612,546	176,324	177,116	177,116	-	-
Total Revenue Sources	\$ 24,984,368	\$ 25,806,336	\$ 27,295,185	\$ 27,401,925	\$ 106,740	0.39%
Revenue by Fund						
Equipment Maintenance (502)	2,405,650	2,899,249	3,100,036	3,101,236	1,200	0.04%
Information Technology (503)	4,157,093	3,775,629	3,958,888	3,958,888	-	-
Health (504)	13,024,863	13,213,120	14,276,564	14,276,564	-	-
Workers' Compensation (505)	2,026,723	1,557,388	1,611,466	1,611,466	-	-
Communications (506)	259,460	302,100	302,100	302,100	-	-
Liability (507)	893,368	1,457,209	1,599,793	1,599,793	-	-
Fleet Replacement (512)	2,201,688	2,313,523	2,378,695	2,484,235	105,540	4.44%
Information Technology Acquisition (513)	15,523	288,118	67,643	67,643	-	-
Total Revenue by Fund	\$ 24,984,368	\$ 25,806,336	\$ 27,295,185	\$ 27,401,925	\$ 106,740	0.39%
Expenditures by Category						
Salaries & Benefits	3,174,936	3,357,499	3,565,178	3,585,178	20,000	0.56%
Supplies & Services	19,952,469	23,244,404	21,511,689	21,550,689	39,000	0.18%
Capital	2,057,888	2,679,059	2,791,811	3,599,552	807,741	28.93%
Debt	507,853	445,780	308,662	308,662	-	-
Total Expenditures by Category	\$ 25,693,146	\$ 29,726,742	\$ 28,177,340	\$ 29,044,081	\$ 866,741	3.08%
Expenditures by Department						
Culture, Parks & Recreation	242,835	538,664	395,165	487,165	92,000	23.28%
Finance	165,753	201,600	201,600	201,600	-	-
Human Resources	16,506,385	17,691,267	17,558,290	17,558,290	-	-
Information Technology	4,025,394	5,730,930	4,503,379	5,278,120	774,741	17.20%
Public Works	4,752,778	5,564,281	5,518,906	5,518,906	-	-
Total Expenditures by Department	\$ 25,693,146	\$ 29,726,742	\$ 28,177,340	\$ 29,044,081	\$ 866,741	3.08%

Expenditures by Fund	2017 Revised		2018 Budget	2018 Revised Budget	\$ Change	% Change
	2016 Actual	Budget				
Equipment Maintenance (502)	2,343,917	2,831,130	3,046,877	3,046,877	-	-
Information Technology (503)	3,884,480	3,783,730	3,953,369	4,012,369	59,000	1.49%
Health (504)	12,982,038	13,367,571	14,354,538	14,354,538	-	-
Workers' Compensation (505)	2,187,066	1,557,388	1,611,466	1,611,466	-	-
Communications (506)	165,753	201,600	201,600	201,600	-	-
Liability (507)	1,337,282	2,766,308	1,592,286	1,592,286	-	-
Fleet Replacement (512)	2,651,696	3,271,815	2,867,194	2,959,194	92,000	3.21%
Information Technology Acquisition (513)	140,914	1,947,200	550,010	1,265,751	715,741	130%
Total Expenditures by Fund	\$ 25,693,146	\$ 29,726,742	\$ 28,177,340	\$ 29,044,081	\$ 866,741	3.08%
Other Financing Sources (Uses):						
Bond Proceeds	450,526	672,064	-	-	-	-
Transfers In	1,512,460	2,716,000	-	-	-	-
Transfers Out	(965,000)	-	-	(85,000)	(85,000)	-
Total Other Financing Sources (Uses):	\$ 997,986	\$ 3,388,064	-	(\$ 85,000)	(\$ 85,000)	-
Projected Ending Fund Balance & Reserves	\$ 11,438,345	\$ 10,906,003	\$ 10,023,848	\$ 9,178,847	(\$ 845,001)	-8.43%



EQUIPMENT MAINTENANCE FUND

To account for user charges and expenses for maintaining and replacing the City's equipment and vehicles.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 1,387,679	\$ 484,412	\$ 552,531	\$ 552,531	-	-
Revenue Sources						
Charges for Services	2,370,750	2,877,129	3,077,087	3,078,287	1,200	0.04%
Miscellaneous Revenue	34,900	22,120	22,949	22,949	-	-
Total Revenue Sources	\$ 2,405,650	\$ 2,899,249	\$ 3,100,036	\$ 3,101,236	\$ 1,200	0.04%
Expenditures by Category						
Salaries & Benefits	681,551	720,647	764,709	764,709	-	-
Supplies & Services	1,623,124	2,089,008	2,260,693	2,260,693	-	-
Capital	39,242	21,475	21,475	21,475	-	-
Total Expenditures by Category	\$ 2,343,917	\$ 2,831,130	\$ 3,046,877	\$ 3,046,877	-	-
Expenditures by Department						
Public Works	2,343,917	2,831,130	3,046,877	3,046,877	-	-
Total Expenditures by Department	\$ 2,343,917	\$ 2,831,130	\$ 3,046,877	\$ 3,046,877	-	-
Other Financing Sources (Uses):						
Transfers Out	(965,000)	-	-	-	-	-
Total Other Financing Sources (Uses):	(\$ 965,000)	-	-	-	-	-
Projected Ending Fund Balance & Reserves	\$ 484,412	\$ 552,531	\$ 605,690	\$ 606,890	\$ 1,200	0.20%



INFORMATION TECHNOLOGY FUND

To account for user charges and expenses for providing data processing and telecommunication services to other City departments.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	(\$ 0)	\$ 297,163	\$ 289,062	\$ 289,062	-	-
Revenue Sources						
Charges for Services	4,148,133	3,774,629	3,957,888	3,957,888	-	-
Miscellaneous Revenue	8,960	1,000	1,000	1,000	-	-
Total Revenue Sources	\$ 4,157,093	\$ 3,775,629	\$ 3,958,888	\$ 3,958,888	-	-
Expenditures by Category						
Salaries & Benefits	2,141,363	2,253,171	2,392,746	2,412,746	20,000	0.84%
Supplies & Services	1,645,401	1,521,759	1,560,623	1,599,623	39,000	2.50%
Capital	97,715	8,800	-	-	-	-
Total Expenditures by Category	\$ 3,884,480	\$ 3,783,730	\$ 3,953,369	\$ 4,012,369	\$ 59,000	1.49%
Expenditures by Department						
Information Technology	3,884,480	3,783,730	3,953,369	4,012,369	59,000	1.49%
Total Expenditures by Department	\$ 3,884,480	\$ 3,783,730	\$ 3,953,369	\$ 4,012,369	\$ 59,000	1.49%
Other Financing Sources (Uses):						
Transfers In	24,550	-	-	-	-	-
Total Other Financing Sources (Uses):	\$ 24,550	-	-	-	-	-
Projected Ending Fund Balance & Reserves	\$ 297,163	\$ 289,062	\$ 294,581	\$ 235,581	(\$ 59,000)	-20.03%



To account for the cost of providing a defined health benefit and dental insurance plan which covers substantially all regular full-time and regular part-time employees of the City.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 2,931,104	\$ 2,973,929	\$ 2,819,478	\$ 2,819,478	-	-
Revenue Sources						
Charges for Services	12,828,015	13,191,120	14,254,564	14,254,564	-	-
Miscellaneous Revenue	196,848	22,000	22,000	22,000	-	-
Total Revenue Sources	\$ 13,024,863	\$ 13,213,120	\$ 14,276,564	\$ 14,276,564	-	-
Expenditures by Category						
Salaries & Benefits	190,922	198,457	210,833	210,833	-	-
Supplies & Services	12,791,116	13,169,114	14,143,705	14,143,705	-	-
Total Expenditures by Category	\$ 12,982,038	\$ 13,367,571	\$ 14,354,538	\$ 14,354,538	-	-
Expenditures by Department						
Human Resources	12,982,038	13,367,571	14,354,538	14,354,538	-	-
Total Expenditures by Department	\$ 12,982,038	\$ 13,367,571	\$ 14,354,538	\$ 14,354,538	-	-
Projected Ending Fund Balance & Reserves	\$ 2,973,929	\$ 2,819,478	\$ 2,741,504	\$ 2,741,504	-	-



WORKERS' COMPENSATION FUND

To account for user charges and expenses for insuring the City for workers' compensation.

	2017 Revised		2018 Budget	2018 Revised	\$ Change	% Change
	2016 Actual	Budget		Budget		
Projected Beginning Fund Balance & Reserves	\$ 2,414,360	\$ 2,254,018	\$ 2,254,018	\$ 2,254,018	-	-
Revenue Sources						
Charges for Services	1,909,777	1,537,184	1,591,299	1,591,299	-	-
Miscellaneous Revenue	116,946	20,204	20,167	20,167	-	-
Total Revenue Sources	\$ 2,026,723	\$ 1,557,388	\$ 1,611,466	\$ 1,611,466	-	-
Expenditures by Category						
Salaries & Benefits	60,990	61,044	64,804	64,804	-	-
Supplies & Services	2,126,075	1,496,344	1,546,662	1,546,662	-	-
Total Expenditures by Category	\$ 2,187,066	\$ 1,557,388	\$ 1,611,466	\$ 1,611,466	-	-
Expenditures by Department						
Human Resources	2,187,066	1,557,388	1,611,466	1,611,466	-	-
Total Expenditures by Department	\$ 2,187,066	\$ 1,557,388	\$ 1,611,466	\$ 1,611,466	-	-
Projected Ending Fund Balance & Reserves	\$ 2,254,018	\$ 2,254,018	\$ 2,254,018	\$ 2,254,018	-	-



COMMUNICATIONS FUND

To account for user charges and expenses for providing copying and mailing services to City departments.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 306,769	\$ 400,475	\$ 500,975	\$ 500,975	-	-
Revenue Sources						
Charges for Services	257,488	301,100	301,100	301,100	-	-
Miscellaneous Revenue	1,971	1,000	1,000	1,000	-	-
Total Revenue Sources	\$ 259,460	\$ 302,100	\$ 302,100	\$ 302,100	-	-
Expenditures by Category						
Supplies & Services	165,753	201,600	201,600	201,600	-	-
Total Expenditures by Category	\$ 165,753	\$ 201,600	\$ 201,600	\$ 201,600	-	-
Expenditures by Department						
Finance	165,753	201,600	201,600	201,600	-	-
Total Expenditures by Department	\$ 165,753	\$ 201,600	\$ 201,600	\$ 201,600	-	-
Projected Ending Fund Balance & Reserves	\$ 400,475	\$ 500,975	\$ 601,475	\$ 601,475	-	-



To account for user charges and expenses for providing a self-insurance program for liability claims against the City.

	2017 Revised		2018 Budget	2018 Revised	\$ Change	% Change
	2016 Actual	Budget		Budget		
Projected Beginning Fund Balance & Reserves	\$ 1,367,799	\$ 923,885	\$ 930,786	\$ 930,786	-	-
Revenue Sources						
Charges for Services	813,432	1,431,209	1,573,793	1,573,793	-	-
Miscellaneous Revenue	79,935	26,000	26,000	26,000	-	-
Total Revenue Sources	\$ 893,368	\$ 1,457,209	\$ 1,599,793	\$ 1,599,793	-	-
Expenditures by Category						
Salaries & Benefits	100,109	124,180	132,086	132,086	-	-
Supplies & Services	1,237,173	2,642,128	1,460,200	1,460,200	-	-
Total Expenditures by Category	\$ 1,337,282	\$ 2,766,308	\$ 1,592,286	\$ 1,592,286	-	-
Expenditures by Department						
Human Resources	1,337,282	2,766,308	1,592,286	1,592,286	-	-
Total Expenditures by Department	\$ 1,337,282	\$ 2,766,308	\$ 1,592,286	\$ 1,592,286	-	-
Other Financing Sources (Uses):						
Transfers In	-	1,316,000	-	-	-	-
Total Other Financing Sources (Uses):	-	\$ 1,316,000	-	-	-	-
Projected Ending Fund Balance & Reserves	\$ 923,885	\$ 930,786	\$ 938,293	\$ 938,293	-	-



FLEET REPLACEMENT FUND

To account for the replacement of the City's vehicles and related equipment.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 650,986	\$ 1,889,413	\$ 1,603,185	\$ 1,603,185	-	-
Revenue Sources						
Charges for Services	2,037,976	2,235,523	2,300,695	2,406,235	105,540	4.59%
Miscellaneous Revenue	163,712	78,000	78,000	78,000	-	-
Total Revenue Sources	\$ 2,201,688	\$ 2,313,523	\$ 2,378,695	\$ 2,484,235	\$ 105,540	4.44%
Expenditures by Category						
Supplies & Services	287,494	323,251	284,086	284,086	-	-
Capital	1,856,350	2,502,784	2,274,446	2,366,446	92,000	4.04%
Debt	507,853	445,780	308,662	308,662	-	-
Total Expenditures by Category	\$ 2,651,696	\$ 3,271,815	\$ 2,867,194	\$ 2,959,194	\$ 92,000	3.21%
Expenditures by Department						
Culture, Parks & Recreation	242,835	538,664	395,165	487,165	92,000	23.28%
Public Works	2,408,861	2,733,151	2,472,029	2,472,029	-	-
Total Expenditures by Department	\$ 2,651,696	\$ 3,271,815	\$ 2,867,194	\$ 2,959,194	\$ 92,000	3.21%
Other Financing Sources (Uses):						
Bond Proceeds	450,526	672,064	-	-	-	-
Transfers In	1,237,910	-	-	-	-	-
Total Other Financing Sources (Uses):	\$ 1,688,436	\$ 672,064	-	-	-	-
Projected Ending Fund Balance & Reserves	\$ 1,889,413	\$ 1,603,185	\$ 1,114,686	\$ 1,128,226	\$ 13,540	1.21%



INFORMATION TECHNOLOGY ACQUISITION FUND

To account for the acquisition and replacement of hardware and software.

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 2,090,441	\$ 2,215,050	\$ 1,955,968	\$ 1,955,968	-	-
Revenue Sources						
Charges for Services	6,250	282,118	61,643	61,643	-	-
Miscellaneous Revenue	9,273	6,000	6,000	6,000	-	-
Total Revenue Sources	\$ 15,523	\$ 288,118	\$ 67,643	\$ 67,643	-	-
Expenditures by Category						
Supplies & Services	76,332	1,801,200	54,120	54,120	-	-
Capital	64,581	146,000	495,890	1,211,631	715,741	144%
Total Expenditures by Category	\$ 140,914	\$ 1,947,200	\$ 550,010	\$ 1,265,751	\$ 715,741	130%
Expenditures by Department						
Information Technology	140,914	1,947,200	550,010	1,265,751	715,741	130%
Total Expenditures by Department	\$ 140,914	\$ 1,947,200	\$ 550,010	\$ 1,265,751	\$ 715,741	130%
Other Financing Sources (Uses):						
Transfers In	250,000	1,400,000	-	-	-	-
Transfers Out	-	-	-	(85,000)	(85,000)	-
Total Other Financing Sources (Uses):	\$ 250,000	\$ 1,400,000	-	(\$ 85,000)	(\$ 85,000)	-
Projected Ending Fund Balance & Reserves	\$ 2,215,050	\$ 1,955,968	\$ 1,473,601	\$ 672,860	(\$ 800,741)	-54.34%

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Miscellaneous Revenue	110	-	-	-	-	-
Transfers In	532,596	590,551	626,442	626,442	-	-
Use of Fund Balance	945,511	1,128,444	1,186,826	1,186,826	-	-
Total Revenue Sources	\$ 1,478,217	\$ 1,718,995	\$ 1,813,268	\$ 1,813,268	-	-
Expenditures by Category						
Salaries & Benefits	1,359,414	1,578,259	1,673,004	1,673,004	-	-
Supplies & Services	118,803	140,736	140,264	140,264	-	-
Total Expenditures by Category	\$ 1,478,217	\$ 1,718,995	\$ 1,813,268	\$ 1,813,268	-	-
Expenditures by Activity						
Administration	1,117,594	1,246,147	1,314,304	1,314,304	-	-
Environmental & Water Resources	360,623	472,848	498,964	498,964	-	-
Total Expenditures by Activity	\$ 1,478,217	\$ 1,718,995	\$ 1,813,268	\$ 1,813,268	-	-

GENERAL DESCRIPTION

The **City Attorney's Office** is the legal advisor to the City of Greeley. The City Attorney's office represents the City Council, the City's boards and commissions, and the various City departments. This representation includes researching legal issues and providing legal opinions (both formal and informal); drafting and reviewing legal documents including contracts, ordinances and resolutions; and representing the City, its officials and employees in judicial and administrative proceedings.

In addition, the City Attorney's office prosecutes approximately 16,000 municipal court cases annually on behalf of the City. These municipal court cases consist of traffic and criminal offenses/infractions.

The City Attorney's office also protects the City's interests in all civil litigations filed by or against the City. This ranges from simple contract disputes to complicated federal constitutional cases.

Lastly, the **Environmental and Water Resources** Practice Group provides legal advice to the Water and Sewer Department. This specialized legal practice group advises the Water and Sewer Department on environmental and water resources issues. Additionally, the Environmental and Water Resources Practice Group provides legal advice and representation to the Water and Sewer Board in the execution of the Board's powers and duties as defined in the City Charter and Code.

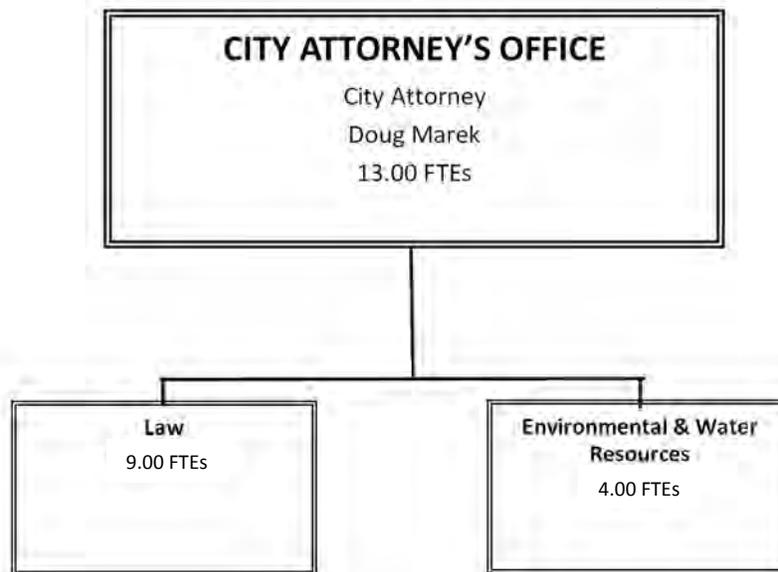
HOW THE DEPARTMENT IS ORGANIZED

Pursuant to Article VI of the City Charter, the City Attorney is appointed by the City Council. Pursuant to Section 2.16.030 of the City Code, Deputy and Assistant City Attorneys shall be appointed by the City Attorney. The City Attorney's Office is organized into two divisions: the General Legal Division and the Environmental and Water Resources Practice Group. The City Attorney supervises both groups.

The General Legal Division consists of the City Attorney, Deputy City Attorney, two Senior City Attorneys, three Assistant City Attorney I's, three Legal Assistants and one Clerical Assistant. The Deputy acts as the City Attorney in the City's Attorney's absence.

The Environmental and Water Resources Practice Group consists of three Environmental and Water Resources Attorneys. These attorneys are exclusively paid through the Water Enterprise Fund and therefore their legal services are specialized and limited.

ORGANIZATIONAL CHART



FTE SUMMARY

City Attorney's Office	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	2018 vs. 2018 revised
City Attorney	1.00	1.00	1.00	1.00	-
Assistant City Attorney	2.00	2.00	2.00	2.00	-
Clerical Assistant	1.00	1.00	1.00	1.00	-
Deputy City Attorney	1.00	1.00	1.00	1.00	-
Environmental & Water Resources Attorney	3.00	3.00	3.00	3.00	-
Legal Assistant	3.00	3.00	3.00	3.00	-
Senior Attorney	2.00	2.00	2.00	2.00	-
Total City Attorney's Office	13.00	13.00	13.00	13.00	-

ACHIEVEMENTS

- Drafted CMAR contracts for construction of Fire Station #1, City Center Phase 1, and utility enterprise projects.
- Negotiated and drafted master service agreements for the Milton Seaman Expansion Project.
- Acquired new water rights and storage, litigated in water court to protect Greeley's water rights portfolio.
- Improved used of Legal Files for docketing, tracking, and reporting status of legal projects.
- Integrated oil and gas legal documents with property management and GIS information.



CITY COUNCIL AND CITY CLERK'S OFFICE

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	323	-	-	-	-	-
Licenses & Permits	49,483	56,250	59,000	59,000	-	-
Miscellaneous Revenue	185	-	-	-	-	-
Transfers In	57,215	61,124	55,653	55,653	-	-
Use of Fund Balance	543,443	567,422	531,444	541,214	9,770	1.84%
Total Revenue Sources	\$ 650,649	\$ 684,796	\$ 646,097	\$ 655,867	\$ 9,770	1.51%
Expenditures by Category						
Salaries & Benefits	459,905	464,407	488,295	498,065	9,770	2.00%
Supplies & Services	145,744	220,389	157,802	157,802	-	-
Transfers Out	45,000	-	-	-	-	-
Total Expenditures by Category	\$ 650,649	\$ 684,796	\$ 646,097	\$ 655,867	\$ 9,770	1.51%
Expenditures by Activity						
Boards & Commissions	28,593	21,402	22,655	22,655	-	-
Clerk To Council	370,023	328,688	344,899	344,899	-	-
Council	99,962	108,532	108,532	118,302	9,770	9.00%
Elections	644	62,650	-	-	-	-
Hearing Officer Support	29,490	30,328	32,031	32,031	-	-
Liquor Licensing	41,102	44,020	46,506	46,506	-	-
Records Management	80,834	89,176	91,474	91,474	-	-
Total Expenditures by Activity	\$ 650,649	\$ 684,796	\$ 646,097	\$ 655,867	\$ 9,770	1.51%

GENERAL DESCRIPTION

This division accounts for legislative functions, including those related to the City Council and the City Clerk.

The **City Council** consists of the mayor and six council members, all of which are elected by the citizens of Greeley. As the official representative body for the city, the council creates local laws (ordinances), makes other decisions pursuant to the City Charter, and provides policy guidance on matters which affect the sustained well-being and quality of life in the local area. The City Council appoints the City Manager, City Attorney, and Municipal Court Judge.

The City Council's vision is as follows: Greeley promotes a healthy diverse economy and high quality of life responsive to all its residents and neighborhoods, thoughtfully managing its human and natural resources in a manner that creates and sustains a safe, unique, vibrant, and rewarding community in which to live, work and play.

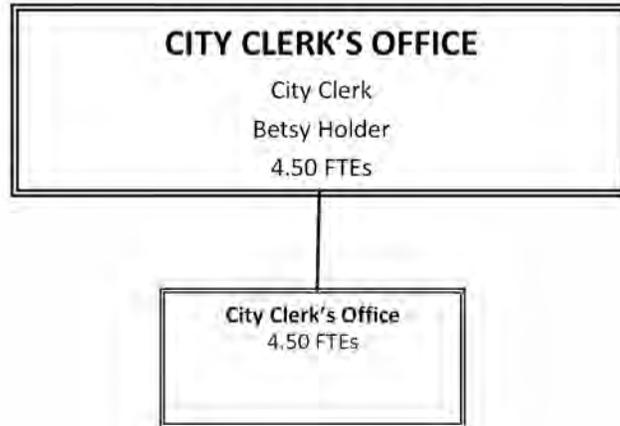
The **City Clerk** serves as clerk to the governing body, a custodian of the city laws and records, provides election administration, coordinates board and commission appointments, manages alcohol beverage licensing, and oversees the operations of the Municipal Court. The City Clerk is appointed by the City Manager, subject to the formal approval of City Council.

The mission of the City Clerk's Office is to facilitate open access to city government, encourage civic participation, and provide prompt and courteous customer service.

HOW THE DEPARTMENT IS ORGANIZED

The department head is the City Clerk who reports to the City Manager. The department's five primary functions are clerk to Council, boards and commissions, elections, alcohol beverage licensing, and records management. These functions are handled by the Assistant City Clerks, Deputy City Clerk, and the City Clerk. The City Clerk also provides oversight of the Municipal Court.

ORGANIZATIONAL CHART



FTE SUMMARY

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	2018 vs. 2018 revised
City Clerk's Office					
Administrative Specialist	0.50	0.50	0.50	0.50	-
Assistant City Clerk	2.00	2.00	2.00	2.00	-
City Clerk	1.00	1.00	1.00	1.00	-
Deputy City Clerk	1.00	1.00	1.00	1.00	-
Total City Clerk's Office	4.50	4.50	4.50	4.50	-

ACHIEVEMENTS

- Ballot Measures support (KGM, Broadband, Charter Proposals)
- Municipal Code Recodification Groundwork

2018 DEPARTMENT POSITION & PROGRAM ADDITIONS

- Increase in approved salary for new City Council members



MUNICIPAL COURT

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
	Charges for Services	105,100	130,500	130,500		
Court Fines	1,351,483	1,350,000	1,350,000	1,400,000	50,000	3.70%
Fines & Forfeits	461,513	540,100	566,840	513,100	(53,740)	-9.48%
Parking Fines	155,094	185,000	185,000	150,000	(35,000)	-18.92%
Miscellaneous Revenue	67	200	200	50	(150)	-75.00%
Transfers In	20,755	16,000	16,000	16,000	-	-
Use of Fund Balance	(1,092,325)	(1,113,317)	(1,091,523)	(1,034,633)	56,890	-5.21%
Total Revenue Sources	\$ 1,001,687	\$ 1,108,483	\$ 1,157,017	\$ 1,157,017	-	-
Expenditures by Category						
Salaries & Benefits	728,388	803,830	853,686	853,686	-	-
Supplies & Services	273,299	304,653	303,331	303,331	-	-
Total Expenditures by Category	\$ 1,001,687	\$ 1,108,483	\$ 1,157,017	\$ 1,157,017	-	-
Expenditures by Activity						
Municipal Court	914,939	1,031,249	1,075,579	1,075,579	-	-
Parking Collections	86,748	77,234	81,438	81,438	-	-
Total Expenditures by Division	\$ 1,001,687	\$ 1,108,483	\$ 1,157,017	\$ 1,157,017	-	-

GENERAL DESCRIPTION

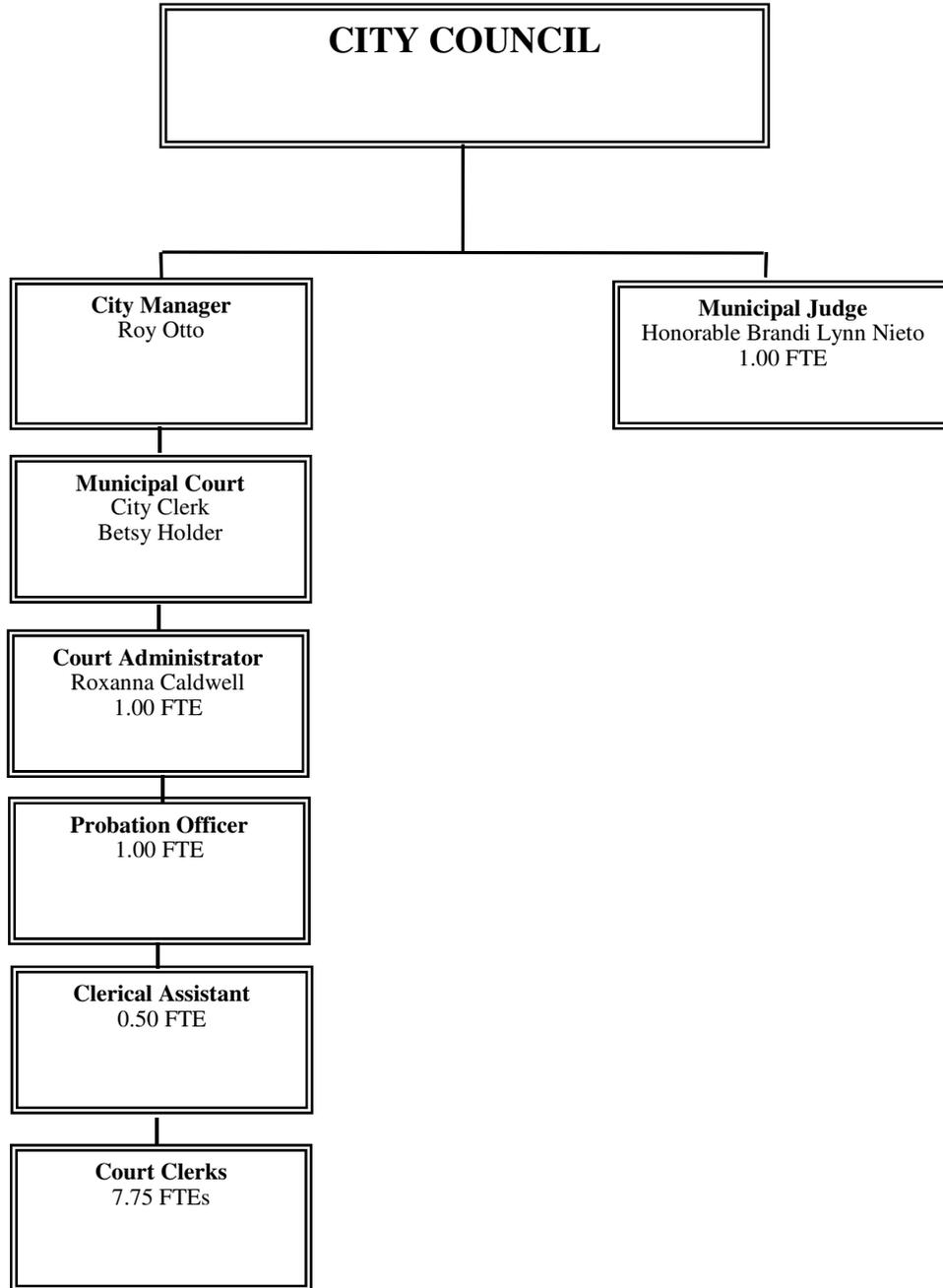
The **Municipal Court** processes and resolves municipal ordinance violations justly, expeditiously and economically. The court provides due process and individual justice in each case and ensures that all actions taken in a case are consistent with established law. The Municipal Court Judge is appointed by City Council and the Presiding Judge employs associate judges to assist as needed.

