2021 Revenue Estimates



Developing the 2021 Budget (3 R's)

- Developed Options (Responsive)
 - Scenarios A, B, C for 5 years
 - Forecast By Each Revenue Stream
 - Tied to Facilities and Services Provided by the City
- Created an Initial 2021 Budget (Responsible)
 - Desired Services
 - Strategic Planning
- Ability to Modify after Adoption (Resilient)
 - Adapt to Current Information & Situations
 - Apply Levers or Service Levels
 - Move Up or Down Resources & Expenditures
 - Ability to Invest in the Future
 - Reserves Available



Current Forecasting Indicators & Assumptions – Scenario A

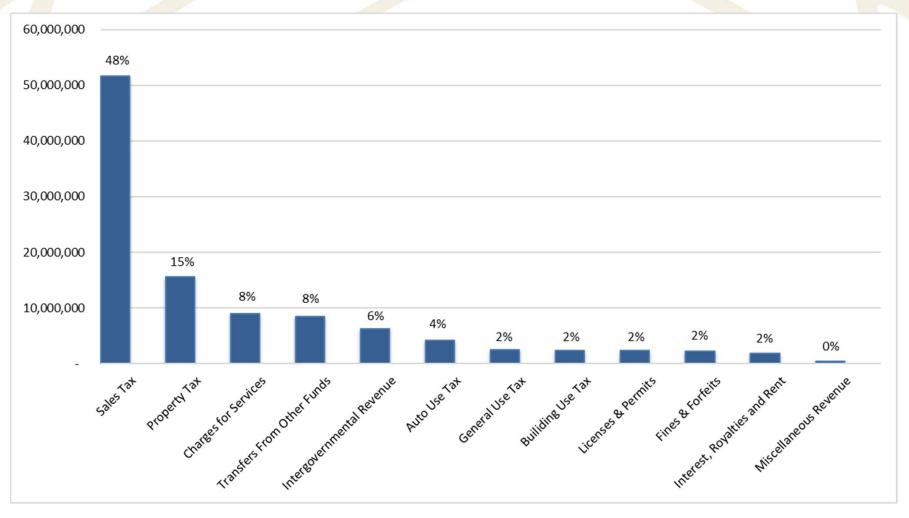
- ↑ CPI-Inflation Rate Average 2% (Sales and Use Taxes)
- ↑ Housing Prices and New Development (Property Taxes)
- ↑ Forecasted Growth Rate by Identified Business Categories 1.15% from 2019 (Sales Tax)
- ↑ Forecasted Housing Growth 2% (Development Fees)
- ↑ Food Tax Fund Movement from Dining Out & Population Growth
- ↑ Stabilization of Revenue Sources (Taxes, Fees, Fines, Permits)
- ↑ Existing Fund Balance to Adjust for Unknown Economic Climate +\$40 million
- **♦** Use Tax Collections 36% reduction from 2019
- ◆Oil Prices & Ability to Forecast Oil Extraction Rates and Drilling
- **◆** Economic Uncertainty & Recession
- ◆ Partial Closures and Reduced City Services (-23% Charges for Services)
- **♥**COVID-19 Related Restrictions

General Fund Resource Overview

- 2021 is a One Year Budget Using 2020
- Proposed Resource Projection is \$106,621,280 for 2021
- Sales Tax is 48% of the Total
- Property Tax is 15% of the Total
- Use Taxes are 8% of the Total
- Total Decrease of \$9.7 million or 8.3% from 2019 Actuals



2021 General Fund Resources



General Fund Budgeted Resources

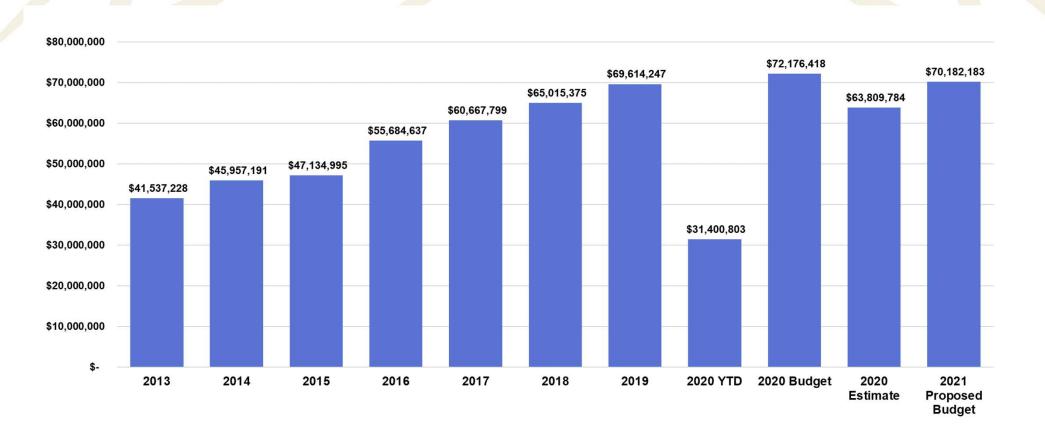
			2020 Revised	2020	2021 Proposed
	2019 Actual	2020 YTD*	Budget	Estimate**	Budget
Total Resources	\$116,065,799	\$ 57,695,695	\$113,421,365	\$ 102,477,520	\$ 106,621,280