HOW THE DEPARTMENT IS ORGANIZED

The department head is the City Clerk who reports to the City Manager. The City Clerk provides oversight of the Court's operation in coordination with the Municipal Judge.

The Court Administrator is responsible for the court's daily operation, reports to the City Clerk and supervises Court personnel who provide support in the court room. This position also provides information and scheduling for defendants and attorneys regarding court dates, coordinates sentencing options (i.e. jail, electronic home monitoring, and useful public service and behavior modification classes), processes bonds and arrest warrants, manages jury summonses, and collects fines and fees assessed. The Municipal Court is also responsible for parking enforcement and collecting parking fines.

ORGANIZATIONAL CHART



FTE SUMMARY

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	2018 vs. 2018 revised
Municipal Court					
Clerical Assistant	0.50	0.50	0.50	0.50	-
Court Administrator	1.00	1.00	1.00	1.00	-
Court Clerk I	1.00	1.00	1.00	1.00	-
Court Clerk II	5.75	5.75	5.75	5.75	-
Municipal Judge	1.00	1.00	1.00	1.00	-
Probation Officer	1.00	1.00	1.00	1.00	-
Senior Court Clerk	1.00	1.00	1.00	1.00	-
Total Municipal Court	11.25	11.25	11.25	11.25	-

ACHEIVEMENTS

- Municipal Court and Parking Citation Collection Improvements





CITY MANAGER'S OFFICE

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	86,490	75,300	75,300	75,300	-	-
Intergovernmental Revenue	1,213,279	897,000	897,000	897,000	-	-
Licenses & Permits	425	-	-	-	-	-
Miscellaneous Revenue	442,024	11,800	11,800	11,800	-	-
Transfers In	855,590	823,431	851,780	851,780	-	-
Use of Fund Balance	794,969	1,263,845	1,306,689	1,274,689	(32,000)	-2.45%
Total Revenue Sources	\$ 3,392,776	\$ 3,071,376	\$ 3,142,569	\$ 3,110,569	(\$ 32,000)	-1.02%
Expenditures by Category						
Salaries & Benefits	1,329,653	1,485,217	1,577,007	1,577,007	-	-
Supplies & Services	1,755,136	1,557,159	1,536,562	1,504,562	(32,000)	-2.08%
Capital	204,084	-	-	-	-	-
Transfers Out	103,902	29,000	29,000	29,000	-	-
Total Expenditures by Category	\$ 3,392,776	\$ 3,071,376	\$ 3,142,569	\$ 3,110,569	(\$ 32,000)	-1.02%
Expenditures by Division						
City Managers Office	2,081,839	2,221,376	2,292,569	2,260,569	(32,000)	-1.40%
Urban Renewal	1,310,937	850,000	850,000	850,000	-	-
Total Expenditures by Division	\$ 3,392,776	\$ 3,071,376	\$ 3,142,569	\$ 3,110,569	(\$ 32,000)	-1.02%
Expenditures by Activity						
001 - General Fund						
Achieving Community Excellence (ACE)	225,970	235,450	217,200	217,200	-	-
City Manager	698,004	721,902	753,702	753,702	-	-
Farmers Market	-	25,683	22,000	22,000	-	-
GTV8	82,976	100,831	118,079	118,079	-	-
Image Campaign	312,923	403,500	397,035	397,035	-	-
Neighborhood Resources	93,882	117,883	122,900	122,900	-	-
Poudre River Trail	29,000	29,803	29,834	29,834	-	-
Communications & Engagement	427,500	509,591	534,890	502,890	(32,000)	-5.98%
103 - Community Development						
Urban Renewal	1,310,937	850,000	850,000	850,000	-	-
108 - Designated Revenue						
Cable Franchise PEG Funds	143,598	-	-	-	-	-
Poudre River Trail	67,986	76,733	96,929	96,929	-	-
Total Expenditures by Activity	\$ 3,392,776	\$ 3,071,376	\$ 3,142,569	\$ 3,110,569	(\$ 32,000)	-1.02%

GENERAL DESCRIPTION

The **City Manager** is appointed by City Council as the chief administrative officer of the city. The City Manager oversees the various departments and projects of city government to ensure the efficient provision of services to the citizens as determined by City Council policy, professional standards, and feedback from citizens. The City Manager also oversees the ACE (Achieving Community Excellence) Program which was created by the Greeley City Council to support its objective to improve Greeley Civic infrastructure. City Manager is also responsible for the enforcement of local laws and for the assurance of sound fiscal and operational practices of the city.

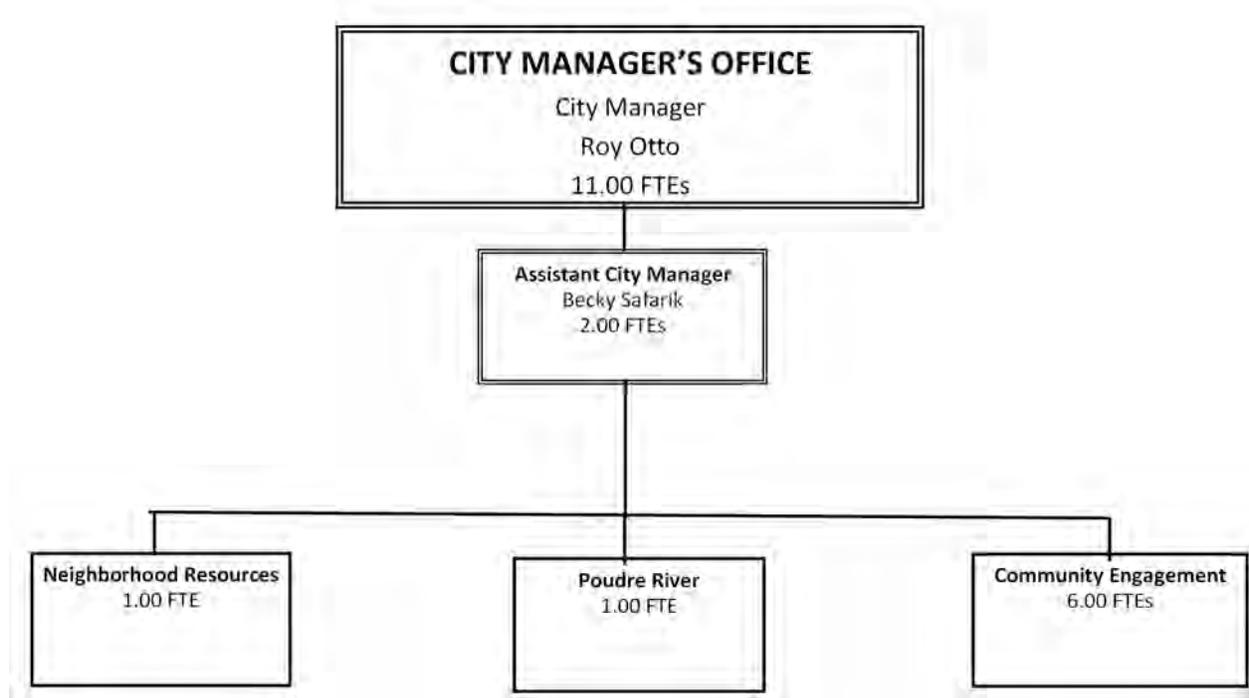
The **Assistant City Manager** for Community Building is responsible for the Greeley Urban Renewal Authority, Neighborhood Resources, Poudre Trail, and Public Information.

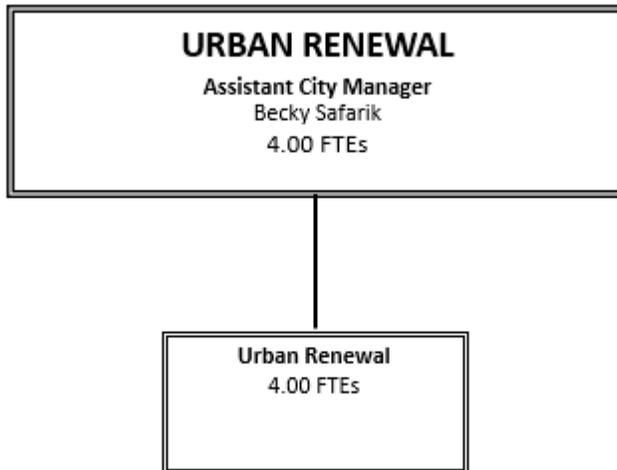
HOW THE DEPARTMENT IS ORGANIZED

This department consists of the City Manager, Assistant City Manager who is supported by a Senior Administrative Specialist, Trail Manager, Neighborhood Programs Specialist and the Public Information Officer who is supported by the Marketing & Publicity Coordinator, E-media Specialist, Cable TV Production Technician, Graphic Arts Specialist and a Community Engagement Specialist.

The City Manager is responsible for developing and delivering efficient services as prioritized by City Council. The Assistant City Manager is responsible for the Greeley Urban Renewal Authority, Neighborhood Resources, and Poudre Trail. The Public Information area provides information that will establish and maintain effective lines of communication between the city and the public and encourages citizen participation.

ORGANIZATIONAL CHART





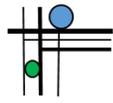
FTE SUMMARY

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	2018 vs. 2018 revised
City Manager's Office					
Assistant City Manager	1.00	1.00	1.00	1.00	-
City Manager	1.00	1.00	1.00	1.00	-
Communications & Engagement Manager	1.00	1.00	1.00	1.00	-
Community Engagement Specialist	1.00	1.00	1.00	1.00	-
E-Media Specialist	1.00	1.00	1.00	1.00	-
Graphic Arts Specialist	1.00	1.00	1.00	1.00	-
Marketing and Publicity Coordinator	1.00	1.00	1.00	1.00	-
Neighborhood Programs Specialist	1.00	1.00	1.00	1.00	-
Senior Administrative Specialist	1.00	1.00	1.00	1.00	-
Trail Manager	1.00	1.00	1.00	1.00	-
TV/Video Production Specialist	1.00	1.00	1.00	1.00	-
Urban Renewal					
Grant Specialist	1.00	1.00	1.00	1.00	-
Rehabilitation Specialist	1.00	1.00	1.00	1.00	-
Senior Administrative Specialist	1.00	1.00	1.00	1.00	-
Urban Renewal Manager	1.00	1.00	1.00	1.00	-
Total City Manager's Office	15.00	15.00	15.00	15.00	-

ACHIEVEMENTS

- Downtown Hotel & Conference Center completion
- City Center (Phase I) support
- Poudre Greenway Master Plan – funding secured, study initiated
- Continued Achieving Community Excellence (ACE)
- Continued Greeley Unexpected Campaign





ECONOMIC DEVELOPMENT

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Transfers In	119,898	109,295	115,401	115,401	-	-
Use of Fund Balance	549,067	595,572	615,675	615,675	-	-
Total Revenue Sources	\$ 668,965	\$ 704,867	\$ 731,076	\$ 731,076	-	-
Expenditures by Category						
Salaries & Benefits	256,112	298,520	324,902	324,902	-	-
Supplies & Services	412,854	406,347	406,174	406,174	-	-
Total Expenditures by Category	\$ 668,965	\$ 704,867	\$ 731,076	\$ 731,076	-	-
Expenditures by Activity						
Economic Development	287,453	327,367	353,576	353,576	-	-
Grants to Outside Agencies	381,512	377,500	377,500	377,500	-	-
Total Expenditures by Division	\$ 668,965	\$ 704,867	\$ 731,076	\$ 731,076	-	-

GENERAL DESCRIPTION

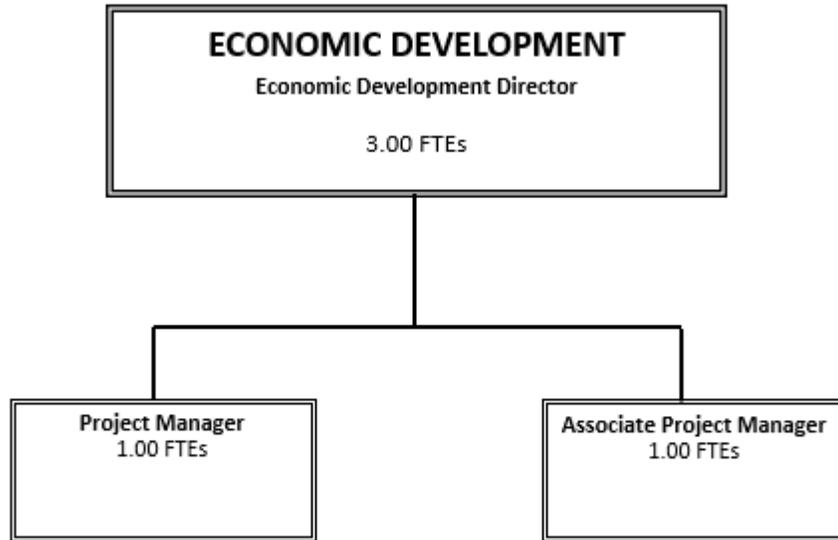
The **Economic Development Director** reports to the Assistant City Manager for Community Building and is responsible for ensuring that City Council priorities for economic development are accomplished, to include execution of a proactive business retention and expansion (BRE) program, recruitment of primary industry, serving as a business ombudsman, focused efforts on economic initiatives, and maintaining local, regional and state relationships.

HOW THE DEPARTMENT IS ORGANIZED

This department consists of the Economic Development Director, a Project Manager, and an Associate Project Manager.

The Economic Development Director is responsible for establishing relationships with business and community leaders and to ensure that business expansion and recruitment needs are being met. The Project Manager provides comprehensive management of city-sponsored development projects and initiatives, and assists with the structuring, execution and tracking of the BRE program. The Associate Project Manager plans, organizes, manages and evaluates economic development project activities to include database management, data analysis and metrics tracking, marketing plan implementation and business advocacy activities.

ORGANIZATIONAL CHART



FTE SUMMARY

Economic Development	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	2018 vs. 2018 revised
Economic Development Director	1.00	1.00	1.00	1.00	-
Associate Project Manager	1.00	1.00	1.00	1.00	-
Project Manager	1.00	1.00	1.00	1.00	-
Total Economic Development	3.00	3.00	3.00	3.00	-

ACHIEVEMENTS

- Restructured Department following resignation of Director
- Supported the expansion of 4 businesses
- Held NOCO Manufacturing Forum at Aims Community College
- Participated in first ever NOCO Site Selector Familiarization Tour
- Hosted 3 Barn Raising Socials attended by over 100 business community members



Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	15,551,425	16,159,513	17,419,656	17,419,656	-	-
Miscellaneous Revenue	394,002	68,204	68,167	68,167	-	-
Transfers In	122,461	1,481,741	170,947	170,947	-	-
Use of Fund Balance	1,297,944	1,052,653	1,000,897	1,000,897	-	-
Total Revenue Sources	\$ 17,365,832	\$ 18,762,111	\$ 18,659,667	\$ 18,659,667	-	-
Expenditures by Category						
Salaries & Benefits	855,485	940,893	996,845	1,056,845	60,000	6.02%
Supplies & Services	16,510,347	17,821,218	17,662,822	17,602,822	(60,000)	-0.34%
Total Expenditures by Category	\$ 17,365,832	\$ 18,762,111	\$ 18,659,667	\$ 18,659,667	-	-
Expenditures by Activity						
001 - General Fund						
Administration	628,544	777,630	809,434	798,594	(10,840)	-1.34%
Employee Recognition	63,920	73,300	73,300	75,725	2,425	3.31%
Recruitment & Selection	100,142	119,602	118,222	121,637	3,415	2.89%
Training	66,841	100,312	100,421	105,421	5,000	4.98%
504 - Health Fund						
Claims	9,937,188	10,993,420	11,778,205	11,778,205	-	-
Claims Administration	233,744	211,970	224,457	224,457	-	-
Contractual Services	1,291,276	1,437,961	1,600,000	1,600,000	-	-
Hotel Development Loan	1,000,000	-	-	-	-	-
Investment Charges	3,715	2,500	2,500	2,500	-	-
On Site Health Clinic	443,156	540,116	563,400	563,400	-	-
Wellness	72,959	181,604	185,976	185,976	-	-
505 - Workers' Compensation Fund						
Claims	677,462	966,194	1,019,954	1,019,954	-	-
Contractual Services	2,200	2,400	2,400	2,400	-	-
Hotel Development Loan	1,000,000	-	-	-	-	-
Insurance & Bonds	505,406	587,000	587,000	587,000	-	-
Investment Charges	1,998	1,794	2,112	2,112	-	-
507 - Liability						
Claims	734,400	2,138,912	907,086	907,086	-	-
Disability	8,413	9,000	9,000	9,000	-	-
Insurance & Bonds	593,316	617,196	675,000	675,000	-	-
Investment Charges	1,154	1,200	1,200	1,200	-	-
Total Expenditures by Fund	\$ 17,365,832	\$ 18,762,111	\$ 18,659,667	\$ 18,659,667	-	-

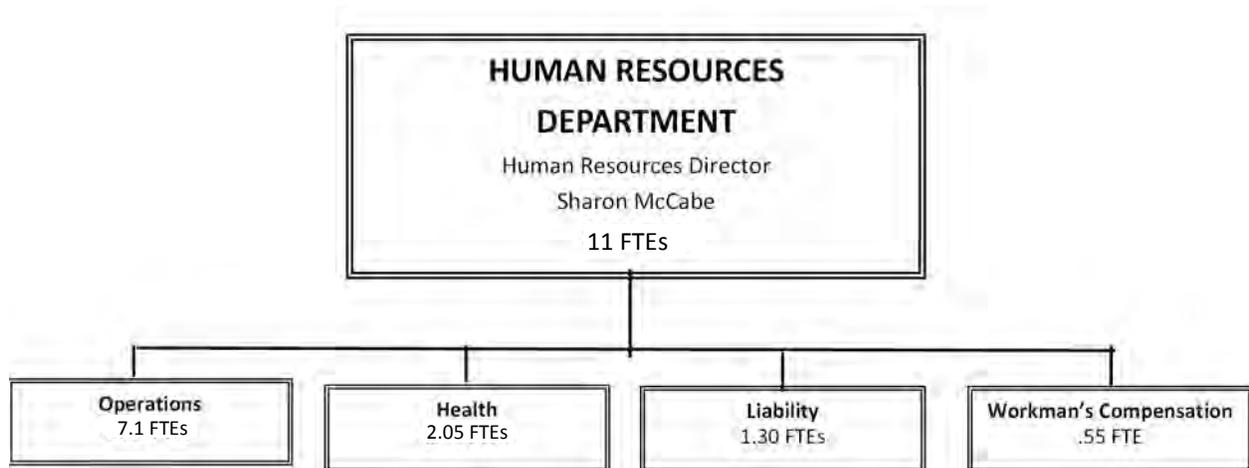
GENERAL DESCRIPTION

The **Human Resources** Department develops and administers programs designed to assist departments and supervisors in enhancing employee work-life quality, encouraging productivity, increasing job satisfaction, and supporting employee growth and development. The department is also responsible for the City's risk management program.

HOW THE DEPARTMENT IS ORGANIZED

The Human Resources Director reports to the City Manager and is the department head. The Human Resources Department manages the City's program for employment, recruitment and testing, compensation, benefits, health and safety, employee communications and wellness, policy development, training and development, employee recognition, collective bargaining, and labor relations and recruitment and selection.

ORGANIZATIONAL CHART



FTE SUMMARY

Human Resources	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	2018 vs. 2018 revised
Administrative Specialist	1.00	1.00	1.00	1.00	-
Human Resources Analyst	3.00	3.00	3.00	3.00	-
Human Resources Director	1.00	1.00	1.00	1.00	-
Human Resources Technician	1.00	1.00	1.00	1.00	-
Safety & Risk Coordinator	1.00	1.00	1.00	1.00	-
Senior Administrative Specialist	1.75	2.00	2.00	2.00	-
Senior Human Resource Analyst	1.00	1.00	1.00	1.00	-
Wellness Coordinator	0.50	1.00	1.00	1.00	-
Total Human Resources	10.25	11.00	11.00	11.00	-

FTE SUMMARY BY FUND

Human Resources	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	2018 vs. 2018 revised
Health	2.30	2.05	2.05	2.05	-
Liability	1.30	1.30	1.30	1.30	-
Operations	6.10	7.10	7.10	7.10	-
Worker's Compensation	0.55	0.55	0.55	0.55	-
Total Human Resources	10.25	11.00	11.00	11.00	-

ACHIEVEMENTS

- Employee Wellness Center utilization and incentive program
- Triennial self-insurance renewal
- Employee onboarding and customer service focus
- On-line training & development tool
- Electronic personnel files





PURPOSE: To provide high quality, timely, professional computer support and service to all departments throughout the City.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	4,154,383	4,056,747	4,019,531	4,019,531	-	-
Miscellaneous Revenue	18,233	7,000	7,000	7,000	-	-
Transfers In	274,550	1,400,000	-	-	-	-
Use of Fund Balance	-421,773	267,183	476,848	1,336,589	859,741	180.30%
Total Revenue Sources	\$ 4,025,394	\$ 5,730,930	\$ 4,503,379	\$ 5,363,120	\$ 859,741	19.09%
Expenditures by Category						
Salaries & Benefits	2,141,363	2,253,171	2,392,746	2,412,746	20,000	0.84%
Supplies & Services	1,721,734	3,322,959	1,614,743	1,653,743	39,000	2.42%
Capital	162,297	154,800	495,890	1,211,631	715,741	144%
Transfers Out	-	-	-	85,000	85,000	-
Total Expenditures by Category	\$ 4,025,394	\$ 5,730,930	\$ 4,503,379	\$ 5,363,120	\$ 859,741	19.09%
Expenditures by Fund						
503 - Information Technology	3,884,480	3,783,730	3,953,369	4,012,369	59,000	1.49%
513 - Information Technology Acquisition	140,914	1,947,200	550,010	1,350,751	800,741	146%
Total Expenditures by Fund	\$ 4,025,394	\$ 5,730,930	\$ 4,503,379	\$ 5,363,120	\$ 859,741	19.09%
Expenditures by Activity						
Administration	204,314	234,456	244,747	244,747	-	-
Development	671,181	716,128	757,351	757,351	-	-
Infrastructure	2,779,615	4,357,032	3,055,451	3,915,192	859,741	28.14%
Geographic Information Systems (GIS)	370,284	423,314	445,830	445,830	-	-
Total Expenditures by Activity	\$ 4,025,394	\$ 5,730,930	\$ 4,503,379	\$ 5,363,120	\$ 859,741	19.09%

GENERAL DESCRIPTION

Information Technology provides management and support for the data processing and communications needs of City departments

The Information Technology department is made up of four areas of activity. Each plays a critical function in supporting the employees and their ongoing support of the citizens of Greeley.

ACTIVITY DESCRIPTIONS

The **System Development** area supports all City computer operations functions; payroll, utility reads and billing, and payable checks. They provide over 20 technology classes annually to City employees. They are responsible for the internet, two intranets, web site management, mobile applications, and support and maintain City software applications

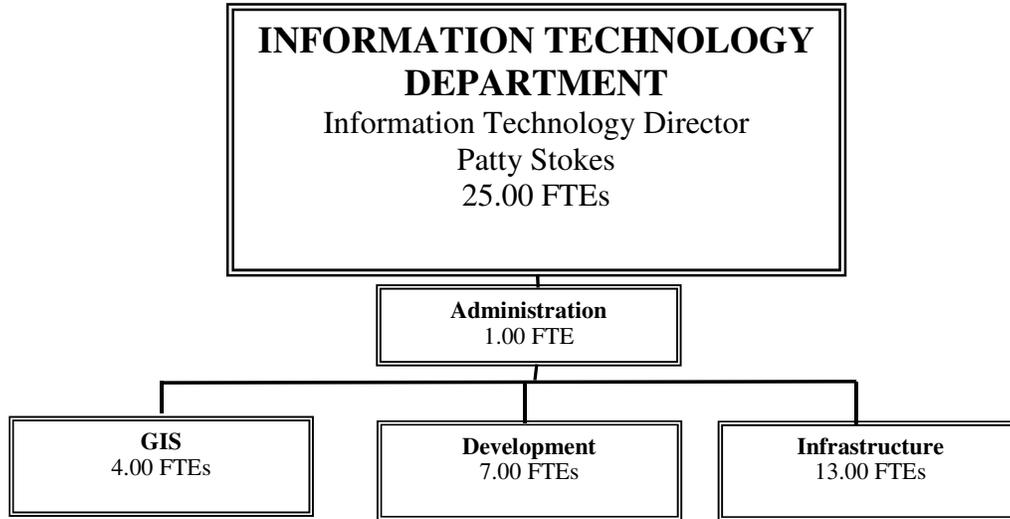
Infrastructure is comprised of Client Services and Network/Telecom. The **Client Services** area manages over 850 desktop, laptop and mobile computers & 85 MDT's. They provide help desk support and 24X7 after hours support. They support over 60 virtual servers running 6 ESX hosts in 3 data centers and support for 5 SANS (data storage) with a capacity of 420 terabytes of data. They provide email management, archiving and filtering, backup and restore services.

The **Network/Telecom** area manages over 20 miles of fiber optic infrastructure connecting most City locations, the network connectivity for 53 City locations, the internet access for all departments, and the network security and monitoring. They also

manage over 120 network switches, routers, fire walls and wireless access points, and main phone system with switches in multiple locations.

The **Geographic Information Systems** area manages 300+ location based datasets, field capture services and support, which include GPS Mapping representations of Cadastral, Topographic, and Thematic and Raster based.

ORGANIZATIONAL CHART



FTE SUMMARY

Information Technology	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	2018 vs. 2018 revised
Applications Support Specialist	1.00	1.00	1.00	1.00	-
Client Services Manager	1.00	1.00	1.00	1.00	-
Director of Information Technology	1.00	1.00	1.00	1.00	-
GIS Analyst	1.00	1.00	1.00	1.00	-
GIS Coordinator	1.00	1.00	1.00	1.00	-
GIS Manager	1.00	1.00	1.00	1.00	-
GIS Technician	1.00	1.00	1.00	1.00	-
Information Technology Technician	1.00	1.00	1.00	1.00	-
Network Administrator I	1.00	1.00	1.00	1.00	-
Network Administrator II	1.00	1.00	1.00	1.00	-
Network Manager	1.00	1.00	1.00	1.00	-
Network Security Administrator	1.00	1.00	1.00	1.00	-
PC Specialist	4.00	4.00	4.00	4.00	-
Programmer Analyst	2.00	2.00	2.00	2.00	-
SCADA Technician	-	1.00	1.00	1.00	-
Systems Administrator	3.00	3.00	3.00	3.00	-
Systems Manager	1.00	1.00	1.00	1.00	-
Telecom Administrator	1.00	1.00	1.00	1.00	-
Web Administrator	1.00	1.00	1.00	1.00	-
Total Information Technology	24.00	25.00	25.00	25.00	-

2017 ACHIEVEMENTS

- BROADBAND – SB-152 on the ballot for November
- OFFICE 2016 installed for all City of Greeley computers
- SPILLMAN 6.3 installed on 317 MDT's and PC's – Police and Fire
- Fiber, network and phone connections for Fire Station 1
- Major milestones identified for 2018 move of main data center at new City Center
- Succession process for IT Director position developed

2018 DEPARTMENT POSITION & PROGRAM ADDITIONS

- 2019 Technology acquisition budget moved from 2019 to 2018 to coincide with new city center
- Seasonal wages allocated for deployment of laptops, MDTs and PCs
- Funding provided for fire alternative response program from fund balance
- Annual maintenance costs for TRACTiT software





COMMUNITY DEVELOPMENT

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	135,818	95,250	95,250	95,250	-	-
Court Fines	75,575	100,000	100,000	100,000	-	-
Fines & Forfeits	9,412	10,000	10,000	10,000	-	-
Intergovernmental Revenue	51,894	15,750	15,750	15,750	-	-
Licenses & Permits	1,923,855	1,547,500	1,547,500	1,547,500	-	-
Miscellaneous Revenue	7,740	8,075	8,075	8,075	-	-
Rents from Facilities	11,872	-	-	-	-	-
Transfers In	351,614	422,037	447,891	447,891	-	-
Use of Fund Balance	500,790	1,303,116	1,314,817	1,314,067	(750)	5.72%
Total Revenue Sources	\$ 3,068,570	\$ 3,501,728	\$ 3,539,283	\$ 3,538,533	(\$ 750)	-0.02%
Expenditures by Category						
Salaries & Benefits	2,641,657	2,906,092	3,086,364	3,086,364	-	-
Supplies & Services	426,913	595,636	452,919	528,159	(750)	16.61%
Total Expenditures by Category	\$ 3,068,570	\$ 3,501,728	\$ 3,539,283	\$ 3,538,533	(\$ 750)	-0.02%
Expenditures by Division						
Building Inspection	835,187	891,612	939,148	939,148	-	-
Engineering Development Review	468,819	562,717	597,187	597,187	-	-
Natural Resources	602,237	583,961	609,651	608,901	(750)	-0.12%
Planning	1,162,327	1,463,438	1,393,297	1,393,297	-	-
Total Expenditures by Division	\$ 3,068,570	\$ 3,501,728	\$ 3,539,283	\$ 3,538,533	(\$ 750)	-0.02%

GENERAL DESCRIPTION

The mission of the **Community Development** Department is to guide the physical development of the community to meet the present and future needs of its citizens in a manner that promotes high-quality civic design, convenience, health, safety, efficiency, and economy. The department consists of four divisions: Building Inspection, Engineering Development Review, Natural Resources, and Planning.

HOW THE DEPARTMENT IS ORGANIZED

The Community Development Director reports to the Assistant City Manager and City Manager and is the department head.

The **Building Inspection** division ensures building safety through the review of building plans, the uniform enforcement of the adopted building codes, and correction of any violations.

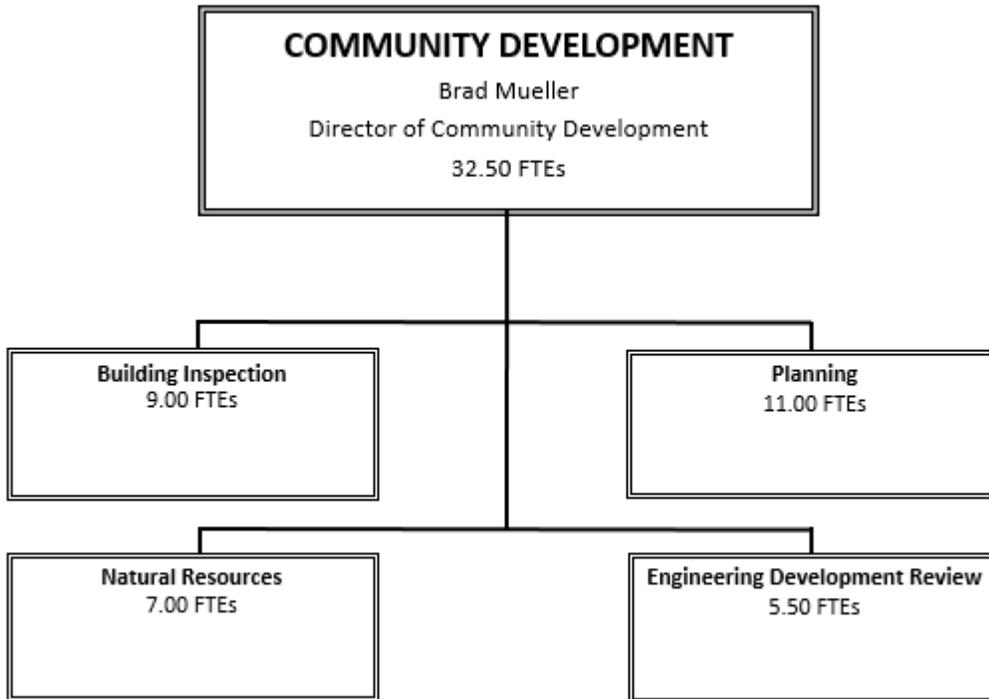
The **Engineering Development Review** division, along with the Current Planning program, provides oversight of new development projects within the community to ensure that the projects meet the City's development criteria, and, in doing so, providing quality infrastructure to the City once development is completed.

The **Natural Resources** division ensures code compliance concerning sanitation and zoning issues in the community through enforcement of various codes and regulations, manages the Farmer's Market, provides auxiliary staff support related to natural spaces and the Poudre River corridor, and administers and supports various programs related to natural resources in areas such as recycling, air quality, odor control, and noxious weeds. This division also works with other departments and outside agencies on a variety of natural resource issues and provides support in writing and administering grants.

The **Planning** division provides guidance and structure for both present and future development of the City to ensure harmonious community design, as well as land use which is compatible with environmental and quality of life measures.

These operations are described in greater detail in the following division summaries.

ORGANIZATIONAL CHART



FTE SUMMARY

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	2018 vs. 2018 revised
Community Development					
Building Inspection					
Administrative Specialist	1.00	1.00	1.00	1.00	-
Building Permit Technician	1.00	1.00	1.00	1.00	-
Building Inspector I	2.00	2.00	2.00	2.00	-
Building Inspector II	2.00	2.00	2.00	2.00	-
Chief Building Official	1.00	1.00	1.00	1.00	-
Plans Examiner	2.00	2.00	2.00	2.00	-
Total Building Inspection	9.00	9.00	9.00	9.00	-
Engineering Development Review					
Civil Engineer	1.00	-	-	-	-
Engineering Assistant	0.50	0.50	0.50	0.50	-
Engineering Development Manager	1.00	1.00	1.00	1.00	-
Staff Engineer	3.00	4.00	4.00	4.00	-
Total Engineering Development Review	5.50	5.50	5.50	5.50	-
Natural Resources					
Administrative Specialist	1.00	1.00	1.00	1.00	-
Code Compliance Inspector	5.00	5.00	5.00	5.00	-
Code Compliance Inspector II	1.00	1.00	1.00	1.00	-
Total Natural Resources	7.00	7.00	7.00	7.00	-
Planning					
Administrative Specialist	1.00	1.00	1.00	1.00	-
Community Development Director	1.00	1.00	1.00	1.00	-
Historic Preservation Specialist	1.00	1.00	1.00	1.00	-
Planner I	1.00	1.00	1.00	1.00	-
Planner II	1.00	1.00	1.00	1.00	-
Planner III	3.00	3.00	3.00	3.00	-
Planning Manager	1.00	1.00	1.00	1.00	-
Planning Technician	1.00	1.00	1.00	1.00	-
Senior Administrative Specialist	1.00	1.00	1.00	1.00	-
Total Planning	11.00	11.00	11.00	11.00	-
Total Community Development	32.50	32.50	32.50	32.50	-

ACHIEVEMENTS

- Significant start to TRAKIT implementation, on-schedule and on-budget (go-live, June 2018)
- Phase 2 Comprehensive Plan Update (“Imagine Greeley”) – on-schedule
- Re-staffing & on-boarding
- Record levels of Development Review
- Less Building permits YTD – single-family
- Similar Building permits YTD – multi-family & commercial
- Higher valuations



BUILDING INSPECTION

PURPOSE: To safeguard the health, property, and welfare of the citizens through the uniform enforcement of the City's building ordinances.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	90	250	250	250	-	-
Intergovernmental Revenue	40,746	15,750	15,750	15,750	-	-
Licenses & Permits	1,921,580	1,546,000	1,546,000	1,546,000	-	-
Miscellaneous Revenue	(30)	75	75	75	-	-
Use of Fund Balance	(1,127,199)	(670,463)	(622,927)	(622,927)	-	-
Total Revenue Sources	\$ 835,187	\$ 891,612	\$ 939,148	\$ 939,148	-	-
Expenditures by Category						
Salaries & Benefits	744,107	800,296	849,919	849,919	-	-
Supplies & Services	91,080	91,316	89,229	89,229	-	-
Total Expenditures by Category	\$ 835,187	\$ 891,612	\$ 939,148	\$ 939,148	-	-
Expenditures by Activity						
Building Inspection	835,187	891,612	939,148	939,148	-	-
Total Expenditures by Activity	\$ 835,187	\$ 891,612	\$ 939,148	\$ 939,148	-	-

ACTIVITY DESCRIPTION

The **Building Inspection** staff contributes to safety and environmental development through the scrutiny of building plans, site inspections, and the issuance of building permits. The Division is also responsible for the administration and enforcement of all building codes and property maintenance codes, and assists in the administration and enforcement of the fire code with the Fire Marshall's office. The staff advises the Construction Trades Advisory and Appeals Board and other boards and committees as necessary. Additionally, the inspectors provide for the safety of the general public through periodic inspections of residential rental units, securing of buildings that are deemed unsafe, sales tax inspections, and implementation of emergency response procedures with fire and police.



ENGINEERING DEVELOPMENT REVIEW

PURPOSE: To enforce city design standards that provide quality development, which in turn support the health, safety and welfare of citizens and provide quality efficient infrastructure to the city through the enforcement of the City's Water & Sewer, Street, and Stormwater standards, as well as of the associated Master Plans.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Transfers In	351,614	422,037	447,891	447,891	-	-
Use of Fund Balance	117,205	140,680	149,296	149,296	-	-
Total Revenue Sources	\$ 468,819	\$ 562,717	\$ 597,187	\$ 597,187	-	-
Expenditures by Category						
Salaries & Benefits	463,997	558,268	592,738	592,738	-	-
Supplies & Services	4,822	4,449	4,449	4,449	-	-
Total Expenditures by Category	\$ 468,819	\$ 562,717	\$ 597,187	\$ 597,187	-	-
Expenditures by Activity						
Engineering Development Review	468,819	562,717	597,187	597,187	-	-
Total Expenditures by Activity	\$ 468,819	\$ 562,717	\$ 597,187	\$ 597,187	-	-

ACTIVITY DESCRIPTION

The **Engineering Development Review** Division provides review of new development proposals and support to the Planning Division as it provides recommendations to the Planning Commission and City Council. The staff serves as a liaison between the City and other local, state, and federal entities.

The Engineering Development Review staff also: 1) reviews technical components of all subdivision, zoning, and annexation requests, and helps in the processing and coordinating of these new development projects; 2) reviews all residential plot plans submitted for building permits; 3) provides technical assistance and other information to citizens; and 4) reviews all building permits associated with new residential structures and all new commercial buildings, ensuring standards are met for water, sewer, stormwater and right-of-way access.



PURPOSE: To protect and enhance the health, safety, and welfare of the community by assuring compliance with City sanitation, zoning, and air quality codes; reviewing developments for environmental impacts and working with developers to minimize or mitigate those impacts; coordinating and promoting the Greeley Farmers' Market; and, working with other departments to achieve the City's natural resource and environmental goals..

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	18,028	25,000	25,000	25,000	-	-
Fines & Forfeits	84,987	110,000	110,000	110,000	-	-
Miscellaneous Revenue	19,417	6,000	6,000	6,000	-	-
Use of Fund Balance	479,805	442,961	468,651	467,901	(750)	-0.16%
Total Revenue Sources	\$ 602,237	\$ 583,961	\$ 609,651	\$ 608,901	(\$ 750)	-0.12%
Expenditures by Category						
Salaries & Benefits	523,048	503,354	534,885	534,885	-	-
Supplies & Services	79,189	80,607	74,766	74,016	(750)	-1.00%
Total Expenditures by Category	\$ 602,237	\$ 583,961	\$ 609,651	\$ 608,901	(\$ 750)	-0.12%
Expenditures by Activity						
Code Compliance	474,055	581,892	606,786	606,786	-	-
Farmers Market	25,061	-	-	-	-	-
Natural Resources	93,287	-	750	-	(750)	-100%
Organic Resource Recovery	9,835	2,069	2,115	2,115	-	-
Total Expenditures by Activity	\$ 602,237	\$ 583,961	\$ 609,651	\$ 608,901	(\$ 750)	-0.12%

ACTIVITY DESCRIPTIONS

The **Code Compliance** provides enforcement of the City's sanitation and zoning codes, including inspection of properties, notification to responsible parties, enforcement of odor standards, presentation of cases to the Administrative Hearing Officer, and abatement actions to clean up non-compliant properties to meet minimum standards. Compliance inspectors work with the Administrative Hearing Program where the Administrative Hearing Officer hears code enforcement cases, determines if the cited party is liable for the code infractions, issues orders for compliance and assesses fines for those infractions.

The **Farmers' Market** provides administrative and site management for the annual summer and winter Greeley Farmer's Markets, including publicity, vendors, sales tax, and space rental fee collection. This has been moved to the City Manager's Office in 2017.

The **Natural Resources** provides for the administration of the division, reviews development applications for environmental impacts, researches and develops projects, administers public education for environmental programs, and manages interdepartmental and interagency cooperation regarding environmental issues. Through this program, staff also provides technical review and management of grant opportunities and initiatives related to natural resources.

The Recycling include management of recycling programs, including the Downtown Recycling Center and the Greeley Organic Waste (G.R.O.W) Center. The household recycling program supports drop-off opportunities for mixed household recyclables at the Downtown Recycling Center. The **Organic Resources Recovery** program provides for community recycling of organic materials such as wood, grass, leaves and other recyclable materials at the GROW Center.



PURPOSE: To guide and accomplish coordinated and harmonious development of the community in accordance with present and future needs which best promote health, safety, and welfare.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	117,701	70,000	70,000	70,000	-	-
Intergovernmental Revenue	11,147	-	-	-	-	-
Licenses & Permits	2,275	1,500	1,500	1,500	-	-
Miscellaneous Revenue	225	2,000	2,000	2,000	-	-
Use of Fund Balance	1,030,979	1,389,938	1,319,797	1,319,797	-	-
Total Revenue Sources	\$ 1,162,327	\$ 1,463,438	\$ 1,393,297	\$ 1,393,297	-	-
Expenditures by Category						
Salaries & Benefits	910,505	1,044,174	1,108,822	1,108,822	-	-
Supplies & Services	251,822	419,264	284,475	284,475	-	-
Total Expenditures by Category	\$ 1,162,327	\$ 1,463,438	\$ 1,393,297	\$ 1,393,297	-	-
Expenditures by Activity						
001 - General Fund						
Historic Preservation	102,747	86,700	91,717	91,717	-	-
Planning	1,059,580	1,376,738	1,301,580	1,301,580	-	-
607 - Community Memorials Fund	145	-	-	-	-	-
Total Expenditures by Activity	\$ 1,162,327	\$ 1,463,438	\$ 1,393,297	\$ 1,393,297	-	-

ACTIVITY DESCRIPTIONS

The Planning Division provides guidance and recommendations to the Planning Commission to aid in performing its functions. The staff serves as liaison between the City and other local, state, and federal entities.

Economic Development was previously under Planning, but has since been moved to its own division.

Current **Planning** reviews and processes land use applications related to zoning, subdivision, annexation, and site plan review, provides daily technical assistance regarding land use and other aspects of the built and social community to citizens, issues over-the-counter land use permits related to issues such as signs, home occupations, etc., and develops and maintains a support system for land use and development in matters such as mapping, the development code, and redevelopment. Planning is also responsible for the outside agency agreements with the Small Business Development Center, Greeley Transitional House and Upstate Colorado.

Long-Range Planning conducts demographic and census research, undertakes special studies such as neighborhood, corridor, and sub-area plans, maintains land use records including subdivision and other data and identifies opportunities to implement goals and policies adopted through the 2060 Comprehensive Plan and its various supporting plans and studies. This program also provides technical assistance to other City departments and divisions for implementation of goals related to the Capital Improvement Programs in areas such as parks, roads, water & sewer, and community relations. The Long-Range Planning program also supports agencies such as the North Front Range Transportation and Air Quality Planning Council and the Greeley-Weld County Airport.

Historic Preservation assists with historic property research, nomination, designation, and potential funding of historic properties, as well as education of citizens in the social and economic values of preservation.





CULTURE, PARKS & RECREATION

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	5,643,377	5,876,910	5,918,807	6,073,437	154,630	2.61%
Federal Intergovernmental Revenue	33,472	-	-	-	-	-
State Intergovernmental Revenue	4,850	-	-	-	-	-
Intergovernmental Revenue	17,728	20,000	20,000	20,000	-	-
County Buildings	471,566	528,836	543,751	571,957	28,206	5.19%
Licenses & Permits	2,720	3,800	3,800	3,800	-	-
Miscellaneous Revenue	407,997	216,153	199,368	205,518	6,150	3.08%
Rents from Facilities	881,702	832,474	855,774	865,667	9,893	1.16%
Royalties	440,015	17,000	17,000	117,000	100,000	588%
Lease Proceeds	278,477	-	-	-	-	-
Transfers In	1,993,212	1,741,336	1,859,142	2,030,381	171,239	9.21%
Use of Fund Balance	9,734,532	11,004,855	11,358,318	11,406,963	48,645	0.43%
Total Revenue Sources	\$ 19,909,649	\$ 20,241,364	\$ 20,775,960	\$ 21,294,723	\$ 518,763	2.50%
Expenditures by Category						
Salaries & Benefits	10,714,390	11,825,827	12,456,686	12,760,371	303,685	2.44%
Supplies & Services	7,681,932	7,525,606	7,585,629	7,708,707	123,078	1.62%
Capital	512,537	570,552	395,165	487,165	92,000	23.28%
Debt	814,481	226,248	221,503	221,503	-	-
Transfers Out	186,309	93,131	116,977	116,977	-	-
Total Expenditures by Category	\$ 19,909,649	\$ 20,241,364	\$ 20,775,960	\$ 21,294,723	\$ 518,763	2.50%
Expenditures by Division						
Administration	1,463,795	1,586,791	1,633,471	1,657,163	23,692	1.45%
Cemetery	471,575	579,828	634,762	634,762	-	-
Culture & Public Art	1,985,327	2,225,145	2,263,378	2,266,917	3,539	0.16%
Municipal Golf	2,707,901	1,976,861	1,775,686	1,946,279	170,593	9.61%
Island Grove	1,849,491	1,951,243	1,998,850	2,031,332	32,482	1.63%
Marketing	482,034	541,776	570,305	570,305	-	-
Museums	1,201,729	1,107,066	1,157,655	1,169,510	11,855	1.02%
Parks	4,627,353	4,666,589	4,925,830	5,140,648	214,818	4.36%
Recreation	4,327,065	4,719,909	4,900,571	5,049,966	149,395	3.05%
Youth Enrichment	793,379	886,156	915,452	827,841	(87,611)	-9.57%
Total Expenditures by Division	\$ 19,909,649	\$ 20,241,364	\$ 20,775,960	\$ 21,294,723	\$ 518,763	2.50%

GENERAL DESCRIPTION

The mission of the Department of **Culture, Parks & Recreation** is to provide quality recreational and cultural programs and facilities for all age groups through innovation, effectiveness and efficiency. The department consists of eight divisions: Administration, Marketing, Recreation, Culture/Museums, Youth Enrichment, Island Grove, Golf, and Parks/Forestry/Cemetery.

HOW THE DEPARTMENT IS ORGANIZED

The Director of Culture, Parks & Recreation reports to the Assistant City Manager and is responsible for the executive management of the department. The Director and **Administration** Division provides oversight to the other seven divisions in the way of administrative support, as well as to its own in regards to consistency and compliance to all administrative processes

and procedures. The functions this division performs are: personnel management, payroll processing, revenue processing, budget development/execution/monitoring, accounts payable, contract processing, credit card/requisition/refund processing, maintaining the Standard Operating Procedures (SOP) Manual, coordinating office supply orders, and related board and commission duties. In addition, this division is the administrator of the RecTrac system, volunteer background checks, and coordinator to Information Technology.

The **Cultural & Museum** division is focused on providing exceptional cultural and entertainment opportunities for our community and region. The Culture program is primarily found within the walls of the Union Colony Civic Center (UCCC), yet works as part of the Culture, Parks, and Recreation team to develop, promote, and present events and services in all Culture, Parks, and Recreation venues. In addition, the **Public Arts** and Sister City programs for the City of Greeley are managed within this division. The **Museums** program consists of four major physical venues, Greeley History Museum, Centennial Village, Plumb Farm, and Meeker House. This portion of the division is tasked with developing educational programs for all ages and abilities within these venues, as well as professional care of historical artifacts and collections, proper display of items on exhibit, and the annual maintenance of the venues and their collections.

The **Municipal Golf** division provides the ongoing operation, maintenance and programming for both Highland Hills and Boomerang Links Golf Courses. Management includes the oversight of contract concessionaires for pro shop operations and restaurants at both locations.

The **Island Grove** division provides operations and maintenance for all Island Grove Regional Park facilities including the 164 acre park grounds and parking lots, R/V, arena/grandstands, Event Center, and three county buildings (Exhibition Hall, 4H Hall, and Livestock Facility).

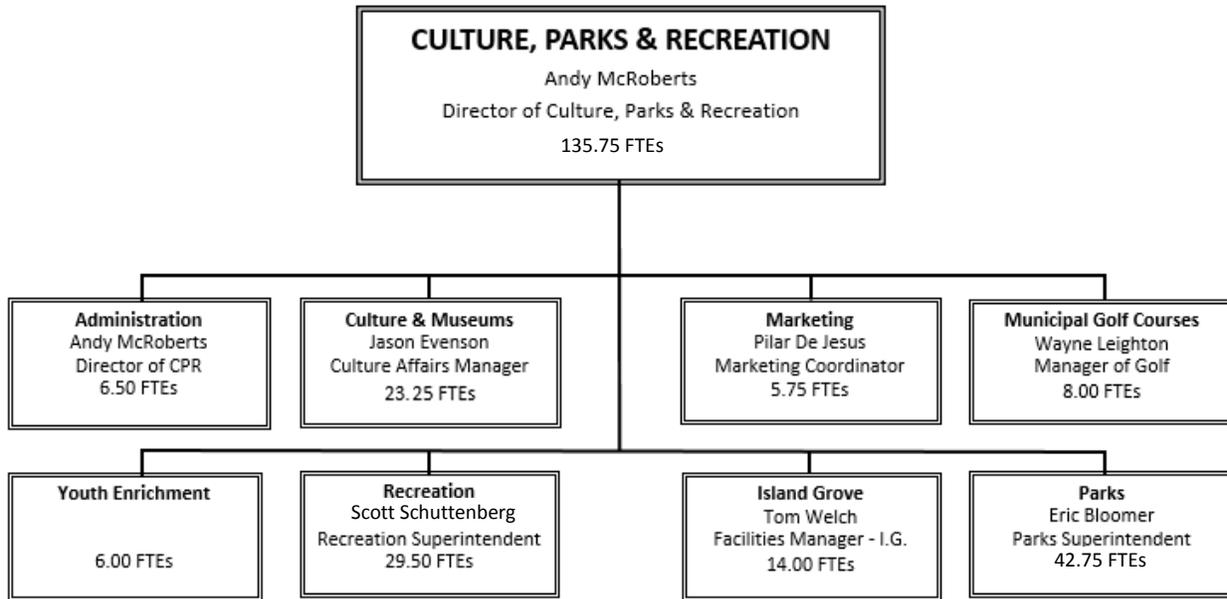
The **Marketing** division creates and presents the majority of advertising, promotion, and publiCity tools for all divisions. The **Special Events** Coordinator creates and presents core community events (Arts Picnic, Festival of Trees, and Neighborhood Nights) and provides logistical support to other events.

The **Recreation** division provides a diverse offering of community programs and facilities including youth and adult sports, classes, activities and events. In addition, senior activities, classes and events, classic dance, outdoor adventure programs, aquatics programs and facilities, and all fitness areas and activities are within this division. Facilities managed include the Downtown Recreation Center, Greeley Senior Center, Ice Haus, Family Funplex, Centennial Pool, Discovery Bay Pool, and Sunrise and Island Grove Splash Parks.

The **Youth Enrichment** division's mission is to develop, promote and present programs to community youth that will enrich their present and future lives through interaction with peers, learning opportunities, and the enjoyment of recreational opportunities. Facilities include the operation and management of the Rodarte Community Center.

The **Parks** division provides park and playground maintenance, sports field maintenance, open space and trail management, facility management, park planning, park construction, and special projects for 35 parks sites (427 acres), 29 playgrounds, 5 athletic field sites (154 acres), and 290 acres of natural areas/open space. The Parks Division also includes the operations and management of the **Linn Grove Cemetery (Enterprise Fund)** and **Community Forestry**.

ORGANIZATIONAL CHART



FTE SUMMARY

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	2018 vs. 2018 revised
Culture, Parks, and Recreation					
Administration					
Administrative Specialist	2.50	2.50	2.50	2.50	-
Culture, Parks and Rec. Director	1.00	1.00	1.00	1.00	-
Facility Maintenance Assistance	1.00	1.00	1.00	1.00	-
Facility Service Supervisor II	1.00	1.00	1.00	1.00	-
Office Manager	1.00	1.00	1.00	1.00	-
Total Administration	6.50	6.50	6.50	6.50	-
Culture & Museums					
Administrative Specialist/Culture & Museums	0.75	0.75	0.75	0.75	-
Assistant Technical Services Coordinator	1.00	1.00	1.00	1.00	-
Assistant Ticket Office Coordinator	1.00	1.00	1.00	1.00	-
Cultural Affairs Manager	1.00	1.00	1.00	1.00	-
Facility Service Worker	2.00	2.00	2.00	2.00	-
Financial Services Coordinator	1.00	1.00	1.00	1.00	-
Public Art Coordinator	1.00	1.00	1.00	1.00	-
Special Events Coordinator	1.00	1.00	1.00	1.00	-
Senior Stage Manager	1.00	1.00	1.00	1.00	-
Technical Services Coordinator	1.00	1.00	1.00	1.00	-
UCCC Programs Coordinator	1.00	1.00	1.00	1.00	-
Administrative Specialist	1.00	1.00	1.00	1.00	-
Collections Registrar	1.00	1.00	1.00	1.00	-
Facility Management Technician II	1.00	1.00	1.00	1.00	-
Facility Service Worker	1.00	1.00	1.00	1.00	-
Museum Curator	4.00	4.00	4.00	4.00	-
Museum Manager	1.00	1.00	1.00	1.00	-
Museum Specialist	3.25	2.50	2.50	2.50	-
Total Culture & Museums	24.00	23.25	23.25	23.25	-
Island Grove					
Administrative Specialist	1.00	1.00	1.00	1.00	-
Crew Leader	2.00	2.00	2.00	2.00	-
Facility Manager	1.00	1.00	1.00	1.00	-
Facility Service Supervisor II	2.00	2.00	2.00	2.00	-
Facility Technician	4.00	4.00	4.00	4.00	-
Parks Maintenance Technician II	3.00	3.00	3.00	3.00	-
Scheduling Coordinator	1.00	1.00	1.00	1.00	-
Total Island Grove	14.00	14.00	14.00	14.00	-
Marketing					
Graphics Arts Specialist	1.00	1.00	1.00	1.00	-
Marketing Manager	1.00	1.00	1.00	1.00	-
Marketing Technician	3.00	3.00	3.00	3.00	-
Marketing Sponsorship Coordinator	0.75	0.75	0.75	0.75	-
Total Marketing	5.75	5.75	5.75	5.75	-
Municipal Golf Courses					
Golf Course Superintendent	1.00	1.00	1.00	1.00	-
Golf Crew Supervisor	2.00	2.00	2.00	2.00	-
Irrigation Technician	2.00	2.00	2.00	2.00	-
Manager of Golf	1.00	1.00	1.00	1.00	-
Golf Mechanic	2.00	2.00	2.00	2.00	-
Total Municipal Golf Courses	8.00	8.00	8.00	8.00	-

FTE SUMMARY (CONTINUED)

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	2018 vs. 2018 revised
Parks					
Administrative Specialist	1.75	1.75	1.75	1.75	-
Cemetery Manager	1.00	1.00	1.00	1.00	-
Cemetery Technician	2.00	2.00	2.00	2.00	-
Code Compliance Inspector	1.00	1.00	1.00	1.00	-
Forestry Manager	1.00	1.00	1.00	1.00	-
Forestry Technician I	2.00	2.00	2.00	2.00	-
Forestry Technician II	1.00	1.00	1.00	1.00	-
Mechanic: Golf & Parks	1.00	1.00	1.00	1.00	-
Mechanic: Parks	1.00	1.00	1.00	1.00	-
Natural Lands Coordinator	1.00	1.00	1.00	1.00	-
Parks Maintenance Technician I	7.00	7.00	7.00	8.00	1.00
Parks Maintenance Technician II	15.00	15.00	15.00	15.00	-
Parks Manager	3.00	3.00	3.00	3.00	-
Parks Planner I	1.00	1.00	1.00	1.00	-
Parks Superintendent	1.00	1.00	1.00	1.00	-
Senior Administrative Specialist	1.00	1.00	1.00	1.00	-
Trails/Open Lands Crew Leader	-	-	-	1.00	1.00
Total Parks	40.75	40.75	40.75	42.75	2.00
Recreation					
Administrative Specialist	1.00	1.00	1.00	1.00	-
Customer Service Representative	6.00	6.00	6.00	6.00	-
Facility Service Crew Leader	1.00	1.00	1.00	1.00	-
Facility Service Supervisor II	4.50	4.50	4.50	4.50	-
Facility Service Worker	1.00	1.00	1.00	1.00	-
Receptionist	1.00	1.00	1.00	1.00	-
Recreation Coordinator II	7.00	7.00	7.00	7.00	-
Recreation Programs Manager	3.00	3.00	3.00	3.00	-
Recreation Superintendent	1.00	1.00	1.00	1.00	-
Recreation Supervisor	3.00	3.00	3.00	3.00	-
Scheduling Coordinator	1.00	1.00	1.00	1.00	-
Total Recreation	29.50	29.50	29.50	29.50	-
Youth Enrichment					
Facility Maintenance Assistance	1.00	1.00	1.00	1.00	-
Recreation Coordinator I	1.00	1.00	1.00	1.00	-
Recreation Coordinator II	1.00	1.00	1.00	1.00	-
Recreation Program Manager	1.00	1.00	1.00	1.00	-
Recreation Supervisor	1.00	1.00	1.00	1.00	-
Recreation Technician	1.00	1.00	1.00	1.00	-
Total Youth Enrichment	6.00	6.00	6.00	6.00	-
Total Culture, Parks, and Recreation	134.50	133.75	133.75	135.75	2.00

ACHIEVEMENTS

- Culture – Completed 3 year Uptown Tree Project/8th Ave, sent students/Council to Moriya, Japan
- Golf – Concessionaires and Golf Pro re-contracted; new concrete cart paths at HHGC; addressing drainage at BLGC
- Island Grove – acquired Duran property; removed old Paddock houses; re-org of Scheduling Office/customer service
- Parks – 500+ new trees; re-mulching program; Linn Grove monument stabilizations and facility upgrades; Poudre Trail and Natural Areas focus; 400+ parks shelter rentals; Street ROW areas; new playgrounds – Lincoln and Glenmere; outdoor pickle ball courts at Sherwood!