^{**} Scenario A with no CARES Act Funding for Comparative Purposes



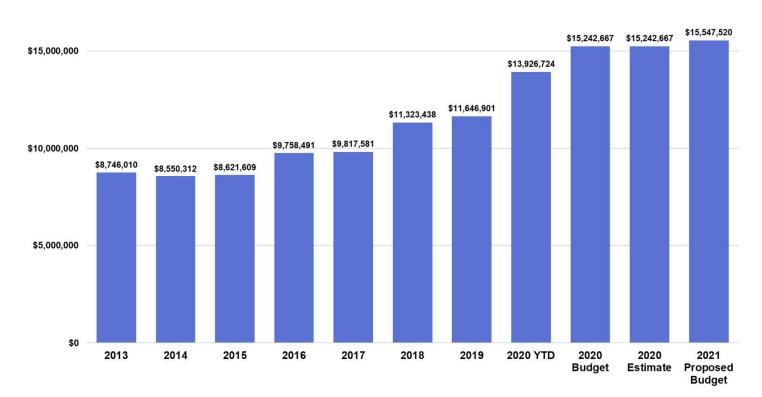
^{*}All 2020 YTD Data through July

Total Sales Tax



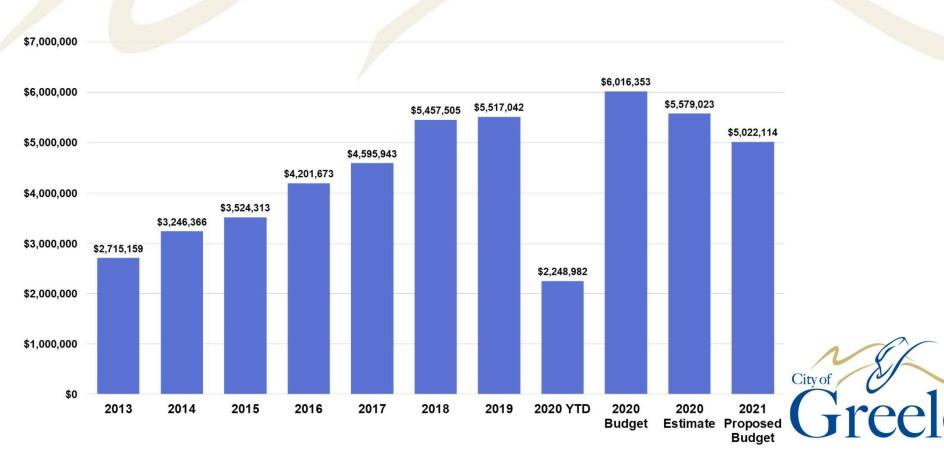
Property Tax

\$20,000,000





Total Auto Use Tax

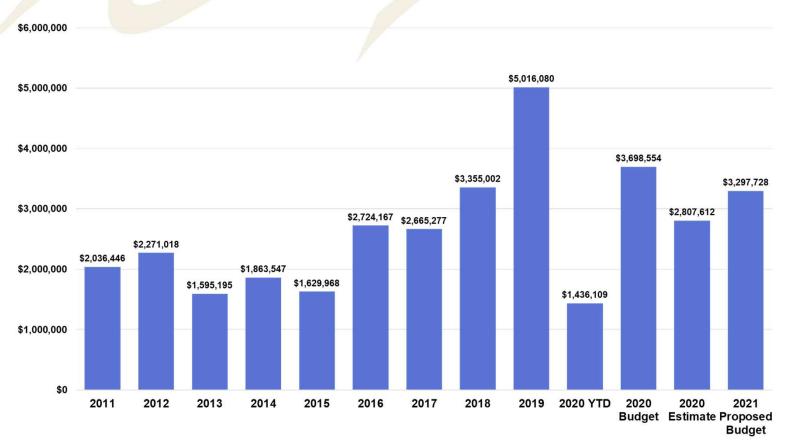


Total Building Use Tax



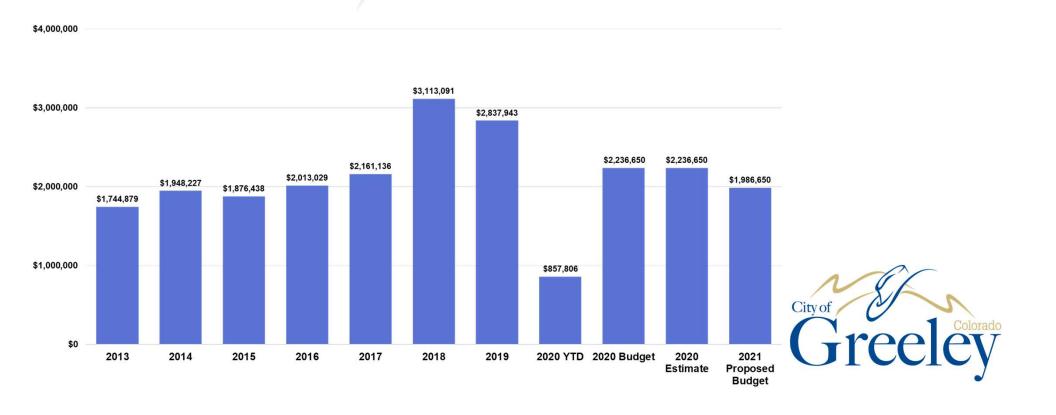


Total General Use Tax

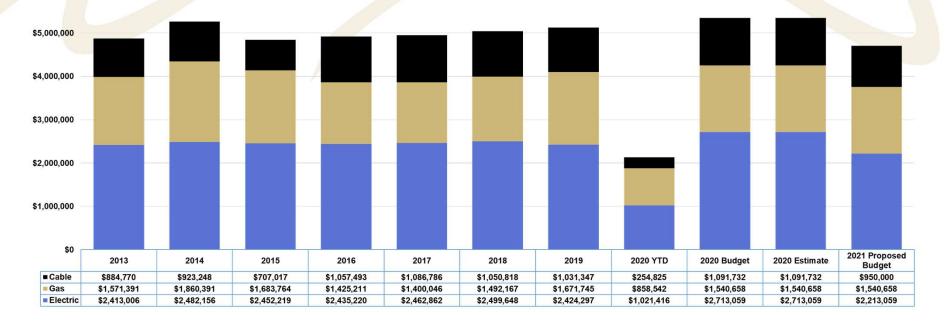




Building Permits & Plan Check Fees