- Recreation – major re-organization of personnel/Youth Enrichment; ACE Athletics focus, facility emphasis (remodel of Recreation Center, Sr. Ctr restrooms, lighting, carpet, cleaning contract, fitness equipment, mini-golf); D6 JUA

2018 DEPARTMENT POSITION & PROGRAM ADDITIONS/REDUCTIONS

- Two new FTE's in Natural Areas Management (Crew Leader, Tech)
- Additional seasonal hours for Natural Areas & Trails
- Removal of STEP Program to fund Minimum Wage Increase
- Increase to Salaries for Minimum Wage Increase



PURPOSE: To provide the highest quality and most efficient support to the Culture, Parks & Recreation staff tasked with providing a comprehensive, year-round, recreational and cultural program for the community. To provide safe, clean and attractive facilities for community use as well as assist in the minor maintenance and set up of events and services in all Culture, Park, and Recreation facilities.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Miscellaneous Revenue	22,190	20,300	20,300	20,300	-	-
Use of Fund Balance	1,441,606	1,566,491	1,613,171	1,636,863	23,692	1.47%
Total Revenue Sources	\$ 1,463,795	\$ 1,586,791	\$ 1,633,471	\$ 1,657,163	\$ 23,692	1.45%
Expenditures by Category						
Salaries & Benefits	442,441	520,170	552,297	575,989	23,692	4.29%
Supplies & Services	991,004	1,066,621	1,081,174	1,081,174	-	-
Capital	350	-	-	-	-	-
Transfers Out	30,000	-	-	-	-	-
Total Expenditures by Category	\$ 1,463,795	\$ 1,586,791	\$ 1,633,471	\$ 1,657,163	\$ 23,692	1.45%
Expenditures by Activity						
001 - General Fund						
Administration	1,433,551	1,586,741	1,633,421	1,657,113	23,692	1.45%
604 - Senior Citizen Fund						
	30,244	50	50	50	-	-
Total Expenditures by Activity	\$ 1,463,795	\$ 1,586,791	\$ 1,633,471	\$ 1,657,163	\$ 23,692	1.45%

ACTIVITY DESCRIPTION

Administration division provides oversight to the other seven divisions in the way of administrative support as well as to its own in regards to consistency and compliance to all administrative processes and procedures. The functions this division performs are: personnel functions, payroll processing, revenue processing, budget development/execution/monitoring, accounts payable, contract processing, credit card/requisition/refund processing, maintaining the SOP Manual, coordinating office supply orders, and related board and commission duties. In addition, this division is the administrator of the CLASS system, volunteer background checks, Youth Assistance Program, and coordinator to Information Technology. The division is tasked with the daily custodial and minor maintenance of the UCCC, downtown Recreation Center, Family FunPlex, Ice Haus, Senior Activity center, Greeley History Museum, Anne Gimmestad modular, and the Rodarte Center.

The cost associated with the **Senior Citizen fund** are managed by the Senior Center division and account for contributions from individuals, corporations, and organizations for capital improvements to the Senior Activity Center.



PURPOSE: To provide for our community's need for pre-planning and final disposition of its deceased. This includes sales and services and maintaining the grounds, facilities, and equipment at Linn Grove Cemetery.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	316,332	341,270	341,270	341,270	-	-
Miscellaneous Revenue	3,834	910	910	910	-	-
Royalties	440,015	17,000	17,000	117,000	100,000	588%
Transfers In	60,712	220,656	275,590	175,590	(100,000)	-36.29%
Use of Fund Balance	(349,318)	(8)	(8)	(8)	-	-
Total Revenue Sources	\$ 471,575	\$ 579,828	\$ 634,762	\$ 634,762	-	-
Expenditures by Category						
Salaries & Benefits	326,827	409,616	433,943	433,943	-	-
Supplies & Services	144,748	170,212	200,819	200,819	-	-
Total Expenditures by Category	\$ 471,575	\$ 579,828	\$ 634,762	\$ 634,762	-	-
Expenditures by Activity						
408 - Cemetery Fund						
Internments	225,817	242,740	267,782	267,782	-	-
Maintenance	245,756	337,086	366,978	366,978	-	-
603 - Petriken Memorial Fund						
	2	2	2	2	-	-
Total Expenditures by Activity	\$ 471,575	\$ 579,828	\$ 634,762	\$ 634,762	-	-

*Depreciation is not funded in Cemetery.

ACTIVITY DESCRIPTIONS

Internment services provide for the final disposition of our community's deceased and include in-ground internments, cremation internments, genealogy research, and foundation installations for memorial placements.

Cemetery **Maintenance** provides for all aspects of maintenance activities for 55 operative acres at the Linn Grove Cemetery including: grounds management, section renovations, mowing, trimming, fertilizing, and water feature & roadway maintenance.

The Pre-Need program provides the opportunity for our community to pre-arrange future final disposition needs through staff pre-arrangement counselors and includes grave sites, opening/closing costs, and a variety of other disposition options.



CULTURE & PUBLIC ART

PURPOSE: To research, assess, contract for, promote and present exceptional cultural and entertainment opportunities for our community and region. This division is primarily focused on the UCCC, yet will offer programs and services in numerous City venues, from parks to the Ice Haus. To develop educational programs for all ages and abilities within the historical venues, and professionally care for the historical artifacts entrusted to our care.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	828,702	938,900	961,842	981,400	19,558	2.03%
State Intergovernmental Revenue	4,850	-	-	-	-	-
Miscellaneous Revenue	62,612	56,500	54,500	54,500	-	-
Rents from Facilities	158,015	105,000	96,300	96,300	-	-
Use of Fund Balance	931,147	1,124,745	1,150,736	1,134,717	(16,019)	-1.39%
Total Revenue Sources	\$ 1,985,327	\$ 2,225,145	\$ 2,263,378	\$ 2,266,917	\$ 3,539	0.16%
Expenditures by Category						
Salaries & Benefits	818,162	946,907	996,195	999,734	3,539	0.36%
Supplies & Services	1,080,932	1,205,107	1,170,206	1,170,206	-	-
Capital	12,966	-	-	-	-	-
Transfers Out	73,267	73,131	96,977	96,977	-	-
Total Expenditures by Category	\$ 1,985,327	\$ 2,225,145	\$ 2,263,378	\$ 2,266,917	\$ 3,539	0.16%
Expenditures by Activity						
001 - General Fund						
Arts Picnic	47,108	48,448	48,453	48,453	-	-
Culture Administration	280,832	324,549	364,316	364,316	-	-
Festival Administration	90,421	84,566	89,539	89,539	-	-
Neighborhood Nights	12,571	10,020	10,020	10,020	-	-
Operations-UCCC	718,719	830,969	858,462	862,001	3,539	0.41%
Programming	821,163	871,878	875,973	875,973	-	-
Sister City Program	2,897	43,100	5,000	5,000	-	-
102 - Convention & Visitors Fund						
UNC Jazz Festival	11,615	11,615	11,615	11,615	-	-
Total Expenditures by Activity	\$ 1,985,327	\$ 2,225,145	\$ 2,263,378	\$ 2,266,917	\$ 3,539	0.16%

ACTIVITY DESCRIPTION

Culture & Public Art division works in unison with other Culture, Parks and Recreation division leaders for the betterment of delivery of products and services to the community in the most efficient and effective manner. Tasks that fall within this division are determining potential shows and productions at **UCCC** that will entice maximum ticket sales, seeking out and cultivating new sources of funding, preparing and applying for grants, working in collaboration with other institutions and agencies to enhance the **program**, actively recruiting and training volunteers, networking with Downtown Development Authority (DDA), Chamber of Commerce and other civic groups to promote the program. This division also oversees the **Sister City Program** with Moriya, Japan.

In addition, this division provides for the coordination and oversight of the **Arts Picnic**, **Neighborhood Nights**, and the **Festival of Trees** as well as support to other community special events. A grant is provided to fund the **UNC Jazz Festival**.



PURPOSE: To provide maintenance and development of the county buildings, the park, and the arena. Responsibilities include setups for all major events including the Greeley Independence Stampede.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	87,157	80,300	82,300	82,300	-	-
County Buildings	471,566	528,836	543,751	571,957	28,206	5.19%
Miscellaneous Revenue	1,176	-	-	-	-	-
Rents from Facilities	417,631	410,200	442,200	442,200	-	-
Use of Fund Balance	871,960	931,907	930,599	934,875	4,276	0.46%
Total Revenue Sources	\$ 1,849,491	\$ 1,951,243	\$ 1,998,850	\$ 2,031,332	\$ 32,482	1.63%
Expenditures by Category						
Salaries & Benefits	1,079,346	1,154,204	1,217,811	1,227,093	9,282	0.76%
Supplies & Services	770,145	738,039	781,039	781,039	-	-
Capital	-	59,000	-	23,200	23,200	-
Total Expenditures by Category	\$ 1,849,491	\$ 1,951,243	\$ 1,998,850	\$ 2,031,332	\$ 32,482	1.63%
Expenditures by Activity						
001 - General Fund						
Island Grove Arena	413,771	455,463	501,335	501,335	-	-
Island Grove County Buildings	500,749	507,607	530,693	547,616	16,923	3.19%
Island Grove Event Center	398,639	471,957	487,116	509,681	22,565	4.63%
Island Grove Park	536,332	457,216	479,706	449,500	(30,206)	-6.30%
512 - Fleet Replacement Fund						
	-	59,000	-	23,200	23,200	-
Total Expenditures by Activity	\$ 1,849,491	\$ 1,951,243	\$ 1,998,850	\$ 2,031,332	\$ 32,482	1.63%

ACTIVITY DESCRIPTIONS

Island Grove includes building maintenance, scheduling and rentals of arena, city/county building spaces, horse stalls, regional park picnic areas, along with regional park maintenance and management.



PURPOSE: To take the lead with Culture, Parks and Recreation divisions in developing marketing and sales plans that communicate and encourage participation in all facets of the Culture, Parks & Recreation Department. The Marketing Division delivers products of those plans in a timely, professional, innovative and efficient manner.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	37,779	44,800	44,800	64,800	20,000	44.64%
Miscellaneous Revenue	8,273	2,800	2,800	2,800	-	-
Use of Fund Balance	435,981	494,176	522,705	502,705	(20,000)	-3.83%
Total Revenue Sources	\$ 482,034	\$ 541,776	\$ 570,305	\$ 570,305	-	-
Expenditures by Category						
Salaries & Benefits	393,290	457,885	486,414	486,414	-	-
Supplies & Services	88,743	83,891	83,891	83,891	-	-
Total Expenditures by Category	\$ 482,034	\$ 541,776	\$ 570,305	\$ 570,305	-	-
Expenditures by Activity						
Marketing Administration	482,034	541,776	570,305	570,305	-	-
Total Expenditures by Activity	\$ 482,034	\$ 541,776	\$ 570,305	\$ 570,305	-	-

ACTIVITY DESCRIPTION

Marketing works with division leaders, golf course staff and Island Grove staff to develop marketing plans that incorporate advertising, publicity, promotions and special events. Extensive promotional materials in the form of print, television, radio, direct mail, cyber and display are produced and utilized by the Marketing Division in an effort to promote every aspect of the Culture, Parks & Recreation Department to target markets.

The Marketing Division also serves as the advertising and sponsorship sales arm of the Culture, Parks & Recreation Department. Over \$200,000 of cash and in-kind revenue is generated on an annual basis from advertising and sponsorships utilizing Culture, Parks, and Recreation assets.

The **Arts Picnic**, **Neighborhood Nights**, and the **Festival of Trees** have been moved to the culture & public art division.



PURPOSE: To provide well maintained and efficiently operated golf courses for the enjoyment of residents and tourists to Greeley.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	1,657,486	1,695,506	1,712,461	1,733,204	20,743	1.21%
Miscellaneous Revenue	77,987	1,600	1,600	1,600	-	-
Lease Proceeds	278,477	-	-	-	-	-
Transfers In	108,293	7,091	61,625	50,810	(10,815)	-17.55%
Use of Fund Balance	585,659	272,664	-	160,665	160,665	-
Total Revenue Sources	\$ 2,707,901	\$ 1,976,861	\$ 1,775,686	\$ 1,946,279	\$ 170,593	9.61%
Expenditures by Category						
Salaries & Benefits	775,272	808,763	853,346	863,274	9,928	1.16%
Supplies & Services	939,469	669,186	700,837	700,837	-	-
Capital	178,679	272,664	-	160,665	160,665	-
Debt	814,481	226,248	221,503	221,503	-	-
Total Expenditures by Category	\$ 2,707,901	\$ 1,976,861	\$ 1,775,686	\$ 1,946,279	\$ 170,593	9.61%
Expenditures by Activity						
409 - Municipal Golf Courses Fund						
Administration	1,254,486	384,721	386,198	386,198	-	-
Boomerang Links	654,260	636,300	651,081	656,045	4,964	0.76%
Highland Hills	799,155	683,176	738,407	743,371	4,964	0.67%
512 - Fleet Replacement Fund						
	-	272,664	-	160,665	160,665	-
Total Expenditures by Activity	\$ 2,707,901	\$ 1,976,861	\$ 1,775,686	\$ 1,946,279	\$ 170,593	9.61%

*Depreciation, Amortization Bond Issue Costs, and Other Charges are not funded in the Municipal Golf Courses.

ACTIVITY DESCRIPTIONS

Highland Hills and **Boomerang Links** Golf Courses offer the golf enthusiast two choices of well-maintained and aesthetically pleasing locations to enjoy their favorite sport. Both have club houses, concessions, and pro shops which offer merchandise as well as golf instruction from professional staff. Golf cart and equipment rentals are also available.

The Maintenance staff provides services essential to the aesthetics and operation of the facilities and grounds, including mowing, fertilizing, maintaining the irrigation system, controlling pests, and preparing for tournaments. Other duties include the purchasing of materials, the implementation of physical improvements, and the execution of projects related to regulatory compliance.

Golf Administration oversees the Highland Hills and Boomerang Links Golf Courses and purchases the capital equipment needed for operations.



PURPOSE: To develop educational programs for all ages and abilities within the historical venues, and professional care for the historical artifacts entrusted to our care.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	100,039	128,700	128,700	134,700	6,000	4.66%
Federal Intergovernmental Revenue	33,472	-	-	-	-	-
Miscellaneous Revenue	79,749	19,350	19,350	19,350	-	-
Rents from Facilities	15,695	13,500	13,500	13,500	-	-
Transfers In	179,833	180,814	185,643	185,643	-	-
Use of Fund Balance	792,942	764,702	810,462	816,317	5,855	0.72%
Total Revenue Sources	\$ 1,201,729	\$ 1,107,066	\$ 1,157,655	\$ 1,169,510	\$ 11,855	1.02%
Expenditures by Category						
Salaries & Benefits	821,313	880,307	930,607	942,462	11,855	1.27%
Supplies & Services	295,044	226,759	227,048	227,048	-	-
Capital	22,330	-	-	-	-	-
Transfers Out	63,042	-	-	-	-	-
Total Expenditures by Category	\$ 1,201,729	\$ 1,107,066	\$ 1,157,655	\$ 1,169,510	\$ 11,855	1.02%
Expenditures by Activity						
001 - General Fund						
Greeley History Museum	668,950	682,695	713,634	716,598	2,964	0.42%
Historic Sites	450,809	420,846	443,696	452,587	8,891	2.00%
602 - Museum Fund	77,475	3,450	250	250	-	-
605 - Memorials Fund	4,418	75	75	75	-	-
607 - Community Memorials Fund	77	-	-	-	-	-
Total Expenditures by Activity	\$ 1,201,729	\$ 1,107,066	\$ 1,157,655	\$ 1,169,510	\$ 11,855	1.02%

ACTIVITY DESCRIPTIONS

Museum tasks include seeking out and cultivating new sources of funding, preparing grants, working with and collaborating with other institutions and agencies to enhance the program, overseeing collection acquisition and care, overseeing the community assets entrusted to the **Greeley History Museum, Centennial Village, Plumb Farm,** and Meeker House and developing, promoting and presenting educational activities and special events within these venues.



PURPOSE: To develop, maintain, and manage City-owned and cooperative parklands and athletic fields in a safe and aesthetically pleasing manner for the citizens of Greeley and the surrounding region.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	124,009	121,205	121,205	123,205	2,000	1.65%
Licenses & Permits	2,720	3,800	3,800	3,800	-	-
Miscellaneous Revenue	78,547	54,405	39,620	39,620	-	-
Rents from Facilities	70,030	42,130	42,130	42,130	-	-
Transfers In	1,579,374	1,297,775	1,301,284	1,583,338	282,054	21.68%
Use of Fund Balance	2,772,674	3,147,274	3,417,791	3,348,555	(69,236)	-2.03%
Total Revenue Sources	\$ 4,627,353	\$ 4,666,589	\$ 4,925,830	\$ 5,140,648	\$ 214,818	4.36%
Expenditures by Category						
Salaries & Benefits	2,829,731	3,070,875	3,228,491	3,402,184	173,693	5.38%
Supplies & Services	1,499,410	1,356,826	1,302,174	1,435,164	132,990	10.21%
Capital	298,212	238,888	395,165	303,300	(91,865)	-23.25%
Total Expenditures by Category	\$ 4,627,353	\$ 4,666,589	\$ 4,925,830	\$ 5,140,648	\$ 214,818	4.36%
Expenditures by Activity						
001 - General Fund						
Baseball Fields	140,427	164,732	165,597	165,597	-	-
Community & Neighborhood Parks	2,185,406	2,265,431	2,391,898	2,393,673	1,775	0.07%
Downtown Plaza	201,893	231,112	272,457	273,757	1,300	0.48%
Forestry	929,493	753,624	771,042	772,042	1,000	0.13%
Island Grove Multi-Use Fields	31,215	34,776	35,873	35,873	-	-
Median/Bikepath/Parkways	23,192	26,774	26,845	26,845	-	-
Nature Areas & Trails	267,287	306,632	198,463	501,071	302,608	152%
Promontory Point	49,634	56,014	56,702	56,702	-	-
Public Building Grounds	102,198	109,258	99,621	99,621	-	-
Sports Complex	281,149	298,826	312,660	312,660	-	-
Twin Rivers Park	172,283	190,410	199,507	199,507	-	-
108 - Designated Revenue Fund						
Poudre River Trail	-	22,000	-	-	-	-
512 - Fleet Replacement Fund	242,835	207,000	395,165	303,300	(91,865)	-23.25%
607 - Community Memorials Fund	340	-	-	-	-	-
Total Expenditures by Activity	\$ 4,627,353	\$ 4,666,589	\$ 4,925,830	\$ 5,140,648	\$ 214,818	4.36%

ACTIVITY DESCRIPTIONS

Parks is divided into the following programs: **Baseball Fields, Community/Neighborhood Parks, Downtown Plaza, Forestry, Medians/Bike Paths/Parkways, Multi-Use Fields, Planning & Support Services, Promontory Point, Public Building Grounds, Sports Complex, and Twin Rivers Park.**

Parks staff provides the following for each of the previously listed locations: site planning, support for development and construction of new facilities, rehabilitation of existing facilities, repairs, and total grounds maintenance for the City parks. It also provides support for special events such as City functions or Downtown Plaza events.

Forestry provides enforcement of the sections of the Greeley Municipal Code that pertain to trees, shrubs, and other woody vegetation. This includes planting, removing, trimming, and treating trees within the city. Forestry also works to ease traffic obstructions caused by vegetation and monitors and manages insect and disease issues in the urban forest. The program also provides for the licensing and monitoring of tree contractors and provides for the maintenance of tree, shrub and floral plantings in the parks system or on other City-owned properties.

The Forestry program performs or contracts for tree maintenance in the parks and other city properties. This includes planting, trimming, pest control, and removals. The program also installs and maintains the floral displays in the parks and provides for the maintenance of interior plants in City facilities.

The Forestry program maintains a tree inventory for parks and public grounds and as well as a street tree inventory for the areas found in mature neighborhoods of Greeley where the tree lawn is set apart by detached sidewalks.

The **Parks Equipment** is separated out in the Fleet Replacement Fund to distinguish parks equipment from city fleet purchases.

The **Memorial Tree Program** is managed by the Parks department as trees are requested.



PURPOSE: To provide a year-round, comprehensive recreation program for all age groups within the community and strive to be the key regional provider of recreational services. This division has oversight of the FunPlex and programming of Twin Rivers Softball Complex, Ice Haus, downtown Recreation Center, Senior Activity Center, outdoor aquatic facilities, Island Grove Sports Complex and Monfort Sports Park.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	2,450,053	2,493,669	2,493,669	2,563,831	70,162	2.81%
Intergovernmental Revenue	15,000	20,000	20,000	20,000	-	-
Miscellaneous Revenue	47,323	49,530	49,530	55,680	6,150	12.42%
Rents from Facilities	208,236	251,644	251,644	261,537	9,893	3.93%
Transfers In	30,000	-	-	-	-	-
Use of Fund Balance	1,576,453	1,905,066	2,085,728	2,148,918	63,190	3.03%
Total Revenue Sources	\$ 4,327,065	\$ 4,719,909	\$ 4,900,571	\$ 5,049,966	\$ 149,395	3.05%
Expenditures by Category						
Salaries & Benefits	2,635,396	2,903,467	3,051,209	3,208,484	157,275	5.15%
Supplies & Services	1,671,668	1,796,442	1,829,362	1,821,482	(7,880)	-0.43%
Transfers Out	20,000	20,000	20,000	20,000	-	-
Total Expenditures by Category	\$ 4,327,065	\$ 4,719,909	\$ 4,900,571	\$ 5,049,966	\$ 149,395	3.05%
Expenditures by Activity						
001 - General Fund						
Adult Sports	109,146	103,825	104,661	106,601	1,940	1.85%
Aquatics	295,117	286,664	293,559	345,062	51,503	17.54%
Family Funplex	1,051,926	1,090,344	1,126,403	1,228,138	101,735	9.03%
Ice Haus	567,833	634,631	660,892	651,470	(9,422)	-1.43%
Recreation Administration	726,054	869,243	918,413	918,413	-	-
Youth Activities	788,226	890,461	922,191	927,193	5,002	0.54%
Recreation Center	168,897	200,834	203,732	213,298	9,566	4.70%
Senior Center	598,848	629,522	656,335	639,906	(16,429)	-2.50%
606 - Senior Center Clubs Fund	21,017	14,385	14,385	19,885	5,500	38.23%
Total Expenditures by Activity	\$ 4,327,065	\$ 4,719,909	\$ 4,900,571	\$ 5,049,966	\$ 149,395	3.05%

ACTIVITY DESCRIPTIONS

Adult Sports/Aquatics/ Youth Activities include youth and adult sports, instructional programs, and fitness/wellness programs. In addition, all aquatic programs (except the Family FunPlex) such as lessons, open swim and aqua fitness are in this area.

The downtown **Recreation Center** includes day to day operational oversight of the center and front desk operations, scheduling of the Recreation Center, Senior Center and parks to support all Department of Culture, Parks & Recreation needs. In addition, it hosts outdoor adventure series for youth and adults, and various community classes and events.

The **Senior Center** plans, promotes and presents a comprehensive, year-round activities program, both active and passive, to a diverse senior participant group locally and regionally. This program includes the Rocky Mountain Senior Games, sports, travel, classes, special events, daily drop-in activities, crafts and other recreational opportunities.

The **Ice Haus** plans and provides for a comprehensive, year-round program to fully utilize the single sheet ice venue. Included in this task are the day to day operations and maintenance of the Ice Haus, seeking out and contracting for ice use time, planning tournaments and special events, and working with both City staff and downtown merchants to create the greatest traffic flow to downtown.

The **Family FunPlex** develops and presents innovative opportunities for participants of all ages to enjoy the venue as well as the surrounding Twin Rivers Park. Included in this task are the day to day programming of the venue to ensure maximum use of the facility including the indoor Adventure Island water park, indoor field house (sport court for volleyball, basketball, soccer, inline skating), the River Run Golf Course, birthday parties in the Fun Zone, and our Kid Kare Room. In addition, this area schedules the use of the Twin Rivers Softball Complex and the outdoor amphitheater.

Recreation Administration oversees all the recreation areas and ensures community needs are met.

Clubs & Activities include activities provided by the Senior Center Clubs Fund.



PURPOSE: To introduce life skills as well as provide on-going quality recreational programming in safe, welcoming environments, to community youth.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	41,821	32,560	32,560	48,727	16,167	49.65%
Intergovernmental Revenue	2,728	-	-	-	-	-
Miscellaneous Revenue	26,306	10,758	10,758	10,758	-	-
Rents from Facilities	12,095	10,000	10,000	10,000	-	-
Transfers In	35,000	35,000	35,000	35,000	-	-
Use of Fund Balance	675,429	797,838	827,134	723,356	(103,778)	-12.55%
Total Revenue Sources	\$ 793,379	\$ 886,156	\$ 915,452	\$ 827,841	(\$ 87,611)	-9.57%
Expenditures by Category						
Salaries & Benefits	592,611	673,633	706,373	620,794	(85,579)	-12.12%
Supplies & Services	200,769	212,523	209,079	207,047	(2,032)	-0.97%
Total Expenditures by Category	\$ 793,379	\$ 886,156	\$ 915,452	\$ 827,841	(\$ 87,611)	-9.57%
Expenditures by Activity						
001 - General Fund						
Summer Teen Employment (STEP)	126,557	112,692	115,214	-	(115,214)	-100%
Youth Enrichment Administration	620,056	732,464	759,238	786,841	27,603	3.72%
108 - Designated Revenue Fund						
Youth Assistance	28,509	35,000	35,000	35,000	-	-
Youth Enrichment	18,257	6,000	6,000	6,000	-	-
Total Expenditures by Activity	\$ 793,379	\$ 886,156	\$ 915,452	\$ 827,841	(\$ 87,611)	-9.57%

ACTIVITY DESCRIPTIONS

Youth Enrichment is tasked with enriching the lives of our community youth. This is accomplished through the development and promotion of recreational activities, special events and by offering a safe and innovative out-of-school program found throughout the community. In addition, this division works closely with Neighborhood Building Blocks and the Police Department in co-sponsorship of events and services, and acts as the department's liaison to the Juvenile Assessment Center. Further, this division works closely with the Youth Commission, facilitates Youth Net, and oversees the AIMS and UNC Work Study Programs.

This division also oversees the day to day operation of the **Rodarte Community Center**, plans and provides cultural, recreational, and educational programming for all community youth, focusing on the neighboring community. Included within this task is oversight of the STEP program, Teen Job Fair, Summer Fun in the Sun program, After-School Fun Club, youth and adult fitness, the COP Flag Football program, the Rodarte Boxing Club and the scheduling of the facility as well.

The Outreach program is funded by ACE Fund United Way Community Impact Grant for STEM Scholars.

The **Youth Assistance** program funds scholarships for Youth to participate in Recreation programs.



Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	257,488	301,100	301,100	341,100	40,000	13.28%
Taxes	411,059	439,338	439,710	439,710	-	-
Miscellaneous Revenue	183,246	189,500	189,500	189,500	-	-
Transfers In	950,045	996,449	1,048,969	1,048,969	-	-
Use of Fund Balance	903,925	1,194,183	1,235,333	1,347,333	112,000	9.07%
Total Revenue Sources	\$ 2,705,762	\$ 3,120,570	\$ 3,214,612	\$ 3,366,612	\$ 152,000	4.73%
Expenditures by Category						
Salaries & Benefits	2,003,357	2,366,001	2,460,323	2,605,817	145,494	5.91%
Supplies & Services	702,405	754,569	754,289	760,795	6,506	0.86%
Total Expenditures by Category	\$ 2,705,762	\$ 3,120,570	\$ 3,214,612	\$ 3,366,612	\$ 152,000	4.73%
Expenditures by Division						
Financial Services	2,011,858	2,432,334	2,494,353	2,646,353	152,000	6.09%
Fiscal Management	422,062	407,530	422,693	422,693	-	-
Purchasing	271,842	280,706	297,566	297,566	-	-
Total Expenditures by Division	\$ 2,705,762	\$ 3,120,570	\$ 3,214,612	\$ 3,366,612	\$ 152,000	4.73%

GENERAL DESCRIPTION

The **Finance** Department is responsible for the administration of the financial affairs of the City including compiling financial information and data for the City Manager’s annual budget, the supervision of disbursement of all monies and control over all expenditures to ensure appropriations are not exceeded, the design and maintenance of a general accounting system along with the development and maintenance of internal controls, preparation of periodic statements of receipts and disbursements showing the financial and budgetary condition of the City, preparation of year-end financial statements, the collection of all revenue due to the City, investment of City funds, the purchasing of goods and services, and the disposal of surplus assets.

HOW THE DEPARTMENT IS ORGANIZED

The Assistant City Manager/Finance Director reports to the City Manager and is responsible for the executive management of the department.

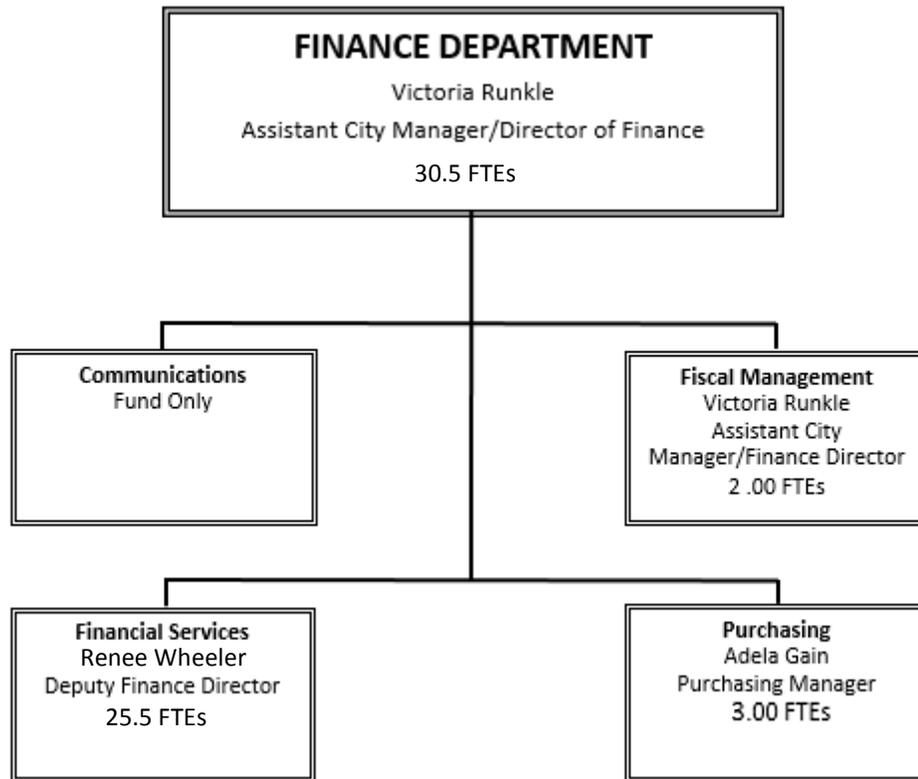
Communications provides copying and mailing services to departments.

The **Financial Services** staff accounts for all revenues and expenditures of the City. Financial Services compiles information and data, monitors the budget, and is responsible for recording and reporting all expenditures and revenue of the City. Financial Services also prepares the Comprehensive Annual Financial Report and the Biennial Operating & Capital Improvement Plan.

Fiscal Management provides for the administration of the Finance Department and provides ongoing analysis of the financial condition of the City, debt issuance, debt management and the investing of City funds.

The **Purchasing** staff provides a centralized acquisition program through which all departments may obtain needed goods and services at competitive costs consistent with suitable quality.

ORGANIZATIONAL CHART



FTE SUMMARY

Finance	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	2018 vs. 2018 revised
Financial Services					
Accountant I	1.00	1.00	1.00	1.00	-
Accountant II	1.00	1.00	1.00	1.00	-
Accountant III	2.00	2.00	2.00	2.00	-
Accountant IV	-	1.00	1.00	1.00	-
Accounting Clerk	3.75	3.75	3.75	3.75	-
Accounting Manager	1.00	-	-	-	-
Administrative Specialist	1.00	1.00	1.00	1.00	-
Budget & Compliance Manager	1.00	1.00	1.00	1.00	-
Clerical Assistant	2.00	2.00	2.00	2.00	-
Customer Service Representative	2.00	2.00	2.00	2.00	-
Deputy Finance Director	1.00	1.00	1.00	1.00	-
Field Services Representative	1.00	1.00	1.00	1.00	-
Financial Analyst	1.00	1.00	1.00	1.00	-
Payroll Accountant	1.00	1.00	1.00	1.00	-
Real Estate Manager	-	1.00	1.00	1.00	-
Real Estate Technician	-	1.00	1.00	1.00	-
Revenue & Business License Manager	1.00	1.00	1.00	1.00	-
Utility Billing Clerk	3.50	3.50	3.50	3.50	-
Total Financial Services	23.25	25.25	25.25	25.25	-
Fiscal Management					
Assistant City Manager	1.00	1.00	1.00	1.00	-
Administrative Specialist	1.00	1.00	1.00	1.00	-
Total Fiscal Management	2.00	2.00	2.00	2.00	-
Parking					
Accounting Clerk	0.25	0.25	0.25	0.25	-
Total Parking	0.25	0.25	0.25	0.25	-
Purchasing					
Buyer	2.00	2.00	2.00	2.00	-
Purchasing Assistant	-	-	-	-	-
Purchasing Manager	1.00	1.00	1.00	1.00	-
Total Purchasing	3.00	3.00	3.00	3.00	-
Total Finance	28.50	30.50	30.50	30.50	-

ACHIEVEMENTS

- Improving the Customer Experience at the City (External & Internal Customers)
 - Electronic Vendor Transactions
 - Electronic Paychecks/Cards
 - Utility E-bills
 - Online Sales Tax Filing
- Ensuring Accountability
 - Award Winning Comprehensive Annual Report With A “Clean” Audit Opinion
- Enhancing Stewardship
 - Award Winning Budget Documents Communicating The Effective Use Of Resources
 - Real Estate Division – More Effective Collection Of Oil & Gas Royalties And Cell Tower Leases
 - Business Process Evaluations To Eliminate Waste (Greenbelt, Financial Software Needs Assessment)
- Principled Relationships
 - Business Licenses

2018 DEPARTMENT POSITION & PROGRAM ADDITIONS

- Additional Funding for Real Estate Positions using Oil and Gas Lease Revenues

PURPOSE: The Financial Services division is responsible for development, maintenance and administration of the City's accounting system and for preparing and monitoring the City's budget. The preparation of the City's Comprehensive Annual Financial Report (CAFR), Operations and Capital Improvement Plan, periodic financial reports, and the implementation and maintenance of accounting controls over the City's financial resources are also responsibilities of the division. The division ensures compliance with Generally Accepted Accounting Principles (GAAP) and applicable federal, state, and local laws and regulations.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	257,488	301,100	301,100	341,100	40,000	13.28%
Sales & Use Tax	411,059	439,338	439,710	439,710	-	-
Miscellaneous Revenue	67,229	64,500	64,500	64,500	-	-
Transfers In	800,199	849,528	893,223	893,223	-	-
Use of Fund Balance	475,882	777,868	795,820	907,820	112,000	14.07%
Total Revenue Sources	\$ 2,011,858	\$ 2,432,334	\$ 2,494,353	\$ 2,646,353	\$ 152,000	6.09%
Expenditures by Category						
Salaries & Benefits	1,476,125	1,834,142	1,895,680	2,041,174	145,494	7.68%
Supplies & Services	535,733	598,192	598,673	605,179	6,506	1.09%
Total Expenditures by Category	\$ 2,011,858	\$ 2,432,334	\$ 2,494,353	\$ 2,646,353	\$ 152,000	6.09%
Expenditures by Activity						
001 - General Fund						
General Accounting	1,243,288	1,505,087	1,597,232	1,597,232	-	-
Real Estate	-	50,000	-	152,000	152,000	-
Utility Billing	388,338	429,565	445,894	445,894	-	-
106 - Sales & Use Tax Fund	183,246	218,847	221,505	221,505	-	-
410 - Downtown Parking Fund	31,233	27,235	28,122	28,122	-	-
506 - Communications Fund	165,753	201,600	201,600	201,600	-	-
Total Expenditures by Activity	\$ 2,011,858	\$ 2,432,334	\$ 2,494,353	\$ 2,646,353	\$ 152,000	6.09%

ACTIVITY DESCRIPTIONS

General Accounting is responsible for the receipt, disbursement, and monitoring of the City of Greeley's funds. In addition, accounting administers utility billing, payroll, sales and use tax collection, improvement district billing, fixed asset control, accounts receivable, accounts payable, license and parking permit issuance, audits, and general cashing functions. Accounting is also responsible for the outside agency contract for Weld Food Bank.

The **Utility Billing** staff provides billing services to the City utility customers, answers public inquiries, maintains utility billing records, performs special utility meter reading service requests.

The **Real Estate** area is a centralized location for all real estate requests at the City. They work with departments in the City to finalize real estate transactions.



FISCAL MANAGEMENT

PURPOSE: To support city operations with such services as cash management, investment of funds, special projects and studies, and administration of the other divisions of the Finance Department.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Transfers In	82,858	68,793	72,879	72,879	-	-
Use of Fund Balance	339,203	338,737	349,814	349,814	-	-
Total Revenue Sources	\$ 422,062	\$ 407,530	\$ 422,693	\$ 422,693	-	-
Expenditures by Category						
Salaries & Benefits	262,514	260,018	275,942	275,942	-	-
Supplies & Services	159,548	147,512	146,751	146,751	-	-
Total Expenditures by Category	\$ 422,062	\$ 407,530	\$ 422,693	\$ 422,693	-	-
Expenditures by Activity						
Finance Administration	422,062	407,530	422,693	422,693	-	-
Total Expenditures by Activity	\$ 422,062	\$ 407,530	\$ 422,693	\$ 422,693	-	-

ACTIVITY DESCRIPTION

Administration provides complete and accurate financial information to management, City Council, City departments and to the citizens of Greeley. It also provides administrative direction for the entire Finance Department in addition to investment and treasury functions for all City funds, debt issuance and debt management.



PURPOSE: To provide a centralized acquisition program through which all departments may obtain needed goods and services at competitive costs consistent with suitable quality.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Miscellaneous Revenue	116,017	125,000	125,000	125,000	-	-
Transfers In	66,987	78,128	82,867	82,867	-	-
Use of Fund Balance	88,839	77,578	89,699	89,699	-	-
Total Revenue Sources	\$ 271,842	\$ 280,706	\$ 297,566	\$ 297,566	-	-
Expenditures by Category						
Salaries & Benefits	264,718	271,841	288,701	288,701	-	-
Supplies & Services	7,124	8,865	8,865	8,865	-	-
Total Expenditures by Category	\$ 271,842	\$ 280,706	\$ 297,566	\$ 297,566	-	-
Expenditures by Activity						
Purchasing	271,842	280,706	297,566	297,566	-	-
Total Expenditures by Activity	\$ 271,842	\$ 280,706	\$ 297,566	\$ 297,566	-	-

ACTIVITY DESCRIPTION

Purchasing provides a purchasing team which is utilized for any City purchase. This team assists with specifications, prepares bids, and assures observance of City ordinances pertaining to purchasing and contracting. The purchasing staff serves as an interface between departmental personnel and vendors.





Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	148,558	59,000	59,000	373,400	314,400	533%
Intergovernmental Revenue	130,112	30,000	30,000	25,000	(5,000)	-16.67%
Miscellaneous Revenue	8,542	-	-	-	-	-
Transfers In	-	-	-	85,000	85,000	-
Use of Fund Balance	14,245,443	14,061,492	14,704,959	14,743,284	38,325	0.26%
Total Revenue Sources	\$ 14,532,655	\$ 14,150,492	\$ 14,793,959	\$ 15,226,684	\$ 432,725	2.93%
Expenditures by Category						
Salaries & Benefits	12,323,137	12,413,505	12,825,195	13,175,171	349,976	2.73%
Supplies & Services	2,169,740	1,697,209	1,928,986	1,781,007	(147,979)	-7.67%
Debt	39,778	39,778	39,778	39,778	-	-
Transfers Out	-	-	-	230,728	230,728	-
Total Expenditures by Category	\$ 14,532,655	\$ 14,150,492	\$ 14,793,959	\$ 15,226,684	\$ 432,725	2.93%
Expenditures by Division						
Administration	436,577	446,306	466,681	466,681	-	-
Community Safety	971,083	937,645	978,080	1,016,579	38,499	3.94%
Operations	13,124,995	12,766,541	13,349,198	13,743,424	394,226	2.95%
Total Expenditures by Division	\$ 14,532,655	\$ 14,150,492	\$ 14,793,959	\$ 15,226,684	\$ 432,725	2.93%

GENERAL DESCRIPTION

The mission of the **Greeley Fire Department** is to prevent harm through professional and compassionate service to the citizens of and visitors to Greeley and the Western Hills Fire Protection District. The Fire Chief functions as a City department head and reports to the City Manager. The Department consists of three divisions: Administration, Community Safety, and Operations.

HOW THE DEPARTMENT IS ORGANIZED

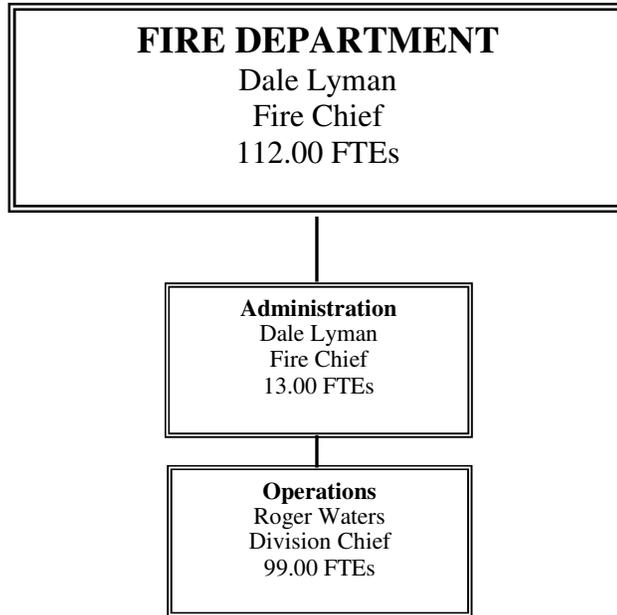
The **Administration** division, under the direction of the Fire Chief, provides policy and administrative direction for all functions of the department's operations. This division interacts with community leaders, other local governments, and the business community to identify community needs and develop programs. This division provides required administrative services and information to the City of Greeley and the Western Hills Fire Protection District.

The **Community Safety** division reports to a Division Chief and provides services which reduce the frequency and severity of fires, explosions, and other threats to property and life. The division enforces adopted fire codes and ordinances. It also supports the Records Management Systems for the department and interacts with the City's Information Technology division and the Weld County Emergency Communications Center. The division reviews development and building plans for compliance with fire and life safety standards, and coordinates the computer hardware and software programs for the department. This division also develops and implements the Emergency Management activities for the City.

The **Operations** division reports to a Division Chief and provides public safety through effective response to fires, medical emergencies, and other incidents that threaten public safety. It also supports the mission of the Community Safety division and conducts pre-fire planning activities, maintains all equipment and stations, and oversees major capital rolling stock acquisitions. The Training program within the Operations division provides academic instruction, field instruction and quality control for firefighting, emergency medical/rescue, advanced life support procedures, and other specialized functions to maintain state and nationally recognized certification for members of the department. It manages departmental safety and coordinates

criteria for the fitness and health standards of the department and addresses tuition costs for fire related college courses and represents the department within the Front Range Fire Consortium.

ORGANIZATIONAL CHART



FTE SUMMARY

Fire	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	2018 vs. 2018 revised
Administration					
Administrative Specialist	2.00	2.00	2.00	2.00	-
Alternative Response Paramedic		-	1.00	1.00	1.00
Division Chief	2.00	2.00	2.00	2.00	-
Fire Chief	1.00	1.00	1.00	1.00	-
Fire Lieutenant	1.00	1.00	1.00	1.00	-
Staff Specialist	1.00	1.00	1.00	1.00	-
Senior Administrative Specialist	2.00	2.00	2.00	2.00	-
Fire Capitan	3.00	3.00	3.00	3.00	-
Total Administration	12.00	12.00	13.00	13.00	1.00
Operations					
Ambulance Service	-	-	3.00	3.00	3.00
EMS Coordinator	1.00	1.00	1.00	1.00	-
Fire Capitan Specialist	1.00	1.00	1.00	1.00	-
Fire Engineer - B	17.00	17.00	17.00	17.00	-
Fire Engineer - I	6.00	6.00	6.00	6.00	-
Fire Engineer - P	1.00	1.00	1.00	1.00	-
Fire Lieutenant Specialist	2.00	2.00	2.00	2.00	-
Fire Lieutenant - B	12.00	11.00	11.00	11.00	-
Fire Lieutenant - I	7.00	8.00	8.00	8.00	-
Fire Lieutant - P	4.00	4.00	4.00	4.00	-
Firefighter - B	24.00	18.00	18.00	18.00	-
Firefighter - B Journey I	-	3.00	3.00	3.00	-
Firefighter-B Journey II	-	2.00	2.00	2.00	-
Firefighter-I	4.00	4.00	4.00	4.00	-
Firefighter-P	17.00	15.00	15.00	15.00	-
Firefighter-P Journey I	-	1.00	1.00	1.00	-
Firefighter-P Journey II	-	2.00	2.00	2.00	-
Total Operations	96.00	96.00	99.00	99.00	3.00
Total Fire	108.00	108.00	112.00	112.00	4.00

ACHIEVEMENTS

- Completed EOC training for major gas incident
- Relocated to new station
- Oil/Gas well inspections and response training continued
- ARV plan instituted after successful pilot program

2018 DEPARTMENT POSITION & PROGRAM ADDITIONS

- Alternative Response Vehicle Program started with startup funding
- Additional Alternative Response Paramedic for the Alternative Response Vehicle Program
- Ambulance Service program started at the City with reimbursement from Banner Health with 3 additional FTEs



PURPOSE: Administration provides policy and administrative direction for all functions of the department's operations.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Transfers In	-	-	-	85,000	85,000	-
Use of Fund Balance	436,577	446,306	466,681	381,681	(85,000)	-18.21%
Total Revenue Sources	\$ 436,577	\$ 446,306	\$ 466,681	\$ 466,681	-	-
Expenditures by Category						
Salaries & Benefits	353,093	272,963	286,904	286,904	-	-
Supplies & Services	43,706	133,565	139,999	139,999	-	-
Debt	39,778	39,778	39,778	39,778	-	-
Total Expenditures by Category	\$ 436,577	\$ 446,306	\$ 466,681	\$ 466,681	-	-
Expenditures by Activity						
Fire Administration	348,365	304,278	324,653	324,653	-	-
Old Hire Pension Liability	48,434	102,250	102,250	102,250	-	-
Zoll Heart Monitor Lease	39,778	39,778	39,778	39,778	-	-
Total Expenditures by Activity	\$ 436,577	\$ 446,306	\$ 466,681	\$ 466,681	-	-

ACTIVITY DESCRIPTIONS

Administration provides direction, coordinating, budget oversight and reporting of all activities within the department.

Old Hire Pension Liability is the old fire pension plan no longer offered that is funded annually based on pension costs.

Zoll Heart Monitor Lease started in January 2013, when the City entered into a five-year lease agreement to finance the purchase of seven manual monitor/defibrillators with a down payment of \$84,000. The note is funded by the General fund with annual payments of \$39,777.



COMMUNITY SAFETY

PURPOSE: Serves to reduce the frequency and intensity of fire and hazardous material incidents in a cost-effective manner and to support the overall efforts of the department in accomplishing its mission and goals. This division also serves as the coordinator of Emergency Management for the department and the City of Greeley.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	42,961	56,000	56,000	56,000	-	-
Intergovernmental Revenue	32,500	30,000	30,000	25,000	(5,000)	-16.67%
Use of Fund Balance	895,622	851,645	892,080	935,579	43,499	4.88%
Total Revenue Sources	\$ 971,083	\$ 937,645	\$ 978,080	\$ 1,016,579	\$ 38,499	3.94%
Expenditures by Category						
Salaries & Benefits	429,106	396,867	421,391	421,391	-	-
Supplies & Services	541,978	540,778	556,689	595,188	38,499	6.92%
Total Expenditures by Category	\$ 971,083	\$ 937,645	\$ 978,080	\$ 1,016,579	\$ 38,499	3.94%
Expenditures by Activity						
Emergency Management	70,142	64,917	67,875	67,875	-	-
Life Safety Services	392,560	366,461	388,027	388,027	-	-
Information Management	508,381	506,267	522,178	560,677	38,499	7.37%
Total Expenditures by Activity	\$ 971,083	\$ 937,645	\$ 978,080	\$ 1,016,579	\$ 38,499	3.94%

ACTIVITY DESCRIPTIONS

Emergency Management develops and implements the Emergency Management activities for the department and the City of Greeley.

Information Management acts as liaison between the department and the City of Greeley Information Technology division and manages all the department's communications systems and software needs.

Life Safety Services provides for fire cause determination of fires occurring in the department's jurisdiction and the investigation of all fires potentially caused by arson. This activity, along with support of the Bomb Squad, is shared with the Police Department. It also provides plan reviews and inspections for compliance with fire safety requirements for all new construction within the department's jurisdiction. This division enforces the fire code and related municipal and department provisions for all existing occupancies, other than single family residences.



PURPOSE: To provide public safety through effective response and mitigation of fires, medical emergencies, and other natural or man-made disasters. To plan, develop, and coordinate fire, emergency medical, hazardous materials, emergency management and other specialized training. This division ensures the health and safety of all personnel.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	105,597	3,000	3,000	317,400	314,400	10,480%
Intergovernmental Revenue	97,612	-	-	-	-	-
Miscellaneous Revenue	8,542	-	-	-	-	-
Use of Fund Balance	12,913,243	12,763,541	13,346,198	13,426,024	79,826	0.60%
Total Revenue Sources	\$ 13,124,995	\$ 12,766,541	\$ 13,349,198	\$ 13,743,424	\$ 394,226	2.95%
Expenditures by Category						
Salaries & Benefits	11,540,939	11,743,675	12,116,900	12,466,876	349,976	2.89%
Supplies & Services	1,584,056	1,022,866	1,232,298	1,045,820	(186,478)	-15.13%
Transfers Out	-	-	-	230,728	230,728	-
Total Expenditures by Category	\$ 13,124,995	\$ 12,766,541	\$ 13,349,198	\$ 13,743,424	\$ 394,226	2.95%
Expenditures by Activity						
Consortium	148,835	-	-	-	-	-
Emergency Response Operations	11,084,540	11,180,133	11,524,573	11,804,549	279,976	2.43%
Support Services	1,330,021	924,025	1,130,671	1,241,921	111,250	8.96%
Training	561,599	662,383	693,954	696,954	3,000	0.43%
Total Expenditures by Activity	\$ 13,124,995	\$ 12,766,541	\$ 13,349,198	\$ 13,743,424	\$ 394,226	2.95%

ACTIVITY DESCRIPTIONS

The Front Range Fire Consortium (FRFC) funds were being managed by the City. The FRFC will manage its own account in 2017.

Emergency Response Operations are responsible for the direction of all firefighting, rescue, and emergency medical responses. Special response teams such as Hazardous Materials, Dive-Rescue, and Technical Rescue, are coordinated and supported by this division. The Division Chief sets duty schedules, assigns personnel, monitors calls and reports, and reviews personnel evaluations and pay adjustments. This division must insure that the firefighters have adequate protective gear and proper apparatus to combat fires, effectively perform rescue procedures, and provide advanced emergency medical care to victims of these circumstances.

Support Services are responsible for the receiving, usage, maintenance, storage, assignment of, and replacement of all fire apparatus, fire equipment, and other supplies. Maintenance of all equipment used in the department is managed by personnel in this division, including maintenance and testing of self-contained breathing apparatus, technical monitors or detectors and small engines. This division provides services to other departments within the City, such as filling air tanks for the Water Department and testing and repairing self-contained breathing apparatus for the Police, Water, and Public Works Departments.

Station maintenance is also directed and scheduled by the Division Chief along with supervising officers at each station. Maintenance work on stations is coordinated with Public Works personnel utilizing food tax funds where possible.

Training within the Operations Division provides coordination, development, and/or delivery of all fire, rescue, emergency medical, and specialized response training. Members of the department are required to maintain certification as firefighters, fire instructors and fire officers, as well as Emergency Medical Technicians. The Training program is responsible for the development and management of the Advanced Life Support program within the department. It is also responsible for maintaining an effective fitness and safety program, which is a high priority within the department. This program manages the hiring and promotional processes for the department.





Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	91,423	74,384	74,384	74,384	-	-
Fines & Forfeits	113,540	155,900	157,000	157,000	-	-
Federal Intergovernmental Revenue	399,598	56,595	6,500	6,500	-	-
State Intergovernmental Revenue	186,228	113,339	49,512	49,512	-	-
County Intergovernmental Revenue	780,663	877,644	919,051	931,705	12,654	1.38%
Intergovernmental Revenue	137,098	136,925	137,648	137,648	-	-
Licenses & Permits	177,421	154,000	154,000	154,000	-	-
Miscellaneous Revenue	53,760	6,000	5,000	5,000	-	-
Rents from Facilities	12,670	12,660	12,660	12,660	-	-
Transfers from Designated Revenue Fund	48,658	59,795	70,047	70,047	-	-
Use of Fund Balance	23,304,858	24,491,850	25,494,293	25,982,562	488,269	1.92%
Total Revenue Sources	\$ 25,305,916	\$ 26,139,092	\$ 27,080,095	\$ 27,581,018	\$ 500,923	1.85%
Expenditures by Category						
Salaries & Benefits	19,875,360	20,976,714	22,085,386	22,297,233	211,847	0.96%
Supplies & Services	5,277,591	5,122,402	4,994,709	5,283,785	289,076	5.79%
Capital	152,965	39,976	-	-	-	-
Total Expenditures by Category	\$ 25,305,916	\$ 26,139,092	\$ 27,080,095	\$ 27,581,018	\$ 500,923	1.85%
Expenditures by Division						
Operations	19,452,071	20,226,991	21,170,731	21,428,956	258,225	1.22%
Support Services	5,853,845	5,912,101	5,909,364	6,152,062	242,698	4.11%
Total Expenditures by Division	\$ 25,305,916	\$ 26,139,092	\$ 27,080,095	\$ 27,581,018	\$ 500,923	1.85%

GENERAL DESCRIPTION

The **Police** Department exists for the provision of law enforcement services within prescribed ethical and constitutional limitations in the most cost-effective manner. It is responsive to community priorities, and utilizes proactive policing strategies. The department's mission is to improve the quality of life in Greeley by actively reducing the incidence and fear of crime and providing superior community service. The department consists of two divisions: Operations and Services.

HOW THE DEPARTMENT IS ORGANIZED

The Chief of Police reports to the City Manager and is the department head. The Police Chief is responsible for the leadership of the department.

The **Operations** division consists of the Patrol Section, the Traffic Enforcement Unit, the School Resource Officer Unit, the Special Weapons and Tactical/Bomb Unit, Neighborhood Action Team (NAT), the Animal Control Unit, the Special Enforcement Team, the Parking Enforcement Unit, Crime Analysis Unit, K-9 Unit, School Crossing Guards, the Investigations Section, the Weld County Drug Task Force, and the Victim Services Unit. This division provides the majority of the crime prevention, community education programming, order maintenance, traffic enforcement and control, case investigation, and general law enforcement services for the community.

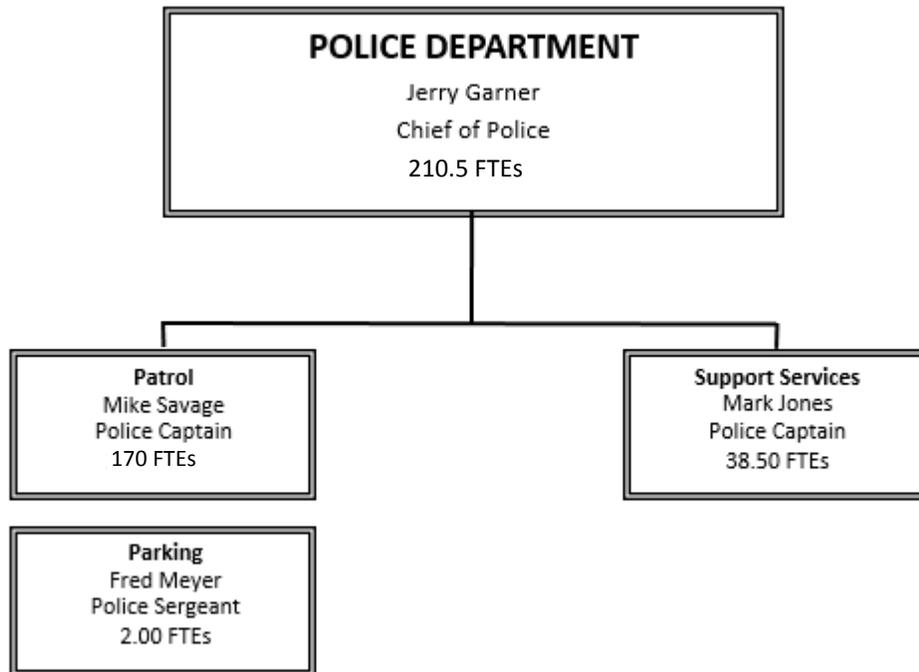
The **Parking Enforcement** staff enforces City parking ordinances through the issuance of parking citations to violators. In addition, the unit also assists with removal of abandoned or illegally parked vehicles. Parking Enforcement is a part of the Patrol section.