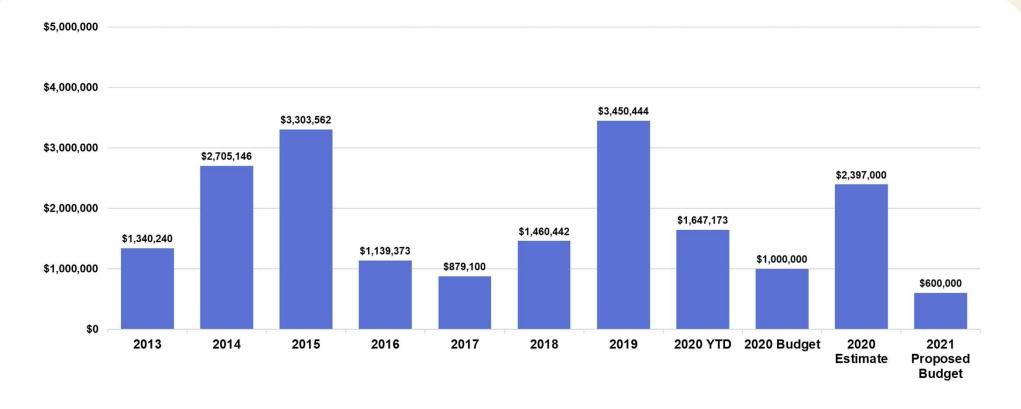


Franchise Fees



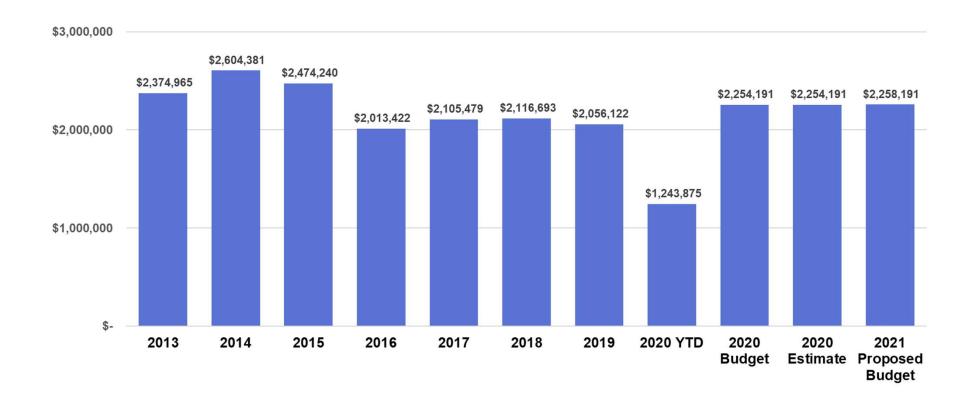


Severance Taxes



Fines and Forfeits

\$4,000,000



Resources Summary

2021 Proposed Budget as compared to 2020 Original Budget

- Major Revenue Changes
 - **♦** Sales Tax
 - ◆ Auto Use Tax
 - ◆ Building Use
 - **▶** Building Permits
 - ◆ Franchise Fees
 - ◆ Severance and Federal Mineral Taxes
 - ◆ Licenses and Permits
 - ◆ Charges for Services
 - ♠ Property Taxes