The **Services** division contains the Administrative Section, the Property Unit, Evidence Unit, Training Unit, Personnel Unit, Records, and Communications. This division provides recruitment and selection processes, personnel and training

development, budget development, property management, evidence administration and storage, and maintaining criminal records and warrants.

Grants to Outside Agencies includes grants given to A Kid’s Place, A Woman’s Place, Youth and Family Connection, Drug/Alcohol Surcharge, and The Humane Society

ORGANIZATIONAL CHART



FTE SUMMARY

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	2018 vs. 2018 revised
Police					
Patrol					
Administrative Specialist	2.00	2.00	2.00	2.00	-
Animal Control Officer	4.00	4.00	4.00	4.00	-
Crime Analyst	1.00	1.00	1.00	1.00	-
Fraud Investigations Specialist	1.00	1.00	1.00	1.00	-
Police Capitan	1.00	1.00	1.00	1.00	-
Police Lieutenant	6.00	6.00	6.00	6.00	-
Police Officer	120.00	123.00	123.00	125.00	2.00
Police Sergeant	20.00	20.00	20.00	20.00	-
Public Safety Technician	6.00	6.00	6.00	7.00	1.00
Senior Administrative Specialist	1.00	1.00	1.00	1.00	-
Victims Services Coordinator	2.00	2.00	2.00	2.00	-
Total Patrol	164.00	167.00	167.00	170.00	3.00
Support Services					
Budget Analyst	1.00	1.00	1.00	1.00	-
Clerical Assistant	1.50	1.50	1.50	1.50	-
Data Coordinator I	19.00	19.00	19.00	19.00	-
Data Coordinator II	4.00	4.00	4.00	4.00	-
Police Capitan	1.00	1.00	1.00	1.00	-
Police Chief	1.00	1.00	1.00	1.00	-
Police Sergeant	2.00	2.00	2.00	2.00	-
Property Evidence Tech. Supervisor	1.00	1.00	1.00	1.00	-
Property Evidence Technician	3.00	3.00	3.00	3.00	-
Records Supervisor	1.00	1.00	1.00	1.00	-
Senior Administrative Specialist	3.00	3.00	3.00	3.00	-
Training Coordinator	1.00	1.00	1.00	1.00	-
Total Support Services	38.50	38.50	38.50	38.50	-
Parking					
Parking Enforcement Officer	2.00	2.00	2.00	2.00	-
Total Parking	2.00	2.00	2.00	2.00	-
Total Police	204.50	207.50	207.50	210.50	3.00

FTE STAFFING BY TYPE

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	2018 vs. 2018 revised
Patrol					
Civilian	18.00	18.00	18.00	19.00	1.00
Sworn	146.00	149.00	149.00	151.00	2.00
Patrol Total	164.00	167.00	167.00	170.00	3.00
Support Services					
Civilian	34.50	34.50	34.50	34.50	-
Sworn	4.00	4.00	4.00	4.00	-
Support Services Total	38.50	38.50	38.50	38.50	-
Parking					
Civilian	2.00	2.00	2.00	2.00	-
Sworn	-	-	-	-	-
Parking Total	2.00	2.00	2.00	2.00	-
Total Police	204.50	207.50	207.50	210.50	3.00

ACHIEVEMENTS

- Saw a major reduction of Part One crimes during first half of the year compared to the same time period in 2016
- Completed additional de-escalation training for all officers
- Completed high-speed vehicle operation training for all police officers
- Achieved full authorized staffing for sworn personnel (154)
- Created Sector D for added downtown coverage
- Bolstered traffic enforcement directed at reducing the injury accident increase
- Opened downtown outreach office

2018 DEPARTMENT POSITION & PROGRAM ADDITIONS

- Add 2 police officers and one Public Safety Technician to work high call load days/times (Weekdays, 10 a.m. – 6 p.m.)
- Additional Weld County Dispatch FTEs
- Weld County Dispatch Increases
- Humane Society Increases



PURPOSE: To provide a safe environment for the citizens of Greeley through effective law enforcement, prevention and control of crime, maintenance of public order, and the safe, expeditious flow of traffic.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	47,316	33,000	33,000	33,000	-	-
Fines & Forfeits	112,905	155,900	157,000	157,000	-	-
Intergovernmental Revenue	761,527	366,107	257,408	257,408	-	-
Licenses & Permits	175,693	154,000	154,000	154,000	-	-
Miscellaneous Revenue	14,680	1,000	-	-	-	-
Transfers In	48,658	59,795	70,047	70,047	-	-
Use of Fund Balance	18,641,043	19,628,830	20,499,276	20,757,501	258,225	1.26%
Total Revenue Sources	\$ 19,801,822	\$ 20,398,632	\$ 21,170,731	\$ 21,428,956	\$ 258,225	1.22%
Expenditures by Category						
Salaries & Benefits	17,077,119	18,007,728	18,934,366	19,146,213	211,847	1.12%
Supplies & Services	2,571,738	2,350,928	2,236,365	2,282,743	46,378	2.07%
Capital	152,965	39,976	-	-	-	-
Total Expenditures by Category	\$ 19,801,822	\$ 20,398,632	\$ 21,170,731	\$ 21,428,956	\$ 258,225	1.22%
Expenditures by Activity						
001 - General Fund						
Animal Control	251,061	322,954	338,532	338,532	-	-
Bomb	3,637	6,270	4,470	4,470	-	-
Information Technology Charges	1,042,388	784,596	773,866	773,866	-	-
Investigations	2,754,624	2,702,761	2,815,838	2,815,838	-	-
Joint Crime Lab	377,912	354,082	353,352	353,352	-	-
K-9	207,370	226,900	234,679	234,679	-	-
Liquor Enforcement	126,883	109,873	113,715	113,715	-	-
Neighborhood Action Team	654,800	642,097	668,765	668,765	-	-
Old Hire Pension Liability	68,269	44,789	44,789	44,789	-	-
Patrol Commander	171,699	168,513	178,643	178,643	-	-
Patrol Services	10,262,620	11,434,987	12,104,018	12,350,084	246,066	2.03%
Police Grants	349,751	171,641	-	-	-	-
School Crossing Guards	51,606	57,836	59,132	59,132	-	-
School Resource	700,867	668,018	694,657	694,657	-	-
SWAT	40,696	38,342	39,179	39,179	-	-
Traffic	902,008	900,249	934,712	934,712	-	-
Victim Services	177,672	202,371	191,925	191,925	-	-
Weld Drug Task Force	1,177,674	1,055,151	1,094,667	1,094,667	-	-
Grants to Outside Agencies						
A Kid's Place	9,000	9,000	9,000	9,000	-	-
A Woman's Place	16,000	16,000	16,000	16,000	-	-
Humane Society	299,000	304,970	317,209	329,368	12,159	3.83%
Youth & Family Connection	41,634	41,634	41,634	41,634	-	-

Expenditures by Activity	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
108 - Designated Revenue Fund						
Drug/Alcohol Surcharge	30,000	30,000	30,000	30,000	-	-
410 - Downtown Parking Fund						
Issue Tickets	84,652	105,598	111,949	111,949	-	-
Total Expenditures by Activity	\$ 19,801,822	\$ 20,398,632	\$ 21,170,731	\$ 21,428,956	\$ 258,225	1.22%

ACTIVITY DESCRIPTIONS

The **Animal Control** unit responds to calls regarding problems with domestic animals, collects and impounds stray animals, and enforces the animal control ordinances.

The **Investigations** Section is responsible for major investigations utilizing specialists which enable the patrol officers to remain on their assigned beats. Individual work units include the Target Offense Team, the General Assignment Unit, the Youth Unit, the Gang Unit, and the Liquor Enforcement Unit.

The **Issue Tickets** (Parking Enforcement) program is responsible for overtime and permits, parking in the downtown center area and associated parking lots. Additionally, Parking Enforcement Officers are responsible for tow-away zones and handicap parking restrictions.

The **Joint Crime Lab** provides forensic services to the Weld County Sheriff's Office and the Greeley Police Department as well as the Loveland Police Department, the Fort Collins Police Department, and the Larimer County Sheriff's Office. These services typically include crime scene investigation, fingerprint comparison, digital evidence collection and analysis, DNA analysis, and chemical analysis services.

The **K-9** unit is trained to sniff out drugs and apprehend suspects.

Liquor Enforcement investigates all liquor related cases and liquor complaints filed by citizens.

The **Neighborhood Action Team** (NAT) plans, implements, and evaluates community service programs directed at meeting community needs and improving communication between the Police Department and the community. Specific projects include crime prevention presentations and inspections, Neighborhood Watch Programs, the Adopt-a-Cop Program, the Santa Cops Program, and Business Watch. The NAT program is staffed by a sergeant, four officers and one non-sworn public safety technician (PST) who are able to identify and provide solutions to neighborhood problems. They work closely in conjunction with the City's Neighborhood Building Blocks program involving various other City departments and components of the City.

The **Patrol** section provides a 24-hour response capability to calls for service, investigates criminal incidents, enforces laws and ordinances, and maintains public order. Individual work units include the Traffic Enforcement Unit involved with the safe and expeditious flow of traffic, the Special Weapons and Tactics Team trained to respond to major life threatening situations, and the Greeley/Weld Bomb Unit that contains highly trained and skilled individuals who handle explosive and incendiary devices and their neutralization.

The School **Crossing Guard** program is composed of seasonal employees who assist children at school crosswalks during the school year.

The **School Resource** program provides officers who are assigned to various schools. There is an officer assigned to each of the three major high schools and two additional officers who are assigned both junior high and elementary schools. In addition to the education component, the officers are able to employ enforcement strategies as they become necessary both in the areas of criminal activity and traffic enforcement in the areas in and around the schools.

The **SWAT** (Special Weapons and Tactics) Team consists of specially trained officers chosen from all sections within the Police Department. The unit responds to barricaded suspect and hostage taking incidents and assists in the apprehension of dangerous fugitives.

The **Traffic** Unit exists to reduce traffic accidents and injuries and to facilitate the safe and expeditious flow of vehicular and pedestrian traffic through the public's voluntary compliance with traffic regulations. The traffic unit does this through a combination of education and enforcement.

The **Victims Services** and Assistance staff consists of volunteers and two Victim Services Coordinators whose salaries are partially funded by grants. The unit is charged with providing support and referral services to victims of crimes. Once victims have been identified, victim services personnel follow-up to ensure that needed assistance is provided. Services range from

immediate response to the scene by a victim advocate to a next day phone call, depending on the nature of the crime or victim needs.

The **Weld Drug Task Force** program is a countywide multi-agency operation that was created to impact illegal drug trafficking in Weld County. Resources and funding for the operation are derived from a number of supporting police agencies throughout the county and a grant from the Office of National Drug Control Policy – High Intensity Drug Trafficking Area. Task Force personnel on permanent assignment are derived from the Greeley Police Department and the Weld County Sheriff's Office.

GRANTS TO OUTSIDE AGENCIES

A Kid's Place is a child-friendly environment for coordinated law enforcement investigations, including a site for interviews of children who may be victims of child abuse and to provide assistance in communication with witnesses and victim's families.

A Woman's Place is a shelter and counseling program for battered women and their children.

Humane Society – This is the City's contribution for kennel services for companion animals delivered by City police department or Greeley residents.

Youth & Family Connections (Juvenile Assessment Center) – This is the City's contribution for the operation of the Weld County Juvenile Assessment Center.



PURPOSE: The division provides necessary administrative and support services to the department as well as balanced community services to the citizens in order to accomplish the overall goals of both the community and the department.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	44,107	41,384	41,384	41,384	-	-
Fines & Forfeits	635	-	-	-	-	-
Intergovernmental Revenue	742,060	818,396	855,303	867,957	12,654	1.48%
Licenses & Permits	1,728	-	-	-	-	-
Miscellaneous Revenue	51,750	17,660	17,660	17,660	-	-
Use of Fund Balance	4,663,815	4,863,020	4,995,017	5,225,061	230,044	4.61%
Total Revenue Sources	\$ 5,504,094	\$ 5,740,460	\$ 5,909,364	\$ 6,152,062	\$ 242,698	4.11%
Expenditures by Category						
Salaries & Benefits	2,798,241	2,968,986	3,151,020	3,151,020	-	-
Supplies & Services	2,705,853	2,771,474	2,758,344	3,001,042	242,698	8.80%
Total Expenditures by Category	\$ 5,504,094	\$ 5,740,460	\$ 5,909,364	\$ 6,152,062	\$ 242,698	4.11%
Expenditures by Activity						
001 - General						
Communications	199,957	250,901	293,002	492,056	199,054	67.94%
Custody Contract	7,098	8,500	8,500	8,500	-	-
Evidence	356,161	382,676	398,190	398,190	-	-
Honor Guard	2,495	1,073	1,073	1,073	-	-
Office of Chief of Police	405,889	416,921	440,579	440,579	-	-
Police Range	45,319	44,930	46,186	46,186	-	-
Property	1,831,728	1,677,907	1,612,711	1,612,711	-	-
Records & Identification	2,054,678	2,358,831	2,485,562	2,529,206	43,644	1.76%
Recruitment	88,119	86,685	85,160	85,160	-	-
Support Services Commander	252,662	246,831	262,004	262,004	-	-
Training - Services	258,989	264,705	275,897	275,897	-	-
607 - Community Memorials						
Longworth Fund	1,000	500	500	500	-	-
Total Expenditures by Activity	\$ 5,504,094	\$ 5,740,460	\$ 5,909,364	\$ 6,152,062	\$ 242,698	4.11%

ACTIVITY DESCRIPTIONS

The **Support Services Commander** and **Office of Chief of Police** are responsible for preparing and administering the annual budget, coordinating long-range fiscal planning, maintaining records of purchases and service contracts, and providing audit accountability for agency expenditures. The Professional Standards Unit sergeant reports directly to the Chief of Police and is responsible for the control of complaint investigations against department members, both sworn and non-sworn. This officer also performs inspections, witnesses the destruction of illegal contraband, and performs periodic audits of all departmental cash accounts. Additionally, a number of grants are fiscally monitored out of the Services Division to include the VALE, VOCA, HIDTA and JAG grants.

The **Communications** section is for the City of Greeley's share of emergency dispatch services provided by Weld County and the services necessary to maintain department radios.

The **Evidence** unit's responsibilities include the storage and security of evidence and recovered property, the coordination of laboratory analysis of evidence, and the release or destruction of evidence or other property as prescribed by applicable statutes or ordinances.

The primary role of the **Honor Guard** is to serve as ambassadors for the City of Greeley, presenting a positive image of the agency and the City.

The **Police Range** is a specially equipped firing range for sworn police officers to conduct marksmanship training.

The **Property** unit responsibilities include the storage of department equipment and supplies. The unit is also responsible for the purchase of department equipment and maintenance of the police credit card system.

The **Records** section annually receives, transcribes, reviews and maintains approximately 50,000 criminal justice reports prepared by Greeley Police Department members as well as the Weld County Sheriff's Office and the Kersey Police Department. The maintenance of these reports includes quality assurance reviews to ensure that the coding adheres to the National Incident Based Reporting System (NIBRS) requirements and submitting this data at the state and federal levels. Dissemination of these criminal justice records is made to the public as well as other criminal justice agencies. The section also receives, enters and forwards approximately 23,000 citations that were issued by the 3 Records Management System (RMS) agencies listed above as well as receives, enters and annually maintains 11,000 warrants that are issued by 23 courts in Weld County.

The **Training and Recruitment** units are responsible for the coordination of recruit and officer in-service, supervisory, managerial, firearms, and all other specialized training for department members. These units also administer the career development program, the higher education reimbursement program, and maintain the Police Department library, personnel files, and training records for all department members.

Custody Contract is the costs for prisoners charged to the City from the County Jail.

Police Grants are grants received from outside agencies that have designated purposes.

The **Longworth Fund** provides annual police scholarships.





Revenue Sources Mid Category	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Bond Proceeds	450,526	672,064	-	-	-	-
Charges for Services	6,416,272	7,459,667	7,819,797	7,957,260	137,463	1.76%
County Intergovernmental Revenue	575	575	575	575	-	-
Federal Transit Authority	2,868,843	5,865,221	3,220,208	3,220,208	-	-
Fines & Forfeits	1,900	-	-	-	-	-
Highway User Taxes	2,144,917	2,200,000	2,200,000	2,200,000	-	-
Intergovernmental Revenue	18,743	18,300	18,300	18,300	-	-
Licenses & Permits	166,739	158,150	158,150	165,590	7,440	4.70%
Miscellaneous Revenue	488,126	121,154	121,983	121,983	-	-
Rents from Facilities	96,175	96,072	96,072	96,072	-	-
Road & Bridge Taxes	778,452	800,000	800,000	800,000	-	-
Special Registration Fees	317,540	320,000	320,000	320,000	-	-
State Intergovernmental Revenue	53,558	179,478	-	-	-	-
Taxes	643,621	700,000	714,000	714,000	-	-
Transfers In	5,185,419	3,487,048	5,430,201	5,425,202	(4,999)	-0.09%
Use of Fund Balance	3,387,103	5,668,168	4,213,250	4,073,346	(139,904)	23.62%
Total Revenue Sources	\$ 23,018,510	\$ 27,745,897	\$ 25,112,536	\$ 25,112,536	-	-
Expenditures by Category						
Salaries & Benefits	9,312,667	10,257,034	10,928,762	10,908,762	(20,000)	-0.18%
Supplies & Services	8,864,004	9,860,602	10,204,597	10,224,597	20,000	0.20%
Capital	2,935,833	6,684,654	3,158,041	3,158,041	-	-
Debt	507,853	445,780	308,662	308,662	-	-
Transfers Out	1,398,154	497,827	512,474	512,474	-	-
Total Expenditures by Division	\$ 23,018,510	\$ 27,745,897	\$ 25,112,536	\$ 25,112,536	-	-
Expenditures by Division						
Administration	917,564	1,276,922	1,247,134	1,247,134	-	-
Engineering	1,475,298	1,965,205	2,051,276	2,031,276	(20,000)	-0.98%
Equipment Maintenance	3,308,917	2,831,130	3,046,877	3,046,877	-	-
Facilities Management	2,570,510	2,852,158	2,954,610	2,954,610	-	-
Fleet Replacement	2,408,861	2,733,151	2,472,029	2,472,029	-	-
Street Maintenance	3,709,415	3,419,267	3,584,202	3,584,202	-	-
Transit Services	5,014,261	8,985,513	5,912,520	5,912,520	-	-
Transportation Services	3,613,685	3,682,551	3,843,888	3,863,888	20,000	0.52%
Total Expenditures by Division	\$ 23,018,510	\$ 27,745,897	\$ 25,112,536	\$ 25,112,536	-	-

GENERAL DESCRIPTION

The mission of the **Public Works** Department is to provide for the design, construction, operation, maintenance and protection of the City's infrastructure that is critical to the safe and efficient movement of pedestrians, traffic, goods, and emergency services.

HOW THE DEPARTMENT IS ORGANIZED

The Public Works Director reports to the City Manager and is the head of the department.

The **Administration** division consists of the Director and support staff providing for the planning, directing, coordinating, budget oversight and reporting of all service programs within the department.

The **Engineering** division plans, designs, and supervises the construction of special projects and Capital Improvements Program projects, as well as the orderly development review and quality management of work within the public right-of-way.

The **Equipment Maintenance** division is responsible for the procurement, repair and maintenance of much of the City's fleet of vehicles and equipment. The division also is responsible for the provision of fuel and fuel tank testing.

The **Facilities Management** division repairs, maintains, and cleans City buildings and facilities. The division also performs remodeling, energy management, and retrofitting of facilities, as well as preventive maintenance on heating, ventilating, and air conditioning equipment.

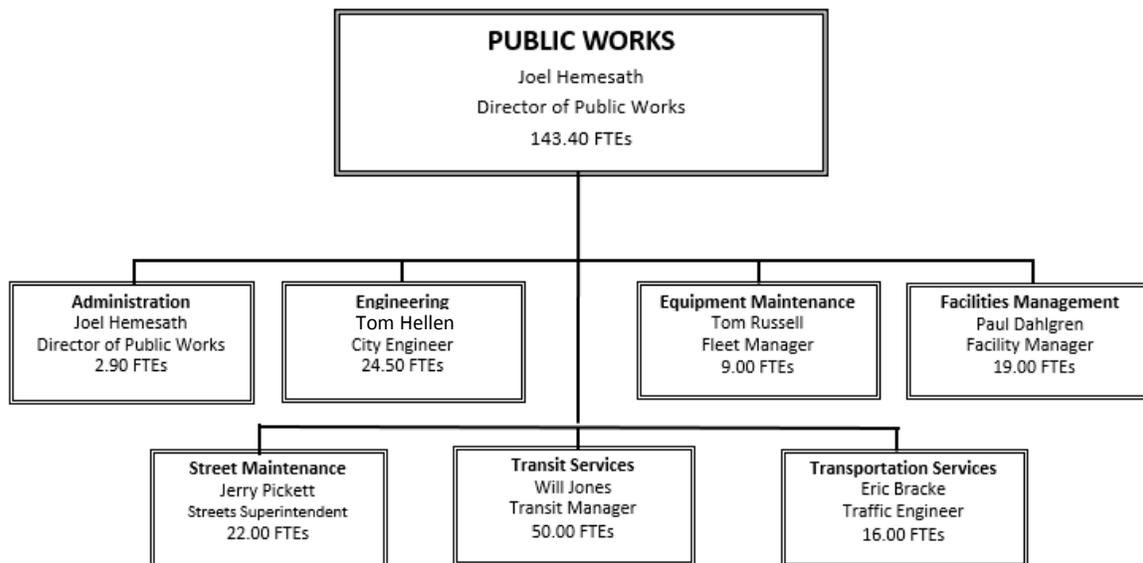
The **Fleet Replacement** division tracks the procurement of the City's vehicles and equipment.

The **Streets** division cleans and repairs city streets, controls snow and ice on streets for safe travel, maintains and repairs public drainage facilities, and controls weeds in the public rights-of-way and on City property.

The **Transit Services** division operates a public transit system for the citizens of Greeley by providing fixed, demand response and paratransit services.

The **Transportation Services** division plans traffic flow, installs and maintains traffic control devices such as signs, traffic signals and street markings, and provides for the coordination of traffic signals and street lights for improved safety.

ORGANIZATIONAL CHART



FTE SUMMARY

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	2018 vs. 2018 revised
Public Works					
Administration					
Budget Analyst	0.90	0.90	0.90	0.90	-
Budget Technician	1.00	1.00	1.00	1.00	-
Public Works Director	1.00	1.00	1.00	1.00	-
Total Administration	2.90	2.90	2.90	2.90	-
Engineering					
Administrative Specialist	1.00	1.00	1.00	1.00	-
CAD Technician	1.00	1.00	1.00	1.00	-
City Engineer	1.00	1.00	1.00	1.00	-
Civil Engineer	2.00	2.00	2.00	2.00	-
Concrete Maintenance Coordinator	1.00	1.00	1.00	1.00	-
Construction Inspector	5.00	5.00	5.00	5.00	-
Construction Services Manger	1.00	1.00	1.00	1.00	-
Engineering Assistant	0.50	0.50	0.50	0.50	-
Engineering Technician	6.00	7.00	7.00	7.00	-
Pavement Management Coordinator	1.00	1.00	1.00	1.00	-
Project Manger	1.00	1.00	1.00	1.00	-
Senior Survey Technician	1.00	1.00	1.00	1.00	-
Staff Engineer	1.00	1.00	1.00	1.00	-
Survey Technician	1.00	1.00	1.00	1.00	-
Total Engineering	23.50	24.50	24.50	24.50	-
Equipment Maintenance					
Administrative Specialist	1.00	1.00	1.00	1.00	-
Equipment Maintenance Foreman	1.00	1.00	1.00	1.00	-
Equipment Maintenance Mechanic	5.00	5.00	5.00	5.00	-
Fleet Manager	1.00	1.00	1.00	1.00	-
Service Writer	1.00	1.00	1.00	1.00	-
Maintenance Service Attendant	-	-	-	-	-
Total Equipment Maintenance	9.00	9.00	9.00	9.00	-
Facilities Management					
Administrative Specialist	1.00	1.00	1.00	1.00	-
Facilities Management Supervisor	-	-	-	-	-
Facilities Management Technician II	5.00	5.00	5.00	5.00	-
Facility Manger	1.00	1.00	1.00	1.00	-
Facilities Project Manager	1.00	1.00	1.00	1.00	-
Facility Service Worker	8.00	8.00	8.00	8.00	-
Mechanical Controls Technician	2.00	2.00	2.00	2.00	-
Facility Services Supervisor I	1.00	1.00	1.00	1.00	-
Total Facilities Management	19.00	19.00	19.00	19.00	-
Street Maintenance					
ADMINISTRATIVE SPECIALIST	1.00	1.00	1.00	1.00	-
CREW SUPERVISOR-STREETS	2.00	2.00	2.00	2.00	-
EQUIPMENT OPER II-STREETS	8.00	8.00	8.00	8.00	-
EQUIPMENT OPERATOR I	9.00	9.00	9.00	9.00	-
GRAFFITI REMOVAL TECH	1.00	1.00	1.00	1.00	-
STREETS SUPERINTENDENT	1.00	1.00	1.00	1.00	-
Total Street Maintenance	22.00	22.00	22.00	22.00	-

FTE SUMMARY (CONTINUED)

Public Works	2017 Revised		2018	2018 Revised	2018 vs. 2018 revised
	2016 Actual	Budget	Budget	Budget	
Transit Services					-
Administrative Specialist	1.00	1.00	1.00	1.00	-
Bus Driver	31.00	31.00	31.00	31.00	-
Clerical Assistant	1.00	1.00	1.00	1.00	-
Equipment Maintenance Foreman	1.00	1.00	1.00	1.00	-
Equipment Maintenance Mechanic	4.50	4.50	4.50	4.50	-
Grant Specialist	1.00	1.00	1.00	1.00	-
Maintenance Service Attendant	1.50	1.50	1.50	1.50	-
Route Supervisor	3.00	3.00	3.00	3.00	-
Service Writer	1.00	1.00	1.00	1.00	-
Transit Manager	1.00	1.00	1.00	1.00	-
Transit Specialist	1.00	1.00	1.00	1.00	-
Transportation Dispatcher	3.00	3.00	3.00	3.00	-
Total Transit Services	50.00	50.00	50.00	50.00	-
Transportation Services					-
Pavement Marking Coordinator	1.00	1.00	1.00	1.00	-
Signs and Markings Supervisor	1.00	1.00	1.00	1.00	-
Signs and Markings Technician	4.00	4.00	4.00	4.00	-
Senior Administrative Specialist	1.00	1.00	1.00	1.00	-
Traffic Engineer	1.00	1.00	1.00	1.00	-
Traffic Engineer Tech II	1.00	1.00	1.00	1.00	-
Traffic Engineer Tech III	1.00	1.00	1.00	1.00	-
Traffic Engineering Tech	1.00	1.00	1.00	1.00	-
Traffic Operation Supervisor	1.00	1.00	1.00	1.00	-
Traffic Signal Supervisor	1.00	1.00	1.00	1.00	-
Traffic Signal Technician	3.00	3.00	3.00	3.00	-
Transportation Services	16.00	16.00	16.00	16.00	-
Total Public Works	142.40	143.40	143.40	143.40	-

ACHIEVEMENTS

- 7% increase in ridership on new transit route system implemented in 2016 (635,000 rides on fixed route)
- With Keep Greeley Moving tax, Cascade Park subdivision, three arterials and the Downtown Hotel area will be overlaid
- Established 3rd radio tower for redundancy coverage
- 65th Avenue from 29th Street to City Limits
- Transit Transfer Center
- Fire Station #1



Administration

PURPOSE: To provide administrative support to the entire department.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Highway User Taxes	107,246	110,000	110,000	110,000	-	-
Special Registration Fees	38,105	50,400	50,400	50,400	-	-
Licenses & Permits	65	-	-	-	-	-
Specific Ownership Taxes	77,235	84,000	85,680	85,680	-	-
Miscellaneous Revenue	3,240	3,534	3,534	3,534	-	-
Transfers In	4,118,408	4,562,707	4,958,926	4,953,927	(4,999)	-0.10%
Use of Fund Balance	(3,426,734)	(3,533,719)	(3,961,406)	(3,956,407)	4,999	-0.13%
Total Revenue Sources	\$ 917,564	\$ 1,276,922	\$ 1,247,134	\$ 1,247,134	-	-
Expenditures by Category						
Salaries & Benefits	327,642	334,959	355,551	355,551	-	-
Supplies & Services	589,922	852,463	891,583	891,583	-	-
Capital	-	89,500	-	-	-	-
Total Expenditures by Category	\$ 917,564	\$ 1,276,922	\$ 1,247,134	\$ 1,247,134	-	-
Expenditures by Activity						
Administration	912,314	1,269,922	1,240,134	1,240,134	-	-
Envision	5,250	7,000	7,000	7,000	-	-
Total Expenditures by Activity	\$ 917,564	\$ 1,276,922	\$ 1,247,134	\$ 1,247,134	-	-

ACTIVITY DESCRIPTIONS

Envision – is a grant given by the City of Greeley to assist Envision, an outside agency, who serves approximately 1,800 individuals that have a qualifying intellectual and/or developmental disability or delay.

Administration's main emphasis is working with the departmental budget and payroll. The administrative staff also provides administrative support to other divisions within the department and is responsible for other duties as assigned.



PURPOSE: To provide orderly construction of new street infrastructure via new land development, proper evaluation/repair of the city's existing street infrastructure system, and the design, construction, inspection and quality assurance of new transportation related capital improvement projects.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	491,044	665,000	760,000	760,000	-	-
Highway User Taxes	364,636	374,000	374,000	374,000	-	-
Licenses & Permits	158,298	150,150	150,150	157,590	7,440	4.96%
Miscellaneous Revenue	20,882	-	-	-	-	-
Use of Fund Balance	440,439	776,055	767,126	739,686	(27,440)	-3.58%
Total Revenue Sources	\$ 1,034,859	\$ 1,189,150	\$ 1,284,150	\$ 1,291,590	\$ 7,440	0.58%
Expenditures by Category						
Salaries & Benefits	1,259,594	1,732,968	1,866,218	1,846,218	(20,000)	-1.07%
Supplies & Services	199,756	232,237	185,058	185,058	-	-
Capital	15,948	-	-	-	-	-
Total Expenditures by Category	\$ 1,475,298	\$ 1,965,205	\$ 2,051,276	\$ 2,031,276	(\$ 20,000)	-0.98%
Expenditures by Activity						
Construction Services	478,277	588,443	589,674	589,674	-	-
Engineering Services	997,021	1,376,762	1,461,602	1,441,602	(20,000)	-1.37%
Total Expenditures by Activity	\$ 1,475,298	\$ 1,965,205	\$ 2,051,276	\$ 2,031,276	(\$ 20,000)	-0.98%

ACTIVITY DESCRIPTIONS

Construction Services regulates work and monitors quality assurance of the work in the public right-of-way. This includes Public Works capital improvement projects, Water and Sewer capital improvement projects, other city projects, land development projects, survey services, and preparation of engineering reports for projects.

Engineering Services provides for the design and construction management of Public Works transportation projects and other city projects as requested. Services also include administration of permits, ordinance enforcement, mapping, infrastructure records, subdivision records, and special improvement districts.

Project Management manages various City capital improvement projects.



Equipment Maintenance

PURPOSE: To provide maintenance and repair of vehicles and equipment in an efficient and cost effective manner.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	2,370,750	2,877,129	3,077,087	3,078,287	1,200	0.04%
Miscellaneous Revenue	34,900	22,120	22,949	22,949	-	-
Use of Fund Balance	903,267	(68,119)	(53,159)	(54,359)	(1,200)	2.26%
Total Revenue Sources	\$ 3,308,917	\$ 2,831,130	\$ 3,046,877	\$ 3,046,877	-	-
Expenditures by Category						
Salaries & Benefits	681,551	720,647	764,709	764,709	-	-
Supplies & Services	1,623,124	2,089,008	2,260,693	2,260,693	-	-
Capital	39,242	21,475	21,475	21,475	-	-
Transfers Out	965,000	-	-	-	-	-
Total Expenditures by Category	\$ 3,308,917	\$ 2,831,130	\$ 3,046,877	\$ 3,046,877	-	-
Expenditures by Activity						
Central Fleet Operations	3,044,438	2,540,177	2,745,280	2,745,280	-	-
Fire Mechanic/Operations	251,474	261,333	271,148	271,148	-	-
Motor Pool	5,777	14,120	14,949	14,949	-	-
VANGO	7,227	15,500	15,500	15,500	-	-
Total Expenditures by Activity	\$ 3,308,917	\$ 2,831,130	\$ 3,046,877	\$ 3,046,877	-	-

ACTIVITY DESCRIPTIONS

Administration, Operations, and Sublet provide for regularly scheduled prevention maintenance repair for the central fleet and equipment.

The Central fleet maintains **VanGo** carpool vans through an agreement with the City of Ft. Collins.

Central Fleet Operations oversees the city fleet and includes several activities. They purchase vehicles and equipment that is then leased to various departments. This area oversees the fuel programs that provides for the City's fleet fueling needs by maintaining supplies of fuel in seven City owned storage tanks and administering an intergovernmental agreement with Weld County for use of their fuel facility, in addition to remote site fueling with outside vendors

The **Motor Pool** was created to have vehicles that are not assigned to a department that can be used by city employees rather than using a personal or department vehicle.

The **Fire Mechanic/Operations** is separated out to identify maintenance provided for the Fire department vehicles.



Facilities Management/Services

PURPOSE: To provide, manage, and maintain a safe and clean working environment in the city owned facilities through economical and effective service based programs.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	11,307	46,000	46,000	46,000	-	-
Rents from Facilities	96,175	96,072	96,072	96,072	-	-
Miscellaneous Revenue	610	-	-	-	-	-
Transfers In	432,116	449,341	471,275	471,275	-	-
Use of Fund Balance	2,030,302	2,260,745	2,341,263	2,341,263	-	-
Total Revenue Sources	\$ 2,570,510	\$ 2,852,158	\$ 2,954,610	\$ 2,954,610	-	-
Expenditures by Category						
Salaries & Benefits	1,167,789	1,224,105	1,301,925	1,301,925	-	-
Supplies & Services	969,567	1,130,226	1,140,211	1,140,211	-	-
Transfers Out	433,154	497,827	512,474	512,474	-	-
Total Expenditures by Category	\$ 2,570,510	\$ 2,852,158	\$ 2,954,610	\$ 2,954,610	-	-
Expenditures by Activity						
001 - General Fund						
Custodial	428,641	505,879	534,958	534,958	-	-
Maintenance	1,294,499	1,331,305	1,372,111	1,372,111	-	-
Utilities	364,487	517,147	535,067	535,067	-	-
108 - Designated Revenue Fund						
Maintenance	482,882	497,827	512,474	512,474	-	-
Total Expenditures by Fund	\$ 2,570,510	\$ 2,852,158	\$ 2,954,610	\$ 2,954,610	-	-

ACTIVITY DESCRIPTIONS

Custodial services are provided for in the following facilities: City Hall, City Hall Annex, Public Works, Lincoln Park Annex, Police Headquarters and the Service Center.

The **Maintenance** division provides the major and minor maintenance and remodeling of the following City facilities and others as requested along with management for these projects: City Hall, City Hall Annex, Public Works, Lincoln Park Annex, Police Headquarters, Recreation Center, Senior Center, Union Colony Civic Center, Service Center, Streets, two swimming pools, two splash parks, Rodarte Center, Cemetery, Golf facilities, seven fire stations, Museum, Ice Haus, Family FunPlex, and other miscellaneous smaller facilities.

Utilities track the usage of electricity, water, sewer and natural gas for City Hall, City Hall Annex, Public Works, and Lincoln Park Annex.



Fleet Replacement

PURPOSE: To purchase replacement and new equipment for the City departments.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	2,037,976	2,235,523	2,300,695	2,406,235	105,540	4.59%
Miscellaneous Revenue	163,712	78,000	78,000	78,000	-	-
Bond Proceeds	450,526	672,064	-	-	-	-
Transfers In	965,000	-	-	-	-	-
Use of Fund Balance	(1,208,352)	(252,436)	93,334	(12,206)	(105,540)	-113.08%
Total Revenue Sources	\$ 2,408,861	\$ 2,733,151	\$ 2,472,029	\$ 2,472,029	-	-
Expenditures by Category						
Supplies & Services	261,693	323,251	284,086	284,086	-	-
Capital	1,639,316	1,964,120	1,879,281	1,879,281	-	-
Debt	507,853	445,780	308,662	308,662	-	-
Total Expenditures by Category	\$ 2,408,861	\$ 2,733,151	\$ 2,472,029	\$ 2,472,029	-	-
Expenditures by Activity						
City Fleet	1,900,020	2,286,771	2,162,767	2,162,767	-	-
Leases	508,841	446,380	309,262	309,262	-	-
Total Expenditures by Activity	\$ 2,408,861	\$ 2,733,151	\$ 2,472,029	\$ 2,472,029	-	-

ACTIVITY DESCRIPTIONS

The **City Fleet** reflects the purchase of vehicles and equipment for various departments.

Leases reflect the vehicles and equipment that are leased to various departments.



Street Maintenance

PURPOSE: To provide maintenance of city streets, control snow and ice on streets for safe travel, and control vegetation in the public right-of-way and on city owned property.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	459,342	554,035	554,035	589,358	35,323	6.38%
Intergovernmental Revenue	600	600	600	600	-	-
Highway User Taxes	1,372,747	1,408,000	1,408,000	1,408,000	-	-
Road & Bridge Taxes	778,452	800,000	800,000	800,000	-	-
Miscellaneous Revenue	137,900	15,000	15,000	15,000	-	-
Use of Fund Balance	960,373	641,632	806,567	771,244	(35,323)	-4.38%
Total Revenue Sources	\$ 3,709,415	\$ 3,419,267	\$ 3,584,202	\$ 3,584,202	-	-
Expenditures by Category						
Salaries & Benefits	1,649,392	1,716,318	1,817,413	1,817,413	-	-
Supplies & Services	1,946,338	1,702,949	1,766,789	1,766,789	-	-
Capital	113,685	-	-	-	-	-
Total Expenditures by Category	\$ 3,709,415	\$ 3,419,267	\$ 3,584,202	\$ 3,584,202	-	-
Expenditures by Activity						
Graffiti Program	55,885	61,454	65,173	65,173	-	-
Snow And Ice Removal	1,130,215	898,547	931,484	931,484	-	-
Spring Clean Up	46,650	30,459	30,541	30,541	-	-
Street Maintenance	1,819,218	1,679,010	1,747,746	1,747,746	-	-
Street Resurfacing	657,448	749,797	809,258	809,258	-	-
Total Expenditures by Activity	\$ 3,709,415	\$ 3,419,267	\$ 3,584,202	\$ 3,584,202	-	-

ACTIVITY DESCRIPTION

The **Graffiti Program** is responsible for removing all graffiti within 24 hours of notification 90% of the time.

Snow and Ice Removal provide de-icing and plowing operations for main arterial streets and for parking lots and bus stops that are owned by the City.

Street Maintenance and Potholes maintains the city streets, alleys, and related facilities in the public right-of-way.

Street Resurfacing is responsible for damaged pavement repair, crack sealing, and concrete maintenance.

Spring Clean Up weekend allows Greeley residents to dispose of or recycle unwanted items.



PURPOSE: To operate a public mass transit system including fixed routes, paratransit, and demand response service to encourage the use of alternative transportation.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	817,974	849,500	849,500	849,500	-	-
Federal Transit Authority (FTA)	2,868,843	5,865,221	3,220,208	3,220,208	-	-
State Intergovernmental Revenue	45,558	179,478	-	-	-	-
Intergovernmental Revenue	18,443	18,000	18,000	18,000	-	-
Miscellaneous Revenue	56,736	-	-	-	-	-
Use of Fund Balance	1,206,706	2,073,314	1,824,812	1,824,812	-	-
Total Revenue Sources	\$ 5,014,261	\$ 8,985,513	\$ 5,912,520	\$ 5,912,520	-	-
Expenditures by Category						
Salaries & Benefits	2,978,877	3,192,795	3,407,288	3,407,288	-	-
Supplies & Services	996,750	1,183,159	1,247,947	1,247,947	-	-
Capital	1,038,634	4,609,559	1,257,285	1,257,285	-	-
Total Expenditures by Category	\$ 5,014,261	\$ 8,985,513	\$ 5,912,520	\$ 5,912,520	-	-
Expenditures by Activity						
ADA Paratransit Operations	390,867	505,723	542,658	542,658	-	-
Demand Response Operation	19	3,411	3,488	3,488	-	-
Fixed Route Operations	3,121,757	6,526,055	3,635,340	3,635,340	-	-
Preventative Maintenance	572,040	1,008,565	752,139	752,139	-	-
Transit Services Administration	929,577	941,759	978,895	978,895	-	-
Total Expenditures by Activity	\$ 5,014,261	\$ 8,985,513	\$ 5,912,520	\$ 5,912,520	-	-

ACTIVITY DESCRIPTIONS

The **ADA** (Americans with Disabilities Act) **Paratransit Operations** provide door-to-door service for individuals and their Personal Care Attendants (PCA) and guests who have special transportation needs because of disabilities.

The **Demand Response Operations** provide evening transportation services after the Fixed Route Operations have ended for the day; service on Sunday is also provided. This is available to individuals with disabilities and the general public.

The **Fixed Route** Service provides daily transportation of citizens along major corridors in Greeley and Evans.

Preventative Maintenance performs the maintenance and repairs on transit buses to ensure regular operations.

Transit Services Administration oversees the transit division and ensures transit services are meeting the needs of the public.



Transportation Services

PURPOSE: To provide for the safe operation and maintenance of that part of the Transportation System that controls, guides and directs the public through effective design, markings, street lighting and traffic control on the city streets.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	227,880	232,480	232,480	227,880	(4,600)	-1.98%
Fines & Forfeits	1,900	-	-	-	-	-
State Intergovernmental Revenue	8,000	-	-	-	-	-
County Intergovernmental Revenue	275	275	275	275	-	-
Highway User Taxes	300,288	308,000	308,000	308,000	-	-
Special Registration Fees	279,435	269,600	269,600	269,600	-	-
Licenses & Permits	8,377	8,000	8,000	8,000	-	-
Taxes	566,386	616,000	628,320	628,320	-	-
Miscellaneous Revenue	70,147	2,500	2,500	2,500	-	-
Use of Fund Balance	2,150,998	2,245,696	2,394,713	2,419,313	24,600	1.03%
Total Revenue Sources	\$ 3,613,685	\$ 3,682,551	\$ 3,843,888	\$ 3,863,888	\$ 20,000	0.52%
Expenditures by Category						
Salaries & Benefits	1,247,823	1,335,242	1,415,658	1,415,658	-	-
Supplies & Services	2,276,855	2,347,309	2,428,230	2,448,230	20,000	0.82%
Capital	89,008	-	-	-	-	-
Total Expenditures by Category	\$ 3,613,685	\$ 3,682,551	\$ 3,843,888	\$ 3,863,888	\$ 20,000	0.52%
Expenditures by Activity						
Signal Operations	829,563	824,653	857,432	857,432	-	-
Signs & Markings	829,422	831,147	874,365	874,365	-	-
Street Lighting	1,379,561	1,424,556	1,489,312	1,489,312	-	-
Traffic Management	575,139	602,195	622,779	642,779	20,000	3.21%
Total Expenditures by Activity	\$ 3,613,685	\$ 3,682,551	\$ 3,843,888	\$ 3,863,888	\$ 20,000	0.52%

ACTIVITY DESCRIPTIONS

The **Signal Operations** section installs and maintains traffic signals to provide safe and convenient traffic flow. Staff responds to calls regarding malfunctioning traffic signals, performs traffic hazard studies and annual maintenance on all signals.

The **Signs** section fabricates, installs, and maintains regulatory, warning, guide, and specialty signs for the safety and convenience of the motoring public and pedestrians.

The **Surface Markings** section is responsible for the year-round markings on arterial and collector streets such as lane markings, crosswalks, turn arrows, turn lanes, and school markings. The staff also reviews all subdivision and building plans for needed pavement markings.

The **Street Lighting** program provides community-wide lighting for public safety, investigates and implements more efficient lighting methods and cost reductions, reviews plans and designs for subdivisions and buildings, and issues payment for street lighting and signal power costs.

Traffic Management provides short and long range transportation planning and management. It evaluates development proposals as requested and prepares grants for transportation projects. This program participates with access committees on corridors of regional significance and updates the Master Transportation Plan. Transportation Management tracks all signs, traffic signals and pavement marking assets through inspection and GIS (Geographic Information System) applications. The

System Design and Monitoring staff conducts traffic counts, speed studies, and analyzes accident statistics to enhance the safe, effective movement of traffic and goods within the city. It implements solutions for the traveling public, reviews traffic control plans submitted by contractors and enforces implementation.





PURPOSE: To administer the stormwater utility, plan design and manage the construction of capital improvement projects to solve stormwater problems throughout the City. To educate citizens about stormwater issues and improve the environmental quality of city stormwater discharges.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	5,317,538	9,174,241	6,238,940	6,411,311	172,371	2.76%
Intergovernmental Revenue	21,339	300	300	300	-	-
Licenses & Permits	1,158	-	-	-	-	-
Miscellaneous Revenue	721,234	42,204	30,028	33,106	3,078	10.25%
Transfers In	330,104	1,525,000	-	-	-	-
Use of Fund Balance	1,303,480	5,710,180	(532,284)	476,981	1,009,265	-190%
Total Revenue Sources	\$ 7,694,854	\$ 16,451,925	\$ 5,736,984	\$ 6,921,698	\$ 1,184,714	20.65%
Expenditures by Category						
Salaries & Benefits	1,591,890	1,732,314	1,834,253	1,860,253	26,000	1.42%
Supplies & Services	427,472	516,324	458,584	458,584	-	-
Capital	4,441,784	11,607,831	2,382,797	3,545,889	1,163,092	48.81%
Debt	516,843	564,650	563,850	563,850	-	-
Transfers Out	716,864	2,030,806	497,500	493,122	(4,378)	-0.88%
Total Expenditures by Category	\$ 7,694,854	\$ 16,451,925	\$ 5,736,984	\$ 6,921,698	\$ 1,184,714	20.65%
Expenditures by Activity						
411 - Stormwater Fund						
Administration	1,064,930	2,667,783	1,126,339	1,152,339	26,000	2.31%
Stormwater Maintenance	560,631	698,373	732,149	732,149	-	-
Street Sweeping	291,515	342,398	365,449	365,449	-	-
Water Quality Program	257,321	285,638	300,363	300,363	-	-
412 - Stormwater Construction Fund	4,109,365	9,290,170	1,280,717	2,336,041	1,055,324	82.40%
413 - Stormwater Replacement Fund	893,714	2,601,913	1,367,117	1,470,507	103,390	7.56%
422 - Stormwater Debt Service Fund	517,377	565,650	564,850	564,850	-	-
Total Expenditures by Activity	\$ 7,694,854	\$ 16,451,925	\$ 5,736,984	\$ 6,921,698	\$ 1,184,714	20.65%

GENERAL DESCRIPTION

The CIP Management staff provides for design, construction, administration and inspection of stormwater projects to solve stormwater problems throughout the City. This group consults with citizens to offer advice about drainage problems at existing homes.

The **Stormwater Maintenance** staff provides cleaning and maintenance of city stormwater inlets, piping and detention ponds.

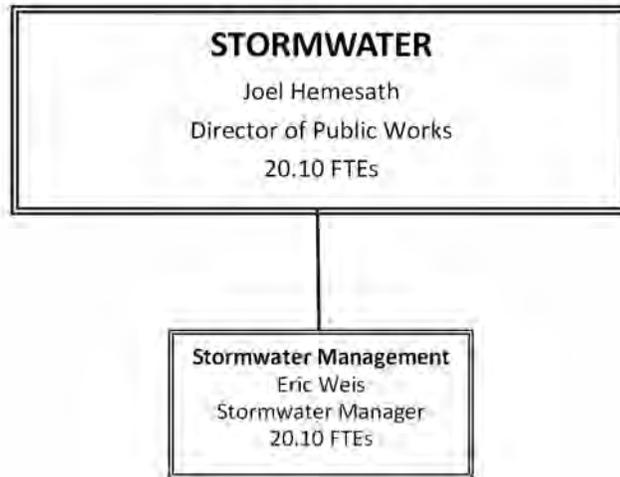
Street Sweeping is responsible for sweeping public streets, highways and municipal parking lots. Sweeping reduces stormwater pollution and provides a clean environment.

Water Quality staff provides for the development of environmental National Pollutant Discharge Elimination System documents, education programs for the public concerning environmental issues, inspection of construction sites for compliance with erosion control plans and detection of illicit discharges to stormwater systems.

HOW THE DEPARTMENT IS ORGANIZED

Stormwater develops a Capital Improvement Program for stormwater facilities, monitors and creates maintenance plans for the existing stormwater system, develops city drainage standards, reviews flood impact issues, regulates illicit stormwater discharges, and manages the City’s stormwater National Pollution Discharge Elimination System (NPDES) permit.

ORGANIZATIONAL CHART



FTE SUMMARY

Stormwater	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	2018 vs. 2018 revised
Budget Analyst	0.10	0.10	0.10	0.10	-
Civil Engineer	3.00	3.00	3.00	3.00	-
Crew Supervisor - Streets	1.00	1.00	1.00	1.00	-
Engineering Technician	1.00	1.00	1.00	1.00	-
Environmental Technician	2.00	2.00	2.00	2.00	-
Equipment Operator II Streets	4.00	4.00	4.00	4.00	-
Equipment Operator I	5.00	5.00	5.00	5.00	-
GIS Technician	1.00	1.00	1.00	-	-
Infrastructure Manager	-	-	-	1.00	-
Stormwater Manager	1.00	1.00	1.00	1.00	-
Stormwater Quality Manager	1.00	1.00	1.00	1.00	-
Stormwater Technician	1.00	1.00	1.00	1.00	-
Total Stormwater	20.10	20.10	20.10	20.10	-

2018 DEPARTMENT POSITION & PROGRAM ADDITIONS

- Staff realignment – GIS Analyst position upgraded to Infrastructure Manager position





Revenue Sources	2016 Actual	2017 Revised		2018 Original		2018 Revised	
		Budget	Budget	Budget	Budget	\$ Change	% Change
Charges for Services	11,519,081	13,143,081	13,463,182	13,188,112	(275,070)	-2.04%	
Intergovernmental Revenue	1,028	-	-	-	-	-	
Licenses & Permits	33,853	32,000	32,000	32,000	-	-	
Miscellaneous Revenue	2,092,162	107,742	233,819	92,976	(140,843)	-60.24%	
Bond Proceeds	-	-	-	12,000,000	12,000,000	-	
Use of Fund Balance	-4,651,945	12,276,156	-4,131,967	-8,222,266	(4,090,299)	98.99%	
Total Revenue Sources	\$ 8,994,179	\$ 25,558,979	\$ 9,597,034	\$ 17,090,822	\$ 7,493,788	78.08%	
Expenditures by Category							
Salaries & Benefits	3,064,141	3,393,865	3,595,071	3,595,071	-	-	
Supplies & Services	2,016,022	2,333,093	2,423,059	2,423,967	908	0.04%	
Capital	2,815,070	18,588,217	2,477,620	9,942,500	7,464,880	301%	
Debt	497,399	531,144	528,844	528,844	-	-	
Transfers Out	601,546	712,660	572,440	600,440	28,000	4.89%	
Total Expenditures by Category	\$ 8,994,179	\$ 25,558,979	\$ 9,597,034	\$ 17,090,822	\$ 7,493,788	78.08%	
Expenditures by Fund							
	2016 Actual	2017 Revised		2018 Original		2018 Revised	
		Budget	Budget	Budget	Budget	\$ Change	% Change
401 - Sewer Fund							
Sewer General Management	1,268,313	1,515,867	1,417,599	1,417,599	-	-	
Wastewater Collection	946,342	1,242,360	1,306,269	1,306,269	-	-	
Wastewater Treatment	3,302,394	3,575,852	3,761,108	3,761,108	-	-	
402 - Sewer Construction Fund	409,306	6,668,872	168,497	3,393,240	3,224,743	1,914%	
403 - Sewer Capital Replacement Fund	2,568,508	12,024,884	2,414,717	6,683,762	4,269,045	177%	
420 - Sewer Debt Service Fund	499,317	531,144	528,844	528,844	-	-	
Total Expenditures by Fund	\$ 8,994,179	\$ 25,558,979	\$ 9,597,034	\$ 17,090,822	\$ 7,493,788	78.08%	

GENERAL DESCRIPTION

The **Sewer** Department collects water-borne waste from residences and businesses and provides treatment and environmentally safe release. Sewer consists of three divisions: General Management, Wastewater Treatment, and Wastewater Collection.

HOW THE DEPARTMENT IS ORGANIZED

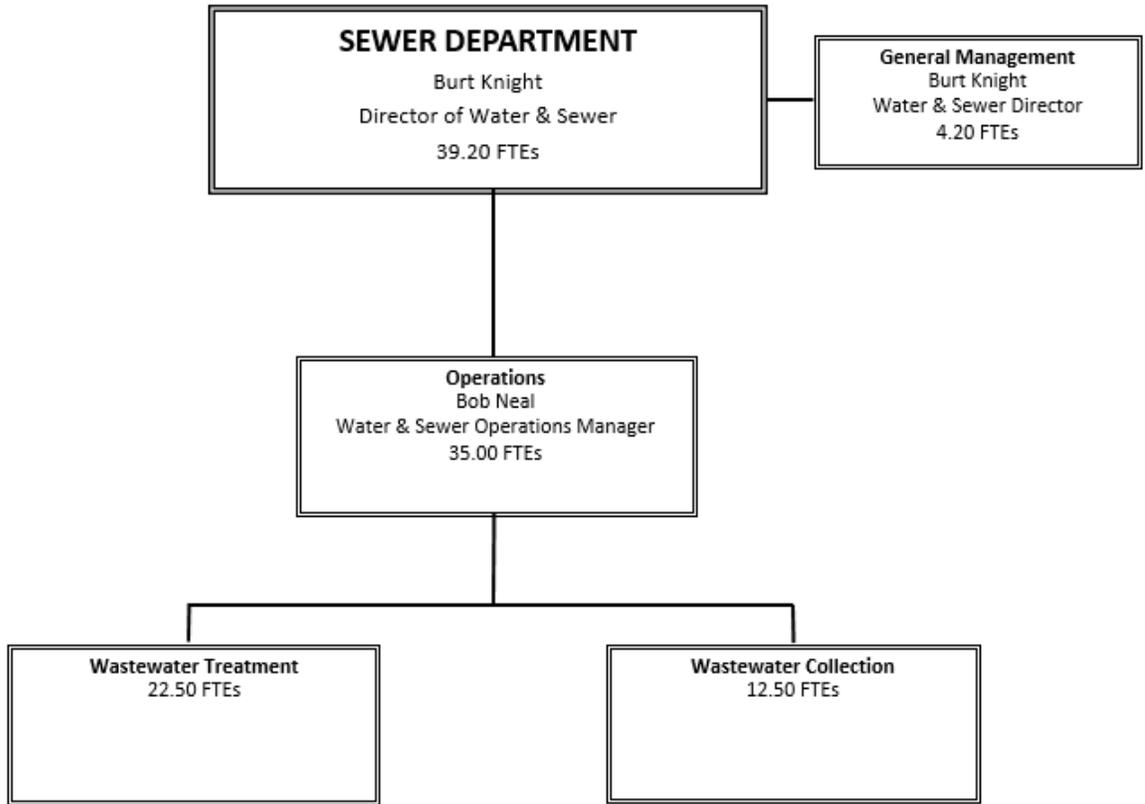
The Water and Sewer Director reports to the City Manager and is accountable for all water and sewer operations.

Sewer General Management consists of engineering and administrative services which provide expertise for design, maintenance, and expansion of the wastewater system, as well as technical operational support. It also provides for rate design, budgeting, administrative support projects, as well as the construction inspection services within the public right-of-way and public easements.

Wastewater Collection protects the public health by transporting wastewater away from homes and businesses to a centralized treatment facility.

Wastewater Treatment preserves the environment by treating wastewater before it is discharged to the receiving stream and by treating biodegradable solids to the degree suitable for land application and beneficial use.

ORGANIZATIONAL CHART



FTE SUMMARY

Sewer	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	2018 vs. 2018 revised
Sewer General Management					
Budget Analyst	0.20	0.20	0.20	0.20	-
Chief Engineer	0.40	0.40	0.40	0.40	-
Construction Inspector	1.00	1.00	1.00	1.00	-
Operations Manager	0.40	0.40	0.40	0.40	-
Regulatory Compliance	0.50	0.50	0.50	0.50	-
Senior Construction Inspector	0.50	0.50	0.50	0.50	-
Water & Sewer Director	0.20	0.20	0.20	0.20	-
Water Resource Engineer	1.00	1.00	1.00	1.00	-
Total Sewer General Management	4.20	4.20	4.20	4.20	-
Wastewater Treatment					
Administrative Specialist	1.00	1.00	1.00	1.00	-
Industrial Pretreatment Specialist	2.00	2.00	2.00	2.00	-
Industrial Pretreatment Supervisor	1.00	1.00	1.00	1.00	-
Maintenance Mechanic	4.00	4.00	4.00	4.00	-
Plant Operator A	6.00	6.00	6.00	6.00	-
Plant Operator	1.00	1.00	1.00	1.00	-
Process & Information Systems Analyst	1.00	1.00	1.00	1.00	-
Water Instrument Technician	0.50	0.50	0.50	0.50	-
Water Quality Analyst	2.00	2.00	2.00	2.00	-
Wastewater Lab Supervisor	1.00	1.00	1.00	1.00	-
Wastewater Management Supervisor	1.00	1.00	1.00	1.00	-
Wastewater Operations Supervisor	1.00	1.00	1.00	1.00	-
Wastewater Treatment Superintendent	1.00	1.00	1.00	1.00	-
Total Wastewater Treatment	22.50	22.50	22.50	22.50	-
Wastewater Collection					
Equipment Operator II	4.00	4.00	4.00	4.00	-
Equipment Operator I	4.00	4.00	4.00	4.00	-
Lift Station Technician	1.00	1.00	1.00	1.00	-
Maintenance Technician	1.00	1.00	1.00	1.00	-
Utility Locator	0.50	0.50	0.50	0.50	-
Wastewater Collection Supervisor	1.00	1.00	1.00	1.00	-
Wastewater Collection Superintendant	1.00	1.00	1.00	1.00	-
Total Wastewater Collection	12.50	12.50	12.50	12.50	-
Total Sewer	39.20	39.20	39.20	39.20	-

ACHIEVEMENTS

- Completed plant discharge permit renewal application
- Achieved five consecutive years of 100% permit compliance
- Installed new plant gas scrubber unit and new control panels for rotomat screens
- Replaced 943 feet of sewer mains using in-house labor
- Replaced Lift Stations #2 and #17
- Completed 19,235 feet of cured in place pipe



SEWER GENERAL MANAGEMENT

PURPOSE: To provide engineering, administrative, budgeting, and rate design services for the collection and treatment divisions and review plans for sewer extensions and new development.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	6,248,369	6,462,339	6,523,691	6,088,016	(435,675)	-6.68%
Licenses & Permits	33,853	32,000	32,000	32,000	-	-
Miscellaneous Revenue	1,996,468	93,000	93,000	93,000	-	-
Use of Fund Balance	(7,010,378)	(5,071,472)	(5,231,092)	(4,795,417)	435,675	-8.33%
Total Revenue Sources	\$ 1,268,313	\$ 1,515,867	\$ 1,417,599	\$ 1,417,599	-	-
Expenditures by Category						
Salaries & Benefits	290,142	435,938	461,389	461,389	-	-
Supplies & Services	458,667	470,744	488,278	488,278	-	-
Transfers Out	519,503	609,185	467,932	467,932	-	-
Total Expenditures by Category	\$ 1,268,313	\$ 1,515,867	\$ 1,417,599	\$ 1,417,599	-	-
Expenditures by Activity						
Engineering	98,340	184,021	192,615	192,615	-	-
Sewer Administration	1,085,038	1,214,784	1,101,903	1,101,903	-	-
Utility Construction Inspection	84,935	117,062	123,081	123,081	-	-
Total Expenditures by Activity	\$ 1,268,313	\$ 1,515,867	\$ 1,417,599	\$ 1,417,599	-	-

ACTIVITY DESCRIPTIONS

The **Sewer General Management** provides budgeting, general management, and rate design services.

Sewer **Construction** is responsible for providing construction inspection services and monitoring quality assurance for development and capital projects.

The Sewer **Engineering** reviews subdivision plans for new sewer extensions, assuring that such plans meet the long-term needs of the community. It is also responsible for sewer rehabilitation projects which include writing specifications, design preparations, and construction management.



WASTEWATER COLLECTION

PURPOSE: To protect public health and the aesthetic quality of urban living by efficient collection of wastewater from homes and businesses, and then transporting the wastewater to a centralized facility for treatment.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	1,638	-	-	-	-	-
Miscellaneous Revenue	4,109	-	-	-	-	-
Use of Fund Balance	940,595	1,242,360	1,306,269	1,306,269	-	-
Total Revenue Sources	\$ 946,342	\$ 1,242,360	\$ 1,306,269	\$ 1,306,269	-	-
Expenditures by Category						
Salaries & Benefits	694,395	909,072	965,174	965,174	-	-
Supplies & Services	251,947	333,288	341,095	341,095	-	-
Total Expenditures by Category	\$ 946,342	\$ 1,242,360	\$ 1,306,269	\$ 1,306,269	-	-
Expenditures by Activity						
Sewer Collection	946,342	1,242,360	1,306,269	1,306,269	-	-
Total Expenditures by Activity	\$ 946,342	\$ 1,242,360	\$ 1,306,269	\$ 1,306,269	-	-

ACTIVITY DESCRIPTIONS

The Wastewater Maintenance & **Collection** program has five sections: Sewer Line Cleaning, Sewer Inspection, Sewer Repair, Pump Station Maintenance and Locations. Sewer Line Cleaning is performed to reduce the City's liability for damages to private property by attempting to prevent stoppages in the sewer lines. The Sewer Inspection staff performs visual and televised inspections. As a result of televising, determinations are made for priorities of cleaning, repairing, and rehabilitation. The Sewer Repair Section is an in-house effort to correct problems from deterioration and disrepair of lines and manholes. Locations provide information to customers, other utilities and contractors in an effort to prevent damages to public and private lines.

The Pumping Station function operates and maintains ten lift stations. The lift stations are necessary for public sewer service to neighborhoods which do not have the elevation necessary for gravity flow to the wastewater treatment facility.



WASTEWATER TREATMENT

PURPOSE: To treat the city's domestic and non-domestic sewage in compliance with all federal, state, and local standards and to release treated sewage in an acceptable, non-polluting manner.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	13,810	12,000	12,000	12,000	-	-
Miscellaneous Revenue	(13,993)	-	-	-	-	-
Use of Fund Balance	3,302,577	3,563,852	3,749,108	3,749,108	-	-
Total Revenue Sources	\$ 3,302,394	\$ 3,575,852	\$ 3,761,108	\$ 3,761,108	-	-
Expenditures by Category						
Salaries & Benefits	2,008,759	2,048,855	2,168,508	2,168,508	-	-
Supplies & Services	1,293,635	1,526,997	1,592,600	1,592,600	-	-
Total Expenditures by Category	\$ 3,302,394	\$ 3,575,852	\$ 3,761,108	\$ 3,761,108	-	-
Expenditures by Activity						
Administration	337,908	482,660	498,834	498,834	-	-
Industrial Pretreatment	302,968	316,034	324,410	324,410	-	-
Laboratory	290,344	344,668	361,528	361,528	-	-
Maintenance	712,518	708,183	769,214	769,214	-	-
Operations	1,658,655	1,724,307	1,807,122	1,807,122	-	-
Total Expenditures by Activity	\$ 3,302,394	\$ 3,575,852	\$ 3,761,108	\$ 3,761,108	-	-

ACTIVITY DESCRIPTIONS

Industrial Pretreatment is responsible for monitoring and regulating all industries which may discharge prohibited, incompatible, or otherwise undesirable constituents into the City's public sewer system.

The Wastewater Treatment **Laboratory** performs all required wastewater sample collections and analyses. Laboratory tests are performed to monitor treatment plant performance for optimum efficiency and to satisfy discharge permit requirements mandated by the Colorado Department of Health.

Maintenance is responsible for a preventive maintenance program, as well as quick and efficient repair of all facility equipment. They are responsible for the up-keep of all buildings and grounds at the Water Pollution Control Facility.

Operations include eight operators who are responsible for controlling all processes at the facility for the effective treatment of wastewater. Operators monitor all equipment and laboratory data 24 hours a day. They coordinate all plant components for optimum efficiency.

Administration oversees the waste water treatment and ensures compliance with all federal, state, and local standards and to release treated sewage in an acceptable, non-polluting manner.



Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	51,163,237	43,862,611	47,287,708	42,389,423	(4,898,285)	-10.36%
State Intergovernmental Revenue	-	438,733	-	-	-	-
Licenses & Permits	47,928	40,000	40,000	40,000	-	-
Miscellaneous Revenue	2,971,709	2,433,321	-1,819,635	-92,540	1,727,095	-94.91%
Royalties	392,367	70,000	70,000	70,000	-	-
Bond Proceeds	-	-	-	71,750,000	71,750,000	-
Transfers In	82,153	82,153	82,153	82,153	-	-
Use of Fund Balance	7,682,192	23,276,419	52,389,771	1,829,624	(50,560,147)	-96.51%
Total Revenue Sources	\$ 62,339,584	\$ 70,203,237	\$ 98,049,997	\$ 116,068,660	\$ 18,018,663	18.38%
Expenditures by Category						
Salaries & Benefits	6,639,259	7,192,519	7,623,865	7,623,865	-	-
Supplies & Services	8,479,648	9,733,996	9,912,959	9,912,122	(837)	-0.01%
Capital	36,936,225	42,323,035	69,639,200	87,658,700	18,019,500	25.88%
Debt	8,427,428	8,899,128	8,889,649	8,889,649	-	-
Transfers Out	1,857,025	2,054,559	1,984,324	1,984,324	-	-
Total Expenditures by Category	\$ 62,339,584	\$ 70,203,237	\$ 98,049,997	\$ 116,068,660	\$ 18,018,663	18.38%
Expenditures by Division						
404 - Water Fund						
Water General Management	3,905,615	4,224,101	4,274,500	4,274,500	-	-
Water Transmission/Distribution	3,493,966	4,420,080	4,623,579	4,623,579	-	-
Water Treatment and Supply	8,891,970	10,205,553	10,510,348	10,510,348	-	-
405 - Water Construction Fund	17,414,321	13,055,598	38,338,660	44,484,908	6,146,248	16.03%
406 - Water Capital Replacement Fund	10,277,380	19,433,656	23,849,458	34,825,429	10,975,971	46.02%
407 - Water Rights Acquisition Fund	9,768,310	9,965,121	7,563,803	8,460,247	896,444	11.85%
421 - Water Debt Service Fund	8,588,022	8,899,128	8,889,649	8,889,649	-	-
Total Expenditures by Division	\$ 62,339,584	\$ 70,203,237	\$ 98,049,997	\$ 116,068,660	\$ 18,018,663	18.38%

GENERAL DESCRIPTION

The purpose of the **Water** Department is to provide water to the citizens and industry of Greeley of a quality and quantity that meets all health and aesthetic criteria. The department consists of the General Management, Transmission and Distribution, and Treatment and Supply divisions.

HOW THE DEPARTMENT IS ORGANIZED

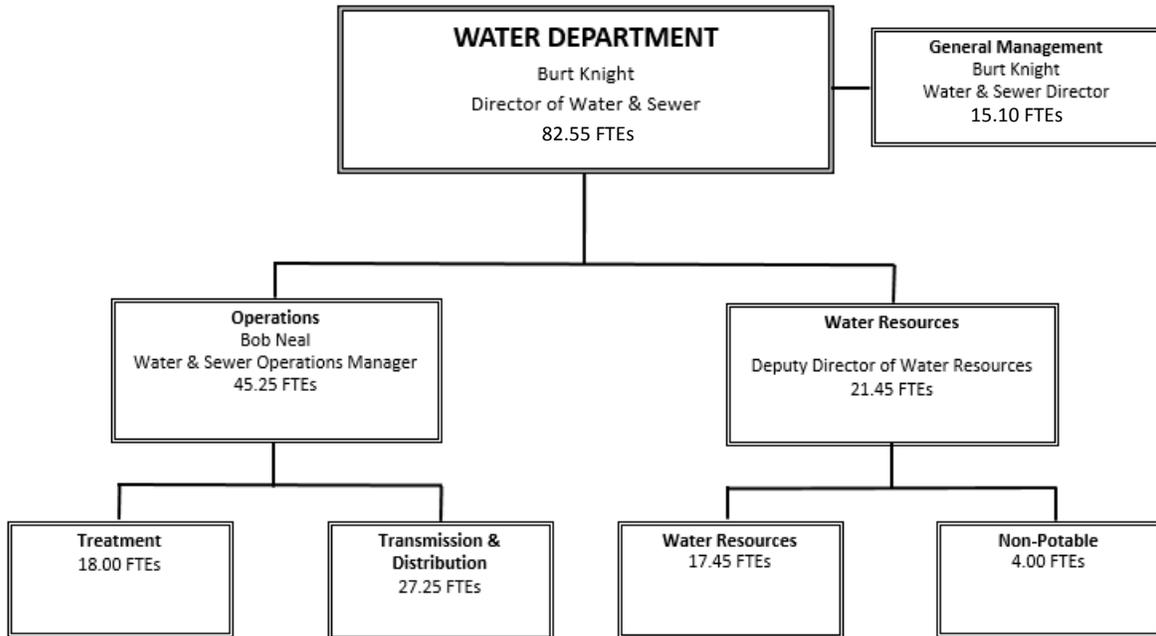
The Water and Sewer Director reports to the City Manager and is responsible for all water and sewer operations. The Director and administrative staff provide the planning, organizing, and executive management of daily operations.

Water General Management consists of Engineering and Administration. The Engineering staff provides expertise for initial design, maintenance, and expansion of the water system; it also provides technical support and contract administration. Administration provides executive management, budget and rate design, permit processing, approval services as well as the construction inspection services within the public right-of-way and public easements.

Transmission and Distribution operations move treated water from the treatment plants to the consumer. This involves the operation and maintenance of over 476 miles of water pipeline. Other services include meter reading and maintenance.

Treatment and Supply provides clean and aesthetically pleasing water to Greeley residents through the management of the City's six mountain reservoirs and four locally treated reservoirs, storage agreements with other agencies, and water purchases.

ORGANIZATIONAL CHART



FTE SUMMARY

Water	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	2018 vs. 2018 revised
Water General Management					
Administrative Specialist	1.00	1.00	1.00	1.00	-
Asset Manager	1.00	1.00	1.00	1.00	-
Asset Technician	1.00	1.00	1.00	1.00	-
Budget Analyst	0.80	0.80	0.80	0.80	-
Chief Engineer	0.60	0.60	0.60	0.60	-
Construction Inspector	1.00	1.00	1.00	1.00	-
Marketing Technician	0.30	0.30	0.30	0.30	-
Office Manager	1.00	1.00	1.00	1.00	-
Operations Manager	0.60	0.60	0.60	0.60	-
Regulatory Compliance	0.50	0.50	0.50	0.50	-
Senior Administrative Specialist	1.00	1.00	1.00	1.00	-
Senior Construction Manager	0.50	0.50	0.50	0.50	-
Survey Technician	1.00	1.00	1.00	1.00	-
Water & Sewer Services Coordinator	1.00	1.00	1.00	1.00	-
Water & Sewer Services Technician	1.00	1.00	1.00	1.00	-
Water & Sewer Director	0.80	0.80	0.80	0.80	-
Water Resource Engineer	2.00	2.00	2.00	2.00	-
Total Water General Management	15.10	15.10	15.10	15.10	-
Transmission & Distribution					
Crew Supervisor	3.00	3.00	3.00	3.00	-
Equipment Operator II	3.00	3.00	3.00	3.00	-
Equipment Operator II	8.00	8.00	8.00	8.00	-
Field Services Representative	1.00	1.00	1.00	1.00	-
Maintenance Mechanic	1.00	1.00	1.00	1.00	-
Meter Reader	1.00	1.00	1.00	1.00	-
Meter Services Technician	3.00	3.00	3.00	3.00	-
Reservoirs Supervisor	2.00	2.00	2.00	2.00	-
Transmission Line Technician	1.00	1.00	1.00	1.00	-
Utility Locator	0.50	0.50	0.50	0.50	-
Water Distribution Supervisor	1.00	1.00	1.00	1.00	-
Water Instruments Technician	1.00	1.00	1.00	1.00	-
Water Inventory Coordinator	1.00	1.00	1.00	1.00	-
Water Service Technician	1.00	1.00	1.00	1.00	-
Water Treatment Superintendent	1.00	1.00	1.00	1.00	-
Entry Level Water Instruments Technician	1.00	1.00	1.00	1.00	-
Total Transmission & Distribution	29.50	29.50	29.50	29.50	-

FTE SUMMARY (CONTINUED)

	2016 Actual	2017 Revised Budget	2018 Budget	2018 Revised Budget	2018 vs. 2018 revised
Treatment					
Equipment Operator I	1.00	1.00	1.00	1.00	-
Maintenance Mechanic	2.00	2.00	2.00	2.00	-
Maintenance Technician	2.00	2.00	2.00	2.00	-
Plant Operator A - Technician	8.00	8.00	8.00	8.00	-
Plant Operator A	1.50	1.50	1.50	1.50	-
Plant Operator Water	1.00	1.00	1.00	1.00	-
Water Treatment Plant Superintendent	1.00	1.00	1.00	1.00	-
Total Treatment	15.50	16.50	16.50	16.50	-
Water Resources					
Administrative Specialist	1.00	1.00	1.00	1.00	-
Water & Sewer Operations Manager	1.00	1.00	1.00	1.00	-
Marketing Technician	0.70	0.70	0.70	0.70	-
Public & Government Relations Manager	1.00	1.00	1.00	1.00	-
Senior Water Resource Engineer	1.00	1.00	1.00	1.00	-
Water Conservation Coordinator	1.00	1.00	1.00	1.00	-
Water Conservation Specialist	2.00	2.00	2.00	2.00	-
Water Resources Admin I	1.75	1.75	1.75	1.75	-
Water Resources Admin II	3.00	3.00	3.00	3.00	-
Water Resource Analyst	1.00	1.00	1.00	1.00	-
Water Resource Manager	1.00	1.00	1.00	1.00	-
Water Resource Operations Engineer	1.00	1.00	1.00	1.00	-
Water Supply Technician	2.00	2.00	2.00	2.00	-
Total Water Resources	17.45	17.45	17.45	17.45	-
Non-Potable					
Raw Water Operations Technician	2.00	2.00	2.00	2.00	-
Raw Water Operations Supervisor	2.00	2.00	2.00	2.00	-
Total Non-Potable	4.00	4.00	4.00	4.00	-
Total Water	81.55	82.55	82.55	82.55	-

ACHIEVEMENTS

- Completed the first phase of a significant infrastructure rehabilitation program for both water treatment plants
- 600 acre feet of new water supplies purchased in 2016
- Completed the separation of Greeley's Milton Seaman Water Storage Project from Fort Collins's Halligan Reservoir expansion project into two distinct Environmental Impact Statements with a data sharing Intergovernmental Agreement to benefit both entities
- Installed 3,335 feet of new and replaced water main
- Installed 50 gate valves ahead of the streets overlay program

PURPOSE: To provide general management and engineering services for the various Water Division programs.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	18,362,272	17,145,648	17,642,955	15,352,399	(2,290,556)	-12.98%
Licenses & Permits	47,928	40,000	40,000	40,000	-	-
Miscellaneous Revenue	2,352,659	110,000	110,000	110,000	-	-
Transfers In	82,153	82,153	82,153	82,153	-	-
Use of Fund Balance	(16,939,397)	(13,153,700)	(13,600,608)	(11,310,052)	2,290,556	-16.84%
Total Revenue Sources	\$ 3,905,615	\$ 4,224,101	\$ 4,274,500	\$ 4,274,500	-	-
Expenditures by Category						
Salaries & Benefits	1,063,722	1,252,663	1,337,396	1,337,396	-	-
Supplies & Services	1,096,331	1,039,354	1,058,688	1,058,688	-	-
Transfers Out	1,745,562	1,932,084	1,878,416	1,878,416	-	-
Total Expenditures by Category	\$ 3,905,615	\$ 4,224,101	\$ 4,274,500	\$ 4,274,500	-	-
Expenditures by Activity						
Administration	3,427,040	3,726,809	3,743,696	3,743,696	-	-
Engineering	388,638	413,440	440,288	440,288	-	-
Utility Construction Inspection	89,937	83,852	90,516	90,516	-	-
Total Expenditures by Activity	\$ 3,905,615	\$ 4,224,101	\$ 4,274,500	\$ 4,274,500	-	-

ACTIVITY DESCRIPTIONS

Water General Management provides general management, budgeting, and rate design services as well as permit processing and approval.

Administration provides general management, budgeting, and rate design services as well as permit processing and approval.

Engineering provides services for Supply, Treatment, Reservoir, Transmission, Distribution, and Meter Sections of the Water Department. Staff reviews subdivision plans, prepares specifications and plans for main extensions, manages a variety of contracts, and performs long-range planning for facilities and water rights acquisition

Utility Construction Inspection inspects water projects to ensure guidelines and regulations are met.



TRANSMISSION AND DISTRIBUTION

PURPOSE: To operate and maintain an effective piping and storage system which measures and transports treated water from water treatment plants to the consumer.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	717,556	615,247	615,247	589,072	(26,175)	-4.25%
Miscellaneous Revenue	13,470	-	-	-	-	-
Use of Fund Balance	2,762,941	3,804,833	4,008,332	4,034,507	26,175	0.65%
Total Revenue Sources	\$ 3,493,966	\$ 4,420,080	\$ 4,623,579	\$ 4,623,579	-	-
Expenditures by Category						
Salaries & Benefits	2,328,349	2,711,002	2,865,212	2,865,212	-	-
Supplies & Services	1,165,618	1,709,078	1,758,367	1,758,367	-	-
Total Expenditures by Category	\$ 3,493,966	\$ 4,420,080	\$ 4,623,579	\$ 4,623,579	-	-
Expenditures by Activity						
Distribution	1,419,135	1,855,417	1,948,335	1,948,335	-	-
Inventory	182,628	275,000	275,000	275,000	-	-
Non-Potable Operations	546,026	797,348	835,603	835,603	-	-
Service and Meters	369,220	437,978	461,831	461,831	-	-
Transmission-Reservoir	976,958	1,054,337	1,102,810	1,102,810	-	-
Total Expenditures by Activity	\$ 3,493,966	\$ 4,420,080	\$ 4,623,579	\$ 4,623,579	-	-

ACTIVITY DESCRIPTIONS

Distribution & Transmission is responsible for the maintenance and operation of 467.1 miles of distribution lines and 69 million gallons of treated water storage reservoirs.

Inventory accounts for equipment and materials withdrawn from a department run warehouse.

Service and Meters staff reads all metered accounts on a monthly basis, tests and maintains existing meters, responds to customer concerns, and inspects all new construction meter installations.

The City has numerous water rights below the water treatment plants. Pumping water back to the plants would be cost-prohibitive and inefficient. While the water can be used to satisfy return flows to the river, Greeley chooses to put it to beneficial use before returning it to the river. Greeley instead chooses to store those water rights closer to town to use as non-potable supply. **Non-Potable Operations** oversees the operations and maintenance of storage of non-potable water at Poudre ponds, Overland Trail Reservoir, and Greeley Irrigation Company Number 3 Ditch.



TREATMENT AND SUPPLY

PURPOSE: To produce an adequate supply of high quality drinking water and a suitable supply of irrigation water based on consumer needs and expectations.

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Charges for Services	611,287	300,000	300,000	300,000	-	-
Miscellaneous Revenue	63,103	-	-	-	-	-
Use of Fund Balance	8,217,580	9,905,553	10,210,348	10,210,348	-	-
Total Revenue Sources	\$ 8,891,970	\$ 10,205,553	\$ 10,510,348	\$ 10,510,348	-	-
Expenditures by Category						
Salaries & Benefits	2,864,549	3,228,854	3,421,257	3,421,257	-	-
Supplies & Services	6,011,926	6,976,699	7,089,091	7,089,091	-	-
Capital	6,695	-	-	-	-	-
Transfers Out	8,800	-	-	-	-	-
Total Expenditures by Category	\$ 8,891,970	\$ 10,205,553	\$ 10,510,348	\$ 10,510,348	-	-
Expenditures by Activity						
Bellvue Filter Plant	1,723,765	2,165,192	2,266,046	2,266,046	-	-
Boyd Lake Filter Plant	1,649,048	2,153,683	2,240,110	2,240,110	-	-
High Mountain Reservoirs	369,702	476,351	500,299	500,299	-	-
Water Conservation Program	514,116	555,275	571,690	571,690	-	-
Water Quality	102,371	329,000	345,450	345,450	-	-
Water Resources	4,532,968	4,526,052	4,586,753	4,586,753	-	-
Total Expenditures by Activity	\$ 8,891,970	\$ 10,205,553	\$ 10,510,348	\$ 10,510,348	-	-

ACTIVITY DESCRIPTIONS

The **Bellvue Filter Plant** provides for the year-round operations and maintenance of the 32 million gallons per day (MGD) plant at the mouth of the Poudre Canyon.

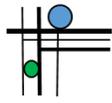
The **Boyd Lake Plant** provides for the seasonal operation and maintenance of the filter plant located just south of Boyd Lake, and draws raw water from both Lake Loveland and Boyd Lake. This plant is a peaking operation with a capacity of 38 MGD.

Water Resources is in charge of managing the City's water and related water rights.

Water Conservation is responsible for long range planning, water conservation, drought protection, and maintenance of supply waterways.

Water Quality is responsible for physically storing and transporting water in and out of City facilities, both locally and in the Cache la Poudre basin.





NON-DEPARTMENTAL

Revenue Sources	2016 Actual	2017 Revised Budget	2018 Original Budget	2018 Revised Budget	\$ Change	% Change
Bond Proceeds	2,377,285	-	-	-	-	-
Charges for Services	4,846,324	4,668,900	4,874,040	5,174,040	300,000	6.16%
Hotel Development Loan Funds	8,638,000	-	-	-	-	-
Intergovernmental Revenue						
State Shared Revenue	225,696	225,000	225,000	225,000	-	-
Severance Taxes	1,139,373	1,500,000	1,500,000	750,000	(750,000)	-50.00%
Federal Mineral Lease	954,044	500,000	500,000	750,000	250,000	50.00%
Lottery Funds	1,100,076	975,000	1,000,000	1,000,000	-	-
Licenses & Permits	39,184	40,000	40,000	40,000	-	-
Miscellaneous Revenue	4,264,640	810,163	242,640	312,709	70,069	28.88%
Taxes						
Property Tax	10,110,025	10,156,000	10,395,784	10,395,784	-	-
Other Taxes	54,739	75,000	60,000	60,000	-	-
Lodger's Room Tax	481,626	525,000	545,000	545,000	-	-
Sales & Use Tax	63,940,198	63,927,659	65,611,392	65,611,392	-	-
Royalties	529,123	220,000	120,000	220,000	100,000	83.33%
Transfers In	57,455,884	54,584,704	56,044,374	56,243,244	198,870	0.35%
Use of Fund Balance	(53,725,050)	(54,586,065)	(60,187,670)	(60,216,655)	(28,985)	0.05%
Total Revenue Sources	\$ 102,431,169	\$ 83,621,361	\$ 80,970,560	\$ 81,110,514	\$ 139,954	0.17%
Expenditures by Category						
Salaries & Benefits	7,794	-	-	-	-	-
Supplies & Services	18,915,239	2,097,175	900,070	1,079,848	255,768	28.42%
Capital	8,870	-	-	-	-	-
Debt	6,435,728	7,639,982	7,483,170	7,483,170	-	-
Transfers Out	77,063,539	73,884,204	72,587,320	72,471,506	(115,814)	-0.16%
Total Expenditures by Category	\$ 102,431,169	\$ 83,621,361	\$ 80,970,560	\$ 81,110,514	\$ 139,954	0.17%

Expenditures by Activity	2017 Revised		2018 Original	2018 Revised	\$ Change	% Change
	2016 Actual	Budget	Budget	Budget		
001 - General Fund						
11th Avenue and 11th Street Campus	2,139,864	612,233	-	229,778	229,778	-
County Treasures Fees	97,764	86,000	86,000	86,000	-	-
Franchise Negotiations	11,066	-	-	-	-	-
Greeley Building Authority Loan	108,000	114,000	120,000	120,000	-	-
Mosquito Spraying	49,076	46,000	46,000	46,000	-	-
New Home Buyer Assistance	46,235	206,786	-	-	-	-
Operating Transfers	11,278,624	8,283,025	5,315,435	5,199,621	(115,814)	-2.18%
Succession Planning	57,480	161,839	52,725	52,725	-	-
Sundry	1,433,617	567,972	299,000	324,990	25,990	8.69%
Unemployment Compensation	65,428	80,000	80,000	80,000	-	-
102 - Convention & Visitors Fund	350,468	404,000	397,535	397,535	-	-
105 - Conservation Trust Fund	1,002,272	956,758	943,750	943,750	-	-
106 - Sales & Use Tax Fund	65,244,024	64,148,150	65,829,597	65,829,597	-	-
108 - Designated Revenue Fund	1,051,587	62,795	73,047	73,047	-	-
110 - Conference Center Development Fund	10,138,000	-	-	-	-	-
111 - Downtown Development Authority TIF	1,657,062	200,000	200,000	200,000	-	-
200 - General Debt Service Fund	6,284,661	7,482,090	7,319,158	7,319,158	-	-
201 - Greeley Building Authority Fund	153,752	159,892	166,012	166,012	-	-
410 - Downtown Parking Fund	1,200,671	-	-	-	-	-
601 - Cemetery Endowment Fund	61,447	49,726	42,206	42,206	-	-
607 - Community Memorials Fund	72	95	95	95	-	-
Total Expenditures by Activity	\$ 102,431,169	\$ 83,621,361	\$ 80,970,560	\$ 81,110,514	\$ 139,954	0.17%

GENERAL DESCRIPTION

Non-departmental expense provides a funding source for the general costs of city government which are common to multiple programs or cannot be identified with a specific department.

ACTIVITY DESCRIPTIONS

11th Avenue and 11th Street Campus – Expenditures related to development of fire station 1 and City Center.

County Treasurer's Fee - Payment of a 1% fee to the county for the collection of the City's share of property taxes.

Franchise Negotiations – Expenditures tied to the negotiations of franchise fees.

Greeley Building Authority Loan – transfers from the general fund for debt payments made in the Greeley Building Authority Fund.

Mosquito Spraying - Funds budgeted for Public Works to utilize for a mosquito spraying program.

New Home Buyer Assistance - Program created in 2015 to assist in the purchase of downtown residential properties.

Operating Transfers - Legally authorized inter-fund transfers from the fund receiving revenue to the fund making the expenditure.

Reserve for Energy Savings – Funds set aside and not spent due to the decline in oil and gas related revenues.

Succession Planning – Funds designated for succession planning as the workforce retires.

Sundry – Includes miscellaneous expenditure categories such as bank service charges, collection services contracts, investment services contracts, and contingency.

Unemployment Compensation – Funds designated for unemployment compensation.



City Council Members

Mayor Tom Norton

Ward I: Rochelle Galindo

Ward II: Brett Payton

Ward III: John Gates

Ward IV: Michael Finn

At Large: Sandi Elder

At Large: Robb Casseday

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